

## FINANCIAL SUMMARY

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### **1.0 PURPOSE**

The purpose of this evidence is to provide OPG's 2005 2006, and 2007 audited annual consolidated financial statements as well as an overview of how the provisions of O. Reg. 53/05 are reflected in the filing. This evidence also demonstrates how the results in the financial statements have been reconciled with those in the filing.

### **2.0 ANNUAL AUDITED FINANCIAL STATEMENTS**

OPG has a fiscal year-end of December 31. OPG's consolidated financial statements are prepared in accordance with Canadian Generally Accepted Accounting Principles ("GAAP"). The consolidated financial statements include the accounts of OPG and its subsidiaries, and provide financial information by business segment: regulated – nuclear, regulated – hydroelectric, unregulated – hydroelectric, and unregulated – fossil-fuelled and "other." OPG's 2005 and 2006 annual reports, which include audited financial statements, and 2007 audited annual consolidated financial statements including Management's Discussion and Analysis (MD&A), are presented in Appendix A.

With the introduction of regulated prices commencing April 1, 2005, OPG adopted certain accounting policies specific to rate-regulated operations, which chiefly relate to accounting for income taxes and recognition of regulatory assets and liabilities. The accounting policy related to income taxes is discussed in Ex. F3-T2-S1 Section 4.0. Regulatory assets and liabilities recorded by OPG reflect variance and deferral accounts, which are discussed in Ex. J1-T1-S1.

OPG is a reporting issuer under the *Securities Act*, and is subject to continuous disclosure obligations under this Act. This includes the requirement to file annual and interim financial statements and certifications on internal control over financial reporting with the Ontario Securities Commission. The annual financial statements are audited.

1 OPG's historic information provided in this application reflects the application of regulatory  
2 constructs (e.g., rate base) to the segregated information for the regulated operations used  
3 to establish a regulatory revenue requirement. OPG's forecast information for the test period  
4 is largely prepared using the accounting policies disclosed in the audited annual consolidated  
5 financial statements. Where appropriate, regulatory constructs are applied to certain costs or  
6 balances in order to make them consistent with generally accepted regulatory principles.  
7 These differences are highlighted in the various sections of the application.

8

9 Under the *Electricity Act, 1998*, OPG is required to make payments in lieu of corporate  
10 income and capital taxes to the Ontario Electricity Financial Corporation and to file federal  
11 and provincial income tax returns with the Ontario Ministry of Finance. The tax payments are  
12 calculated in accordance with the *Income Tax Act (Canada)* and the *Corporations Tax Act*  
13 (Ontario), and are modified by the *Electricity Act, 1998* and related regulations. This  
14 effectively results in OPG paying taxes similar to what would be imposed under federal and  
15 Ontario tax legislation.

16

### 17 **3.0 PROVISIONS OF THE REGULATION**

18 Chart 1 presents the relevant sections of O. Reg. 53/05 along with associated cross-  
19 references to the relevant sections of the evidence as well as references to the 2005, 2006  
20 and 2007 annual consolidated financial statements.

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**Chart 1**

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**Evidence References for Provisions of O. Reg. 53/05**

Relevant O. Reg. 53/05 Section	Evidence Reference	Financial Statement Reference
<p><b>Deferral and Variance Accounts</b></p> <p><b>5.</b> (1) Ontario Power Generation Inc. shall establish a variance account in connection with section 78.1 of the Act that records capital and non-capital costs incurred and revenues earned or foregone on or after April 1, 2005 due to deviations from the forecasts as set out in the document titled "Forecast Information (as of Q3/2004) for Facilities Prescribed under Ontario Regulation 53/05" posted and available on the Ontario Energy Board website, that are associated with,</p> <p>(a) differences in hydroelectric electricity production due to differences between forecast and actual water conditions;</p> <p>(b) unforeseen changes to nuclear regulatory requirements or unforeseen technological changes which directly affect the nuclear generation facilities, excluding revenue requirement impacts described in subsections 5.1 (1) and 5.2 (1);</p> <p>(c) changes to revenues for ancillary services from the generation facilities prescribed under section 2;</p> <p>(d) acts of God, including severe weather events; and</p> <p>(e) transmission outages and transmission restrictions that are not otherwise compensated for through congestion management settlement credits under the market rules.</p> <p>(2) The calculation of revenues earned or foregone due to changes in electricity production associated with clauses (1) (a), (b), (d) and (e) shall be based on the following prices:</p> <p>1. \$33.00 per megawatt hour from hydroelectric generation facilities prescribed in paragraphs 1 and 2</p>	<p>Ex. J1-T1-S1            Ex. J1-T2-S1            Ex. J1-T1-S1 Tables 1 - 11            Ex. J1-T2-S1 Tables 1 - 3</p>	<p>Reflected as part of Regulatory Assets and Liabilities in the 2005, 2006 and 2007 consolidated balance sheet and accompanying note 6 (for years 2005 and 2006) and note 7 (for year 2007) to the consolidated financial statements</p>

<p>of section 2.</p> <p>2. \$49.50 per megawatt hour from nuclear generation facilities prescribed in paragraphs 3, 4 and 5 of section 2.</p> <p>(3) Ontario Power Generation Inc. shall record simple interest on the monthly opening balance of the account at an annual rate of 6 percent applied to the monthly opening balance in the account, compounded annually.</p> <p>(4) Ontario Power Generation Inc. shall establish a deferral account in connection with section 78.1 of the Act that records non-capital costs incurred on or after January 1, 2005 that are associated with the planned return to service of all units at the Pickering A Nuclear Generating Station, including those units which the Board of Directors of Ontario Power Generation Inc. has determined should be placed in safe storage.</p> <p>(5) For the purposes of subsection (4), the non-capital costs include, but are not restricted to,</p> <p>(a) construction costs, assessment costs, pre-engineering costs, project completion costs and demobilization costs; and</p> <p>(b) interest costs, recorded as simple interest on the monthly opening balance of the account at an annual rate of 6 percent applied to the monthly opening balance in the account, compounded annually.</p>		<p>Interest on the monthly opening balance of the account is reflected in the balance sheet (as part of regulatory assets) and income statement (as part of interest expense).</p>
<p><b>5.1</b> (1) Ontario Power Generation Inc. shall establish a deferral account in connection with section 78.1 of the Act that records for the period up to the effective date of the Board's first order under section 78.1 of the Act the revenue requirement impact of any change in its nuclear decommissioning liability arising from an approved reference plan, approved after April 1, 2005, as reflected in the audited financial statements approved by the board of directors of Ontario Power Generation Inc.</p>	<p>Ex. J1-T1-S1          Ex. J1-T2-S1          Ex. J1-T1-S1 Tables 1, 4          Ex. J1-T2-S1 Tables 1, 3</p>	<p>This deferral account was established in January 2007 and is reflected in the consolidated balance sheet and the accompanying note 7 to the 2007 consolidated financial statements.</p>

<p>(2) Ontario Power Generation Inc. shall record simple interest on the monthly opening balance of the account at an annual rate of 6 percent applied to the monthly opening balance in the account, compounded annually.</p>		<p>Interest on the monthly opening balance of the account is reflected in the balance sheet (as part of regulatory assets) and income statement (as part of interest expense).</p>
<p><b>5.2</b> (1) Ontario Power Generation Inc. shall establish a deferral account in connection with section 78.1 of the Act that records, on and after the effective date of the Board's first order under 78.1 of the Act, the revenue requirement impact of changes in its total nuclear decommissioning liability between,</p> <p>(a) the liability arising from the approved reference plan incorporated into the Board's most recent order under section 78.1 of the Act; and</p> <p>(b) the liability arising from the current approved reference plan.</p> <p>(2) Ontario Power Generation Inc. shall record interest on the balance of the account as the Board may direct.</p>	<p>Ex. J1-T1-S1          Ex. J1-T2-S1</p>	
<p>Nuclear development deferral account, transition</p> <p><b>5.3</b> (1) Ontario Power Generation Inc. shall establish a deferral account in connection with section 78.1 of the Act that records, for the period up to the effective date of the Board's first order under section 78.1 of the Act, the costs incurred and firm financial commitments made on or after June 13, 2006, in the course of planning and preparation for the development of proposed new nuclear generation facilities that are associated with any one or more of the following activities:</p> <p>1. Activities for carrying out an environmental assessment under the <i>Canadian Environmental Assessment Act</i>.</p> <p>2. Activities for obtaining any governmental license, authorization, permit or other approval.</p>	<p>Ex. J1-T1-S1          Ex. J1-T1-S1 Table 7</p>	<p>Reflected as part of regulatory assets in the consolidated balance sheet and accompanying note 6 to the 2006 consolidated financial statements and note 7 to the 2007 consolidated financial statements.</p>

<p>3. Activities for carrying out a technology assessment or for defining all commercial and technical requirements to, or with, any third parties.</p> <p>(2) Ontario Power Generation Inc. shall record simple interest on the monthly opening balance of the account at an annual rate of 6 per cent applied to the monthly opening balance in the account, compounded annually.</p>		
<p>Nuclear development variance account</p> <p><b>5.4</b> (1) Ontario Power Generation Inc. shall establish a variance account in connection with section 78.1 of the Act that records, on and after the effective date of the Board's first order under section 78.1 of the Act, differences between actual non-capital costs incurred and firm financial commitments made and the amount included in payments made under that section for planning and preparation for the development of proposed new nuclear generation facilities.</p> <p>(2) Ontario Power Generation Inc. shall record interest on the balance of the account as the Board may direct.</p>	<p>Ex. J1-T1-S1</p>	<p>This is an account for going forward (after Board's first order) and there is no financial statement reference.</p>
<p>6. (2) The following rules apply to the making of an order by the Board that determines payment amounts for the purpose of section 78.1 of the Act:</p> <p>1. The Board shall ensure that Ontario Power Generation Inc. recovers the balance recorded in the variance account established under subsection 5 (1) over a period not to exceed three years, to the extent that the Board is satisfied that,</p> <p>i. the revenues recorded in the account were earned or foregone and the costs were prudently incurred, and</p> <p>ii. the revenues and costs are accurately recorded in the account.</p>	<p>Ex. J1-T1-S1          Ex. J1-T2-S1          Ex. J1-T3-S1          Ex. J1-T1-S1, Tables 1-11          Ex. J1-T2-S1, Tables 1-3</p>	<p>Reflected as part of regulatory assets in the consolidated balance sheet and accompanying note 7 to the consolidated financial statements.</p>







<p>iv. fuel expense.</p> <p>7.1 The Board shall ensure the balances recorded in the deferral account established under subsection 5.3 (1) and the variance account established under subsection 5.4 (1) are recovered on a straight line basis over a period not to exceed three years, to the extent the Board is satisfied that,</p> <p>i. the costs were prudently incurred, and</p> <p>ii. the financial commitments were prudently made.</p> <p>8. The Board shall ensure that Ontario Power Generation Inc. recovers the revenue requirement impact of its nuclear decommissioning liability arising from the current approved reference plan.</p> <p>9. The Board shall ensure that Ontario Power Generation Inc. recovers all the costs it incurs with respect to the Bruce Nuclear Generating Stations.</p>	<p>Ex. H1-T1-S2</p> <p>Ex. G2-T2-S1</p>	<p>2007 consolidated financial statements)</p> <p>Reflected as part of regulatory assets in the consolidated balance sheet commencing 2007. (Note 7 of the 2007 consolidated financial statements)</p>
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## **LIST OF ATTACHMENTS**

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- Appendix A: OPG Annual Report 2005
- OPG Annual Report 2006
- OPG 2007 Financial Results

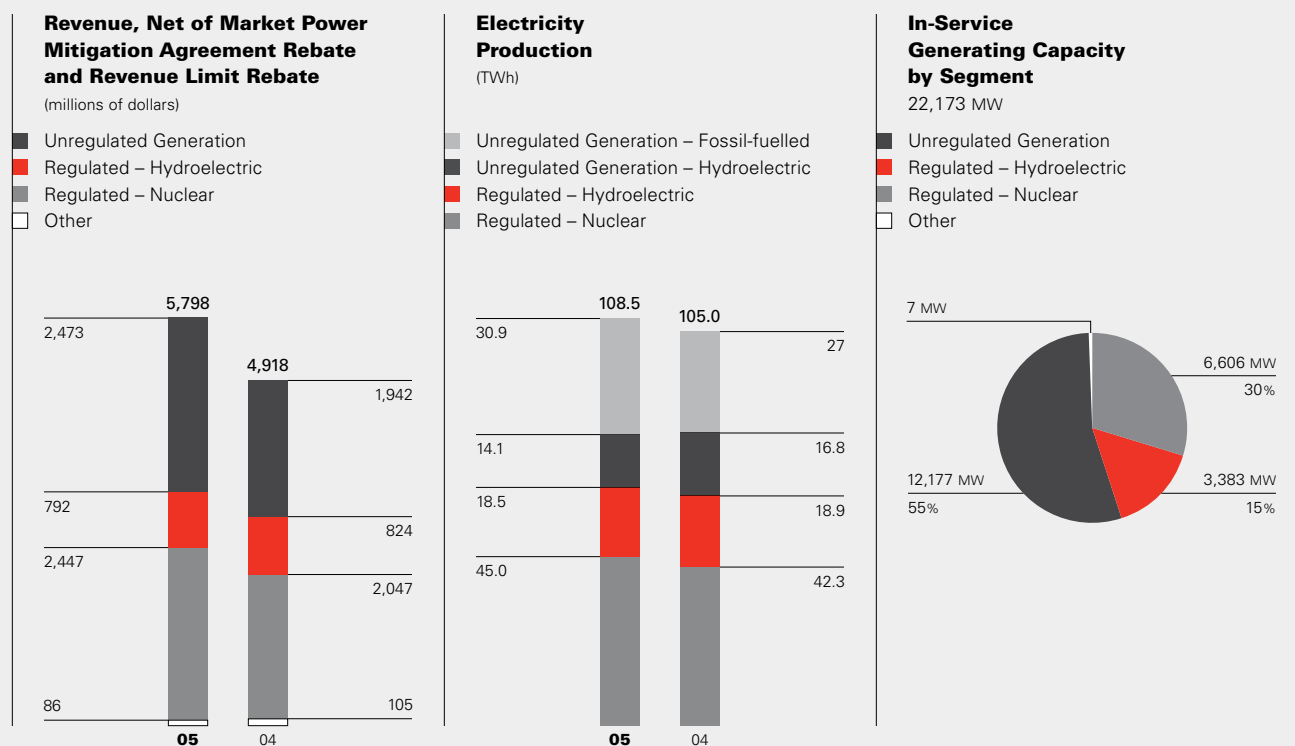




## 2005 Annual Report



# OPG 2005



## Years Ended December 31

(millions of dollars)

	2005	2004
<b>Earnings</b>		
Revenue before Market Power Mitigation Agreement rebate and revenue limit rebate	<b>6,949</b>	6,072
Market Power Mitigation Agreement and revenue limit rebates	<b>(1,151)</b>	(1,154)
Fuel expense	<b>(1,297)</b>	(1,153)
Gross margin	<b>4,501</b>	3,765
Operations, maintenance and administration	<b>2,516</b>	2,594
Other expenses	<b>1,162</b>	1,209
Impairment of long-lived assets	<b>265</b>	-
Income tax expense (recovery)	<b>118</b>	(80)
Extraordinary item	<b>74</b>	-
Net income	<b>366</b>	42
<b>Cash flow</b>		
Cash flow provided by operating activities	<b>1,201</b>	226

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# Corporate Profile

**Ontario Power Generation Inc. is an Ontario-based electricity generation company whose principal business is the generation and sale of electricity in Ontario. Our focus is on the efficient production and sale of electricity from our generation assets, while operating in a safe, open and environmentally responsible manner.**

In 2005, OPG generated 108.5 terawatt hours (TWh) of electricity.

OPG's electricity generating portfolio as of December 31, 2005, had a total in-service capacity of 22,173 megawatts (MW), which consisted of:

- three nuclear generating stations with a capacity of 6,606 MW
- five fossil-fuelled generating stations with a capacity of 8,578 MW
- 64 hydroelectric generating stations with a capacity of 6,982 MW and
- three wind generating stations (which includes a 50% interest in the Huron Wind joint venture) with a capacity of 7 MW.

In addition, OPG, ATCO Power Canada Ltd. and ATCO Resources Ltd. co-own a 580 MW gas-fired generating station near Windsor, Ontario. In November 2005, OPG's Pickering A, Unit 1 nuclear reactor was returned to service, adding 515 MW to OPG's in-service generating capacity. OPG also owns two other nuclear generating stations, which are leased on a long-term basis to Bruce Power L.P.

## Electricity Terms

One megawatt (MW) is one million watts. Megawatts are a measure of electricity supply capacity at a point in time.

One kilowatt (kW) is 1,000 watts; one gigawatt (GW) is one billion watts; and one terawatt (TW) is one trillion watts.

One kilowatt hour (kWh) is a measure of electricity demand per hour by customers. One kilowatt hour is the energy expended by ten 100 watt lights burning for one hour.

The average Ontario household uses approximately 1,000 kWh per month.

One megawatt hour (MWh) is 1,000 kWh; one gigawatt hour (GWh) is one million kWh; and one terawatt hour (TWh) is one billion kWh.

## On the Cover

Nelly King, Technical Engineer/Officer, OPG Nuclear Waste Management; Feeder tube inspection, Pickering A, Unit 1; tunnel boring machine similar to the one being built to dig OPG's Niagara Tunnel; Atikokan fossil-fuelled generating station, which celebrated 20 years of operation in 2005.

## Select List of Accomplishments

- The Pickering A, Unit 1 is returned to service after being laid up for nearly eight years.
- OPG's Darlington nuclear station is the best performing multi-unit nuclear station in Canada for the second consecutive year.
- Official groundbreaking for the start of construction of the Niagara Tunnel takes place in Niagara Falls.
- To help meet Ontario's electricity demand during one of the hottest summers on record, OPG's fossil-fuelled stations produce 62% more electricity than in the summer of 2004.
- OPG's coal-fired plants achieve their lowest acid-gas emission rates in OPG's history.
- OPG receives Gold Award from the Electrical and Utilities Safety Association for excellence in its safety management system and safety culture.



## Message from Jake Epp, Chairman

**The Board of Directors is committed to ensuring that OPG continues to move forward as a commercially focused, performance-driven company – one that is consistently open, transparent and accountable in its activities. In 2005, a number of steps were taken which helped strengthen these values, enhanced our governance capability and supported the company's commitment to excellence.**

### **A New Mandate**

In the summer of 2005, OPG reached a Memorandum of Agreement with our Shareholder, the Province of Ontario, regarding our role and responsibility as a power producer in Ontario. Under this agreement, OPG has a clear mandate to operate as a commercial company focused on a number of key activities and goals:

- generating electricity in a cost effective and efficient manner;
- continuously improving our nuclear performance and benchmarking that performance against the best CANDU operators internationally and in North America;
- expanding our hydroelectric capacity;
- operating our fossil-fuelled plants according to commercial principles until they are shut down as specified by the government's coal replacement policy.

In addition, OPG will maintain its high level of accountability and transparency and will operate under the highest standards of corporate governance, social responsibility, corporate citizenship and environmental stewardship.

Our new mandate gives focus and direction to our efforts and enables the Board – and others – to measure management's progress and hold them accountable for results.

### **Strengthening Our Governance Capability**

OPG strengthened its governance capability in 2005 by adding two new directors. George Lewis and Peggy Mulligan were appointed to the Board of Directors. Mr. Lewis is Chairman and CEO, RBC Asset Management Inc. Mrs. Mulligan is Executive Vice President and Chief Financial Officer of Linamar Corporation. The OPG Board now has a full complement

of 12 directors, with experience in engineering and project management; human resources; financial management and nuclear operations.

The Governance and Nominating Committee of the Board has also led the Board in implementing charters for the Board and each of its committees; developing position descriptions for each of the Committee Chairs; and supporting the continuing education of our directors. We also instituted a comprehensive orientation program for new directors joining the Board.

### **Open, Transparent and Accountable**

OPG's governance, including our Board and Committee Charters, is described on the OPG web site. The web site also provides access to the Memorandum of Agreement with the Ontario government and shareholder directives. In 2005, OPG received two such directives under Section 108 of the Ontario Business Corporations Act. The first was to convert to gas our Thunder Bay coal-fired station; the second required us to amend our lease arrangement with Bruce Power.

### **New Leadership**

In May 2005, Richard Dicerni ended his tenure as OPG's Acting President and CEO and OPG's new President and CEO, Jim Hankinson, was appointed by the Board.

On behalf of the Board, I would like to thank Richard Dicerni for his contribution to OPG and to welcome Jim Hankinson in his new role.



## Message from Jim Hankinson, President and CEO

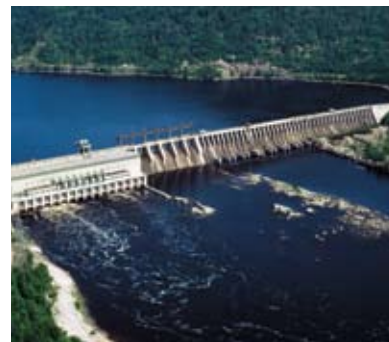
**Ontario Power Generation is a performance-focused company. Performance is the yardstick we use to measure our progress; the impetus that drives our business; and the value that defines our success.**

We are committed to achieving performance excellence through generation performance; asset improvement; supply expansion; and by operating in a cost effective and socially responsible manner that respects the needs of employees, the environment and communities.

In 2005, we made important strides in each of these areas while also improving our financial performance.

- Our generation performance was strong as we continued to develop and implement strategies to improve station productivity, enhance plant condition, and extend the operational lives of our stations.
- We expanded our production capacity by refurbishing and upgrading many of our generating stations – including the return to service of our Pickering A, Unit 1 nuclear reactor – as well as by launching new supply initiatives.
- We made a difficult but necessary commercial decision not to refurbish our two remaining laid-up nuclear units at Pickering A.
- We continued to achieve high levels of public safety, improved our workplace safety performance by reducing our employee injury rates, and maintained and enhanced our ongoing commitment to good governance, environmental stewardship and corporate citizenship.

In the summer of 2005, we negotiated a Memorandum of Agreement with our Shareholder, the Province of Ontario, which further sharpened our focus on these priorities and sets us on a clear direction for future growth and success.



The Otto Holden generating station. OPG manages its hydroelectric assets through prudent investments to enhance performance, increase capacity, and preserve their long-term capability. While hydroelectric production declined in 2005 due to lower water levels, the availability factor of these assets remained high at 92.4%.

The year was not without its challenges, which included a major, unplanned outage at the Pickering A nuclear station to inspect and maintain feeder tubes; the decision not to refurbish the two Pickering units; and the decommissioning of our Lakeview coal-fired station, as directed by the Ontario government.

In the following pages, I will be reviewing a number of OPG's achievements and related developments that took place during the past year. Overall, I am pleased with the progress we made in 2005. I recognize that our performance can continue to improve and am committed to making that happen with the support and contribution of all our employees.

# Performing

at consistently high levels  
to provide electricity where  
and when it's needed



## Darlington Nuclear Generating Station

**OPG's nuclear operations had an excellent year in 2005. Nuclear production increased by more than 6%, accounting for over 28% of the electricity consumed in Ontario. For the second year in a row, the Darlington station was Canada's best performing multi-unit nuclear generating station with a unit capability factor of 90.6%.**

### OPG Nuclear Performance: Key Results

	2005	2004
— Production (TWh)	45.0	42.3
— Capability Factor (%)	83.8	80.4
— Nuclear Performance Index	76.4	70.7
— Forced Loss Rate (%)	5.35*	7.6
— All Injury Rate (per 200,000 hours worked)	1.06	1.25

\*Lower number signifies improvement



## Financial Performance

I am pleased to report that OPG's financial performance improved in 2005. Net income was \$366 million or \$1.43 per share compared to net income of \$42 million or \$0.16 per share in 2004. Earnings were positively affected by an increase in gross margin caused by higher average sales prices and increased nuclear and fossil-fuelled generation. The higher average sales prices we received in 2005 were primarily due to:

- higher average Ontario spot market prices resulting from stronger electricity demand during the very hot summer and the effect of higher natural gas prices; and
- the introduction of regulated prices and other related regulatory changes on April 1, 2005.

Our improved financial performance in 2005 was also partly due to decreased operations, maintenance and administration (OM&A) expenses resulting from the deferral in 2005 of costs related to the Pickering A, Unit 1 restart project as required by regulation. These OM&A reductions were partially offset by higher nuclear maintenance related to continuing improvements in station reliability; inventory write-offs as a result of the decision not to return Pickering A Units 2 and 3 to service; and increases in pension and other post employment benefit expenses.

Our 2005 earnings were negatively affected by impairment losses on OPG's Lennox gas and oil-fired generating station and on Units 2 and 3 of the Pickering A nuclear generating station. The impairment loss on the Lennox generating station was a result of the Province's decision to allow OPG to recover only its fixed operating costs through a contractual arrangement but not the carrying value of the station. The impairment loss on Units 2 and 3 at the Pickering A nuclear generating station resulted from the decision not to return these units to service.

**OPG's Moderating Impact on Electricity Prices:** As our financial performance improved in 2005, OPG continued to exercise a strong moderating influence on electricity prices paid by Ontario consumers. As a result of regulated rates and rebate mechanisms, OPG received an average price of 4.9 ¢/kWh in 2005 for the electricity produced from all of its generating stations. This price was considerably less than the weighted average hourly Ontario electricity price of 7.2 ¢/kWh received by other Ontario generators in 2005. From May 2002 to March 31, 2005 OPG rebated \$4 billion under the former Market Power Mitigation Agreement (MPMA) to the benefit of Ontario's electricity users. In addition, for the balance of 2005, we will rebate some \$739 million as a result of a revenue cap on much of our unregulated generation that went into effect on April 1, 2005.



The Lambton fossil-fuelled generating station near Sarnia, Ontario. Production at OPG's fossil-fuelled stations increased by 14% in 2005. At the same time, acid gas emissions at these stations were the lowest in more than two decades.

## Generation Performance

OPG generated 108.5 TWh of electricity in 2005 – an increase of 3.3% over the company's 2004 production of 105 TWh.

**Nuclear:** OPG's nuclear generation in 2005 rose to 45 TWh, compared to 42.3 TWh in 2004. For the second year in a row Darlington was the best performing multi-unit nuclear station in Canada with a unit capability factor of 90.6%. Pickering B achieved a unit capability factor of 77.7% compared to a 69.8% unit capability in 2004. Both stations performed at high levels of reliability during the cold winter and hot summer of 2005, with forced loss rates better than target. Our Pickering A station received a five-year operating licence from the Canadian Nuclear Safety Commission (CNSC) – the longest licence period for a nuclear power reactor that the CNSC grants to date.

**Fossil:** OPG's fossil-fuelled plants generated 30.9 TWh of electricity in 2005. This was nearly a 14% increase over the 2004 output. Contributing factors included higher electricity demand and improved station reliability as evidenced by the lower Equivalent Forced Outage Rate of 15.9% achieved by these stations in 2005 compared to 18.7% in 2004. The strong reliability of our fossil-fuelled plants was also due to improved performance at our Nanticoke station and to the focused efforts of its employees and the employees at all our fossil facilities. OPG's fossil-fuelled plants function largely as "swing" resources during high demand periods. When demand reached record high levels during the past summer, these plants were producing on the hottest days up to 40% of OPG's generation.

**Hydroelectric:** While our hydroelectric output fell somewhat compared to 2004 due to lower water levels, the reliability of our hydroelectric stations continued to be very strong throughout the year, with an availability factor of 92.4%. These valuable assets deliver a steady supply of affordable, renewable power, and represent an important part of OPG's generation mix.

OPG employees prepare to install a new rotor on Unit 14 at the Beck 2 hydroelectric station. The work was part of an extensive nine-year project to replace and upgrade station equipment. Completed in the Spring of 2005, the project adds 194 MW to OPG's hydroelectric capacity.



### Asset Improvement

**Nuclear:** OPG's higher nuclear output in 2005 is a direct result of our commitment to improve the performance of our nuclear stations – our top operational priority. Our strategy is to operate our nuclear assets efficiently and cost effectively while investing prudently to improve their reliability, predictability and lifespan. To this end, we continued to undertake in 2005 extensive and sustained programs in areas such as steam generator inspection and rehabilitation; feeder tube integrity; pressure tube remediation; and maintenance backlog reduction. As part of this strategy, we completed the first year of our 85/5 initiative at Pickering B – a major three-year program to improve the material condition and performance of that station. The station's goal is to achieve and maintain by 2007 an 85% capacity factor and a 5% forced loss rate – while reducing its average outage duration.

These and other improvement initiatives, many of which were implemented during the planned outages we performed on four of our nuclear units in 2005, are helping to maximize the life-expectancy of our nuclear fleet and contributed to the positive performance results achieved by our nuclear plants in the past year. To ensure that our nuclear plants continue to improve, we regularly measure them against the best plants in North America with particular focus on

generation performance, operational excellence, backlogs and costs. By the end of the decade, decisions will be made on whether to extend the lives of OPG's nuclear units. Achieving consistently strong performance from our nuclear assets will help influence those decisions.

**Fossil:** While the Ontario government is committed to closing these plants over a period from 2007 to 2009, it has said it will not do so at the expense of supply reliability. Until they are shut down, however, we will continue to operate our coal plants in an efficient, reliable and environmentally responsible manner. Our goal is to ensure that the condition of our coal-fired plants is as good, if not better, on the day they close as it is today.

**Hydroelectric:** Our strategy with respect to our hydroelectric plants is to invest in them on an ongoing basis to enhance their performance, extend their service lives and reduce operational costs. Our improvements include replacing aging equipment, runner upgrades, station automation and innovative maintenance practices. A major milestone in this area was reached in 2005 with the completion of a nine-year rehabilitation initiative at the Beck 2 hydroelectric station near Niagara Falls, which added 194 MW to OPG's hydroelectric capacity. Additional hydroelectric upgrades between 2006 and 2015 will add another 150 MW to OPG's capacity.

These OPG employees are representatives of key groups involved in Pickering B's Spacer Location and Repositioning (SLAR) program. The SLAR program helps avoid pressure tube damage by preventing a nuclear reactor's pressure tubes from coming into contact for extended periods of time with its calandria tubes. By the end of 2005, about 83% of Pickering B's 1,565 fuel channels had been inspected using SLAR.



# Improving

our assets to ensure reliability



## Pickering A, Unit 1

Standing before the reactor face of the Pickering A, Unit 1 nuclear reactor, two inspectors study the ends of the 390 pressure tubes that hold fuel for the reactor. OPG's successful return to service of Unit 1 in 2005 was one of the largest and most complex projects ever undertaken by the company. Off-line for almost eight years, the newly refurbished reactor adds to Ontario's electricity supply 515 MW of much-needed capacity that is virtually free of emissions that contribute to smog and global warming.

## Unit 1 Refurbishment Achievements

- 2,879 peak employment
- 1.9 million hours worked
- 2.9 million individual parts installed
- 204 kilometres of new electrical cable
- 26,402 metres of pipe
- 24,500 individual tasks completed
- More than 5 million hours worked without a Lost Time Accident

# Expanding

our generation capacity  
to help meet Ontario's energy needs



## Niagara Tunnel Project

Ontario requires clean, reliable hydroelectric power for the future. Our mandate calls on us to help provide that power by developing and investing in Ontario's hydroelectric potential. The Niagara Tunnel is a major initiative on the road to this goal. In 2005, the OPG Board approved the total project and the award of the Design/Build contract to Strabag AG. Construction is currently underway. When complete, it will carry an additional 500 cubic metres per second of water from above Niagara Falls to OPG's Sir Adam Beck Generating Complex at Queenston, enabling more clean, renewable energy to be generated from the Niagara River while continuing to preserve the natural beauty of the Falls themselves.

### Niagara Tunnel at a Glance

- 10.4 kilometres long
- \$985 million estimated cost
- 350 peak employment
- 2009 completion date
- 90 years operating life
- 1.6 billion kilowatt hours of additional renewable energy per year

## New Supply Initiatives

In addition to improving our performance, OPG is also investing in new generation capacity. Forecasts indicate that within the next several years Ontario could face electricity supply shortfalls without significant new generation initiatives. While OPG is not responsible for meeting all of Ontario's electricity supply needs, we have undertaken a number of new supply initiatives which help address this challenge. These initiatives will also help us to fulfill an important part of our mandate – which is to expand, develop and improve our hydroelectric generation capacity.

Our initiatives in this area include the construction launch of a new 10.4 kilometre tunnel to divert more water to the Beck hydroelectric stations. This initiative will increase the average annual energy output of these facilities by about 14% and is one of our most significant and exciting capital projects.

OPG also received Board approval to construct a new 12.5 MW hydroelectric generating station at Lac Seul in Northwestern Ontario. This construction is now underway.

In addition to these projects, we are investigating options for the redevelopment of four hydroelectric plants in the Lower Mattagami River system in Northeastern Ontario. This initiative has the potential to contribute between 150 MW to 450 MW of additional clean, renewable hydroelectric power to the Province's electricity supply.

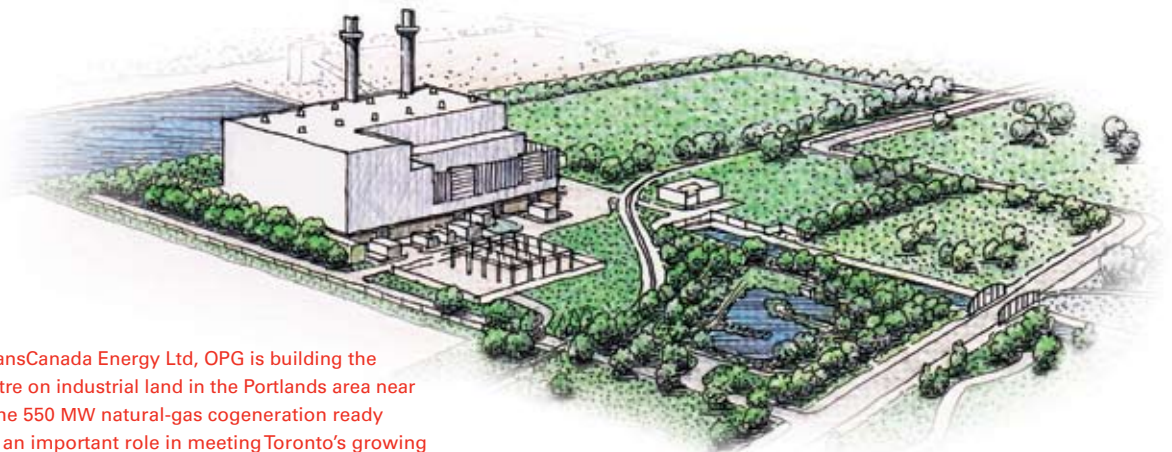
Complementing our hydroelectric initiatives, we are constructing, in partnership with TransCanada Energy Ltd., the Portlands Energy Centre – a 550 MW combined cycle natural-gas and co-generation capable generating facility located in downtown Toronto.



Under construction in Northwestern Ontario, the Lac Seul Generating Station will add 12.5 MW to OPG's hydroelectric capacity. The \$47 million project is expected to be finished in 2007. The station will use much of the water currently being spilled at the adjacent Ear Falls hydroelectric station, increasing the overall efficiency of the site.

Finally, the Pickering A, Unit 1 restart – while one of our major refurbishment and asset improvement successes – was also our most notable new supply initiative, adding 515 MW of baseload power to our capacity. This massive and complex project confirmed OPG's ability to deliver a major capital project and represented a major accomplishment for the company in 2005. I want to thank all OPG employees who made this achievement possible.

**Effective Cost Management:** Cost management is a critical priority for OPG, and we employ a variety of cost management initiatives. Over the past few years, we reduced by some 20% our executive ranks and our corporate support groups. On the operating side, we are investing directly in our plants to improve their performance through programs such as the 85/5 initiative at Pickering B, upgrades to our hydroelectric stations and benchmarking programs to identify improvement opportunities. Changes in the way we blend different types of coal to fuel our Nanticoke station resulted in significant cost savings in 2005 and going forward.



In partnership with TransCanada Energy Ltd, OPG is building the Portlands Energy Centre on industrial land in the Portlands area near downtown Toronto. The 550 MW natural-gas cogeneration ready power plant will play an important role in meeting Toronto's growing energy needs. Ontario's Independent Electricity System Operator has estimated that the city will need 500 MW of new capacity by 2010, even with conservation initiatives being planned.

Employee-mentors at Nanticoke GS with co-op students. In 2005, Nanticoke received a "Passport to Prosperity" award from the Grand Erie Training and Adjustment Board. The award recognizes Nanticoke's efforts in providing co-op work opportunities for more than 350 high school students since 1991.



### Operating to the Highest Corporate Standards

**Safety Performance:** Among our many priorities as a power provider, none is more important than ensuring the safety of the public and our employees at all times. This principle is rigorously applied at all our facilities.

OPG's nuclear plants operate according to strict regulatory standards and codes. In 2005, radiation emissions at both our Pickering and Darlington facilities continued to be a very small fraction of what Canadians receive annually from naturally occurring sources and much lower than that permitted by regulation. Since the Canadian nuclear power industry's inception over 40 years ago, no member of the public has ever been harmed as a result of radiation from our nuclear plants or waste management facilities. OPG's nuclear plants will continue to live up to these high standards.

We are equally committed to public safety at our other facilities. OPG's Public Water Safety Program is designed to help ensure that our hydroelectric stations and dams are operated safely and have the appropriate control measures in place to protect the public. Fundamental to this program is its focus on making the public in our site communities, including tourists, aware of the dangers associated with OPG's dams, hydroelectric stations and surrounding waterways. The uniqueness of each of our hydroelectric sites, the geographical diversity of the site communities themselves, and the large number of people who use the waterways where we operate make this a huge challenge. But it is one that we are committed to meeting.

(Left to right) John McCann, Manager, Lennox GS; OPG employee Liisa Blimkie, Ottawa-St. Lawrence Environment, Chemical and Safety Technician; and Leeds County Stewardship Council's Dwayne Struthers, with Peregrine falcon chicks at Charleston Lake. OPG staff worked with the Leeds County Stewardship Council, the Canadian Peregrine Foundation and the Charleston Lake Environmental Foundation to enable the falcons to be released into the wild.

With respect to employee safety, our goal is zero workplace injuries; and we continue to make progress toward meeting that ambitious target.

- Our 2005 All Injury Rate (AIR) of 1.33 injuries per 200,000 hours worked was better than the top quartile threshold (three year rolling average) set by the Canadian Electricity Association (CEA) and 13% better than our AIR performance in 2004.
- Our 2005 Accident Severity Rate (ASR) of 2.03 days lost per 200,000 hours was not as strong as our 2004 performance, but still well within the CEA's top quartile threshold (three year rolling average).

OPG's consistently strong workplace safety performance is a direct result of a vigorous safety culture that we have adopted at all our facilities. Employees are taught and encouraged to build safety behaviours into all aspects of their work and to take personal ownership of their own safety and that of their co-workers. This Internal Responsibility System is a cornerstone of our safety success.

Our safety commitment extends to our contractors, whom we expect to work to high safety standards, and we continued to implement programs requiring them to do so. We also continued our focus on promoting strong safety behaviours among young OPG employees and young people in the communities where we operate and across Ontario. In recognition of our efforts in building a strong safety management system and culture, the Electrical and Utilities Safety Association awarded OPG its Gold Award in 2005. OPG was the first recipient of this award.

**Environment:** As a major generating company with facilities across Ontario, we recognize that we have an impact on the environment and strive to minimize that impact at all times. Our coal-fired plants, for example, had the lowest acid-gas emission-rates in OPG's history even though they produced significantly more energy than in 2004. This strong and positive environmental performance was due in part to our sustained investments in clean air technology – including selective catalytic reduction equipment, combustion improvements, and the use of lower sulphur fuels.



# Respecting

the needs of employees,  
the environment  
and the community



## **Darlington Mechanical Maintainers Skills Training**

**Mechanical maintainers at the Darlington nuclear station learn how to apply safe behaviours and procedures to protect themselves from workplace falls. Achieving zero workplace injuries is the ultimate goal of OPG's safety programs. The company's strong commitment to workplace safety was reflected in many notable safety initiatives and successes during 2005.**

### **Select Accomplishments**

- Continued top quartile safety performance within the electrical industry
- Continued operation of site-based Occupational Health & Safety Assessment Series 18001 safety management systems
- Launch of OPG-wide "Keep Your Promise" campaign, highlighting how our employees keep their promise to work safely
- Broadening of our Health & Safety Policy to include an emphasis on young worker safety within OPG, in communities where we operate, and across Ontario

Students at the University of Ontario Institute of Technology (UOIT). Located in Ontario's Durham Region, UOIT places a strong emphasis on science and technology education and career-focused learning. OPG is investing \$10 million over a five year period in UOIT to contribute to the educational strength of Durham Region and help meet the need for highly-qualified, technically trained young employees.



For the third year in a row, OPG had no major impact spills. We also reported no moderate impact spills, continued to reduce our total amount of acid gas emissions, and planted an additional 326,000 native trees and shrubs in Ontario to help offset carbon dioxide emissions – for a total of 2.2 million trees planted since 2000 as part of our biodiversity commitment.

In addition, the environmental management systems at OPG's nuclear, hydroelectric and fossil plants were all recertified in 2005 under the internationally recognized ISO 14001 environmental management standard. We also were recognized for our efforts in protecting and helping to restore the natural habitats that surround many of our generating facilities. As examples, the Darlington nuclear station was nominated for the Corporate Habitat of the Year Award by the Wildlife Habitat Council (WHC), and our Lennox generating station was nominated for the WHC's Rookie of the Year award. Currently, seven OPG sites are certified under the WHC for their wildlife habitat programs.

OPG also set aside \$454 million in segregated funds to cover the future costs of decommissioning our nuclear plants and safely storing their used nuclear fuel. By the end of 2005, these funds totalled about \$7 billion against a total present value liability of about \$8.5 billion, helping to ensure that future generations of Ontarians will not be burdened with this cost.

**Corporate Citizenship:** OPG's corporate citizenship commitment embraces a wide range of endeavours. We communicate frequently with the communities where we operate through newsletters; reports to municipal councils; open houses; and door-to-door visits by employees to provide local residents with information about OPG. These outreach activities underscore our commitment to be an open, transparent and accountable corporate citizen.

We also continued to support many local initiatives in the communities where we operate. We focus on educational, environmental and community initiatives that enhance the quality of life in these communities. We provide assistance for student awards; engineering, science and technology based projects; youth amateur sports; biodiversity programs; community festivals; health and safety initiatives; and humanitarian efforts such as food banks and shelters. In 2005, OPG helped support 755 such initiatives in these and similar areas through our Corporate Citizenship Program.

In addition, OPG employees and pensioners contributed \$1.8 million to the company's annual Charity Campaign, whose proceeds go to charities across Ontario. Our employees and pensioners also are active as volunteers, freely offering their time and services to community groups and causes.

**Employees:** This past year, I took the opportunity to travel across Ontario meeting personally with the men and women who run OPG's facilities. As I travelled from site to site talking to employees, I was continually impressed by their knowledge, experience, professionalism, and commitment.

OPG's 11,000 employees are the backbone of the company and a major reason for our success. Our goal is to be an organization whose performance and values consistently enable our employees to be engaged, productive and proud members of the OPG team. We made progress toward this goal in 2005. Employee engagement scores rose significantly in many parts of the company – thanks in part to the committed efforts of many OPG managers and supervisors.

In 2005 and early 2006, we also successfully renewed collective agreements with the two unions representing most of our employees – the Power Workers' Union and the Society of Energy Professionals. Both agreements are long-term in duration and were reached without the assistance of a mediator or arbitrator. The success of these negotiations reflects the mature and positive relationship that exists between OPG and its unions. These agreements also provide employees and OPG with the stability and flexibility we need to meet the challenges and opportunities that await us in the future. I have every confidence that our future is going to be bright, exciting and successful.

A handwritten signature in black ink, appearing to be the name of a man, possibly a senior executive or representative of OPG. The signature is stylized and cursive.



# Management's Discussion and Analysis

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This Management's Discussion and Analysis ("MD&A") should be read in conjunction with the audited consolidated financial statements and accompanying notes of Ontario Power Generation Inc. ("OPG" or the "Company") as at and for the year ended December 31, 2005. OPG's consolidated financial statements are prepared in accordance with Canadian generally accepted accounting principles ("GAAP") and are presented in Canadian dollars. This MD&A is dated February 8, 2006.

## Forward-Looking Statements

The MD&A contains forward-looking statements that reflect OPG's current views regarding certain future events and circumstances. Any statement contained in this document that is not current or historical is a forward-looking statement. OPG generally uses words such as "anticipate", "believe", "foresee", "forecast", "estimate", "expect", "schedule", "intend", "plan", "project", "seek", "target", "goal", "strategy", "may", "will", "should", "could" and other similar words and expressions to indicate forward-looking statements. The absence of any such word or expression does not indicate that a statement is not forward-looking.

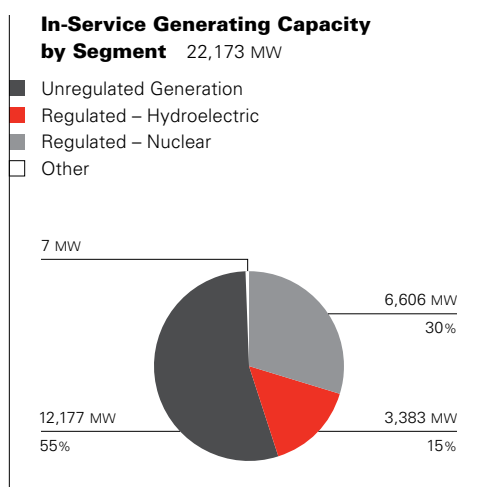
All forward-looking statements involve inherent assumptions, risks and uncertainties and, therefore, could be inaccurate to a material degree. In particular, forward-looking statements may contain assumptions such as those relating to OPG's fuel costs and availability, nuclear decommissioning and waste management, closure of coal-fired generating stations, pension and other post employment benefit ("OPEB") obligations, income taxes, spot market electricity prices, the ongoing evolution of the Ontario electricity industry, environmental and other regulatory requirements, and the weather. Accordingly, undue reliance should not be placed on any forward-looking statement.

## The Company

OPG is an Ontario-based electricity generation company whose principal business is the generation and sale of electricity in Ontario. OPG's focus is on the efficient production and sale of electricity from its generating assets, while operating in a safe, open and environmentally responsible manner. OPG was created under the *Business Corporations Act* (Ontario) and is wholly owned by the Province of Ontario (the "Province").

At December 31, 2005, OPG had 22,173 megawatts (MW) of in-service generating capacity. OPG's electricity generating portfolio consisted of three nuclear generating stations, five fossil-fuelled generating stations, 64 hydroelectric generating stations and three wind generating stations (which includes a 50 per cent interest in the Huron Wind joint venture). In addition, OPG, ATCO Power Canada Ltd. and ATCO Resources Ltd. co-own a gas-fired generating station. All four units of the Pickering A nuclear generating station were laid up in 1997. Unit 4 was returned to service in 2003 and Unit 1 was returned to service in November 2005, adding 515 MW to OPG's in-service generating capacity. OPG also owns two other nuclear generating stations, which are leased on a long-term basis to Bruce Power L.P. ("Bruce Power").

Effective April 1, 2005, the output from most of OPG's baseload hydroelectric facilities and all of its nuclear facilities became rate regulated. OPG continues to receive the spot market price for the output from its remaining hydroelectric, fossil-fuelled and wind generating stations, subject to a revenue limit. With the introduction of rate regulation, OPG revised its reporting segments to separately reflect the regulated and unregulated aspects of its operations. OPG's operating results are reported on a consolidated basis as well as by business segment. These segments are: Regulated – Nuclear, Regulated – Hydroelectric, and Unregulated Generation.



## Rate Regulation

A regulation was introduced pursuant to the *Electricity Restructuring Act, 2004*, which provides that, effective April 1, 2005, OPG receives regulated prices for electricity generated from most of its baseload hydroelectric and all of its nuclear facilities. This includes electricity generated from Sir Adam Beck 1, 2 and Pump generating station, DeCew Falls 1 and 2, and R.H. Saunders hydroelectric facilities, and Pickering A and B, and Darlington nuclear facilities.

The regulated price received by OPG for the first 1,900 megawatt hours (MWh) of production from the regulated hydroelectric facilities in any hour is \$33.00/MWh (3.3¢/kWh). As an incentive to encourage maximum hydroelectric production during peak demand periods, any production from these regulated hydroelectric facilities above 1,900 MWh in any hour receives the Ontario electricity spot market price. The regulated price received by OPG for production from the nuclear facilities is \$49.50/MWh (4.95¢/kWh). These regulated prices were established by the Province, based on forecast production volumes and total operating costs, including the cost of capital and assuming an average five per cent return on equity. These initial prices took effect April 1, 2005, and are expected to remain in effect until at least March 31, 2008, at which time it is anticipated that the Ontario Energy Board ("OEB") will establish new regulated prices. If there are changes to the fundamental assumptions on which these regulated prices were developed, they may be amended by the Province.

The regulation directed OPG to establish variance accounts for costs incurred on or after April 1, 2005 that are associated with differences in hydroelectric electricity production due to differences between forecast and actual water conditions; changes in nuclear electricity production due to unforeseen changes to the law or to unforeseen technological changes; changes to revenues assumed for ancillary revenues from the regulated facilities; acts of God (including severe weather events); and transmission outages and transmission restrictions. In addition, the regulation directed OPG to establish a deferral account for Pickering A return to service non-capital costs incurred on or after January 1, 2005.

The production from OPG's other generating assets remains unregulated and continues to be sold at the Ontario electricity spot market price. However, 85 per cent of the generation output from OPG's other generating assets, excluding the Lennox generating station, Transition – Generation Corporation Designated Rate Options ("TRO") volumes and forward sales as of January 1, 2005, are subject to a revenue limit based on an average price of \$47.00/MWh (4.7¢/kWh). This revenue limit was originally established for a period of 13 months ending April 30, 2006. The Ontario Government ("Government") has recently announced the extension of the revenue limit for an additional three years. Starting May 1, 2006, the revenue

limit will decrease to 4.6¢/kWh from the present limit of 4.7¢/kWh. On May 1, 2007, the revenue limit will return to 4.7¢/kWh and increase to 4.8¢/kWh effective May 1, 2008. Revenues above these limits will be returned to the Independent Electricity System Operator (“IESO”), and the IESO will subsequently issue a rebate to consumers.

The implementation of regulated pricing for the generation from OPG’s baseload hydroelectric and nuclear facilities, as well as the revenue limit on OPG’s unregulated generating assets, replaced OPG’s rebate obligations under the Market Power Mitigation Agreement effective April 1, 2005.

### Highlights/Executive Summary

This section provides an overview of OPG’s consolidated operating results. A detailed review of OPG’s performance by business segment is included in a later section.

#### 2005 Earnings

OPG’s earnings improved in 2005 following the implementation of the regulatory changes which took effect April 1, 2005. Earnings from OPG’s assets that are now regulated improved in 2005 compared to 2004 as a result of the introduction of regulated prices that reflect the projected production and costs of operations, including a cost of capital with an average five per cent return on equity, and the corresponding elimination of the Market Power Mitigation Agreement rebate. Earnings from OPG’s unregulated assets also improved in 2005. While a significant portion of OPG’s output from its unregulated assets was subject to the revenue limit, this limit was higher than the limit that was prescribed under the Market Power Mitigation Agreement.

Over the May 1, 2002 to March 31, 2005 period, OPG’s earnings and liquidity were severely impacted by the requirement to rebate a significant portion of its revenues under the Market Power Mitigation Agreement. In total, the Market Power Mitigation Agreement rebate amounted to \$4 billion over this period.

(millions of dollars)	2005	2004
<b>Revenue</b>		
Revenue before Market Power Mitigation Agreement and revenue limit rebates	<b>6,949</b>	6,072
Market Power Mitigation Agreement rebate	<b>(412)</b>	(1,154)
Revenue limit rebate	<b>(739)</b>	–
	<b>5,798</b>	4,918
<b>Earnings</b>		
Income (loss) before impairment of long-lived assets, income taxes and extraordinary item	<b>823</b>	(38)
Impairment of long-lived assets	<b>265</b>	–
Income (loss) before income taxes and extraordinary item	<b>558</b>	(38)
Income tax expense (recovery)	<b>118</b>	(80)
Income before extraordinary item	<b>440</b>	42
Extraordinary item	<b>74</b>	–
Net income	<b>366</b>	42
<b>Electricity generation (TWh)</b>	<b>108.5</b>	105.0
<b>Cash flow</b>		
Cash flow provided by operating activities	<b>1,201</b>	226

Net income for the year ended December 31, 2005 was \$366 million compared to a net income of \$42 million in 2004, an increase in earnings of \$324 million. Income before income taxes and an extraordinary item for the year ended December 31, 2005 was \$558 million compared to a loss of \$38 million in 2004, an increase of \$596 million. During 2005, OPG recorded a one-time extraordinary loss of \$74 million to reflect the impact of adopting rate regulated accounting for income taxes effective April 1, 2005.

The following is a summary of the factors impacting OPG's results for 2005 compared to 2004, on a before-tax basis:

(millions of dollars – before tax)

<b>Loss before income taxes for the year ended December 31, 2004</b>		<b>(38)</b>
Changes in gross margin		
Increase in electricity sales prices after Market Power Mitigation Agreement rebate and revenue limit rebate	662	
Change in electricity generation by segment:		
Regulated – Nuclear	138	
Regulated – Hydroelectric	(14)	
Unregulated – Hydroelectric	(116)	
Unregulated – Fossil-fuelled	62	
Other changes in gross margin	4	
	736	
Decrease in Pickering A return to service OM&A expense due to deferral of non-capital costs in 2005 as a rate regulated asset	267	
Increase in OM&A costs due to write-off of inventory, as a result of not returning Pickering A generating station Units 2 and 3 to service	(57)	
Increase in nuclear maintenance and repairs	(101)	
Increase in pension and other post employment benefit costs	(47)	
Increase in earnings on nuclear fixed asset removal and nuclear waste management funds	68	
Other net changes	(5)	
<b>Increase in income before income taxes and extraordinary item, excluding impairment of long-lived assets</b>		<b>861</b>
Impairment of Pickering A generating station Units 2 and 3	(63)	
Impairment of Lennox generating station	(202)	
<b>Income before income taxes and extraordinary item for the year ended December 31, 2005</b>		<b>558</b>

Earnings for the year ended December 31, 2005 were significantly impacted by an increase in gross margin from electricity sales due primarily to higher average sales prices compared to 2004. The increase in OPG's average sales price was due in part to higher average Ontario spot market prices, which impacted revenue from OPG's unregulated generating assets, and the introduction of regulated prices and other related regulatory changes effective April 1, 2005. The higher spot market prices were primarily due to higher demand resulting from a prolonged period of hot summer weather and the effect on electricity prices of higher natural gas prices. Higher electricity generation in 2005 compared to 2004 due to higher demand and improved station performance also contributed to an increase in gross margin.

The increase in income during 2005 was also due to a decrease in operations, maintenance and administration ("OM&A") expenses resulting from the deferral of non-capital costs related to the Pickering A return to service project, commencing January 1, 2005, as required by a regulation pursuant to the *Electricity Restructuring Act, 2004*.

The favourable impact of these changes was partly offset by an impairment loss on OPG's Lennox generating station of \$202 million before tax. It was determined that the Lennox generating station, as a relatively high variable cost plant, would not be able to recover its fixed operating costs and carrying value from the wholesale electricity market in the future. OPG had initiated discussions with the Province, with the expectation of entering into a contractual arrangement for the recovery of the annual fixed operating costs and the carrying value of the Lennox generating station. OPG was subsequently advised by the Province during the first quarter of 2005 that it would continue to support OPG in negotiating an arrangement that would support the recovery of fixed operating costs, but that the Province would not support an arrangement that would allow for the recovery of the carrying value of the station. As a result of this change in circumstance, OPG recorded the impairment loss. OPG has since negotiated a contract with the IESO, pursuant to the market rules, to recover its operating costs for a one-year period ending September 30, 2006. The contract with the IESO has been submitted to the OEB for approval.

OPG recorded an impairment loss of \$63 million during 2005 relating to Units 2 and 3 of the Pickering A nuclear generating station, as a result of OPG's decision not to proceed with the return to service of these units. Upon consideration of the scope of the refurbishment work, the costs and the risks related to the return to service of these two units, and the Company's focus on improving the performance of its other nuclear units, OPG's Board of Directors decided that while technically feasible, the return to service of these units was not justified on a commercial basis. The impairment loss represented the carrying value, including construction in progress of these two units. In addition to the impairment loss for these two units, OPG recorded OM&A expenses of \$57 million related to the write-off of inventory identified as excess or unusable, as a result of not returning Units 2 and 3 to service.

The Company also incurred higher nuclear maintenance and repairs in 2005 compared to 2004 related to continuing improvements in station reliability, and experienced an increase in pension and OPEB expenses primarily due to changes in economic assumptions.

Earnings in 2005 were also impacted by the effect of adopting rate regulated accounting for income taxes for the regulated segments of the business, and by changes in income tax positions. Effective April 1, 2005, OPG accounts for income taxes relating to the rate regulated segments of its business using the taxes payable method. Under this method, future income tax assets and liabilities associated with these segments are not recognized where those future income taxes are expected to be recovered in the regulated rates charged to customers in the future. As a result, during 2005, OPG did not record a future tax expense for the rate regulated segments of \$157 million, which would have been recorded had OPG accounted for income taxes for the regulated segments using the liability method. As part of the transition, OPG also eliminated a net future income tax asset balance of \$74 million relating to the rate regulated segments and recorded a corresponding one-time extraordinary loss.

During 2005, OPG recorded an income tax charge of \$50 million to provide for a change in income tax liabilities related to certain income tax positions that the Company has taken in prior periods. OPG is responsible for making payments in lieu of corporate income and capital taxes to the Ontario Electricity Financial Corporation ("OEFC"). These payments are calculated in accordance with the *Income Tax Act* (Canada) and the *Corporations Tax Act* (Ontario), and are modified by the *Electricity Act, 1998* and related regulations.

In 2004, OPG's income tax expense was impacted by a reduction of \$93 million in a valuation allowance for future income tax assets that had previously been established. This resulted in a reduction in the 2004 income tax provision, which did not recur in 2005.

#### **Average Sales Prices**

OPG's average sales prices by business segment, net of the revenue limit rebate for the period April 1, 2005 to December 31, 2005, and net of the Market Power Mitigation Agreement up to the inception of rate regulation on April 1, 2005 are as follows:

(¢/kWh)	<b>2005</b>	2004
Regulated – Nuclear <sup>1</sup>	<b>4.7</b>	4.1
Regulated – Hydroelectric <sup>1</sup>	<b>4.1</b>	4.1
Unregulated – Hydroelectric <sup>2</sup>	<b>5.2</b>	4.1
Unregulated – Fossil-fuelled <sup>2</sup>	<b>5.5</b>	4.2
OPG average price	<b>4.9</b>	4.1

1. During the period from April 1, 2005, electricity generation from stations in the Regulated – Nuclear segment received a fixed price of 4.95¢/kWh. During the same period, electricity generation from stations in the Regulated – Hydroelectric segment received a fixed price of 3.3¢/kWh for the first 1,900 MWh of generation in any hour, and the Ontario spot electricity market price for generation above this level.
2. During the period from April 1, 2005, 85 per cent of the electricity generation from unregulated stations, excluding the Lennox generating station and other contract volumes, was subject to a revenue limit based on an average price of 4.7¢/kWh.

OPG's average sales price was 4.9¢/kWh in 2005 compared to 4.1¢/kWh in 2004. OPG's average sales price was considerably less than the weighted average hourly Ontario electricity price of 7.2¢/kWh in 2005 as a result of regulated prices and the revenue limit rebate.

During 2005, OPG recorded \$739 million related to the revenue limit rebate and \$412 million related to the Market Power Mitigation Agreement rebate, compared to a Market Power Mitigation Agreement rebate of \$1,154 million in 2004.

## Electricity Generation

Electricity generated during 2005 from OPG's generating stations was 108.5 TWh compared to 105.0 TWh in 2004. The increase in generation was primarily a result of higher electricity demand and improved performance at OPG's fossil-fuelled and nuclear generating stations. The increase in generation was partly offset by a reduction in hydro-electric generation due to lower water levels.

OPG's results are impacted by changes in demand resulting from variations in seasonal weather conditions. The prolonged period of hot summer weather in 2005 resulted in a significant increase in the number of cooling degree days. The following table provides a comparison of heating and cooling degree days.

	2005	2004
Heating Degree Days <sup>1</sup>		
Total for year	<b>3,749</b>	3,751
Ten-year average	<b>3,704</b>	3,731
Cooling Degree Days <sup>2</sup>		
Total for year	<b>551</b>	233
Ten-year average	<b>356</b>	336

1. Heating Degree Days are recorded on days with an average temperature below 18°C, and represent the aggregate of the differences between the average temperature and 18°C for each day during the period, as measured at Pearson International Airport.

2. Cooling Degree Days are recorded on days with an average temperature above 18°C, and represent the aggregate of the differences between the average temperature and 18°C for each day during the period, as measured at Pearson International Airport.

## Cash Flow from Operations

Cash flow provided by operating activities during 2005 was \$1,201 million compared to \$226 million in 2004, an improvement of \$975 million. The favourable change in cash flow was primarily due to higher revenue and earnings compared to 2004 and lower rebate payments in 2005. The revenue limit rebates totalling \$739 million relating to 2005 are not required to be paid until 2006. The favourable changes were partly offset by higher pension contributions during 2005.

## Pickering A Unit 1 Return to Service

Major construction for the return to service of Unit 1 at the Pickering A nuclear generating station commenced in July 2004. The construction phase of the project was completed in July 2005, with the removal of Unit 1 from the guaranteed shutdown state. On September 26, 2005, Unit 1 was synchronized to the provincial electricity grid, sending electricity from the unit to Ontario consumers for the first time since December 1997.

In November 2005, OPG declared the unit to be commercially available and informed the IESO that the unit was available for dispatch into the Ontario market, adding 515 MW of baseload capacity in Ontario. The project represented a complex construction challenge, encompassing more than 1.9 million hours of work and almost 3,000 people at its peak.

During the major construction phase of Unit 1 at the Pickering A nuclear generating station, the schedule and cost to complete the project was impacted by the discovery of feeder pipe thinning in areas not previously identified. This resulted in the need to perform additional inspections and the replacement of a feeder pipe, which was not included in the original scope of the project and the cost estimate. In addition, feeder issues resulted in the shutdown of Unit 4 at the Pickering A nuclear generating station. Resources were diverted from Unit 1 to address the Unit 4 feeder issue and to complete other outage work, which also contributed to the extension of the Unit 1 project schedule. The costs related to the feeder inspection and replacement program and the schedule extension were approximately \$20 million.

Total cumulative expenditures for the return to service of Unit 1 at the Pickering A nuclear generating station to December 31, 2005 were \$994 million, excluding the impact on costs of the feeder inspection and replacement, and the diversion of resources to Unit 4.

## Recent Developments

### Bruce Power

In October 2005, the Province and Bruce Power announced an agreement to refurbish the Bruce A nuclear generating station. Under the agreement, Bruce Power will refurbish and restart Units 1 and 2, refurbish Unit 3 when it reaches the end of its current operational life and replace the steam generators in Unit 4. The Bruce A units were taken out of service between 1995 and 1998 after a decision by the former Ontario Hydro.

In 2001, Bruce Power entered into a lease arrangement with OPG relating to the Bruce A and B nuclear generating stations, which are owned by OPG. Some of the terms of the 2001 lease were altered in 2003 when British Energy left the partnership due to insolvency. Under the terms of the 2003 lease, a return to service of any of the Bruce A units would result in an annual lease payment of \$25.5 million per unit (in 2002 dollars, escalated at the Consumer Price Index ("CPI")). As part of the agreement reached in October 2005 between the Province and Bruce Power, OPG received a Shareholder Declaration from the Province instructing OPG's Board of Directors to accept certain amendments to the lease agreement. These amendments

included a change to the provisions regarding the transfer of Bruce Power's interest in the site and included a reduction of the annual lease payment for three of the four refurbished Bruce A units to \$5.5 million per unit (in 2002 dollars, escalated at CPI), after the planned future refurbishments are completed. These changes to the lease agreement will impact OPG when Units 1 and 2 of the Bruce A nuclear generating station are returned to service, and when Unit 3 is refurbished at the end of its current operational life. Other changes to the existing arrangements were made to address Cameco Corporation's decision not to participate in the refurbishment of the Bruce A nuclear generating station.

#### ***Nuclear Waste Management Organization Report***

In November 2005, the Nuclear Waste Management Organization ("NWMO") submitted its report and recommendation on the long-term care of Canada's used nuclear fuel to the Minister of Natural Resources. The NWMO presented the following four options: deep geological disposal in the Canadian Shield, storage at nuclear reactor sites, long-term storage at a centralized storage facility, and an adaptive phased management approach. The NWMO recommended a phased management approach whose key attributes are: ultimate centralized containment and isolation of used nuclear fuel in an appropriate geological formation; phased and adaptive decision-making that is flexible in order to accommodate changes as they occur over time; optional shallow storage at the central site prior to placement in the repository; continuous monitoring; provision for retrievability; and citizen engagement. The federal government will decide which management alternative should be followed.

#### ***Ontario Power Authority Recommendations on Electricity Supply Sources in Ontario***

In December 2005, the Ontario Power Authority ("OPA") provided its recommendations to the Minister of Energy on options for the future development of Ontario's electricity system to 2025. The recommendations take into account the Government's priorities of: creation of a conservation culture, preference for renewable sources of energy, and replacement of coal-fired generation for environmental and health reasons. The OPA consulted with a number of key stakeholders, including OPG.

The report indicates that conservation and new renewable sources will more than meet all of Ontario's growth in demand for electricity by 2025. This would not, however, replace the loss of capacity from the retirement of other supply sources. To replace the loss of capacity from the retirement of other supply sources, gas-fired generation should play a targeted, but critical role, and the share of nuclear generation in Ontario's supply mix should be maintained at its current level by refurbishing existing units, rebuilding on existing sites and undertaking "new build" plants. The OPA's recommendations would increase the share of renewable sources in Ontario's supply mix, maintain the share of nuclear generation, and replace coal by increasing the share of gas-fired generation and renewable resources. The Government is currently evaluating the report and assessing its recommendations.

#### **Earnings Outlook**

OPG's improved earnings outlook is forecast to continue in 2006 as a result of the implementation of the regulatory changes which took effect April 1, 2005, and continued improvements in generating station performance. Earnings from the regulated business will continue to reflect the introduction of regulated prices related to most of OPG's baseload hydroelectric and all of its nuclear facilities. Earnings from the unregulated business will reflect the revenue limits applied to a significant portion of the output from OPG's unregulated assets, which are higher than the limit previously prescribed by the Market Power Mitigation Agreement.

In addition, OPG's future earnings are forecast to be impacted by a number of factors including the closure of its coal-fired generating stations and the impact of the regulated prices established by the OEB.

## Vision, Core Business and Strategy

OPG's mandate is to cost effectively produce electricity from its diversified generation assets, while operating in a safe, open and environmentally responsible manner. OPG and its sole Shareholder, the Province, reached agreement on this mandate during the third quarter of 2005. OPG's mandate is comprised of the following strategic objectives:

- OPG will operate its existing nuclear, hydroelectric and fossil generating assets as efficiently and cost effectively as possible, within federal and provincial legislative and regulatory frameworks, and in a manner that mitigates the Province's financial and operational risk.
- OPG's key nuclear objective will be the reduction of risk exposure to the Province arising from its investment in nuclear generating stations in general and, in particular, the refurbishment of older units, while continuing to operate with a high degree of vigilance with respect to nuclear safety.
- OPG will seek continuous improvement in its nuclear generation business and internal services as well as benchmark its performance in these areas against CANDU nuclear plants world-wide and the top quartile of private and publicly-owned nuclear electricity generators in North America. OPG's top operational priority will be to improve the operation of its existing nuclear fleet.
- OPG will continue to operate its fossil fleet, including coal plants, according to normal commercial principles taking into account the Government's coal replacement policy and recognizing the role that fossil-fuelled plants play in the Ontario electricity market.
- With respect to investment in new generation capacity, OPG's priority will be hydroelectric capacity. OPG will seek to expand, develop, and/or improve its hydroelectric generation capacity through expansion and redevelopment of its existing sites as well as the pursuit of new projects where feasible. OPG will undertake these investments through partnerships or on its own, as appropriate.
- OPG will operate in accordance with the highest corporate standards, including but not limited to the areas of corporate governance, social responsibility, corporate citizenship and environmental stewardship, taking into account the Government's coal replacement policy.

To accomplish its mandate and strategic objectives, OPG is focusing on the following four strategies: improving generating asset performance through production efficiencies and increased reliability; increasing its generating capacity; achieving excellence in corporate governance, safety, social responsibility, corporate citizenship and environmental stewardship; and effectively managing its costs.

## Improving the Performance of Generating Assets

### *Nuclear Generating Assets*

OPG's strategic objective is to operate the Darlington and Pickering A and B stations in a safe, efficient and cost effective manner, while undertaking prudent investments to improve their reliability and predictability. To achieve this objective, programs and initiatives have been implemented that will: continue to improve safety performance, reduce forced outages through improvements in equipment reliability, optimize planned outages, reduce maintenance backlogs, mitigate technological risks through comprehensive inspection and testing programs, focus on production unit energy costs, and address resource planning issues.

In August 2005, OPG decided to devote its resources and expertise to maximizing the performance of its ten existing nuclear units, rather than refurbish Units 2 and 3 at the Pickering A nuclear station. As a result, OPG has initiated the process of placing Pickering Units 2 and 3 in safe storage.

### *Hydroelectric Generating Assets*

OPG's strategic objective is to optimize production from its existing hydroelectric generating assets. To continue to optimize production, programs are in place to: replace aging equipment, automate obsolete control equipment, accelerate runner upgrades, and improve availability through enhanced maintenance practices. These programs will result in increased capacity, extended service lives, and lower long-term operating and maintenance costs.

### *Fossil-Fuelled Generating Assets*

OPG's strategic objective, taking into account the Government's coal replacement policy, is to maintain the productive capability of its coal-fired facilities, while continuing to operate them in an environmentally responsible manner. To achieve this objective, programs and initiatives are in place to: address the impacts of increased unit starts and stops, in part due to the role that the fossil-fuelled plants perform as intermediate and peaking facilities, ensure continued environmental compliance, and retain competent staff to continue to operate the units until their closure.

In October 2005, OPG received a Shareholder Declaration from the Province instructing OPG's Board of Directors to convert the Thunder Bay generating station to run on natural gas. Under the declaration, the Province will put in place appropriate cost recovery mechanisms covering initial capital and development expenditures, ongoing operating costs and an appropriate return to OPG. The cost recovery mechanisms are required to ensure that OPG is able to record the conversion costs as an asset. The project is expected to be complete by December 2007.



### **Increasing OPG's Generating Capacity**

OPG's strategy with respect to increasing its generating capacity is to expand, develop, and/or improve its hydroelectric generation capacity through expansion and redevelopment of its existing sites, as well as the pursuit of new projects where feasible. OPG will undertake these investments on its own or through partnerships.

#### ***Niagara Tunnel***

In June 2004, OPG announced and the Government endorsed the decision to proceed with a new water diversion tunnel that will increase the amount of water flowing to existing turbines at the Sir Adam Beck generating stations in Niagara. This tunnel will allow the Beck generating facilities to utilize available water more effectively, and is expected to increase annual generation on average by about 1.6 TWh. OPG undertook an open, competitive and international process to select the successful contractor, with three pre-qualified companies submitting detailed design-build proposals in May 2005. Following approval by OPG's Board of Directors and cabinet approval to finance the project through the OEFC, OPG awarded a contract to Strabag AG in August 2005 to design and construct the 10.4 kilometre tunnel and associated facilities. The value of the design-build contract is approximately \$600 million, with the total project expected to cost approximately \$985 million.

Site preparation work started in September 2005. Blasting for the outlet canal started in December 2005 and is expected to continue through April 2006. Project completion is expected by late 2009. The project is currently on schedule and within the expected cost, with expenditures through December 2005 totalling \$82 million.

#### ***Lac Seul***

In December 2005, the OPG Board of Directors approved a \$47 million project to construct a new 12.5 MW hydroelectric generating station on the English River, just east of OPG's existing Ear Falls generating station, which is 370 kilometres northwest of Thunder Bay, Ontario. The new Lac Seul generating station will utilize a majority of the spill currently passing the existing Ear Falls generating station, thus increasing the overall efficiency, capacity and energy generated from this location. A design-build contract was awarded to SNC Lavalin Power Ontario Inc. Construction commenced in January 2006, with the in-service date planned for the fourth quarter of 2007. As at December 31, 2005, approximately \$3 million has been spent, which includes engineering, environmental approvals and geotechnical analysis.

### ***Other Hydroelectric Projects***

In addition to the Niagara tunnel and Lac Seul hydroelectric projects, OPG is exploring the feasibility of developing a number of potential hydroelectric projects in Northern Ontario.

#### ***Pickering A Unit 1 Return to Service***

In November 2005, OPG declared Unit 1 at the Pickering A nuclear generating station to be commercially available and informed the IESO that the unit was available for dispatch into the Ontario market, adding 515 MW of baseload capacity in Ontario.

#### ***Portlands Energy Centre***

OPG entered into a partnership with TransCanada Energy Ltd. ("TransCanada"), called Portlands Energy Centre L.P. ("PEC"), to pursue the development of a 550 MW gas-fired, combined cycle station on the site of the former R.L. Hearn generating station, near downtown Toronto. The generating station would help to meet the growing energy needs of Toronto's downtown core. The IESO identified, in its December 2005 18-month outlook, that Toronto faces rotating blackouts within the next two years unless urgent action is taken to install new power generation.

The Ministry of Energy has indicated that it will issue a separate directive to the OPA to procure up to 600 MW of generation for downtown Toronto. PEC intends to participate in this procurement process.

### **Excellence in Corporate Governance, Safety, Social Responsibility, Corporate Citizenship and Environmental Stewardship**

Another of OPG's strategic objectives is to operate in accordance with the highest corporate standards, including, but not limited to the areas of corporate governance, safety, and sustainable development, taking into account the Government's coal replacement policy.

#### ***Corporate Governance***

OPG's Board of Directors is made up of individuals with substantial expertise in managing and restructuring large businesses, managing and operating nuclear stations, managing capital intensive companies, and overseeing regulatory, government and public relations. The Board has established a number of committees to focus on areas critical to the success of the Company.

OPG's corporate governance approach is to continually improve the policies and procedures used to direct and manage the corporation to enhance Shareholder value and ensure financial viability. OPG continues to implement initiatives to enhance corporate governance practices in line with existing Ontario Securities Commission ("OSC") regulatory requirements, with the objective of strengthening the organization. These initiatives are described in the Corporate Governance section on pages 50 to 53.

### **Safety**

OPG is committed to achieving excellent safety performance, striving for continuous improvement with the goal of minimizing injuries. A primary objective is to achieve excellence in employee and public safety through the development and implementation of formal safety management systems, targeted risk mitigation programs, and a corporate commitment to safety. Continuous oversight and reporting provide management with information on the effectiveness of the safety management efforts, compliance with legal and corporate requirements, and safety performance trends. Oversight activities include internal and external safety management system audits, work protection code audits, and specific operational safety risk reviews. OPG also has a rigorous incident management system, which requires that all incidents, including near misses, be reported and investigated, and that corrective action plans are developed to prevent reoccurrences.

A contractor management program has been implemented to ensure that contractors contribute to our strong safety culture and maintain a level of safety equivalent to that of OPG employees. Initiatives are in place to address young worker safety issues within OPG and in the communities where we operate. A commitment to public safety is an important part in the operation of our generating stations, including standards established in the area of public waterways safety.

In 2005, OPG was the first and only recipient of the Electrical and Utilities Safety Association ("E&USA") Gold Award in recognition for effective safety management systems and a strong safety culture across the Company. This recognition followed a detailed assessment by the E&USA of OPG's safety management systems and interviews with staff from across the Company.

OPG measures its safety performance primarily through two performance indicators – Accident Severity Rate ("ASR") and All Injury Rate ("AIR"). The ASR is a measure of the number of days lost due to injuries. In 2005, OPG experienced 2.03 days lost per 200,000 hours worked. The AIR provides a measure of the frequency of injuries resulting in lost time or requiring medical treatment. In 2005, OPG experienced 1.33 injuries per 200,000 hours worked. OPG's ASR and AIR continue to be within the top quartile (2002 to 2004 average) of the Canadian Electricity Association.

### **Sustainable Development**

OPG's sustainable development policy states that OPG will apply the principles of sustainable development to the generation and sale of electricity. OPG is committed to minimizing our impact on the environment; operating our facilities safely, reliably and responsibly; and being an engaged and productive member of our host communities. OPG's sustainable development activities can be divided into two categories: Environmental Stewardship and Social and Corporate Responsibility.

#### **Environmental Stewardship**

OPG's Sustainable Development Policy commits OPG to meet all applicable legislative requirements and voluntary environmental commitments. Other goals include integrating environmental factors into business planning and decision-making, applying the precautionary principle in assessing risks to human health and the environment, and maintaining environmental management systems ("EMSs") at our generating facilities consistent with the ISO 14001 standard. More information on OPG's emissions into the environment and compliance with environmental laws is included within the Risk Management – Environmental Risk section.

OPG utilizes a number of performance indicators to monitor environmental performance, including sulphur dioxide ("SO<sub>2</sub>") and nitrogen oxides ("NO<sub>x</sub>"). Acid gas (SO<sub>2</sub> and NO<sub>x</sub>) emissions were 139 Gigagrams (Gg) in 2005 compared to 143 Gg in 2004. The reduction in emissions was primarily a result of improved performance from the selective catalytic reduction equipment installed at OPG's Nanticoke and Lambton fossil-fuelled generation stations and the use of lower sulphur fuels at OPG's fossil-fuelled stations, even though fossil-fuelled generation volumes were higher in 2005.

#### **Social and Corporate Responsibility**

Enhancing the quality of life in communities where companies operate is a corporate responsibility as well as a societal expectation. OPG is committed to being an active and good corporate citizen by strengthening relationships with the communities that OPG serves and those that host OPG's generating facilities. At the corporate level, as well as through the actions of employees, OPG plays a significant role in local communities by donating time and resources. The Corporate Citizenship Program provides financial and in-kind support to registered charities and not-for-profit environmental, educational and community organizations whose initiatives reflect OPG's values. Employees donate funds through an annual charity campaign and their time, expertise and energy through numerous personal acts of volunteerism.

### **Effective Cost Management**

OPG's strategic objectives include operating its generating assets as cost effectively as possible, including the corporate and business unit support provided to those generating assets. OPG has commenced various initiatives aimed at better identifying and managing costs over and above those strategies aimed at improving generating asset performance. These initiatives include: an activity-based costing review of activities and processes in nuclear; benchmarking against industry-wide standards; a comprehensive review of project management intended to better integrate project planning, estimation, tracking of costs and schedule processes; ongoing review of opportunities for efficient fuel procurement, particularly relating to the fossil-fuelled generating stations; alignment of generating assets into technology-based businesses and full cost allocation review to improve management of these facilities; changes to vendor payment terms to improve cash flow; consolidation of functions supporting the restructured energy markets business; and key improvement initiatives aimed at streamlining information technology services and managing associated costs.

### **Capability to Deliver Results**

#### **Capital Resources and Liquidity**

OPG's financial condition has improved following implementation of the regulatory changes which were introduced in 2005. In addition, in 2005, OPG secured dedicated financing for the Niagara tunnel and Thunder Bay generating station projects and additional long-term financial support from its Shareholder, the Province, in the form of long-term debt, on commercial terms and rates.

External financing consists primarily of a bank syndicated credit facility under which OPG issues commercial paper to fund its short-term requirements, and a number of financing arrangements held with OPG's Shareholder. OPG has the necessary working capital and financing resources to meet its obligations and commitments in 2006. OPG's liquidity is constrained by the revenue limit rebates on OPG's unregulated operations, which the Government recently announced would be extended for a period of three years.

#### **Generating Assets**

OPG continues to focus on maintaining and improving the performance of its generating stations.

OPG has increased the productive capacity of its hydroelectric stations, extended their service lives and lowered OM&A expenses through significant capital investment for the replacement of aging equipment, upgrades to runners and station automation, and enhanced maintenance practices. Programs are in place to further improve the hydroelectric stations, which already operate with high efficiency and reliability.

OPG is implementing initiatives that will improve the reliability and predictability of each of the nuclear generating stations. These initiatives are designed to address the specific technology requirements and risks at each of OPG's nuclear generating stations. The Darlington nuclear generating station is the most recently constructed station in OPG's nuclear fleet and operates with the highest reliability. The two operating units at the Pickering A nuclear station have recently been refurbished and are in good material condition. Programs are underway at the Pickering B nuclear generating station to mitigate technological risks and to improve its condition and performance. The performance of the Pickering B nuclear station has improved in 2005 compared to its performance in recent years.

OPG will continue to maintain the reliability and productive capacity of its coal-fired generating stations until their scheduled closure dates.

OPG has a number of potential sites for new generating asset development in Ontario. The completion of the decommissioning activity at OPG's Lakeview generating station will provide a brownfield site with the potential for development of additional generating capacity in the Greater Toronto Area.

#### **Skilled Workforce**

As of December 31, 2005, OPG had approximately 11,300 full-time employees. OPG has considerable experience in operating and maintaining generating stations through its trained and qualified technical employees. Due to an aging workforce, OPG's challenge is to attract and retain a skilled workforce to replace retiring employees. Approximately 34 per cent of the workforce was over the age of 50 at December 31, 2005. OPG has initiated a comprehensive resource and succession planning program to address issues related to the high percentage of employees eligible for retirement over the next five years, as well as those issues associated with the closure of the coal-fired generating stations.

The Company recently reached tentative agreements with the Power Workers Union, which are subject to membership ratification. The Company also recently renewed its labour agreement with the Society of Energy Professionals, extending the agreement to December 31, 2010. As of December 31, 2005, the Company had approximately 90 per cent of its regular labour forces covered by collective bargaining agreements.

## Ontario Electricity Market Trends

In 2005, the Government implemented electricity sector reforms, which included electricity prices that better reflect the true cost of electricity and the termination of a financially unsustainable rebate. Effective April 1, 2005, the output from OPG's baseload hydroelectric and nuclear facilities became rate regulated, while output from its remaining hydroelectric facilities and its fossil-fuelled and wind generating stations remain unregulated. However, the majority of the generation output from these unregulated facilities is subject to a revenue limit.

Electricity demand is primarily impacted by weather and economic activity. Ontario's IESO reported that it faced a number of challenges maintaining the reliability of Ontario's bulk power system during the summer of 2005. Soaring temperatures brought significant demand and drought-like conditions limited hydroelectric generation, resulting in a continued strain on the power system. The IESO relied on extensive use of emergency control actions, including public appeals to reduce consumption, and voltage reductions. This occurred despite good performance and availability of Ontario generation and transmission facilities and the support from neighbouring markets. Ontario's peak electricity demand in 2005 of 26,160 MW represented an increase of 4.7 per cent over that of 2004. The expected peak demand in the summer of 2006, under normal weather conditions, is forecast by the IESO to be 25,917 MW. By 2015, Ontario's electricity peak demand, under normal weather conditions, is forecast to reach 26,900 MW and under extreme weather conditions, is forecast to approach 30,000 MW.

With respect to electricity supply, the IESO reported that increased supply brought into service in the fourth quarter of 2005 (515 MW from Unit 1 at the Pickering A nuclear generating station) and planned market enhancements in the first half of 2006 contribute to a more positive outlook for Ontario's overall supply adequacy picture over the next 18 months. The overall outlook for resource availability continues to indicate that for most weeks during this time frame, there are sufficient resources to meet demand, under the normal weather demand scenario. Under extreme weather conditions, the outlook identifies significant reliance on imports in many weeks, to meet demand. While the overall supply situation appears adequate, concerns remain in a number of areas within Ontario, particularly in the Greater Toronto Area, where the need for new supply and transmission facilities is particularly urgent.

In February, the IESO released its report titled, "The Ontario Reliability Outlook". The Outlook highlights the complexity of the changes and major infrastructure projects necessary to implement the Government's off-coal strategy. The IESO

advised of the need for close coordination and continuous monitoring of progress and system impacts to maintain system reliability. The Outlook talks of the need for prudence in ensuring that Lambton and Nanticoke units are capable of operating beyond the currently specified dates for closure. OPG is committed to ensuring that its plants remain in as good operating condition as they are today, until the date the Company is required to close them by its Shareholder.

At the end of 2005, Ontario's existing installed generating capacity was 30,631 MW, a decrease of 533 MW over that of the previous year. This decrease was caused by the closure of OPG's Lakeview generating station, partially offset by the return to service of Unit 1 at OPG's Pickering A nuclear generating station. OPG's in-service capacity at the end of 2005 of 22,173 MW represented 72 per cent of Ontario's capacity. The IESO estimates that by 2015, approximately 12,850 MW of Ontario's electricity requirements will have to be met with new supply, refurbished generation or conservation measures. This estimate is consistent with that provided by the OPA in its report to the Minister of Energy on options for the future development of Ontario's electricity system to 2025.

In 2005, energy consumed in Ontario of 157.0 TWh represented an increase of 2.3 per cent over 2004 consumption. OPG's generating facilities produced 69 per cent of this amount. The IESO forecast for energy consumption in 2006 is 157.0 TWh.

Electricity prices typically peak when demand is at its highest, since high marginal cost peaking generating stations are required to meet that demand. Electricity prices also exhibit seasonal variations related to changes in demand. Ontario's weighted average hourly electricity price in 2005 of 7.2¢/kWh was significantly higher than in 2004. Changes in electricity prices have a significant impact on OPG's financial performance. This impact is significantly lessened by the application of fixed electricity prices for the output of assets subject to rate regulation and the effect of the revenue limit.

Fuel prices can have a significant impact on revenue and operating profits, both in terms of the underlying commodity price and the United States ("U.S.)/Canadian dollar exchange rate. During 2005, there were marked increases in the spot price for Appalachian and Powder River Basin coal, uranium, natural gas and oil, all of which are used to meet OPG's fuel requirements. OPG has a fuel hedging program that includes fixed price contracts for fossil and nuclear fuels. Foreign exchange derivatives are used to hedge exposure to anticipated U.S. dollar denominated purchases. As a result of volatile world energy markets, OPG expects this trend of increasing commodity prices to continue.

## Business Segments

Prior to the introduction of rate regulation, OPG had two reportable business segments: Generation and Energy Marketing. A separate category, Non-Energy and Other, included revenue and certain costs not allocated to its business segments. With the introduction of rate regulation, OPG changed the definition of business segments with effect from April 1, 2005 in recognition of the different economic characteristics of the Company's operations. The business segments are: Regulated – Nuclear, Regulated – Hydroelectric, and Unregulated Generation. In addition, OPG continues to report a separate category, Other, which includes trading activities that previously comprised the Energy Marketing business segment, and revenues and certain costs neither attributable nor allocated to its business segments.

OPG has entered into various energy and related sales contracts with its customers to hedge commodity price exposure to changes in electricity prices associated with the spot market for electricity in Ontario. Contracts that are designated as hedges of OPG's generation revenues are included with electricity production revenues in each segment up to March 31, 2005, and in the Unregulated Generation segment after that date. Gains or losses on these hedging transactions are recognized in revenue over the term of the contract when the underlying transaction occurs.

### Regulated – Nuclear Segment

OPG's Regulated – Nuclear business segment operates in Ontario, generating and selling electricity from the nuclear generating stations that it owns and operates. The business segment includes electricity generated by the Pickering A and B, and Darlington nuclear generating stations.

OPG's Regulated – Nuclear business segment includes revenue under the terms of a lease arrangement with Bruce Power related to the Bruce nuclear generating stations. The arrangement includes lease revenue, interest income and revenue from engineering analysis and design, technical and other services. The Regulated – Nuclear business segment also includes revenue earned from isotope sales and ancillary services. Ancillary revenues are earned through voltage control/reactive support. These earnings are included in the Regulated – Nuclear business segment since they were included in determining the regulated price for production from the nuclear facilities.

### Regulated – Hydroelectric Segment

OPG's Regulated – Hydroelectric business segment operates in Ontario, generating and selling electricity from its baseload hydroelectric generating stations. The business segment includes electricity generated by the Sir Adam Beck 1, 2 and Pump generating station, DeCew Falls 1 and 2, and the R.H. Saunders hydroelectric facilities. The Regulated – Hydroelectric business segment also includes ancillary revenues related to these stations earned through offering available generating capacity as operating reserve and through the supply of other ancillary services including voltage control/reactive support, certified black start facilities and automatic generation control.

### Unregulated Generation Segment

OPG's Unregulated Generation business segment operates in Ontario, generating and selling electricity from its fossil-fuelled generating stations and from the hydroelectric generating stations not included in the Regulated – Hydroelectric segment. The Unregulated Generation business segment also includes ancillary revenues earned through offering available generating capacity as operating reserve, and through the supply of other ancillary services including voltage control/reactive support, certified black start facilities and automatic generation control, and revenues from other services.

### Other

OPG earns revenue from its joint venture share of the Brighton Beach Power Limited Partnership ("Brighton Beach") related to an energy conversion agreement between Brighton Beach and Coral Energy Canada Inc. ("Coral"). In addition, the Other category includes revenue from real estate rentals.

The revenue and expenses related to OPG's trading and other non-hedging activities are also included in the Other category. As part of these activities, OPG transacts with counterparties in Ontario and neighbouring energy markets in predominantly short-term trading activities of typically one year or less in duration. These activities relate primarily to physical energy that is purchased and sold at the Ontario border, sales of financial risk management products and sales of energy-related products. All contracts that are not designated as hedges are recorded as assets or liabilities at fair value, with changes in fair value recorded in other revenue as gains or losses.

## Key Generation and Financial Performance Indicators

To accurately reflect the measures that are critical to successful implementation of its strategy and achievement of its goals, OPG has expanded its disclosure of key performance indicators. These indicators are defined in this section and are discussed in both the Vision, Core Business and Strategy, and Discussion of Operating Results sections. Key performance indicators that directly pertain to OPG's mandate and corporate strategies are measures of production efficiency, cost effectiveness, safety and environmental performance.

### Nuclear Unit Capability Factor

OPG's nuclear stations operate as baseload facilities as they have low marginal costs and are not designed for fluctuating production levels to meet peaking demand. The nuclear unit capability factor is a key measure of nuclear station performance. It is the amount of energy that the unit(s) generated over a period of time, adjusted for external energy losses such as transmission or demand limitations, as a percentage of the amount of energy that would have been produced over the same period had the unit(s) produced maximum generation. Capability factors are primarily impacted by planned and unplanned outages.

### Fossil-fuelled and Hydroelectric Equivalent Forced Outage Rate ("EFOR")

OPG's fossil-fuelled stations provide a flexible source of energy and operate as baseload, intermediate and peaking facilities, depending on the characteristics of the particular stations. OPG's hydroelectric stations operate primarily as baseload facilities and provide a reliable and low-cost source of renewable energy. A key measure of the reliability of the fossil-fuelled and hydroelectric stations is their ability to be available to produce electricity when called upon. EFOR is an index of the reliability of the generating unit measured by the ratio of time a generating unit is forced out of service, including any forced deratings, compared to the amount of time the generating unit was available to operate.

### Nuclear Production Unit Energy Cost ("PUEC")

Nuclear PUEC is used to measure the cost effectiveness of OPG's nuclear generating assets. It is a measure of the cost of producing a unit of electricity. Nuclear PUEC is defined as nuclear fuel, OM&A expenses including allocated corporate costs, and variable costs related to used fuel disposal and the disposal of other low and intermediate level radioactive waste materials, divided by total energy produced.

### Fossil-fuelled OM&A expense per MW

Since fossil-fuelled generating stations are primarily employed during periods of intermediate and peak demand, the cost effectiveness of these stations is measured by their total OM&A expenses, including allocated corporate costs, divided by total station nameplate capacity.

### Hydroelectric OM&A expense per MWh

Hydroelectric OM&A expense per MWh is used to measure the cost effectiveness of the hydroelectric generating stations. It is defined as total hydroelectric OM&A expenses, including allocated corporate costs, divided by hydroelectric electricity generation.

### Other Key Indicators

In addition to performance and cost effectiveness indicators, OPG has identified various social and environmental indicators. These indicators are discussed in the section titled Vision, Core Business and Strategy – Excellence in Corporate Governance, Safety, Social Responsibility, Corporate Citizenship and Environmental Stewardship.

## Discussion of Operating Results by Business Segment

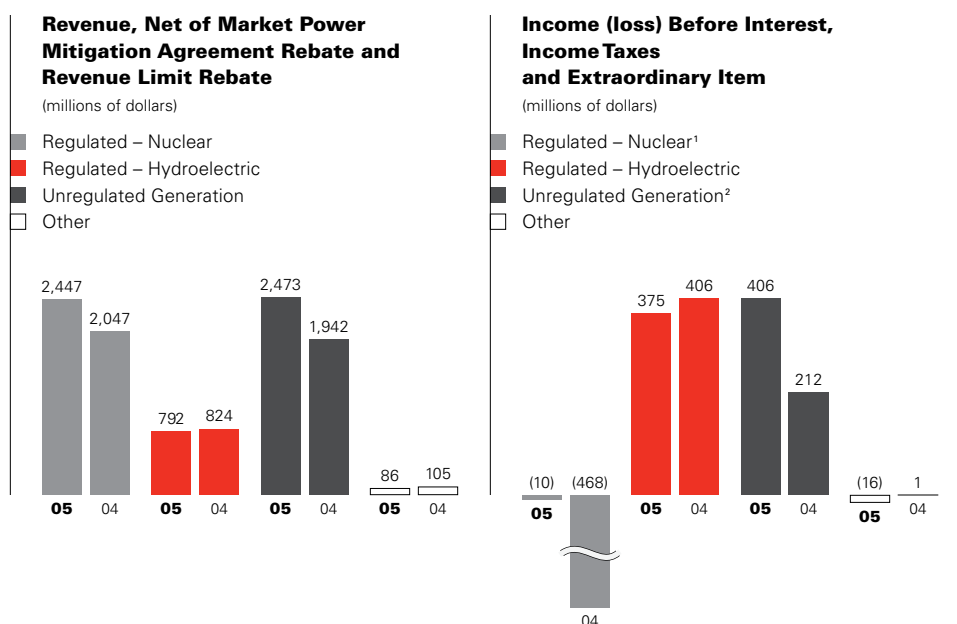
This section summarizes OPG's key results by segment for the years ended December 31, 2005 and 2004. Although the regulations pursuant to the *Electricity Restructuring Act, 2004* became effective commencing April 1, 2005, results for the quarters prior to April 1, 2005 have been reclassified according to the new business segment definitions. The prior period results from OPG's nuclear and hydroelectric generating stations that are now regulated have been reclassified into the Regulated – Nuclear and Regulated – Hydroelectric segments for comparative purposes. Similarly, results from OPG's unregulated generating stations have been reclassified into the Unregulated Generation segment. Accordingly, revenues reflect spot market prices received for electricity sales net of the Market Power Mitigation Agreement rebate up to the inception of rate regulation on April 1, 2005.

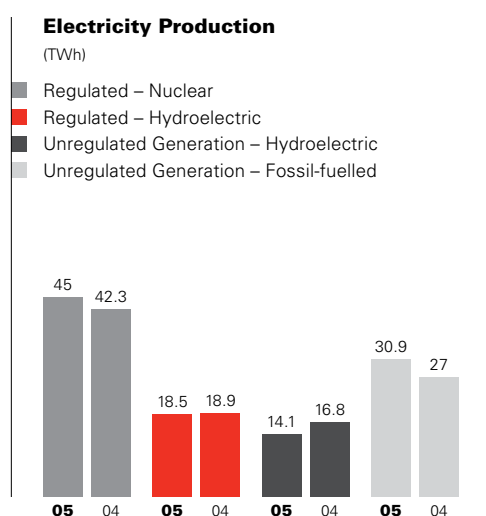
The operating results for the period prior to rate regulation reflect a significantly different economic environment from that introduced by rate regulation.

The following table provides a summary of revenue, earnings and operating statistics by business segment:

(millions of dollars)	2005	2004
<b>Revenue, net of Market Power Mitigation Agreement rebate and revenue limit rebate</b>		
Regulated – Nuclear	2,447	2,047
Regulated – Hydroelectric	792	824
Unregulated Generation	2,473	1,942
Other	86	105
	<b>5,798</b>	4,918
<b>Income (loss) before interest, income taxes and extraordinary item</b>		
Regulated – Nuclear	(10)	(468)
Regulated – Hydroelectric	375	406
Unregulated Generation	406	212
Other	(16)	1
	<b>755</b>	151
<b>Electricity Generation<sup>1</sup> (TWh)</b>		
Regulated – Nuclear	45.0	42.3
Regulated – Hydroelectric	18.5	18.9
Unregulated Generation – Hydroelectric	14.1	16.8
Unregulated Generation – Fossil-fuelled	30.9	27.0
Total electricity generation	<b>108.5</b>	105.0
<b>Nuclear unit capability factor<sup>2</sup> (per cent)</b>		
Darlington	90.6	88.2
Pickering A	69.9	75.7
Pickering B	77.7	69.8
<b>Equivalent forced outage rate (per cent)</b>		
Regulated – Hydroelectric	1.2	2.2
Unregulated Generation – Hydroelectric	1.4	1.4
Unregulated Generation – Fossil-fuelled	15.9	18.7
<b>Nuclear PUEC (\$/MWh)</b>	39.70	39.20
<b>Regulated – Hydroelectric OM&amp;A expense per MWh (\$/MWh)</b>	4.17	3.92
<b>Unregulated – Hydroelectric OM&amp;A expense per MWh (\$/MWh)</b>	10.38	7.68
<b>Unregulated – Fossil-fuelled OM&amp;A expense per MW (\$000/MW)</b>	52.2	46.0

- Electricity generation is presented in accordance with OPG's business segments, with the exception of the Unregulated Generation segment, for which generation from hydroelectric and fossil-fuelled generating stations is shown separately.
- Capability factors by industry definition exclude grid-related unavailability.





### Regulated – Nuclear Segment

(millions of dollars)	2005	2004
Revenue, net of Market Power Mitigation Agreement rebate	2,447	2,047
Fuel expense	115	108
Gross margin	2,332	1,939
Operations, maintenance and administration		
Expenses excluding Pickering A return to service	1,784	1,611
Pickering A return to service	4	271
Depreciation and amortization	374	360
Accretion on fixed asset removal and nuclear waste management liabilities	467	445
Earnings on nuclear fixed asset removal and nuclear waste management funds	(381)	(313)
Property and capital taxes	31	33
Income (loss) before the following:	53	(468)
Impairment loss	63	–
Loss before interest, income taxes and extraordinary item	(10)	(468)

### Revenue

(millions of dollars)	2005	2004
Spot market sales, net of hedging instruments	662	2,090
Market Power Mitigation Agreement rebate	(160)	(374)
Regulated generation sales	1,621	–
Variance accounts	(1)	–
Other	325	331
Total revenue	2,447	2,047

Regulated – Nuclear revenue was \$2,447 million for the year ended December 31, 2005 compared to \$2,047 million in 2004. The increase in revenue was primarily due to higher sales prices related to the introduction of regulated rates effective April 1, 2005, which exceeded OPG's average spot market price net of the Market Power Mitigation Agreement rebate in 2004. Revenue also increased as a result of higher electricity generation of 2.7 TWh during 2005 compared to the prior year.

### Electricity Prices

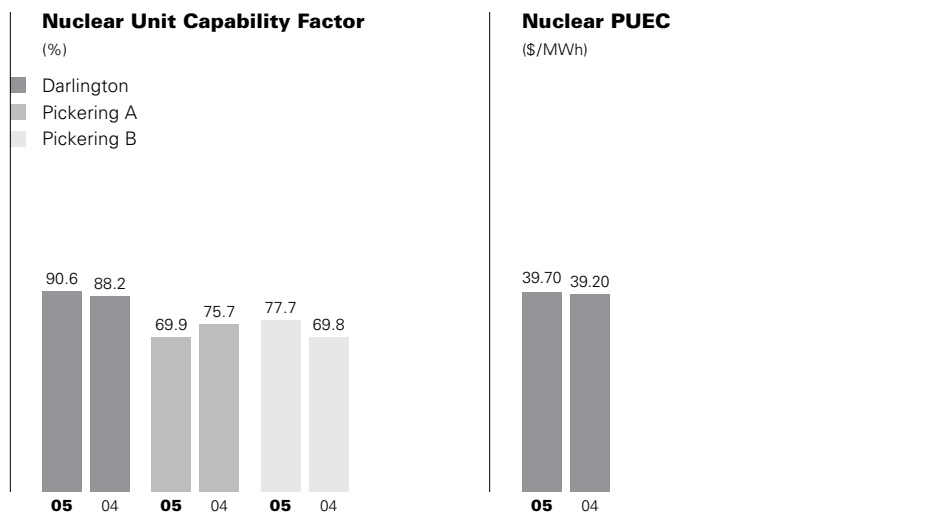
Since market opening on May 1, 2002, and prior to April 1, 2005, OPG was required under its generation licence issued by the OEB to comply with prescribed market power mitigation measures, including a rebate mechanism. Under the Market Power Mitigation Agreement, OPG had been required to pay a rebate to the IESO equal to the excess, if any, of the average hourly spot energy price over 3.8¢/kWh for the amount of energy sales subject to the rebate mechanism for those generating stations that OPG continued to control. The IESO passed the rebate on to consumers. The amount of energy generated by OPG that was subject to the rebate mechanism was approximately 80.0 TWh on an annual basis.

Electricity generation from stations in the Regulated – Nuclear segment received a fixed price of 4.95¢/kWh since April 1, 2005. OPG's average sales price for the year ended December 31, 2005 was 4.7¢/kWh, after taking into account the regulated rate received from April 1, 2005 to December 31, 2005, and OPG's average spot market sales price, net of the Market Power Mitigation Agreement rebate for the first quarter of 2005. In 2004, OPG's average sales price after taking into account the Market Power Mitigation Agreement rebate was 4.1¢/kWh.

### Volume

Total nuclear generation for the year ended December 31, 2005 increased to 45.0 TWh from 42.3 TWh in 2004. The increase in volume was primarily due to improved performance at the Pickering B and Darlington nuclear generating stations compared to 2004. Both stations experienced fewer unplanned outage days, and there were fewer planned outage days at the Pickering B generating station. The impact on volume from the return to service of Unit 1 at the Pickering A nuclear generating station in 2005, was largely offset by the impact of higher outage days for Unit 4 in 2005, primarily related to the shutdown of Unit 4 in April 2005 for inspection of feeder pipes. Unit 4 was returned to service in July 2005, after two feeder pipes were replaced.





The Darlington nuclear generating station's unit capability factor for 2005 of 90.6 per cent reflected continued strong performance. The reduction in outage days at the Pickering B nuclear generating station resulted in a significant improvement in its unit capability factor in 2005 to 77.7 per cent compared to 69.8 per cent in 2004. The unit capability factor for the Pickering A nuclear generating station decreased to 69.9 per cent in 2005 from 75.7 per cent in 2004, as a result of the Unit 4 outage for inspection and replacement of feeder pipes.

#### **Fuel Expense**

Fuel expense for the year ended December 31, 2005 was \$115 million compared to \$108 million in 2004. Fuel expense for the nuclear generating stations was only marginally impacted by the changes in generation volumes in 2005 compared to 2004 due to the low marginal cost nature of nuclear generation.

#### **Operations, Maintenance and Administration**

OM&A expenses, excluding those related to the Pickering A return to service initiative, were \$1,784 million for the year ended December 31, 2005 compared to \$1,611 million in 2004, an increase of \$173 million. As part of OPG's objective to improve the performance of its nuclear generating stations, the Company has committed additional resources in an effort to maximize the operating availability and reliability of these stations. OM&A expenses for nuclear maintenance and repairs increased by \$101 million compared to 2004. These expenditures related to ongoing maintenance costs to address plant condition, regulatory requirements, and improvement projects. OM&A expenses also increased in 2005 compared to 2004 due to the write-off of \$57 million of excess inventory as a result of the decision not to return Pickering A generating station Units 2 and 3 to service.

In addition, pension and OPEB costs increased by \$36 million compared to 2004, primarily the result of changes in economic assumptions related to discount rates. The impact of these increases in expense was partly offset by reductions in other costs.

Nuclear PUEC in 2005 increased to \$39.70/MWh compared to \$39.20/MWh in 2004 primarily as a result of the additional expenditures on maintenance and repairs, and the increase in pension and OPEB costs.

#### **Pickering A Return to Service**

Effective January 1, 2005, in accordance with a regulation pursuant to the *Electricity Restructuring Act, 2004*, OPG established a balance sheet deferral account for non-capital costs associated with the return to service of Pickering A nuclear generating station units. These deferred costs will be charged to operations in subsequent periods in accordance with the terms of the above referenced regulation. The regulation requires the OEB to ensure recovery of any balance recorded in the deferral account over a period not exceeding 15 years. This approach is consistent with one of the objectives of rate regulation, which is to ensure that present customers are not burdened with costs incurred for the benefit of future customers, and with generally accepted accounting principles in that the financial effects of regulation can lead to the recording of assets and liabilities that would not otherwise be recognized by a non-rate-regulated entity. Amortization of this deferral account began during the fourth quarter of 2005 on the date of the return to commercial service of Unit 1 of the Pickering A nuclear generating station. The amortization of \$4 million was charged to OM&A expense.

As a result of the regulation, non-capital costs related to the Pickering A return to service initiative were excluded from OM&A during 2005, with the exception of that portion amortized in 2005 due to the return to service of the Pickering A generating station Unit 1. Had these expenditures not been deferred, OM&A expense of \$258 million would have been recognized in 2005 compared to \$271 million last year.

***Impairment of Long-Lived Assets –  
Pickering A Generating Station Units 2 and 3***

As a result of the decision not to proceed with the return to service of Pickering nuclear generating station Units 2 and 3, the Company recorded an impairment loss of \$63 million in the second quarter of 2005 related to the carrying amount of these two units, including construction in progress. OPG continues to assess the need to provide for additional charges as a result of the decision not to proceed with the return to service of Units 2 and 3, including the cost associated with preparing the units for safe storage, the impact on cost estimates for asset retirement obligations, and any other exit costs. OPG completed a preliminary assessment of additional charges during the fourth quarter of 2005.

***Depreciation and Amortization***

Depreciation and amortization expense for the year ended December 31, 2005 was \$374 million compared to \$360 million in 2004. The increase was primarily due to fixed asset additions at the Pickering B and Darlington nuclear generating stations. In addition, the return to commercial service of Unit 1 at the Pickering A nuclear generating station in November 2005 resulted in an increase in depreciation expense of \$4 million in 2005, and will initially add approximately \$21 million to annual depreciation expense thereafter. These increases were partially offset by an extension of the remaining service life of Unit 4 at the Pickering A nuclear generating station. During the fourth quarter, as a result of the return to commercial service of the Pickering A generating station Unit 1, OPG extended, for purposes of calculating depreciation, the remaining service life of the Pickering A generating station Unit 4 to 2021, consistent with the expected service life of Unit 1. This reduces depreciation expense by approximately \$16 million annually over the period to 2017, excluding the impact of future asset additions. OPG is in the process of reviewing the remaining service lives of its other nuclear generating stations.

***Accretion***

OPG records the present value of its future costs for fixed asset removal and nuclear waste management as a long-term liability. This liability is discussed in Note 9 to the consolidated financial statements as at and for the year ended December 31, 2005. Accretion expense reflects the change in the present value of this liability since the end of the prior period. This expense is impacted by factors such as any changes in the estimate of the amount of the future liability for fixed asset removal and nuclear waste management, any changes to the discount rate used to determine the present value, and the change in the present value due to the passage of time.

Accretion expense for 2005 was \$467 million compared with \$445 million in 2004. The increase in the accretion expense was due to the higher liability base compared to last year as a result of the increase in the present value of the liability due to the passage of time.

***Nuclear Fixed Asset Removal and  
Nuclear Waste Management Funds***

OPG is responsible for the ongoing long-term management and disposal of radioactive waste materials and used fuel resulting from operations and future decommissioning of its nuclear generating stations. OPG's obligations relate to the Pickering and Darlington nuclear plants that are operated by OPG, as well as the Bruce A and B nuclear plants that are leased by OPG to Bruce Power.

In order to fund these liabilities, OPG established and manages, jointly with the Province, a Used Fuel Fund and a Decommissioning Fund (the "Nuclear Funds"), which are funded by OPG in accordance with the Ontario Nuclear Funds Agreement ("ONFA"). The Used Fuel Fund is intended to fund future expenditures associated with the disposal of highly radioactive used nuclear fuel bundles. The Decommissioning Fund was established to fund future expenditures associated with nuclear fixed asset removal and the disposal of low and intermediate level nuclear waste materials. OPG maintains the Nuclear Funds in third party custodial accounts that are segregated from the rest of OPG's assets.

Assets in the Nuclear Funds are invested in fixed income and equity securities, which OPG records as long-term investments at their amortized cost. Therefore, gains and losses are recognized only upon the sale of an underlying security. As such, there may be unrealized gains and losses associated with the investments in the Nuclear Funds, which OPG has not recognized in its consolidated financial statements. The balance of the Nuclear Funds on an amortized cost basis, as at December 31, 2005, was \$6,788 million compared to \$5,976 million as at December 31, 2004. This balance is referred to as the nuclear fixed asset removal and nuclear waste management funds in OPG's consolidated financial statements.

Under ONFA, the Province guarantees the annual rate of return in the Used Fuel Fund at 3.25 per cent plus the change in the Ontario Consumer Price Index ("committed return") over the long term. OPG recognizes the committed return on the Used Fuel Fund and includes it in earnings on the nuclear fixed asset removal and nuclear waste management funds. The difference between the committed return on the Used Fuel Fund and the actual market return, based on the fair value of the assets, which includes realized and unrealized returns, is due to or from the Province. Since OPG accounts for the investments in the Nuclear Funds on an amortized cost basis, the amount due to or due from the

Province recorded in the consolidated financial statements is the difference between the committed return and the actual return based on realized returns only. At December 31, 2005, the Used Fuel Fund included an amount due to the Province of \$4 million (2004 – \$4 million). If the investments in the Used Fuel Fund were accounted for at fair market value in the consolidated financial statements, at December 31, 2005, there would be an amount due to the Province of \$306 million (2004 – \$156 million). In addition, under ONFA, the Province is entitled to any surplus in the Used Fuel Fund, subject to a threshold funded ratio of 110 per cent compared to the value of the associated liabilities.

Under ONFA, the Decommissioning Fund has a long-term target rate of return of 5.75 per cent per annum. OPG bears the risk and liability for cost estimate increases and fund earnings associated with the Decommissioning Fund. At December 31, 2005, based on the estimate of costs to complete under the current approved ONFA Reference Plan (currently the 1999 Reference Plan), the Decommissioning Fund was fully funded on a market value basis and on an amortized cost basis. When the Decommissioning Fund is overfunded on an amortized cost basis, OPG will limit the earnings it recognizes in its consolidated financial statements, through a charge to the Decommissioning Fund with a corresponding payable to the Province, such that the amortized cost balance of the Decommissioning Fund would equal the cost estimate of the liability based on the 1999 Reference Plan. These realized gains may be recognized in subsequent periods provided the Decommissioning Fund balance declines below the then currently approved cost estimate.

At December 31, 2005, the Decommissioning Fund asset value on an amortized cost basis was \$4,099 million compared to a market value of \$4,583 million, the difference representing net unrealized gains of \$484 million. Under the ONFA, if there is a surplus in the Decommissioning Fund such that the liabilities, as defined by the then current ONFA Reference Plan, are at least 120 per cent funded, OPG may direct up to 50 per cent of the surplus over 120 per cent to be treated as a contribution to the Used Fuel Fund, and the OEFC is entitled to the remaining 50 per cent of such surplus. Any overfunding of the liability is payable to the Province on termination of the Decommissioning Fund. Therefore, the accounting for this overfunded position requires an adjustment to the amortized cost value of the assets in the Decommissioning Fund. This adjustment reduced the value of the assets by

\$7 million, to equal the value of the liabilities as defined by the current approved ONFA reference plan. If the investments in the Decommissioning Fund were accounted for at fair market value in the consolidated financial statements at December 31, 2005, and the Decommissioning Fund was terminated under the ONFA, there would be an amount due to the Province of \$484 million (2004 – \$249 million).

Realized earnings on the Nuclear Funds for the year ended December 31, 2005 were \$381 million compared to \$313 million for 2004, an increase of \$68 million. The increase in earnings in 2005 was largely due to higher earnings in the Used Fuel Fund as a result of a larger asset base due to growth through a combination of earnings and contributions, and a higher Ontario CPI compared to 2004.

### Regulated – Hydroelectric Segment

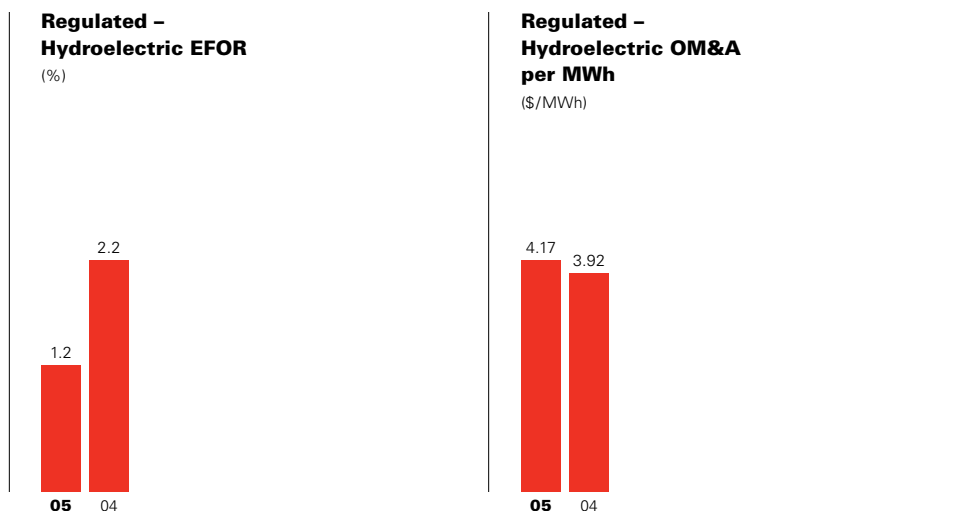
(millions of dollars)	2005	2004
Revenue, net of Market Power Mitigation Agreement rebate	<b>792</b>	824
Fuel expense	<b>254</b>	255
Gross margin	<b>538</b>	569
Operations, maintenance and administration	<b>77</b>	74
Depreciation and amortization	<b>68</b>	71
Property and capital taxes	<b>18</b>	18
Income before interest, income taxes and extraordinary item	<b>375</b>	406

### Revenue

(millions of dollars)	2005	2004
Spot market sales, net of hedging instruments	<b>260</b>	971
Market Power Mitigation Agreement rebate	<b>(65)</b>	(194)
Regulated generation sales <sup>1</sup>	<b>558</b>	–
Variance accounts	<b>2</b>	–
Other	<b>37</b>	47
Total revenue	<b>792</b>	824

1. Regulated generation sales includes revenue of \$210 million that OPG received at the Ontario spot market price for generation over 1,900 MWh in any hour during 2005.

Regulated – Hydroelectric revenue was \$792 million for the year ended December 31, 2005 compared to \$824 million in 2004. The decrease in revenue was primarily due to lower electricity generation in 2005 of 0.4 TWh compared to 2004, and marginally lower average prices in 2005 due to the introduction of regulated rates and related changes effective April 1, 2005.



**Electricity Prices**

The average sales price is based on the fixed price of 3.3¢/kWh for generation up to 1,900 MWh in any hour, and the spot electricity market price for generation above this level. The average price for the year ended December 31, 2005, was 4.1¢/kWh, after taking into account the regulated price from April 1, 2005 to December 31, 2005, and OPG's average spot market sales price, net of the Market Power Mitigation Agreement rebate for the first quarter of 2005. After taking into account the Market Power Mitigation Agreement rebate, the average spot market sales price for the year ended December 31, 2004 was 4.1¢/kWh.

**Volume**

Electricity sales volume for the year ended December 31, 2005 was 18.5 TWh compared to 18.9 TWh in 2004. During the period from April 1, 2005 to December 31, 2005, electricity generation of 2.8 TWh related to production levels above 1,900 MWh in any hour. The decrease in generation volume was due to decreased water flows on the Niagara and St. Lawrence rivers during 2005 compared to 2004.

Equivalent forced outage rate (EFOR) for the Regulated – Hydroelectric stations was 1.2 per cent in 2005 compared to 2.2 per cent in 2004. The low EFOR in 2005 and 2004 reflect the high reliability of these stations.

**Variance Accounts**

OPG is required under a regulation pursuant to the *Electricity Restructuring Act, 2004* to establish variance accounts to capture the impact of certain items during the interim period. One of these items that applies specifically to the Regulated – Hydroelectric segment requires OPG to capture the impact of differences in hydroelectric electricity production due to differences between forecast and actual

water conditions. OPG's liability as at December 31, 2005 of \$4 million reflected the fact that water conditions were favourable to those forecast. In addition, OPG recorded an asset of \$6 million to reflect the fact that actual ancillary revenues were lower than those forecasted.

**Fuel Expense**

Fuel expense for the year ended December 31, 2005 was \$254 million compared to \$255 million in 2004. OPG pays charges to the Province and the OEFC on gross revenue derived from the annual generation of electricity from its hydroelectric generating assets. The gross revenue charge ("GRC") includes a fixed percentage charge applied to the annual hydroelectric generation derived from stations located on provincial Crown lands, in addition to graduated rate charges applicable to all hydroelectric stations. GRC costs are included in fuel expense.

**Operations, Maintenance and Administration**

OM&A expenses for the year ended December 31, 2005 were \$77 million compared to \$74 million in 2004. OM&A expense per MWh for 2005 increased to \$4.17/MWh from \$3.92/MWh in 2004 primarily due to the lower generation in 2005 as a result of the reduction in water flows.

**Depreciation and Amortization**

Depreciation and amortization expense for the year ended December 31, 2005 was \$68 million compared to \$71 million in 2004.

## Unregulated Generation Segment

(millions of dollars)	2005	2004
Revenue, net of Market Power Mitigation Agreement and revenue limit rebates	<b>2,473</b>	1,942
Fuel expense	<b>928</b>	790
Gross margin	<b>1,545</b>	1,152
Operations, maintenance and administration	<b>594</b>	576
Depreciation and amortization	<b>276</b>	302
Accretion on fixed asset removal	<b>9</b>	8
Property and capital taxes	<b>54</b>	38
Restructuring	<b>4</b>	16
Income before the following:	<b>608</b>	212
Impairment loss	<b>202</b>	–
Income before interest, income taxes and extraordinary item	<b>406</b>	212

### Revenue

(millions of dollars)	2005	2004
Spot market sales, net of hedging instruments	<b>3,255</b>	2,417
Market Power Mitigation Agreement rebate	<b>(187)</b>	(586)
Revenue limit rebate	<b>(739)</b>	–
Other	<b>144</b>	111
Total revenue	<b>2,473</b>	1,942

Unregulated Generation revenue was \$2,473 million for the year ended December 31, 2005 compared to \$1,942 million in 2004. The increase in revenue was primarily related to higher average sales prices and higher electricity generation in 2005 compared to 2004. In addition, IESO system constraints related revenue was higher in 2005 compared to 2004.

### Electricity Prices

Eighty-five per cent of the generation output from OPG's unregulated generation assets, excluding the Lennox generating station, TRO volumes and forward sales as of January 1, 2005, was subject to a revenue limit based on an average price of 4.7¢/kWh after April 1, 2005. Prior to April 1, 2005, OPG received the average electricity spot market sales price, but revenue was reduced by the Market Power Mitigation Agreement rebate.

OPG's average sales price for its unregulated generation for the year ended December 31, 2005 was 5.4¢/kWh, after taking into account the impact of the revenue limit rebate. The average spot market sales price for the year ended December 31, 2004 was 4.2¢/kWh, net of the Market Power Mitigation Agreement rebate.

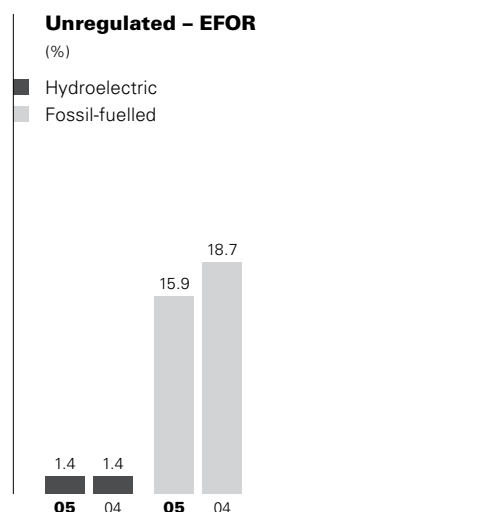
The higher prices during the year ended December 31, 2005 compared to 2004 were due to higher average spot market sales prices during 2005 and the replacement of the Market Power Mitigation Agreement rebate with the revenue limit effective April 1, 2005.

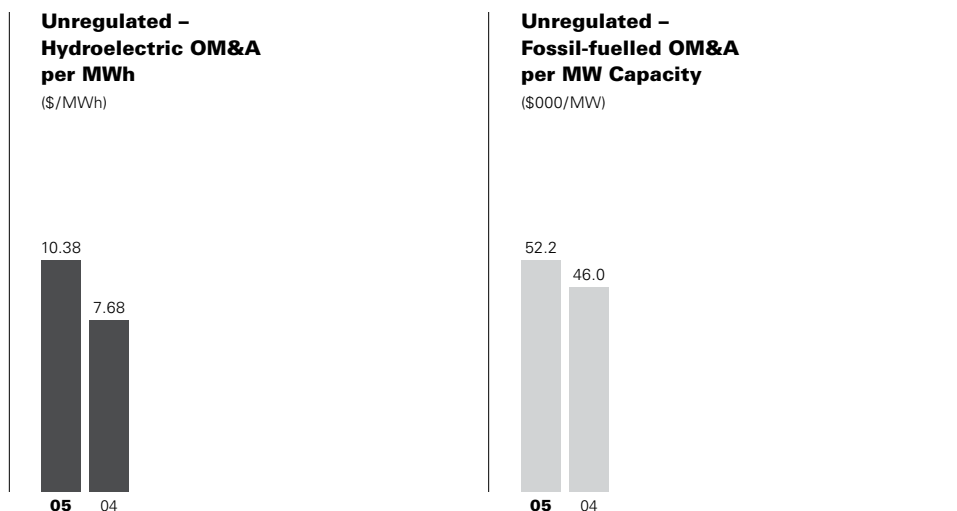
During the period June to December 2005, the Ontario market experienced significantly higher spot market prices which arose from the interaction of a variety of factors. A prolonged period of hot summer weather resulted in increased demand for electricity which required the use of higher marginal cost gas-fired generation. The cost of this gas-fired generation was in turn influenced by higher North American natural gas prices. Also, lower water levels reduced the energy supply from lower marginal cost hydroelectric resources, thereby further increasing the energy to be supplied by higher marginal cost sources. Higher natural gas prices throughout the fall of 2005 continued to affect electricity prices compared to the same period in 2004.

### Volume

Electricity sales volume for the year ended December 31, 2005 was 45.0 TWh compared to 43.8 TWh in 2004. Generation from the fossil-fuelled stations increased by 3.9 TWh in 2005 compared to 2004 to meet the higher demand in Ontario. Strong performance from the fossil-fuelled generating stations during 2005 enabled OPG to generate electricity in response to this increased demand. The increase was partly offset by a reduction in volumes of 2.7 TWh from the unregulated hydroelectric facilities due to lower water levels, especially in the Ottawa and northeast regions.

EFOR for the hydroelectric stations remained at 1.4 per cent for both 2005 and 2004, reflecting the continued high reliability of these stations. EFOR for the fossil-fuelled stations decreased to 15.9 per cent in 2005 from 18.7 per cent in 2004, primarily as a result of improved reliability at OPG's Nanticoke generating station.





**Fuel Expense**

Fuel expense for the year ended December 31, 2005 was \$928 million compared to \$790 million in 2004. Fuel expense for the Unregulated Generation segment includes the cost of fossil fuels and charges on gross revenue derived from the hydroelectric generating stations. The increase in fuel expense during the 2005 period was primarily due to the higher production from the fossil-fuelled generating stations.

**Operations, Maintenance and Administration**

OM&A expenses for the year ended December 31, 2005 were \$594 million compared to \$576 million in 2004. OM&A increased during 2005 as a result of increased maintenance work at OPG's hydroelectric and fossil plants and higher pension and OPEB expenses, partially offset by lower costs from closing the Lakeview generating station.

OM&A expense per MWh for the hydroelectric stations increased to \$10.38/MWh in 2005 from \$7.68/MWh in 2004 primarily as a result of lower generation in 2005. The higher OM&A expenses also contributed to the increase in OM&A expense per MWh.

OM&A expense per MW (\$/MW) for the fossil-fuelled stations increased to \$52,200/MW in 2005 from \$46,000/MW in 2004 as a result of a decrease in generating capacity with the removal from service of the Lakeview generating station.

**Depreciation and Amortization**

Depreciation and amortization expense for the year ended December 31, 2005 was \$276 million compared to \$302 million in 2004. The decrease in expense was primarily due to the extension of the remaining service life of the Nanticoke generating station for purposes of calculating depreciation.

In June 2005, the Province provided further detail on its coal replacement plan. Specific to the Nanticoke generating station, the Province indicated its expectation that the units will be closed through 2008 with the last unit to close in early 2009. As a result, OPG has extended, for purposes of calculating depreciation, the remaining service life of the Nanticoke generating station by one year, from 2007 to 2008. This reduces depreciation expense by approximately \$40 million annually over the period to 2007.

**Impairment of Long-Lived Assets – Lennox Generating Station**

The Lennox generating station has available generating capacity in excess of 2,000 MW. It is available to provide operating reserve, and has dual fuel capability with natural gas and oil. The Lennox generating station has annual fixed operating costs of about \$60 million. Since the formation of OPG in 1999, revenue earned from electricity generated at the Lennox station was generally not sufficient to cover the fixed operating costs and annual depreciation charge related to the station. However, up until 2004, OPG expected that in the future, demand for new electricity supply requirements in Ontario would require the development of a capacity market or higher market prices sufficient for new entrants to cover their costs and provide a return on investment. As a result, revenues associated with the Lennox generating station were expected to be sufficient to cover all costs, including a recovery of the carrying value.

In 2004, the Government issued a "Request for Information/ Request for Proposal for 2,500 MW of New Clean Generation and Demand Side Management Projects" under which new generators would be allowed to recover fixed costs and an agreed upon rate of return on investment through contractual arrangements. By recovering these costs through contractual arrangements with the OPA, new entrants would need to recover only fuel and other variable operating costs from the wholesale market. These contracts are expected to result in lower than anticipated future revenue from the wholesale electricity market.

As a relatively high cost plant, the Lennox generating station likely will not be able to recover its fixed operating costs and the carrying value from the wholesale market in the future. Given these factors, and the precedent established under the Request for Information/Request for Proposal for 2,500 MW, OPG had initiated discussions with the Province, with the intention of entering into a contractual arrangement for the recovery of the annual fixed operating costs of about \$60 million and the carrying value of the Lennox generating station over its remaining estimated useful life of \$17 million per year.

OPG followed up on the discussions with the Province concerning the Lennox generating station situation by engaging in discussions with the IESO during the first quarter of 2005. OPG expected that it would be able to negotiate an arrangement that would provide for the recovery of all costs. Subsequently, OPG was advised by the Province that while it would continue to support OPG's negotiations with the IESO regarding the recovery of fixed operating costs, it would not support an arrangement that would allow for the recovery of costs related to the carrying value of the Lennox generating station. As a result of the change in circumstance, OPG recorded an impairment loss of \$202 million during the first quarter of 2005, which was the amount of the carrying value of the generating station before the impairment loss. OPG has since negotiated a contract with the IESO pursuant to the market rules to recover its operating costs for a one-year period ending September 30, 2006. The contract with the IESO has been submitted to the OEB for approval.

### Other

(millions of dollars)	2005	2004
Revenue	86	105
Operations, maintenance and administration	57	62
Depreciation and amortization	35	32
Property and capital taxes	4	14
Restructuring	6	4
Other income	–	(8)
(Loss) income before interest and income taxes and extraordinary item	(16)	1

### Revenue

Other revenue was \$86 million during the year ended December 31, 2005 compared to \$105 million in 2004. The decrease of \$19 million in 2005 compared to 2004 was primarily related to a decrease in trading revenue, partly offset by an increase in revenue from OPG's joint venture share in Brighton Beach. Brighton Beach went into service in July 2004.

Trading revenue for the year ended December 31, 2005 was \$17 million compared to trading revenue of \$47 million in 2004. The decrease of \$30 million during 2005 compared to 2004 was primarily due to mark-to-market losses on long-term contracts outside of Ontario, which were arranged by OPG's predecessor company, Ontario Hydro. During 2005, a decrease in realized trading margin also contributed to lower trading revenue compared to 2004.

Interconnected purchases and sales (including those to be physically settled) and mark-to-market gains and losses (realized and unrealized) on energy trading contracts are disclosed on a net basis in the consolidated statements of income. If disclosed on a gross basis, revenue and power purchases for the year ended December 31, 2005 would have increased by \$228 million (2004 – \$170 million), with no impact on net income.

The carrying amounts and notional quantities of derivative instruments not designed for hedging purposes are disclosed in Note 12 in the audited consolidated financial statements.

### Net Interest Expense

Net interest expense for 2005 was \$197 million compared to \$189 million in 2004. The increase in net interest expense of \$8 million during 2005 was mainly due to higher long-term debt in 2005, partially offset by an increase in interest income as a result of higher cash on hand and short-term investments in 2005, and an increase in interest capitalized.

### Income Taxes

Commencing April 1, 2005, with the introduction of rate regulation, OPG accounts for income taxes relating to the rate regulated segments of its business using the taxes payable method. Under the taxes payable method, OPG does not recognize future income taxes relating to the rate regulated segments of its business to the extent those future income taxes are expected to be recovered in the regulated rates charged to future customers. For all other operations, the liability method of tax accounting is followed. Under the liability method, future tax assets and liabilities are determined based on differences between the accounting and tax bases of assets and liabilities and measured using the substantively enacted tax rates and laws that will be in effect when the differences are expected to reverse.

Income tax expense for the year ended December 31, 2005 was \$118 million compared to an \$80 million income tax recovery in 2004. During 2005, OPG recorded an income tax charge of \$50 million to provide for a change in income tax liabilities related to certain income tax positions that the Company has taken in prior years. During 2005, the income tax expense was \$157 million lower than what would otherwise have been recorded, due to the application of the taxes payable method for the regulated segments.

As a result of the adoption of the taxes payable method for the rate regulated segments on April 1, 2005, OPG eliminated the net future income tax asset balance of \$74 million relating to the rate regulated segments and recognized the amount as a one-time extraordinary loss in determining net income.

Prior to 2004, OPG had established a valuation allowance of \$93 million to recognize that it was more likely than not that this amount of future income taxes recoverable would not be realized in light of consecutive taxable losses in preceding years. In 2004, the valuation allowance was reduced by \$93 million to nil as a consequence of the introduction of rate regulation. With the intended elimination of the future income tax assets and liabilities of the regulated business upon inception of rate regulation on April 1, 2005, it was expected that there would be a significant future income tax liability position remaining in the unregulated business. This expected future income tax liability position enabled OPG to recognize, in 2004, the \$93 million in future income tax assets. This resulted in a reduction in the 2004 income tax provision, which did not recur in 2005.

### Proxy Property Taxes

In November 2005, OPG received a letter from the Ministry of Finance indicating its intent to recommend to the Minister of Finance that an Ontario regulation covering proxy property taxes be updated retroactive to April 1, 1999, to reflect reassessments and appeal settlements of certain OPG properties since that date. Updates to the regulation may not occur for up to two years. OPG has not recorded any amounts relating to this anticipated regulation change.

### Liquidity and Capital Resources

OPG's primary sources of liquidity and capital are funds generated from operations, bank financing and credit facilities provided by OPG's Shareholder. These resources are required for continued investment in plant and

technologies, and to meet other significant funding obligations including contributions to the pension fund and the Nuclear Funds, and to service and repay long-term debt and revenue limit rebate obligations.

Years ended December 31 (millions of dollars)	2005	2004	Explanation
Cash and cash equivalents, beginning of year	2	286	
Cash flow provided by (used in):			
Operating activities	1,201	226	Increase in cash from operating activities primarily due to higher sales revenue and earnings in 2005 compared to 2004, and lower rebate payments.
Investing activities	(760)	(543)	Increase in cash used in investing activities due to the treatment of non-capital expenses related to the Pickering A return to service project as a regulatory asset in 2005, partially offset by a decrease in investment in fixed assets.
Financing activities	465	33	Increase in cash from financing activities due primarily to issuance of long-term debt in 2005, partially offset by a net decrease in the issue of short-term notes.
Net increase (decrease)	906	(284)	
Cash and cash equivalents, end of year	908	2	



## **Operating Activities**

Net cash from operating activities was \$1,201 million for the year ended December 31, 2005 compared to \$226 million in 2004. The increase in cash flow from operating activities in 2005 was primarily due to higher revenue and earnings in 2005 as a result of the increase in OPG's average sales prices and generation, and reduced Market Power Mitigation Agreement rebate payments in 2005. These favourable impacts on net cash from operating activities were partially offset by an increase in pension contributions in 2005 compared to 2004.

OPG made rebate payments of \$851 million during 2005 under the Market Power Mitigation Agreement compared to payments of \$1,124 million during 2004. The Market Power Mitigation Agreement was terminated as of March 31, 2005. Under this Agreement, OPG paid rebates totalling \$4 billion between May 1, 2002, when the Ontario market opened to competition, and December 31, 2005, resulting in a significant unfavourable impact on OPG's liquidity.

Under the revenue limit rebate, which was introduced effective April 1, 2005, OPG is required to rebate \$739 million in 2006, representing the generation output subject to the revenue limit of 4.7¢/kWh for the period between April 1, 2005 and December 31, 2005. Additional revenue limit rebates incurred between January 1, 2006 and April 30, 2006 will be paid in 2006, along with additional rebate payments as a result of the extension of the revenue limit beyond April 30, 2006.

OPG made contributions of \$254 million to the pension plan in 2005 compared to \$154 million in 2004. Pension contributions were increased in 2005 to reflect funding requirements based on a January 1, 2005 actuarial valuation of the pension plan.

As required under ONFA, OPG made total contributions of \$454 million to the nuclear fixed asset removal and nuclear waste management funds in 2005 and 2004.

## **Investing Activities**

OPG is in a capital-intensive business that requires continued investment in plant and technologies to improve generating asset performance through production efficiencies and increased reliability, increase the generating capacity of existing stations, add new generating capacity, and maintain and improve the safety and environmental performance of its assets. Capital expenditures during the year ended December 31, 2005 were \$498 million compared with \$561 million in 2004. The decrease in capital expenditures was due to a reduction in Pickering A return to service and environmental qualification capital expenditures in 2005 and the completion of construction activity at Brighton Beach in 2004, partially offset by expenditures on the Niagara

tunnel. OPG's anticipated capital expenditures for 2006 are expected to increase to approximately \$850 million, primarily as a result of the Niagara tunnel project and expenditures related to the Lac Seul and Thunder Bay generating station projects.

## **Financing Activities**

OPG renewed its \$1 billion revolving committed bank credit facility as of May 2005. The renewed facility is divided into two tranches – a \$500 million 364-day term tranche maturing in May 2006 and a \$500 million three-year term tranche maturing in May 2008. The total credit facility will continue to be used primarily as credit support for notes issued under OPG's commercial paper program. As at December 31, 2005, OPG had no borrowing outstanding under its commercial paper program compared to \$26 million outstanding as at December 31, 2004. OPG has not borrowed under its commercial paper program since April 2005. As at December 31, 2005, OPG had no other outstanding borrowing under its bank credit facility.

OPG maintains \$26 million (2004 – \$26 million) in short-term uncommitted bank operating credit facilities as well as \$215 million (2004 – \$200 million) of other short-term uncommitted credit facilities, to support the issuance of Letters of Credit. OPG uses Letters of Credit to support its supplementary pension plans, and is required to post Letters of Credit as collateral with Local Distribution Companies ("LDCs") as required under the Market Rules (Ontario Energy Board's Retail Settlement Code). At December 31, 2005, there was a total of \$157 million (2004 – \$155 million) of Letters of Credit issued, \$138 million relating to supplementary pension plans and \$19 million relating to collateral requirements to the LDCs.

In March 2005, the Company reached an agreement with the OEFC to obtain additional long-term financing for up to \$600 million. The financing was required to meet a projected operating cash shortfall. In April 2005, \$400 million was advanced under this facility for a seven-year term. In accordance with the OEFC Agreement, the remaining \$200 million of additional financing is available to be drawn up to March 31, 2006.

In March 2005, OPG issued a note of \$95 million to the OEFC. This financing was used for payment of OPG's interest obligation to the OEFC.

In September 2005, OPG reached an agreement with the OEFC to finance the Niagara tunnel construction project. The funding, of up to \$1 billion, will be advanced in the form of 10-year notes, on commercial terms and conditions, over the duration of the project to meet the project's obligations. Advances under this facility are expected to commence in the second quarter of 2006.

In October 2005, OPG reached a similar agreement with the OEFC to finance the Thunder Bay Gas Conversion project. There is up to \$95 million available to OPG under this credit facility that will be drawn as needed over the projected two-year construction period. OPG is expected to make its first draw under this facility in the first quarter of 2006.

As at December 31, 2005, OPG's long-term debt outstanding with the OEFC was \$3.7 billion. Although the new financing added in 2005 has extended the maturity profile, \$3 billion of long-term debt must be repaid or refinanced within the next five years.

### Contractual and Commercial Commitments

The Company's contractual obligations and other significant commercial commitments as at December 31, 2005 are as follows:

(millions of dollars)	2006	2007	2008	2009	2010	Thereafter	Total
Contractual obligations:							
Fuel supply agreements	693	425	197	68	15	15	<b>1,413</b>
Contributions under ONFA	454	454	679	350	350	1,403	<b>3,690</b>
Long-term debt repayment	800	400	400	350	970	775	<b>3,695</b>
Interest on long-term debt	214	168	145	122	90	55	<b>794</b>
Unconditional purchase obligations	26	20	12	9	15	27	<b>109</b>
Long-term accounts payable	28	28	9	–	–	–	<b>65</b>
Operating lease obligations	13	13	13	13	14	–	<b>66</b>
Pension contributions <sup>1</sup>	254	–	–	–	–	–	<b>254</b>
Other	75	34	35	34	35	11	<b>224</b>
Significant commercial commitments:							
Niagara Tunnel	158	173	172	116	1	–	<b>620</b>
<b>Total</b>	<b>2,715</b>	<b>1,715</b>	<b>1,662</b>	<b>1,062</b>	<b>1,490</b>	<b>2,286</b>	<b>10,930</b>

1. The pension contributions include additional funding requirements towards the deficit and ongoing funding requirements in accordance with the actuarial valuation as at January 1, 2005. The contributions are affected by various factors including market performance, changes in actuarial assumptions, plan experience, and the timing of funding valuations. Funding requirements after 2006 are excluded due to significant variability in the assumptions required to project the timing of future cash flows.

### Credit Ratings

Maintaining an investment grade credit rating is essential for corporate liquidity, and cost effective capital market access. At December 2005, OPG has a long-term credit rating of BBB+ by Standard & Poor's ("S&P") and A (low) by Dominion Bond Rating Service ("DBRS"). In May 2005, following a review of the new interim regulatory framework in which OPG will operate, DBRS changed the trend on OPG's unsecured debt from negative to stable and confirmed the rating on OPG's commercial paper at R-1 (low). In September 2005, S&P revised OPG's rating outlook from developing to positive, and confirmed OPG's BBB+ long-term corporate credit rating and short-term A-2 commercial paper rating.

### Critical Accounting Policies and Estimates

OPG's significant accounting policies, including the impact of future accounting pronouncements, are outlined in Note 3 to the consolidated financial statements as at and for the year ended December 31, 2005. Certain of these policies are recognized as critical accounting policies by virtue of the subjective and complex judgments and estimates required around matters that are inherently uncertain and could result in materially different amounts being reported under different conditions or assumptions. The critical accounting policies and estimates that affect OPG's consolidated financial statements, the likelihood that materially different amounts would be reported under varied conditions and estimates and the impact of changes in certain conditions or assumptions, are highlighted below.

### Rate Regulated Accounting

A regulation made pursuant to the *Electricity Restructuring Act, 2004* prescribes that OPG's nuclear and baseload hydroelectric facilities receive regulated prices for their output. Under this regulation, OPG is required to establish a deferral account in connection with non-capital costs incurred on or after January 1, 2005 that are associated with the return to service of units at the Pickering A nuclear generating station. As at December 31, 2005, the deferral account balance was \$261 million, consisting of non-capital costs of \$228 million related to Unit 1, \$19 million related to Units 2 and 3, \$11 million of general return to service costs and interest of \$7 million accreted at the average cost of debt of six per cent. OPG commenced the amortization of the deferral account associated with Unit 1 of the Pickering A nuclear generating station when the unit was returned to service in November 2005. The amortization of \$4 million was charged to OM&A expense. Upon OPG becoming subject to regulated prices established by the OEB in 2008, the OEB is directed by the regulation to ensure that OPG recovers any balance in the deferral account through rates charged to future customers on a straight-line basis, over a period not to exceed 15 years.

In addition, under the regulation, OPG is required to establish an account to record certain variances from forecast, incurred on or after April 1, 2005, associated with a number of predefined circumstances. Under the terms of the regulation, the OEB is directed to ensure that OPG recovers those amounts, which have been prudently incurred and accurately recorded, through rates charged to future customers over a period not to exceed three years. Conversely, OPG will return to customers, where appropriate, certain other variance amounts recorded in this account. As at December 31, 2005, OPG had recorded a regulatory liability of \$4 million in a variance account reflecting water conditions that were favourable to those forecasted. Other regulatory liability consists of a portion of non-regulated revenue earned by OPG's regulated assets, which will result in a reduction of future regulated rates to be established by the OEB. OPG also had recorded a regulatory asset of \$5 million related to revenues for ancillary services that were below the forecast used to establish regulated rates. The measurement of regulatory assets and liabilities are subject to certain estimates and assumptions including assumptions made in the interpretation of the regulation.

With the commencement of rate regulation for OPG's baseload hydroelectric and nuclear facilities on April 1, 2005, OPG recorded an extraordinary loss of \$74 million resulting from the elimination of the net future income tax asset.

### Income Taxes

OPG is exempt from tax under the *Income Tax Act* (Canada). However, under the *Electricity Act, 1998*, OPG is required to make payments in lieu of corporate income and capital taxes to the OEFC. These payments are calculated in accordance with the *Income Tax Act* (Canada) and the *Corporations Tax Act* (Ontario), and are modified by regulations made under the *Electricity Act, 1998*.

OPG's operations are complex and the computation of the provision for income taxes involves interpretation of the various tax statutes and regulations. The *Income Tax Act* (Canada) and the *Corporations Tax Act* (Ontario) have a large body of technical interpretations and case law to help determine the Company's filing position. However, the *Electricity Act, 1998*, and tax related regulations are relatively new and it was therefore necessary for OPG to take certain filing positions in calculating the amount of the income tax provision. These filing positions may be challenged on audit and possibly disallowed, resulting in a potential significant increase in OPG's tax provision upon reassessment. Although management believes that it has adequately provided for income taxes based on all information currently available, there is uncertainty given how recently the legislation was introduced.

OPG uses the liability method of accounting for income taxes for the unregulated segment of the business and provides future income taxes for income tax temporary differences. The process involves an estimate of OPG's actual current tax liability and an assessment of the Company's future income taxes as a result of temporary differences arising from the difference between the tax basis of an asset or liability and its carrying value on the consolidated balance sheet. In addition, OPG has to assess whether the future tax assets can be realized and to the extent that recovery is not considered likely, a valuation allowance must be established. Judgment is required in determining the provision for income taxes, future income tax assets and liabilities and any related valuation allowance. To the extent a valuation allowance is created or revised, current period earnings will be affected.

Commencing April 1, 2005, OPG accounts for income taxes related to the rate regulated segments of its business in accordance with paragraphs 102 to 104 inclusive of the Canadian Institute of Chartered Accountants ("CICA") handbook, Section 3465 – Income Taxes. Accordingly, OPG does not recognize future income taxes related to the rate regulated segments of its business to the extent that these income taxes are expected to be recovered in the regulated rates charged to future customers.

Future tax assets of \$269 million have been recorded on the consolidated balance sheet at December 31, 2005. The Company believes there will be sufficient future taxable income and capital gains that will permit the use of these deductions and carry-forwards. Because of the adoption of rate regulated accounting, OPG did not record future tax assets of \$3,297 million, which it would have recorded under the liability method, resulting primarily from temporary differences related to the nuclear fixed asset removal and nuclear waste management provisions.

Future tax liabilities of \$492 million have been recorded on the consolidated balance sheet at December 31, 2005. Because of the adoption of rate regulated accounting, OPG did not record future tax liabilities of \$3,380 million, which it would have recorded under the liability method, resulting primarily from temporary differences related to the nuclear fixed asset removal and nuclear waste management fund.

### **Business Segments**

Prior to April 1, 2005, OPG had two reportable business segments: Generation and Energy Marketing. A separate category, Other, included revenue and certain expenses that were not allocated to its business segments. With the introduction of rate regulation, OPG changed the definition of its reportable business segments in order to remain compliant with the CICA handbook, Section 1701 – Segment Disclosure. OPG reports its results on the basis of these new segments beginning April 1, 2005 and has reclassified prior period amounts accordingly.

### ***Impairment of Generating Stations and Other Fixed Assets***

OPG's business is capital intensive and requires significant investment in property, plant and equipment ("fixed assets"). At December 31, 2005, the net book value of OPG's fixed assets was \$11,412 million.

Property, plant and equipment are tested for recoverability whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable. Recoverability of property, plant and equipment is determined by comparing the carrying amount of an asset to the undiscounted future net cash flows expected to be generated from the asset over its estimated useful life. In cases where the undiscounted expected future cash flows are less than the carrying amounts, an impairment loss is recognized equal to the amount by which the carrying amount exceeds the fair value, or discounted cash flows.

Various assumptions and accounting estimates are required to determine whether an impairment loss should be recognized and, if so, the value of such loss. This includes factors such as short-term and long-term forecasts of the future market price of electricity, the demand for and supply of electricity, the in-service dates of new and laid-up generating stations, inflation, fuel prices, capital expenditures and station lives. The amount of the future net cash flow that OPG expects to receive from its fixed assets could differ materially from the net book values recorded in OPG's consolidated financial statements.

### **Pension and Other Post Employment Benefits**

OPG's accounting for pension and other post employment benefits are dependent on management's accounting policies and assumptions used in calculating such amounts.

### ***Accounting Policy***

In accordance with Canadian generally accepted accounting principles, actual results that differ from the assumptions used, as well as adjustments resulting from changes in assumptions, are accumulated and amortized over future periods and therefore generally affect recognized expense and the recorded obligation in future periods.

Under OPG's policy on accounting for pension and OPEB, certain actuarial gains and losses have not been charged to expense and are therefore not reflected in OPG's pension and OPEB obligations as a result of the following:

- Pension fund assets are valued using market-related values for purposes of determining actuarial gains or losses and the expected return on plan assets. The market-related value recognizes gains and losses on equity assets relative to a six per cent assumed real return over a five-year period.
- For pension and OPEB, the excess of the net cumulative unamortized gain or loss, over 10 per cent of the greater of the benefit obligation and the market-related value of the plan assets (the "corridor"), is amortized over the expected average remaining service life.

In addition, past service costs arising from pension and OPEB plan amendments are amortized over future periods and therefore affect recognized expense and the recorded obligation in future periods.

At December 31, 2005, the unamortized net actuarial loss and unamortized past service costs for the pension plan and other post employment benefits amounted to \$2,760 million (2004 – \$1,604 million). Details of the unamortized net actuarial loss and total unamortized past service costs at December 31, 2005 and 2004 are as follows:

	Registered Pension Plan		Supplementary Pension Plans		Other Post Employment Benefits	
(millions of dollars)	2005	2004	2005	2004	2005	2004
Net actuarial loss (gain) not yet subject to amortization due to use of market-related values	(48)	476	–	–	–	–
Net actuarial loss not subject to amortization due to use of corridor	910	536	14	14	207	150
Net actuarial loss subject to amortization	875	–	4	14	678	272
Unamortized net actuarial loss	1,737	1,012	18	28	885	422
Unamortized past service costs	100	119	4	5	16	18

### Accounting Assumptions

Assumptions used in determining projected benefit obligations and the costs for the Company's employee benefit plans are evaluated periodically by management in consultation with an independent actuary. Critical assumptions such as the discount rate used to measure the Company's benefit obligations, the expected long-term rate of return on plan assets and health care cost projections are evaluated and updated annually. The discount rates used by OPG in

determining projected benefit obligations and the costs for the Company's employee benefit plans are based on representative AA corporate bond yields.

A change in these assumptions, holding all other assumptions constant, would increase (decrease) 2005 costs, excluding amortization components, as follows:

(millions of dollars)	Registered Pension Plan	Supplementary Pension Plans	Other Post Employment Benefits
Expected long-term rate of return			
0.25% increase	(19)	na	na
0.25% decrease	19	na	na
Discount rate			
0.25% increase	(10)	–	(2)
0.25% decrease	11	–	2
Inflation			
0.25% increase	31	1	na
0.25% decrease	(29)	(1)	na
Salary increases			
0.25% increase	7	2	–
0.25% decrease	(7)	(1)	–
Health care cost trend rate			
1% increase	na	na	26
1% decrease	na	na	(20)

na – change in assumption not applicable

### Asset Retirement Obligations

OPG's asset retirement obligations are comprised of liabilities for nuclear fixed asset removal and nuclear waste management costs and non-nuclear fixed asset removal costs related to the decommissioning of fossil-fuelled generating stations. The liabilities associated with decommissioning the nuclear generating stations and long-term used nuclear fuel management comprise the most significant amounts of the total obligation. The estimates of the nuclear liabilities are reviewed on an annual basis as part of the ongoing, overall nuclear waste management program. Changes in the nuclear liabilities resulting from changes in assumptions or estimates that impact the amount of the originally estimated undiscounted cash flows are recorded as an adjustment to the liabilities, with a corresponding change in the related asset retirement cost capitalized as part of the carrying amount of the long-lived asset.

The estimates of nuclear fixed asset removal and nuclear waste management costs require significant assumptions in the calculations since the programs run for many years. Significant assumptions underlying operational and technical factors are used in the calculation of the accrued liabilities and are subject to periodic review. Changes to these assumptions, including changes in the timing of programs, technology employed, inflation rate, and discount rate, could result in significant changes in the value of the accrued liabilities.

The current estimate of costs to complete the nuclear fixed asset removal and nuclear waste management is in accordance with the current approved reference plan. OPG is currently performing a detailed review, which will result in an updated reference plan. It is expected that this updated reference plan will be completed and approved during 2006.

With the return to service of Unit 1 at the Pickering A nuclear generating station and the decision in 2005 not to restart Units 2 and 3, OPG is reviewing the impact that these events will have on the assumptions, changes in timing to programs and the estimated costs underlying the accrued nuclear fixed asset removal and nuclear waste management liability. Any resulting changes to the estimated accrual will be reflected in the planned update to the reference plan in 2006.

### Depreciation

Property, plant and equipment for OPG's generating stations are depreciated based on their estimated service lives on a straight-line basis. The service lives of the generating stations are estimated based on expected consumption, government legislation and management intent.

In June 2005, the Province provided further details on its coal replacement plan. Hence, effective in July 2005, OPG extended, for purposes of calculating depreciation, the remaining service life of the Nanticoke generating station for one year to December 2008. This change in estimate was accounted for on a prospective basis and reduced the depreciation expense by \$20 million in 2005.

OPG has also extended, for purposes of calculating depreciation, the remaining service life of the Pickering A nuclear generating station Unit 4 from 2017 to the year 2021, consistent with the remaining service life of Unit 1. This change reflects management's assessment of the remaining service life, taking into account the recent refurbishment of this unit. This change was effective in November 2005 and reduces depreciation expense by approximately \$16 million annually over the period to 2017, excluding the impact of future asset additions planned at the station.

OPG will continue to review the estimated useful lives of its generating stations including the Pickering B Units. Any changes resulting from the review will be reflected in 2006.

### Risk Management

OPG's portfolio of generation assets and its electricity trading and marketing operations are subject to inherent risks, including financial, operational, and strategic risks. To manage these risks, OPG's Board of Directors and management have implemented an integrated enterprise-wide risk management framework for the governance, identification, measurement, monitoring and reporting of risk across all of OPG and its business operations. Implementation and coordination of corporate-wide risk management activities are undertaken through a centralized risk management group, separate and independent from operational management. Risk information from the business units is independently assessed and aggregated by the risk management group, and is reported by the Chief Risk Officer to the Audit and Risk Committee of the Board of Directors on a routine basis. Risk based processes are incorporated into strategic and financial planning to ensure the Company's sustainability and achievement of its stated objectives.

While OPG believes it is pursuing appropriate risk management strategies, there can be no assurance that one or more of the risks outlined or other risk factors will not have a material adverse impact on OPG. In particular, the *Electricity Restructuring Act, 2004* and related regulations, the imposition of a revenue limit on the non-regulated assets excluding the Lennox generating station and volumes related to existing contracts, and changes in the future mandate of OPG in the Ontario electricity marketplace could have a material impact on OPG.

## Risk Classification

For purposes of tracking and communicating risk information, the Company uses the following three major risk categories including:

- **Financial Risk:** the risk of financial loss caused by external market factors, including market prices and volatilities, credit, foreign exchange, interest rate, liquidity and other factors,
- **Operational Risk:** the risk of direct or indirect loss resulting from external events or from inadequate or failed internal processes, people, equipment and systems. These include changes in generation reliability, fuel supply and availability, security, business process risks, business interruption, human resources risks and information technology risks, and
- **Strategic Risk:** the risk that adverse events or conditions in OPG's regulatory, economic, political and social environment will prevent OPG from achieving its objectives. These include risks from adverse regulatory changes or onerous existing regulations; risks from unexpected economic conditions; the risk of financial loss or damaged reputation resulting from unexpected political actions; and succession planning risk.

## Risk Management Tools

In addition to qualitative indicators provided through risk-based internal audits, reviews and self-assessments, OPG uses quantitative tools and metrics for monitoring and managing risks. OPG continuously assesses the appropriateness and reliability of risk management tools and metrics in light of the changing risk environment. Some of the tools and metrics that OPG currently uses to measure and report on risk are:

- **Business Unit Risk Self-assessments (BURSA®)** are conducted across the Company annually, and updated quarterly. Using standard criteria for assessing the probability and consequence of risk events, OPG business units assess the risks in their processes, operations and projects. The output from the BURSA process helps the business units develop risk mitigation plans to avoid, transfer, reduce or accept the risk and make risk-based capital allocation decisions,

- **Value-at-Risk (VaR) analysis** is used to measure and manage market risks in OPG's electricity trading portfolio. The VaR approach is used to derive a quantitative measure specifically for market risks under normal market conditions. For a given portfolio, VaR measures the possible future loss (in terms of market value) which, under normal market conditions, will not be exceeded within a defined probability and time period,
- **Stress tests** help to determine the effects of potentially extreme market developments on the market values of electricity trading and marketing positions. Stress testing is used to determine the amount of economic capital OPG needs to allocate to cover market risk exposure under extreme market conditions, and
- **Economic capital** is a measure of the amount of equity capital needed at any given date to absorb unexpected losses arising from exposures on that date. Currently, OPG calculates credit economic capital in relation to Energy Markets activities.

## Financial Risk

### Commodity Price Risk

Commodity price risk is the risk that changes in the market price of electricity or of the fuels used to produce electricity will adversely impact OPG's earnings and cash flow from operations. To manage this risk, the Company seeks to maintain a balance between the commodity price risk inherent in its electricity production and plant fuel portfolios to the extent that trading liquidity in the relevant commodities markets provides the opportunity to do so in an economically justified manner. To manage the input risk, OPG has a fuel hedging program. In addition to fixed price contracts for fossil and nuclear fuels, OPG periodically employs derivative instruments to hedge its fuel price risk.

Through a regulation passed pursuant to the *Electricity Restructuring Act, 2004*, OPG receives regulated prices for its baseload hydroelectric and nuclear facilities (approximately 60 per cent of OPG generation) from April 1, 2005. These prices are expected to remain in effect until at least March 31, 2008, or until such time that the OEB establishes new regulated prices. Eighty-five per cent of the remaining unregulated OPG electricity generation, excluding generation from the Lennox generating station and volumes relating to existing contracts, is subject to a revenue limit of 4.7¢/kWh, in place from April 1, 2005 to April 30, 2006. The Government recently announced the extension of this revenue limit for an additional three years.

The percentages of OPG's expected generation, emission requirements and fuel requirements hedged are shown below:

	2006	2007	2008
Estimated generation output hedged <sup>1</sup>	92%	92%	93%
Estimated fuel requirements hedged <sup>2</sup>	97%	89%	77%
Estimated nitric oxide (NO) emission requirement hedged <sup>3</sup>	100%	77%	68%
Estimated sulphur dioxide (SO <sub>2</sub> ) emission requirement hedged <sup>3</sup>	100%	100%	100%

1. Represents the portion of megawatt hours of expected future generation production, including power purchases, for which the Company has sales commitments and contracts including the obligations under the transition rate option contracts, regulated price for baseload hydroelectric and nuclear generation, and revenue limit for non-prescribed assets.
2. Represents the approximate portion of megawatt hours of expected generation production (and fossil year-end inventory target) from all types of facilities (fossil, nuclear and hydroelectric) for which OPG has entered into some form of contractual arrangements or obligations in order to secure either the expected availability and/or price of fuel and/or fuel related services. Excess fuel in inventories in a given year is attributed to the next year for the purpose of measuring hedge ratios. Since production from hydroelectric facilities is primarily influenced by expected weather and weather patterns, fuel hedge ratios for hydroelectric facilities are assumed to be 100 per cent.
3. Represents the approximate portion of megawatt hours of expected fossil production for which OPG has purchased, been allocated or granted emission allowances and Emission Reduction Credits to meet OPG's obligations under Ontario Environmental Regulations 397/01.

Open trading positions are subject to measurement against Value at Risk ("VaR") limits. VaR utilization ranged between \$0.7 million and \$3.0 million during the year ended December 31, 2005, compared to \$0.4 million and \$2.2 million during the year ended December 31, 2004. VaR utilization is within the risk tolerance of the Company, under approved VaR limits.

Trading liquidity continues to be constrained in Ontario and interconnected markets due to broader energy market fundamentals. In addition, the revenue limit reduces customer exposure to electricity spot market prices and further limits trading liquidity.

#### **Credit Risk**

Credit risk is the financial risk of non-performance by contractual counterparties. Credit risk excludes any operational risk resulting from a third party failing to deliver a product or service as expected. OPG derives revenue from several other sources including the sale of energy products and financial risk management products to third parties. However, the majority of OPG revenues are derived from sales through the IESO-administered spot market.

Credit exposure to the IESO fluctuates based on spot prices and the volume of rate regulated and unregulated generation, and is reduced each month upon settlement of the accounts. Credit exposure to the IESO peaked at \$1,146 million during the year ended December 31, 2005 and at \$901 million during the year ended December 31, 2004.

OPG's management believes that the IESO is an acceptable credit risk due to its primary role in the Ontario market. The IESO manages its own credit risk and its ability to pay generators by mandating that all registered IESO spot market participants meet specific IESO standards for creditworthiness and collateralization. Additionally, in the event of an IESO participant default, each market participant shares the exposure pro rata. Given OPG's position in the marketplace, the Company would bear approximately 35 per cent of the exposure, residual of collateral and recovery.

OPG also monitors and reports its credit exposure with counterparties. OPG's management believes these are within acceptable limits and does not anticipate any material effect on its results of operations or cash flows arising from potential defaults.



The following table provides information on credit risk from energy sales and trading activities as at December 31, 2005:

Credit Rating <sup>1</sup>	Number of Counterparties <sup>2</sup>	Potential Exposure <sup>3</sup>	Potential Exposure for Largest Counterparties	
			Number of Counterparties	Counterparty Exposure
		(millions of dollars)		(millions of dollars)
AAA to AA-	38	3	–	–
A+ to A-	44	37	1	15
BBB+ to BBB-	85	32	1	10
BB+ to BB-	27	145	7	135
Below BB-	32	62	1	59
Subtotal	226	279	10	219
IESO	1	661	1	661
Total	227	940	11	880

1. Credit ratings are based on OPG's own analysis, taking into consideration external rating agency analysis where available, as well as recognizing explicit credit support provided through guarantees and letters of credit or other security.

2. OPG Counterparties are defined by each Master Agreement.

3. Potential exposure is OPG's assessment of the maximum exposure over the life of each transaction at 95 per cent confidence.

For all counterparties, OPG's contracts allow for active collateral management to mitigate credit exposures. The contracts provide for a counterparty to post performance guarantees in excess of the established threshold. OPG may employ such guarantees as a result of market price changes or upon the occurrence of credit-related events. The threshold amount represents credit limits established in accordance with the corporate credit policy. Inability to post collateral is sufficient cause to terminate a contract and liquidate all positions.

#### **Liquidity Risk**

OPG operates in a capital intensive business. Significant financial resources are required to fund capital improvement projects and maintenance at generating stations and potential expenditures necessary to comply with environmental or other regulatory requirements. In addition, the Company has other significant disbursement requirements including rebate payments associated with the revenue limit, annual funding obligations under ONFA, pension funding and continuing debt maturities with the OEFC. A discussion of corporate liquidity is included in the Liquidity and Capital Resources section.

#### **Foreign Exchange and Interest Rate Risk**

OPG's foreign exchange exposure is attributable to two primary factors: U.S. dollar ("USD") denominated transactions such as the purchase of fossil fuels; and the influence of USD denominated commodity prices on Ontario electricity spot market prices, impacting OPG's revenues. The magnitude and direction of the exposure to the USD from OPG's operations is impacted by generation reliability and the price volatility of USD denominated commodities. OPG currently manages its exposure using forwards and other derivative products to periodically hedge portions of its anticipated USD exposures according to approved risk management policies.

OPG has interest rate exposure on its short-term borrowings and investment programs. The majority of OPG's existing debt is fixed on a long-term basis. Interest rate risk arises with the need to undertake new financing and with the potential addition of variable rate debt. Interest rate risk may be hedged using derivative instruments. The management of these risks is undertaken by selectively hedging in accordance with corporate risk management policies.

## Operational Risk

### Generation Risk

OPG is exposed to the financial impacts of uncertain output from its generating units. The amount of electricity generated by OPG is affected by fuel supply, equipment malfunction, maintenance requirements, and regulatory and environmental constraints. To mitigate earnings volatility due to generation risk, OPG enters into multiple short-term and long-term fuel supply agreements and long-term water use agreements, manages fuel supply inventories, and follows industry practices for maintenance and outage scheduling. In addition, OPG ensures regulatory requirements are met, particularly with respect to licensing of its nuclear facilities, and manages environmental constraints utilizing programs such as emission reduction credits.

OPG is exposed to considerable technology risk around the aging of the nuclear fleet. Technology risks that could lead to significant impacts on the production capability or operating life of these assets are not fully predictable and OPG attempts to identify and mitigate these risks through ongoing management review and assessments, internal audits and from experience of nuclear units around the world. OPG has undertaken an ongoing life cycle management program to assess the condition of major components of the nuclear units, including steam generators, fuel channels and feeder pipes, and address the active degradation mechanisms associated with these major components. Current predictions for unit end of life are based on the end of life predictions for the fuel channels.

Thinning of the carbon steel feeder pipes used to transport the hot pressurized water in the reactor to the steam generators is an industry-wide issue. Thinning of feeder pipes occurs to varying degrees at all of OPG's reactors. While this condition affects all of OPG's nuclear generating stations, it is most significant at the Darlington nuclear generating station. Mitigation options are under development by OPG which may extend feeder pipe life, reduce the thinning rate, and improve the capability to replace feeders, where required. Recent wall thickness measurements of removed feeders and field inspections at Pickering A Units 1 and 4 have indicated that the location of the thinning is different than at Darlington, and the degree of thinning is greater than originally expected. Future inspections will be required to confirm the thinning rate at Pickering A, and to determine the need for future feeder pipe replacements. Pickering B feeder pipes have been found to be less affected by thinning than those at the Darlington and Pickering A generating stations.

Cracking of feeder pipes has been experienced at two CANDU plants located outside Ontario. At those plants, the affected sections of pipe were replaced and the units were returned to service. OPG has not experienced any feeder

pipe cracking at any of its nuclear facilities, but is carrying out inspections during regularly planned outages. The scale of these inspections has been increased to address the concern that the risk of cracking may be increasing in OPG's units. OPG is also participating in research and development with other CANDU operators to better understand the degradation mechanisms.

The Pickering A reactors are unique among the CANDU fleet in that the reactor is contained within an air-filled concrete enclosure called the "calandria vault". The environment is potentially corrosive to carbon steel components contained within the calandria vault structure, particularly when the atmosphere is humid. Significant degradation of the carbon steel components occurred early in life. Maintenance was carried out during the 1980s and early 1990s to mitigate the degradation and repair some of the degraded components. Equipment was added to maintain a dry vault atmosphere and thereby significantly reduce the risk of corrosion. There is limited information to determine the extent to which mitigation efforts have been successful. Further inspections are being planned.

In 2004, inspections of Pickering A Unit 2 uncovered a single crack originating in the outer diameter of the steam generator tubing. This was the first crack observed in any of the Pickering A and B steam generator tubes and resulted in an increase in the scope of inspection for all Pickering A and B steam generators. Inspection of Pickering A Unit 4 in 2005 confirmed the presence of a single crack. Inspections of the other Pickering A and B units (including recent inspection of Pickering A Unit 1 in 2004 and Pickering B Units 5 and 6 in 2005) have not uncovered any further cracks. Operating units observed to have cracked tubes would likely require a shortened operating interval in the range of one year before inspection. Tubes which cannot be demonstrated to be fit for service can be removed from service; this may impact outage duration and costs.

### Environmental Risk

OPG incurs substantial capital and operating costs to comply with environmental laws. The regulatory requirements relate to discharges to the environment; construction of or modifications to our facilities; the handling, use, storage, transportation, disposal and clean-up of hazardous substances and waste; and the decommissioning of generation facilities at the end of their useful lives.

OPG's Sustainable Development Policy commits OPG to meet all applicable legislative requirements and voluntary environmental commitments, integrate environmental factors into business planning and decision-making, and apply the precautionary principle in assessing risks to human health and the environment. This policy also commits OPG to maintain comprehensive EMSs at our generating facilities consistent with the ISO 14001 standard.

OPG monitors emissions into the air and water and regularly reports the results to various regulators, including the Ministry of Environment, Environment Canada and the Canadian Nuclear Safety Commission. The public also receives ongoing communications regarding OPG's environmental performance through community-based advisory groups, annual environmental reports, community newsletters, open houses and OPG's web site. OPG has developed and implemented internal monitoring, assessment and reporting programs to manage environmental risks such as air and water emissions, discharges, spills, radioactive emissions and radioactive wastes. OPG also continues to address historical land contamination through its voluntary land assessment and remediation program.

OPG's SO<sub>2</sub> and NO<sub>x</sub> emissions are managed through the installation of specialized equipment such as scrubbers to reduce SO<sub>2</sub> emissions, low NO<sub>x</sub> burners and selective catalytic reduction equipment to reduce NO<sub>x</sub> emissions, and through the purchase of low sulphur fuel. OPG also utilizes a regulatory approved emissions trading program to manage emission levels within regulatory limits. The Province's coal replacement policy directs OPG to phase out the use of coal-fired generation during the period 2007 to 2009. In the interim, OPG will operate its coal-fired facilities in accordance with all regulatory requirements and will implement continuous improvement measures that are consistent with the remaining in-service requirements for these facilities.

OPG's emissions of greenhouse gases ("GHG") have been managed on a voluntary basis, primarily through improvements in energy efficiency and the purchase of GHG emission reduction credits. The Kyoto Protocol, to which Canada is a signatory, came into force on February 16, 2005. To meet Canada's international obligations under the Protocol, the federal government's Climate Change Plan includes the provision for regulations to be applied to Large Final Emitters ("LFE") of GHG, including OPG. The LFE regulations, if finalized as currently proposed, would require OPG to reduce the CO<sub>2</sub> intensity at each fossil facility in operation beyond 2008 by approximately 13.5 per cent relative to 2000 levels. Under the implementation timeline for the Government's coal replacement policy, Nanticoke generating station would be the only coal-fired facility running beyond 2008. As a result, the cost of achieving the proposed limit at Nanticoke through the use of emission reduction credits could be \$60 million annually, assuming access to the \$15/tonne carbon dioxide (CO<sub>2</sub>) price assurance mechanism.

Changes to environmental laws or delays in implementing the current timetable of the Government's coal replacement policy could create compliance risks that may be addressed by the installation of additional equipment or control technologies, the purchase of additional emission reduction credits, or by constraining production from the fossil-fuelled fleet. In addition, a failure to comply with applicable

environmental laws may result in enforcement actions, including the potential for orders or charges. Further, some of OPG's activities have the potential to cause contamination to land or water that may require remediation. The potential liability associated with any of these events could have a material adverse effect on the business.

#### **Regulatory Risk**

Through a regulation passed pursuant to the *Electricity Restructuring Act, 2004*, OPG receives regulated prices for its baseload hydroelectric and nuclear facilities from April 1, 2005. These prices are expected to remain in effect until at least March 31, 2008. Some time after March 31, 2008, the OEB is expected to establish new regulated prices. If there are changes to the fundamental assumptions on which these regulated prices were developed, the Province may amend these initial prices. Any such changes pose a risk that the return on equity factored into the existing prices could be reduced. Equally, to the extent that costs incremental to those included in the price determination process occur and no such amendments are made, these costs may be borne by OPG and not recovered through rates charged to future customers. These costs may be necessary to maintain the reliability and safety of OPG's regulated generating assets.

The regulation also directed OPG to establish variance accounts for costs incurred on or after April 1, 2005 that are associated with certain unforeseen circumstances, and to establish a deferral account for Pickering A return to service non-capital costs incurred on or after January 1, 2005. The accuracy and prudence of any variance account balances that OPG records as a regulatory asset or liability must be demonstrated by OPG to the OEB once it establishes new regulated prices expected after March 31, 2008. Regulatory risk arises given the possibility of the OEB not approving such costs. In the event that some of these costs are disallowed by the OEB at a future date, the amounts disallowed would be reflected in results of operations in the period that the OEB decision occurs.

#### **Strategic Risk**

OPG's operations are subject to government regulation and direction that may change. Matters that are subject to regulation include: structure of the electricity market, nuclear operations including regulation pursuant to the *Nuclear Safety and Control Act (Canada)*, the *Nuclear Liability Act (Canada)* and the *Emergency Plans Act (Ontario)*, nuclear waste management and decommissioning, water rentals, environmental matters including air emissions, and proxy tax payments. Because legal requirements can change and are subject to interpretation, OPG is unable to predict the impact of such changes on the Company and its operations.

## Continuous Disclosure

### Fourth Quarter

Net income for the three months ended December 31, 2005 was \$160 million compared to net income of \$34 million for the same period in 2004. Income before income taxes for

the three months ended December 31, 2005 was \$192 million compared to a loss of \$80 million in the same period in 2004.

The details of the change in gross margin and other changes impacting fourth quarter income in 2005 compared to 2004, on a before-tax basis, are as follows:

(millions of dollars)	Three Months
<b>Loss before income taxes for the three months ended December 31, 2004</b>	<b>(80)</b>
Changes in gross margin	
Increase in electricity sales prices after Market Power Mitigation Agreement rebate and revenue limit rebate	230
Change in electricity generation by segment:	
Regulated – Nuclear	62
Regulated – Hydroelectric	(11)
Unregulated – Hydroelectric	11
Unregulated – Fossil-fuelled	(20)
Other changes in gross margin	(22)
	250
Decrease in Pickering A return to service OM&A expense due to deferral of non-capital costs in 2005 as a rate regulated asset	81
Increase in OM&A costs due to write-off of inventory as a result of not returning Pickering A generating station Units 2 and 3 to service	(35)
Increase in nuclear maintenance and repairs	(14)
Increase in pension and other post employment benefit costs	(21)
Increase in earnings on nuclear fixed asset removal and nuclear waste management funds	44
Other net changes	(33)
<b>Increase in income before income taxes</b>	<b>272</b>
<b>Income before income taxes for the three months ended December 31, 2005</b>	<b>192</b>

The increase in income before tax during the fourth quarter of 2005 was primarily attributable to a higher gross margin from electricity sales due to higher average sales prices compared to the same period in 2004. The increase in OPG's average sales prices in the fourth quarter of 2005 was due to higher Ontario spot market prices and the impact of the regulatory prices and related regulatory changes that took effect in 2005. Higher electricity generation in the fourth quarter of 2005 also contributed to the increase in gross margin. The increase in generation was primarily due to the return to service of Unit 1 of the Pickering A nuclear station in the fourth quarter of 2005, as well as strong performance from OPG's other nuclear generating stations.

The increase in earnings during the fourth quarter of 2005 compared to the same period last year was also due to lower OM&A expenses resulting from the deferral of non-capital costs related to the Pickering A return to service project in 2005, as required by a regulation pursuant to the *Electricity Restructuring Act, 2004*, and the completion of the Unit 1 return to service project. Amortization of the deferred OM&A amounts began during the fourth quarter of 2005 on the date of the return to service of Unit 1 in accordance with the regulation.

The improvement in earnings during the quarter was also due to higher income from the nuclear fixed asset removal and nuclear waste management funds due to a larger asset base and higher market returns compared to 2004.

The impact of these favourable changes on fourth quarter 2005 earnings was partially offset by higher OM&A expenses related to the write-off of additional inventory identified as excess as a result of the decision to not return Pickering A generating station Units 2 and 3 to service, higher nuclear maintenance and repairs expenditures, and higher pension and OPEB expenses.

After-tax earnings in the fourth quarter of 2005 were impacted by use of the taxes payable method, rather than the liability method, to account for income taxes relating to the rate regulated segments of its business upon inception

of rate regulation in 2005. As a result of using this method, during the fourth quarter of 2005, OPG did not record a future tax expense for the rate regulated segments of \$47 million, which would have been recorded had OPG accounted for income taxes for the regulated segments using the liability method.

In 2004, OPG's income tax expense was impacted by a reduction of \$93 million in a valuation allowance for future income tax assets that had previously been established. This resulted in a reduction in the 2004 income tax provision, which did not recur in 2005.

#### **Fourth Quarter Average Sales Prices**

OPG's average sales prices by business segment, net of the revenue limit rebate, for the three months ended December 31, 2005, and net of the Market Power Mitigation Agreement for the three months ended December 31, 2004, are as follows:

(¢/kWh)	Three Months Ended December 31	
	2005	2004
Regulated – Nuclear <sup>1</sup>	<b>4.9</b>	4.0
Regulated – Hydroelectric <sup>1</sup>	<b>3.9</b>	4.0
Unregulated – Hydroelectric <sup>2</sup>	<b>5.5</b>	4.2
Unregulated – Fossil-fuelled <sup>2</sup>	<b>5.6</b>	4.1
OPG average price	<b>5.0</b>	4.0

1. During the period from April 1, 2005, electricity generation from stations in the Regulated – Nuclear segment received a fixed price of 4.95¢/kWh. During the same period, electricity generation from stations in the Regulated – Hydroelectric segment received a fixed price of 3.3¢/kWh for the first 1,900 MWh of generation in any hour, and the Ontario spot electricity market price for generation above this level.

2. During the period from April 1, 2005, 85 per cent of the electricity generation from unregulated stations, excluding the Lennox generating station and other contract volumes, was subject to a revenue limit based on an average price of 4.7¢/kWh.

#### **Cash Flow from Operations**

Cash flow provided by operating activities during the fourth quarter of 2005 was \$446 million compared to \$152 million during the same period in 2004. The favourable change in cash flow was primarily due to higher revenue and earnings compared to 2004 and lower rebate payments in 2005. The favourable changes were partly offset by higher pension contributions during the 2005 period.

### Summary of Quarterly Results

The following tables set out certain unaudited interim consolidated financial statement information for each of the 12 most recent quarters ended December 31, 2005. The information has been derived from OPG's unaudited interim consolidated financial statements that, in

management's opinion, have been prepared on a basis consistent with the audited consolidated financial statements. These operating results are not necessarily indicative of results for any future period.

(millions of dollars)	2005 Quarters Ended				
	March 31	June 30	September 30	December 31	Total Year
Revenue after Market Power					
Mitigation Agreement rebate and revenue limit rebate	<b>1,358</b>	<b>1,373</b>	<b>1,571</b>	<b>1,496</b>	<b>5,798</b>
(Loss) income before extraordinary item	<b>(38)</b>	<b>137</b>	<b>181</b>	<b>160</b>	<b>440</b>
(Loss) income before extraordinary item per share	<b>\$(0.15)</b>	<b>\$0.53</b>	<b>\$0.71</b>	<b>\$0.62</b>	<b>\$1.72</b>
Net (loss) income	<b>(38)</b>	<b>63</b>	<b>181</b>	<b>160</b>	<b>366</b>
Net (loss) income per share	<b>\$(0.15)</b>	<b>\$0.25</b>	<b>\$0.71</b>	<b>\$0.62</b>	<b>\$1.43</b>

(millions of dollars)	2004 Quarters Ended				
	March 31	June 30	September 30	December 31	Total Year
Revenue after Market Power					
Mitigation Agreement rebate	1,350	1,141	1,212	1,215	4,918
Net income (loss)	64	(41)	(15)	34	42
Net income (loss) per share	\$0.25	\$(0.16)	\$(0.06)	\$0.13	\$0.16

(millions of dollars)	2003 Quarters Ended				
	March 31	June 30	September 30	December 31	Total Year
Revenue after Market Power					
Mitigation Agreement rebate	1,480	1,246	1,224	1,228	5,178
Net income (loss)	73	8	34	(606)	(491)
Net income (loss) per share	\$0.28	\$0.03	\$0.13	\$(2.36)	\$(1.92)

Balance Sheets as at December 31			
(millions of dollars)	2005	2004	2003
Total assets	<b>21,623</b>	19,830	19,511
Total long-term liabilities	<b>13,640</b>	13,366	13,043
Cash dividends declared per share	–	–	0.07
Common shares outstanding (millions)	<b>256.3</b>	256.3	256.3

OPG's quarterly results are impacted by changes in demand resulting from variations in seasonal weather conditions. Historically, OPG's revenues are higher in the first and third quarters of a fiscal year as a result of winter heating demands in the first quarter and air conditioning/cooling demands in the third quarter. The revenue limit and the Market Power Mitigation Agreement rebates, and OPG's hedging strategies significantly reduced the impact of seasonal price fluctuations on the results of operations. The quarterly performances are also impacted by the factors described in the Key Generation Performance Indicator section of the MD&A.

Since April 1, 2005, revenue has increased due to the introduction of regulated prices for OPG's baseload hydroelectric and nuclear facilities and other related regulatory changes.

### **Off-Balance Sheet Arrangements**

#### ***Securitization***

In October 2003, OPG completed a revolving securitization agreement with an independent trust. Under the securitization agreement, OPG sold an undivided co-ownership interest in certain current and future accounts receivable generated in the normal course of business. The amount of the co-ownership interest sold is removed from the consolidated balance sheet with each revolving securitization. OPG also retains an undivided co-ownership interest in the receivables sold to the trust. This retained interest is accounted for at cost on OPG's consolidated balance sheet. The independent trust is not controlled by OPG, nor is OPG the primary beneficiary. As such, the results of the trust are not consolidated. The securitization provides OPG with an opportunity to obtain an alternative source of cost effective funding. For the year ended December 31, 2005, the average all-in cost of funds was 3.1 per cent and the pre-tax charges on sales to the trust were \$9 million. The initial net cash proceeds from this transaction of \$300 million were used by OPG in the operation of its business. In December 2005, OPG extended the securitization agreement to August 2009. See Note 4 to the audited consolidated financial statements for more information.

#### ***Guarantees***

As part of normal business, OPG and certain of its subsidiaries enter into various agreements providing financial or performance assurance to third parties on behalf of certain subsidiaries. Such agreements include guarantees, stand-by Letters of Credit and surety bonds.

#### ***Derivative Instruments***

The majority of OPG's derivative instruments are treated as hedges, with gains or losses recognized upon settlement when the underlying transactions occur. OPG holds financial commodity derivatives primarily to hedge the commodity price exposure associated with changes in the price of electricity. OPG entered into forward-start interest rate swap agreements to hedge against the effect of future interest rate movements on 10-year fixed rate borrowing requirements for the Niagara tunnel project. Financial commodity derivative instruments are entered into with large and medium volume end-use consumers and intermediaries such as U.S. utilities, brokers, aggregators, traders and other power marketers and retailers. Foreign exchange derivative instruments entered into with major financial institutions are used to hedge the exposure to anticipated U.S. dollar denominated purchases.

When a derivative instrument ceases to exist or when designation of a hedging relationship is terminated, any associated deferred gains or losses are carried forward to be recognized in income in the same period as the corresponding gains or losses associated with the hedged item. When a hedged item ceases to exist, any associated deferred gains or losses are recognized in the current period's consolidated statement of income. The deferred loss on electricity derivative instruments and interest rate hedges was \$127 million as at December 31, 2005, compared to a deferred loss of \$71 million on electricity derivative instruments as at December 31, 2004. See Note 12 to the audited consolidated financial statements for more information.

All contracts not designated as hedges are recorded as assets or liabilities at fair value with changes in fair value recorded in other revenue.

## Related Party Transactions

Given that the Province owns all of the shares of OPG, related parties include the Province, the other successor entities of Ontario Hydro, including Hydro One Inc. ("Hydro One"), the IESO, and the OEFC. OPG also enters into related party transactions with its joint ventures.

The transactions between OPG and related parties are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

These transactions are summarized below:

(millions of dollars)	Revenues 2005	Expenses 2005	Revenues 2004	Expenses 2004
Hydro One				
Electricity sales	40	–	40	–
Services	–	12	–	12
Settlement Transactions	–	27	–	33
Province of Ontario				
GRC water rentals and land tax	–	132	–	152
Guarantee fee	–	8	–	8
Used Fuel Fund rate of return guarantee	–	–	–	14
Decommissioning Fund excess funding	–	7	–	–
Other	–	–	–	2
OEFC				
GRC and proxy property tax	–	207	–	214
Interest income on receivable	–	(75)	–	(101)
Interest expense on long-term notes	–	211	–	191
Capital tax	–	51	–	49
Income taxes	–	192	–	(80)
Indemnity fees	–	5	–	5
IESO				
Electricity sales	6,517	329	5,465	304
Market Power Mitigation Agreement rebate	(412)	–	(1,154)	–
Revenue limit rebate	(739)	–	–	–
Ancillary services	68	–	90	–
Other	–	–	1	1
	<b>5,474</b>	<b>1,106</b>	4,442	804

At December 31, 2005, accounts receivable included \$14 million (2004 – \$14 million) due from Hydro One and \$324 million (2004 – \$158 million) due from the IESO. Accounts payable and accrued charges at December 31, 2005 included \$2 million (2004 – \$3 million) due to Hydro One.

## Corporate Governance

National Instrument 58-101, Disclosure of Corporate Governance Practices, has been implemented by Canadian securities regulatory authorities to provide greater transparency for the marketplace regarding issuers' corporate governance practices. Information with respect to OPG's Board of Directors is as follows:

### Board of Directors and Directorships

OPG's Board of Directors is made up of individuals with substantial expertise in managing and restructuring large businesses, managing and operating nuclear stations, managing capital intensive companies, and overseeing regulatory, government and public relations. The Board exercises its independent supervision over management as follows: with the exception of the CEO, all members of the Board are independent of the Company; meetings of the Board are held at least six times a year; a formal Charter for the Board, and for each Board Committee has been adopted; each Board Committee is chaired by an independent director; and a portion of each Board and Committee meeting is reserved for directors to meet without management present.



The following are the directors of OPG as at December 31, 2005:

<b>Name</b>	<b>Principal occupation</b>	<b>Other directorship in any other reporting issuer (or equivalent in a foreign jurisdiction)</b>
Hon. Jake Epp	Chairman, Ontario Power Generation Inc. Board of Directors	QHR Technologies Inc.
Donald Hintz	Retired President of Entergy Corporation	Entergy Corporation
Dr. Gary Kugler	Retired Senior Vice President, Nuclear Products and Services, Atomic Energy of Canada Limited	None
George Lewis	Chairman and Chief Executive Officer of RBC Asset Management Inc.	None
David MacMillan	Non-executive director of Killingholme Power	None
Corbin McNeill	Retired Chairman and Co-Chief Executive Officer of Exelon Corporation	Owens Illinois, Inc. Portland General Electric Company
Peggy Mulligan	Chief Financial Officer, Linamar Corporation	None
Ian Ross	Chairman, GrowthWorks Canadian Fund Ltd.	World Heart Corporation PetValu Canada Inc. GrowthWorks Canadian Fund Ltd.
Marie Rounding	Former President and Chief Executive Officer of the Canadian Gas Association	None
William Sheffield	Corporate Director	Velan Inc. Royal Group Technologies Limited
David Unruh	Corporate Director	Westcoast Energy Inc. Union Gas Limited Pacific Northern Gas Ltd. Corriente Resources Inc.
Jim Hankinson*	President and CEO, Ontario Power Generation Inc.	Maple Leaf Foods Inc. CAE Inc. Entertainment One Income Fund

\* All directors listed are independent within the meaning of section 1.4 of Multilateral Instrument 52-110, Audit Committees (MI 52-110) except for Jim Hankinson who is the President and CEO of the Company.

### **Orientation and Continuing Education**

In 2005, the Board established an orientation program for new Directors when they join the OPG Board. New directors participate in a range of orientation initiatives:

- Directors receive an overview of relevant documentation arising from a new director's election to the Board,
- Directors are provided a Director's Handbook, which provides an overview of the Board's constitution and governance practices, including Shareholder Agreements, Board and Committee Charters, Director roles and responsibilities, Board and Committee chair position descriptions, Board approved corporate policies and Code of Conduct, Director and Officer indemnities and insurance, Board and Committee evaluations, and recent Board activity,
- Directors attend a comprehensive introductory briefing session on OPG's operations and business, and
- Plant tours are provided of OPG generating facilities.

The Board supports the continuing education of directors, in both the business of OPG and their duties as directors, in a number of ways:

- Special presentations are made to the Board or a Committee on specific or unique aspects of OPG's operations, for example OPG hedging activities and controls, and nuclear waste management,
- Approximately every other Board meeting is preceded by a Board education session. Suggestions for director education sessions are submitted to the Chair of the Governance and Nominating Committee,
- Plant tours to major facilities are arranged in conjunction with director orientation sessions as well as the holding of Board meetings at OPG facilities,
- OPG sponsors director attendance at the Institute of Corporate Directors/Rotman Business School Director College, or equivalent, and
- OPG also provides support to directors for attendance at conferences related to OPG's business or continuing education sessions related to their responsibilities as directors.

### **Ethical Business Conduct**

OPG has a policy for ethical business behaviour and a Code of Business Conduct, which is approved by the Board. The Audit and Risk Committee Charter expressly includes regular reporting by Management on the Code of Business Conduct, including reports on substantiated cases of fraud and the disposition of such cases including disciplinary action. The Audit and Risk Committee also receives an annual report on the Code of Business Conduct in order to satisfy itself that appropriate codes of conduct and compliance programs are in place and are being enforced and remedial action is being taken. A copy of OPG's Code of Business Conduct has been filed with the OSC. The Audit and Risk Committee has also established procedures for the receipt, retention and treatment of complaints received pertaining to internal accounting controls or auditing matters and the confidential anonymous submission by employees concerning such matters. The Audit and Risk Committee also received a report on the communication to employees of the new procedures.

The Board has accepted a recommendation from the Governance and Nominating Committee for the implementation of an annual process of written disclosure by directors of information in order to: (i) identify potential conflicts of interest for the purposes of complying with the Ontario Business Corporations Act, (ii) validate their independence and financial literacy for the purposes of complying with securities regulations related to Boards and Audit Committees, and (iii) satisfy other disclosures and filings.

### **Nomination of Directors**

In the spring of 2004, the Board established a Search Committee and hired an independent search firm to assist in the identification of skills, attributes and business experience that would be appropriate for the OPG Board of Directors, given the nature, complexity and risk of OPG's business. Upon approval by the Board of the appropriate skills and competencies profile, the search firm recommended candidates to be interviewed by the Search Committee. The Search Committee made its recommendations to the Board, and a slate of proposed directors was submitted to the Shareholder in the fall of 2004. The Search Committee was disbanded and directors were elected to the Board by the Shareholder in September and October 2004, and February 2005.

The Board recently established a permanent Governance and Nominating Committee, and among its responsibilities are to: (i) develop and maintain list of optimum skills which the Board should collectively possess, (ii) recommend a process to identify director candidates, (iii) recommend selection criteria, (iv) identify director candidates to the Board and (v) recommend to the Board the candidates to stand for election. The Board submits recommended candidates to the Shareholder. Nominations of directors by the Shareholder are also reviewed by the Governance and Nominating Committee.

In December of 2005, the Shareholder appointed an additional director to the OPG Board. The Board now consists of 12 directors.

### **Compensation**

#### ***Director Compensation***

In the spring of 2005, the Compensation and Human Resources Committee of the Board retained an independent advisor to benchmark OPG director compensation against companies similar in size, business complexity and risk profile. The Compensation and Human Resources Committee submitted its recommendations for director compensation to the Board for approval. The Board Chair subsequently informed the Shareholder.

The recently established Governance and Nominating Committee has assumed responsibility for monitoring and reviewing at least annually the level and nature of compensation of directors to ensure that it is both appropriate to the responsibilities and risks assumed, and competitive with other comparable organizations.

### ***CEO Compensation***

In the spring of 2005, the Compensation and Human Resources Committee of the Board retained an independent advisor to benchmark an appropriate compensation package for the recruitment of the President and CEO, given the nature, complexity and risk profile of OPG's business. The Compensation and Human Resources Committee submitted its recommendation to the Board for approval. The Board Chair subsequently informed the Shareholder.

The Compensation and Human Resources Committee of the Board oversees, on behalf of the Board, the setting of the CEO's annual goals and objectives and the annual review of CEO performance, and makes recommendations to the Board with respect to CEO compensation. The Compensation and Human Resources Committee seeks input from an independent advisor with regard to monitoring and benchmarking compensation developments.

### **Board Committees**

The Board has established six committees to focus on areas critical to the Company:

#### ***Audit and Risk Committee***

The Committee is responsible for reviewing the Company's regulatory filings including financial statements, MD&A, and press releases prior to their disclosures to the public. The Committee is also responsible for overseeing the internal audit function, the work of external auditors including their nomination and compensation, that the Company has adequate controls in the financial reporting process and the risk management process, and is in compliance with regulatory and internal policies. The Committee is also responsible for overseeing OPG's policy on ethical behaviour and the Code of Business Conduct, including reports on compliance programs, substantiated cases of fraud and the disposition of such cases including disciplinary action.

#### ***Governance and Nominating Committee***

The Committee develops governance principles for OPG that are consistent with high standards of corporate governance and reviewing and assessing on an ongoing basis OPG's system of corporate governance with a view to maintaining these high standards. The Committee identifies and recommends candidates for election or appointment to the Board to be put before the Shareholder in the event of a vacancy on the Board. Finally, the Committee reviews and recommends OPG's processes for director orientation, assessment, and compensation.

### ***Nuclear Operations Committee***

This Committee is responsible for oversight of safe and efficient operations of OPG's nuclear business, regulatory compliance of OPG's nuclear facilities, review of reports from independent oversight of OPG's nuclear operations, reviews of OPG nuclear management and organization matters, security of OPG's nuclear facilities and substances, and oversight of OPG's nuclear waste and decommissioning liabilities and management.

### ***Investment Funds Oversight Committee***

This Committee assists the Board in fulfilling its responsibilities for the OPG Pension Fund and the Used Fuel Fund and Decommissioning Fund. The Committee provides oversight of the investment of assets, investment-related liabilities and the management of any surplus (deficit) of the funds. Specifically the Committee: reviews the investment policies, risks and the asset mix; approves annual performance objectives for the investment portfolios; and monitors the performance of the funds.

### ***Compensation and Human Resources Committee***

This Committee focuses on human resources related areas including compensation practices, CEO objectives and compensation, disclosure on compensation and human resources matters, leadership talent review including succession planning, human resources policies related to employee complaints, diversity and pay equity, organizational design, labour relations, pension plans and policies, and Board compensation, education and evaluation programs.

### ***Major Projects Committee***

This Committee assists the Board in providing oversight of major non-nuclear electricity supply projects, including project development, contracting, financing, and construction monitoring.

### **Assessments**

In 2005, the Board established an annual evaluation process for the Board and Board Committees. The annual Committee Evaluation, consisting of the completion of confidential questionnaires regarding Committee Charters and operations, was launched by the Governance and Nominating Committee in November 2005. The results and recommendations for enhancing oversight will be reported to the Board by the Chair of the Governance and Nominating Committee early in 2006. The Board will be undertaking the assessment of the Board and its Charter in 2006.

## Audit and Risk Committee Information

Multilateral Instrument 52-110, Audit Committees (the "Instrument") has been implemented by Canadian securities regulatory authorities to encourage reporting issuers to establish and maintain strong, effective and independent audit committees, which enhance the quality of financial disclosure and ultimately foster increased investor confidence in Canada's capital markets. Information on OPG's Audit and Risk Committee, which includes the text of the Audit and Risk Committee Charter, updated during 2005, is as follows:

### Audit and Risk Committee Charter

#### *Purpose*

The purpose of the Audit and Risk Committee (the "Committee") is to assist the Board in fulfilling its oversight responsibilities by reviewing, advising and making recommendations to the Board on:

- The integrity, quality and transparency of the Company's financial information,
- The adequacy of the financial reporting process,
- The systems of internal controls and risk management, and the Company's related principles, policies and procedures which Management have established,
- The performance of the Company's internal audit function and the external auditors,
- The external auditors' qualifications and independence,
- The Company's compliance with related legal and regulatory requirements and internal policies, and
- The promotion of a culture of ethical business conduct and compliance with OPG's Code of Business Conduct.

The function of the Audit and Risk Committee is oversight. Management is responsible for the preparation, presentation and integrity of the consolidated financial statements of the Company. Management of the Company is responsible for maintaining appropriate accounting and financial reporting principles and policy and internal controls and procedures that provide for compliance with accounting standards and applicable laws and regulations.

#### *Organization*

##### Members

The Audit and Risk Committee shall consist of three or more independent Directors appointed by the Board of Directors, none of whom shall be employees of the Company or any of the Company's affiliates. A majority of the members of the Committee, but not less than two, will constitute a quorum.

As a venture issuer, OPG is exempt from the statutory requirements of Multilateral Instrument 52-110 requiring members of Audit Committees to be independent. However, OPG considers such independence to be "best practice" and, therefore, each of the members of the Audit and Risk Committee shall satisfy the applicable independence and financial literacy requirements of the laws and regulations governing the Company.

The Board of Directors shall designate one member of the Audit and Risk Committee as the Committee Chair. Members of the Audit and Risk Committee shall serve at the pleasure of the Board of Directors for such term or terms as the Board of Directors may determine. The Board of Directors shall confirm that each member of the Audit and Risk Committee is financially literate as such qualification is interpreted by the Board of Directors in its business judgment and in compliance with Multilateral Instrument 52-110 and its Companion Policy.

##### Meetings

The Committee will meet at least quarterly or more frequently as circumstances require and at any time at the request of a member. The Committee will meet regularly and at least annually with the external auditors, the internal auditors and Management in separate sessions to discuss any matters that the Committee believes should be discussed and to provide a forum for any relevant issues to be raised.

##### Reports

The Committee will report its activities and actions to the Board of Directors with recommendations, as the Committee deems appropriate.

The Committee will provide for inclusion in the Company's financial information or regulatory filings any report from the Audit and Risk Committee required by applicable laws and regulations and stating among other things whether the Audit and Risk Committee has:

- Reviewed and discussed the audited consolidated financial statements with Management,
- Discussed pertinent matters with the internal and external auditors,
- Received disclosures from the external auditors regarding the auditors' independence and discussed with the auditors their independence, and
- Recommended to the Board of Directors that the audited consolidated financial statements be included in the Company's Annual Report.

### ***Authority***

While the Audit and Risk Committee has the responsibilities and powers set forth in this Charter, it is not the duty of the Audit and Risk Committee to plan or conduct audits or risk assessments, or to determine that the Company's consolidated financial statements and disclosures are complete and accurate and are in accordance with generally accepted accounting principles and applicable rules and regulations. These are the responsibility of Management and the external auditor.

In carrying out its oversight responsibilities, the Audit and Risk Committee and the Board will necessarily rely on the expertise, knowledge and integrity of the Company's Management, and internal and external auditors.

The Audit and Risk Committee shall have the authority to set and pay the compensation for any advisors employed by the Committee.

The Audit and Risk Committee shall have the authority to communicate directly with the internal and external auditors.

### **Delegation of Authority**

The Committee may delegate to any employee of OPG or a sub-committee the authority to: (i) execute or carry out any decision of the Committee; and/or (ii) exercise any right, power or function of the Committee on such terms and conditions and within such limits as the Committee may establish, except that the Committee may not delegate its oversight responsibilities.

### **Access to Management and Outside Advisors**

The Audit and Risk Committee shall have unrestricted access to members of Management and relevant information. The Audit and Risk Committee may retain independent counsel, accountants or other advisors to assist it in the conduct of any investigation, as it determines necessary to carry out its duties.

### ***Committee Responsibilities and Duties***

The Committee shall:

#### **General**

- Conduct or authorize investigations into any matters within the Committee's scope of responsibilities,
- Review and recommend approval to the Board, the appointment or replacement of the CFO and the Chief Risk Officer (CRO), and
- Review and approve the Company's hiring policies regarding partners, employees and former partners and employees of the present and former external auditor of the Company.

#### **Risk Management and Internal Controls**

- Review and evaluate the Company's policies and processes for assessing significant risks or exposures and the steps Management has taken to monitor and control such risks to the Company, including the organizational structure and the adequacy of resources,

- Consider and review with the CRO and Management the critical risks to the Company, the potential impact of such risks, and related mitigation,
- Ascertain whether the Company has an effective process for determining risks and exposure from actual and potential litigation and claims relating to non-compliance with laws and regulations,
- Review with Management, reports demonstrating compliance with risk management policies,
- Review with the Company's General Counsel and others any legal, tax, or regulatory matters that may have a material impact on Company operations and the financial statements, including, but not limited to, violations of securities law or breaches of fiduciary duty,
- Review with Management, internal audit, and the external auditors, the scope of review of internal control over financial reporting, significant findings, recommendations and Management's responses for implementation of actions to correct weaknesses in internal controls,
- Review disclosures made by the CEO and CFO during the certification process regarding significant deficiencies in the design or operation of internal controls or any fraud that involves Management or other employees who have a significant role in the Company's internal controls, and
- Review the expenses of the Chairman, CEO and the CEO's direct reports on a semi-annual basis, and of any other senior officers and employees the Committee considers appropriate.

#### **Internal Audit**

- Evaluate the internal audit process and define expectations in establishing the annual internal audit plan and the focus on risk, including the organizational structure and the adequacy of resources,
- Approve the Charter of the internal audit function annually,
- Evaluate the audit scope and role of internal audit, and
- Consider and review with the CRO and Management:
  - Significant findings and Management's response including the timetable for implementation of Management Actions to correct weaknesses,
  - Any difficulties encountered in the course of their audit (such as restrictions on the scope of their work or access to information),
  - Any changes required in the planned scope of the audit plan, and
  - The internal audit budget.

### External Auditor

- Recommend to the Board of Directors the external auditor to be nominated for the purpose of preparing or issuing an auditor's report or performing other audit, review or attest services for the Company, and the compensation of the external auditor,
- Oversee the work of the external auditor engaged for the purpose of preparing or issuing an auditor's report or performing other audit, review or attest services for the Company, including the resolution of disagreements between Management and the external auditor regarding financial reporting,
- Review the independence and qualifications of the external auditor,
- At least annually, obtain and review a report by the external auditor describing the auditing firm's internal quality control procedures, any material issues raised by the most recent internal quality control review or peer review of the auditing firm or by any inquiry or investigation by governmental or professional authorities within the preceding five years respecting one or more independent audits carried out by the external auditor and any steps taken to deal with any such issues and all relationships between the external auditors and the Company,
- Review the scope and approach of the annual audit plan with the external auditors,
- Discuss with the external auditor the quality and acceptability of the Company's accounting principles including all critical accounting policies and practices used, any alternative treatments that have been discussed with Management as well as any other material communications with Management,
- Assess the external auditor's process for identifying and responding to key audit and internal control risks,
- Ensure the rotation of the lead audit partner every five years and other audit partners every seven years, and consider regular rotation of the audit firm,
- Evaluate the performance of the external auditor annually and present its findings to the Board of Directors,
- Determine which non-audit services the external auditor is prohibited by law or regulation, or as determined by the Audit and Risk Committee, from providing and pre-approve all services provided by the external auditors. The Committee may delegate such pre-approval authority to a member of the Committee. The decision of any Committee member to whom pre-approval authority is delegated must be presented to the full Audit and Risk Committee at its next scheduled meeting, and
- Review and approve all related party transactions.

### Financial Reporting

- Review with Management and the external auditors the Company's interim financial information and disclosures under MD&A and earnings press release, prior to filing,
- Satisfy itself that adequate procedures are in place for the review of the Company's public disclosure of financial information extracted or derived from the Company's consolidated financial statements, other than the public disclosure referred to above, and periodically assess the adequacy of those procedures,
- Review with Management and the external auditors, at the completion of the annual audit:
  - The Company's annual financial statements, MD&A, related footnotes and any documentation required by the Securities Act to be prepared and filed by the Company or that the Company otherwise files with the OSC,
  - The external auditors' audit of the consolidated financial statements and their report,
  - Any significant changes required in the external auditors' audit plan,
  - Any difficulties or disputes with Management encountered during the audit,
  - The Company's accounting principles, and
  - Other matters related to conduct, which should be communicated to the Committee under generally accepted auditing standards.
- Review significant accounting and reporting issues and understand their impact on the consolidated financial statements. These include complex or unusual transactions and highly judgmental areas; major issues regarding accounting principles and financial presentations, including significant changes in the Company's selection or application of accounting principals; and the effect of regulatory and accounting initiatives, as well as off-balance sheet arrangements, on the consolidated financial statements of the Company,
- Review analysis prepared by Management and/or the external auditor detailing financial reporting issues and judgments made in connection with the preparation of financial information, including analysis of the effects of alternative generally accepted accounting principles methods, and
- Advise Management, based upon the Audit and Risk Committee's review and discussion, whether anything has come to the Committee's attention that causes it to believe that the consolidated financial statements contain an untrue statement of material fact or omit to state a necessary material fact.

### **Compliance with Code of Business Conduct**

- Review the administration of and compliance with the Company's Code of Business Conduct to ensure that appropriate codes of conduct and compliance programs are in place, are being enforced and remedial action is being taken, as well as the process for communicating the Code of Business Conduct to Company personnel, and
- Monitor through regular updates from Management regarding compliance matters.

### **Treatment of Complaints**

- Establish procedures for the receipt, recording and treatment of complaints received by the Company regarding accounting, internal accounting controls, or auditing matters, and
- Establish procedures for the confidential and anonymous submission by employees of concerns regarding accounting or auditing matters of the Company.

### ***Annual Review and Assessment***

The Committee shall conduct an annual review and assessment of its performance, including a review of its compliance with this Charter, in accordance with the evaluation process approved by the Board.

The Committee shall also review and assess the adequacy of this Charter on an annual basis taking into account all legislative and regulatory requirements applicable to the Committee as well as any best practice guidelines recommended by regulators with whom OPG has a reporting relationship, and if appropriate, shall recommend changes to the Board.

### **Composition of the Audit and Risk Committee**

Each Audit and Risk Committee member named below is independent and financially literate.

#### ***Gary Kugler***

Dr. Gary Kugler is the retired Senior Vice President, Nuclear Products and Services of Atomic Energy of Canada, Limited (AECL), where he was responsible for all of AECL's commercial operations, including nuclear power plant sales and services world-wide. During his 34 years with AECL, he also held various technical, project management, and business development positions. Prior to joining AECL, he served as a pilot in the Canadian air force. Dr. Kugler holds a Bachelor of Science degree in honours physics and a Ph.D. in nuclear physics from McMaster University.

#### ***M. George Lewis – Chair***

George Lewis is Chairman and Chief Executive Officer of RBC Asset Management Inc., Mr. Lewis is also Executive Vice President, Wealth Management for the Personal and Business Canada division of RBC FG, Canada's largest bank. Formerly he was Managing Director, Head of Institutional Equity Sales, Trading and Research with RBC Capital Markets and was Canada's top-rated analyst for three consecutive years. He has extensive experience in the investment

industry and has a Master of Business Administration degree with distinction from Harvard University, a Bachelor of Commerce degree with high distinction from Trinity College at the University of Toronto and is a chartered financial analyst and chartered accountant.

#### ***C. Ian Ross***

Ian Ross served at the Richard Ivey School of Business at the University of Western Ontario from 1997 to September 2003. Most recently he held the position of Senior Director, Administration in the Dean's Office, and was also Executive in Residence for the School's Institute for Entrepreneurship, Innovation and Growth. He has served as Governor and President and CEO of Ortech Corporation; Chairman, President and CEO of Provincial Papers Inc.; and President and CEO of Paperbound Industries Corp. Mr. Ross currently serves as a Director for a number of corporations including World Heart Corporation, GrowthWorks Canadian Fund Ltd., PetValu Canada Inc., Comcare Health Services and eJust Systems (formerly Praeda Managements Systems). He is also a member of the Law Society of Upper Canada.

#### ***David G. Unruh***

David Unruh is a lawyer currently serving as a director of Westcoast Energy Inc. and Union Gas Limited, both Duke Energy companies. Mr. Unruh is also a director of Export Development Canada, Pacific Northern Gas Ltd., Corriente Resources Inc., The Wawanesa Mutual Insurance Company, The Wawanesa General Insurance Company, The Wawanesa Life Insurance Company, and RAV Project Management Company. Prior to this, Mr. Unruh served as Vice Chairman of Westcoast Energy Inc. and Union Gas Limited, before that as Senior Vice President and General Counsel for Houston-based Duke Energy Gas Transmission and, before that as Senior Vice President, Law and Corporate Secretary of Westcoast Energy Inc. Mr. Unruh practiced corporate and commercial law in Winnipeg, Manitoba before joining Westcoast Energy Inc. in Vancouver, British Columbia in 1993.

### **Audit and Risk Committee Oversight**

There have been no recommendations of our Audit and Risk Committee to nominate or compensate an external auditor which have not been adopted by our Board of Directors.

### **Reliance on Certain Exemptions**

There has been reliance upon the exemption in Section 6.1 of Multilateral Instrument 52-110 Audit Committees ("Instrument 52-110") as it relates to Section 5, *Reporting Obligations*. OPG has, however, in accordance with Section 6.2 of Instrument 52-110, provided the disclosure required by Form 52-110F2.

### **Pre-Approval Policies and Procedures**

In accordance with the provisions of its mandate, the Audit and Risk Committee ratifies all non-audit services to be provided to the Company by its external auditor.

### External Auditor Service Fees

The following fees were billed by Ernst & Young LLP:

(thousands of dollars)	2005	2004
Audit Fees	<b>1,227</b>	1,267
Audit-Related Fees	<b>277</b>	995
Tax Fees and Other	<b>320</b>	122

#### Audit Fees

These fees included the audit of OPG's consolidated financial statements, quarterly reviews of the financial statements, pension fund audit, and the audits of the financial statements of certain subsidiaries.

#### Audit-Related Fees

These fees included work with respect to internal controls, accounting assistance, French translation of consolidated financial statements and MD&A, and special audits and reviews. During 2005, OPG has employed the services of other professional advisers, particularly in the areas of internal controls and accounting assistance.

#### Tax Fees and Other

These fees included tax services related to a U.S. Federal tax review and other income tax matters.

### Internal Controls over Financial Reporting and Disclosure Controls

OPG continues to enhance the process by which it designs and tests the operating effectiveness of internal controls over financial reporting. Concurrently with this process, OPG has evaluated disclosure controls and procedures and concluded that these controls and procedures operated effectively at the end of the period covered by the annual filing. Concurrent with the filing of the MD&A, OPG has provided the CEO and CFO certification required by Multilateral Instrument 52-109, Certification of Disclosure in Issuers' Interim and Annual Filings ("Instrument 52-109"), around the design and operating effectiveness of disclosure controls and procedures, effective December 31, 2005.

OPG is working toward providing support for the full certification detailed in Instrument 52-109 by continuing its project to document, test and evaluate internal controls over financial reporting and to design remedies where deficiencies are noted. The full certification for reporting issuers around the responsibility for establishing and maintaining internal controls over financial reporting, the design of those controls, and the disclosure in the MD&A of material changes in those controls, is effective December 31, 2006. The project team continues to work with process owners to address all findings identified during the 2005 testing cycle, which incorporated significant financial processes, disclosure controls, and entity level controls.

OPG is also working to implement a program designed to meet the full certification requirements for non-venture issuers identified in Instrument 52-109. These requirements, which are effective December 31, 2006, add disclosure to the Audit and Risk Committee of significant and material weakness and disclosure of fraud that involves individuals who have a significant role in internal controls over financial reporting. In addition, OPG is monitoring the management and audit report requirements for non-venture issuers identified in the proposed Multilateral Instrument 52-111, Reporting on Internal Control over Financial Reporting.

### Supplemental Earnings Measures

In addition to providing net income in accordance with Canadian generally accepted accounting principles, OPG's MD&A, consolidated financial statements for the year ended December 31, 2005 and 2004 and the notes thereto, present non-GAAP financial measures. These financial measures do not have standard definitions prescribed by Canadian generally accepted accounting principles ("Canadian GAAP") and therefore, may not be comparable to similar measures disclosed by other companies. OPG utilizes these measures in making operating decisions and assessing its performance. Readers of the MD&A, consolidated financial statements and notes thereto utilize these measures in assessing the Company's financial performance from ongoing operations. These non-GAAP financial measures have not been presented as an alternative to net income in accordance with Canadian GAAP as an indicator of operating performance. The definitions of the non-GAAP financial measures are as follows:

- (1) Gross margin is defined as revenue less Market Power Mitigation Agreement and revenue limit rebates and fuel expense.
- (2) Restructuring expenses are defined as costs incurred to implement a fundamental and material change to the operating and/or management structures of the Company. Restructuring expenses may include severance costs, termination benefits and related pension and OPEB expenses, professional fees, travel costs and other incremental costs directly associated with the restructuring activities.
- (3) Earnings is defined as net income.

For further information, please contact:

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Media Relations 416-592-4008  
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## Statement of Management's Responsibility for Financial Information

Ontario Power Generation Inc.'s ("OPG") management is responsible for presentation and preparation of the annual consolidated financial statements and Management's Discussion and Analysis ("MD&A").

The consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles ("GAAP") and the requirements of the Ontario Securities Commission ("OSC"), as applicable. The MD&A has been prepared in accordance with the requirements of securities regulators, including National Instrument 51-102 of the Canadian Securities Administrators and its related published requirements.

The consolidated financial statements and information in the MD&A necessarily include amounts based on informed judgments and estimates of the expected effects of current events and transactions with appropriate consideration to materiality. Something is considered material if it is reasonably expected to have a significant impact on the Company's earnings, cash flow, value of an asset or liability, or reputation. In addition, in preparing the financial information we must interpret the requirements described above, make determinations as to the relevancy of information to be included, and make estimates and assumptions that affect reported information. The MD&A also includes information regarding the impact of current transactions and events, sources of liquidity and capital resources, operating trends, risks and uncertainties. Actual results in the future may differ materially from our present assessment of this information because future events and circumstances may not occur as expected.

In meeting our responsibility for the reliability of financial information, we maintain and rely on a comprehensive system of internal control and internal audit, including organizational and procedural controls and internal controls over financial reporting. Our system of internal controls includes written communication of our policies and procedures governing corporate conduct and risk management; comprehensive business planning; effective segregation of duties; delegation of authority and personal accountability; careful selection and training of personnel; and sound and conservative accounting policies, which we regularly update. This structure ensures appropriate internal control over transactions, assets and records. We also regularly audit internal controls. These controls and audits are designed to provide us with reasonable assurance that the financial records are reliable for preparing financial statements and other financial information, assets are safeguarded against unauthorized use or disposition, liabilities are recognized, and we are in compliance with all regulatory requirements.

We, as OPG's Chief Executive Officer and Chief Financial Officer, will certify OPG's annual disclosure document filed with the OSC, which includes attesting to the effectiveness of OPG's disclosure controls and procedures, as required by Multilateral Instrument 52-109.

The Board of Directors, based on recommendations from its Audit and Risk Committee, reviews and approves the consolidated financial statements and the MD&A, and oversees management's responsibilities for the presentation and preparation of financial information, maintenance of appropriate internal controls, management and control of major risk areas and assessment of significant and related party transactions.

The consolidated financial statements have been audited by Ernst & Young LLP, independent external auditors appointed by the Board of Directors. The Auditors' Report outlines the auditors' responsibilities and the scope of their examination and their opinion on OPG's consolidated financial statements. The independent external auditors, as confirmed by the Audit and Risk Committee, had direct and full access to the Audit and Risk Committee, with and without the presence of management, to discuss their audit and their findings therefrom, as to the integrity of OPG's financial reporting and the effectiveness of the system of internal controls.



**Jim Hankinson**  
*President and Chief Executive Officer*



**Donn W.J. Hanbidge**  
*Chief Financial Officer*

February 7, 2006

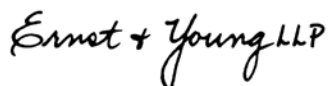
## **Auditors' Report**

### **To the Shareholder of Ontario Power Generation Inc.**

We have audited the consolidated balance sheets of Ontario Power Generation Inc. as at December 31, 2005 and 2004 and the consolidated statements of income, retained earnings (deficit) and cash flows for the years then ended. These consolidated financial statements are the responsibility of Ontario Power Generation Inc.'s management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of Ontario Power Generation Inc. as at December 31, 2005 and 2004 and the results of its operations and its cash flows for the years then ended in accordance with Canadian generally accepted accounting principles.

The logo for Ernst & Young LLP, featuring the company name in a stylized, handwritten-style script.

Ernst & Young LLP  
*Chartered Accountants*

Toronto, Canada  
February 7, 2006

## Consolidated Statements of Income

<b>Years Ended December 31</b>		
(millions of dollars except where noted)	<b>2005</b>	2004
<b>Revenue</b>		
Revenue before Market Power Mitigation Agreement and revenue limit rebates	<b>6,949</b>	6,072
Market Power Mitigation Agreement rebate (note 17)	<b>(412)</b>	(1,154)
Revenue limit rebate (note 18)	<b>(739)</b>	–
	<b>5,798</b>	4,918
Fuel expense	<b>1,297</b>	1,153
<b>Gross margin</b>	<b>4,501</b>	3,765
<b>Expenses</b>		
Operations, maintenance and administration	<b>2,516</b>	2,594
Depreciation and amortization (note 5)	<b>753</b>	765
Accretion on fixed asset removal and nuclear waste management liabilities	<b>476</b>	453
Earnings on nuclear fixed asset removal and nuclear waste management funds	<b>(381)</b>	(313)
Property and capital taxes	<b>107</b>	103
Restructuring	<b>10</b>	20
	<b>3,481</b>	3,622
<b>Income before the following:</b>	<b>1,020</b>	143
Impairment of long-lived assets (note 5)	<b>265</b>	–
Other income	<b>–</b>	(8)
<b>Income before interest, income taxes and extraordinary item</b>	<b>755</b>	151
Net interest expense	<b>197</b>	189
<b>Income (loss) before income taxes and extraordinary item</b>	<b>558</b>	(38)
Income tax expense (recovery)		
Current	<b>80</b>	21
Future (note 10)	<b>38</b>	(101)
	<b>118</b>	(80)
<b>Income before extraordinary item</b>	<b>440</b>	42
<b>Extraordinary item</b> (note 10)	<b>74</b>	–
<b>Net income</b>	<b>366</b>	42
<b>Basic and diluted income per common share before extraordinary item</b> (dollars)	<b>1.72</b>	0.16
<b>Basic and diluted income per common share</b> (dollars)	<b>1.43</b>	0.16
<b>Common shares outstanding</b> (millions)	<b>256.3</b>	256.3

See accompanying notes to the consolidated financial statements

## Consolidated Statements of Retained Earnings (Deficit)

<b>As at December 31</b>		
(millions of dollars)	<b>2005</b>	2004
Deficit, beginning of year	<b>(105)</b>	(147)
Net income	<b>366</b>	42
Retained earnings (deficit), end of year	<b>261</b>	(105)

See accompanying notes to the consolidated financial statements

## Consolidated Statements of Cash Flows

<b>Years Ended December 31</b>		
(millions of dollars)	<b>2005</b>	2004
<b>Operating activities</b>		
Net income	<b>366</b>	42
Adjust for non-cash items:		
Depreciation and amortization	<b>753</b>	765
Accretion on fixed asset removal and nuclear waste management liabilities	<b>476</b>	453
Earnings on nuclear fixed asset removal and nuclear waste management funds	<b>(381)</b>	(313)
Pension cost	<b>115</b>	92
Other post employment benefits and supplementary pension plans	<b>181</b>	157
Future income taxes	<b>38</b>	(101)
Transition rate option contracts	<b>(36)</b>	(52)
Provision for restructuring	<b>10</b>	20
Mark-to-market adjustment on energy contracts	<b>18</b>	5
Provision for used nuclear fuel	<b>28</b>	28
Impairment of long-lived assets	<b>265</b>	–
Excess inventory write-off	<b>57</b>	–
Extraordinary item	<b>74</b>	–
Regulatory assets and liabilities	<b>7</b>	–
Other	<b>22</b>	26
	<b>1,993</b>	1,122
Contributions to nuclear fixed asset removal and nuclear waste management funds	<b>(454)</b>	(454)
Expenditures on fixed asset removal and nuclear waste management	<b>(90)</b>	(71)
Reimbursement of expenditures on nuclear fixed asset removal and nuclear waste management	<b>23</b>	19
Contributions to pension fund	<b>(254)</b>	(154)
Expenditures on other post employment benefits and supplementary pension plans	<b>(65)</b>	(60)
Expenditures on restructuring (note 15)	<b>(18)</b>	(51)
Net changes to other long-term assets and liabilities	<b>(87)</b>	(26)
Changes in non-cash working capital balances (note 25)	<b>153</b>	(99)
<b>Cash flow provided by operating activities</b>	<b>1,201</b>	226
<b>Investing activities</b>		
Investment in regulatory assets (note 6)	<b>(265)</b>	–
Investment in fixed assets	<b>(498)</b>	(561)
Proceeds on sale of other fixed assets	<b>3</b>	18
<b>Cash flow used in investing activities</b>	<b>(760)</b>	(543)
<b>Financing activities</b>		
Issuance of long-term debt (note 8)	<b>495</b>	13
Repayment of long-term debt (note 8)	<b>(4)</b>	(6)
Net increase (decrease) in short-term notes (note 7)	<b>(26)</b>	26
<b>Cash flow provided by financing activities</b>	<b>465</b>	33
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>906</b>	(284)
<b>Cash and cash equivalents, beginning of year</b>	<b>2</b>	286
<b>Cash and cash equivalents, end of year</b>	<b>908</b>	2

See accompanying notes to the consolidated financial statements

## Consolidated Balance Sheets

<b>As at December 31</b>		
(millions of dollars)	<b>2005</b>	2004
<b>Assets</b>		
<b>Current assets</b>		
Cash and cash equivalents	<b>908</b>	2
Accounts receivable (note 4)	<b>538</b>	346
Future income taxes (note 10)	<b>18</b>	44
Fuel inventory	<b>581</b>	569
Materials and supplies	<b>115</b>	92
	<b>2,160</b>	1,053
<b>Fixed assets</b> (note 5)		
Property, plant and equipment	<b>15,172</b>	15,114
Less: accumulated depreciation	<b>3,760</b>	3,174
	<b>11,412</b>	11,940
<b>Other long-term assets</b>		
Deferred pension asset (note 11)	<b>663</b>	524
Nuclear fixed asset removal and nuclear waste management funds (note 9)	<b>6,788</b>	5,976
Long-term materials and supplies	<b>273</b>	281
Regulatory assets (note 6)	<b>266</b>	–
Long-term accounts receivable and other assets	<b>61</b>	56
	<b>8,051</b>	6,837
	<b>21,623</b>	19,830

See accompanying notes to the consolidated financial statements

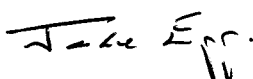
## Consolidated Balance Sheets

<b>As at December 31</b>	<b>2005</b>	2004
(millions of dollars)		
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable and accrued charges (notes 15 and 16)	<b>958</b>	949
Market Power Mitigation Agreement rebate payable (note 17)	–	439
Revenue limit rebate payable (note 18)	<b>739</b>	–
Short-term notes payable (note 7)	–	26
Long-term debt due within one year (note 8)	<b>806</b>	5
Deferred revenue due within one year	<b>12</b>	12
Income and capital taxes payable (note 10)	<b>81</b>	12
	<b>2,596</b>	1,443
<b>Long-term debt</b> (note 8)	<b>3,089</b>	3,399
<b>Other long-term liabilities</b>		
Fixed asset removal and nuclear waste management (note 9)	<b>8,759</b>	8,339
Other post employment benefits and supplementary pension plans (note 11)	<b>1,212</b>	1,105
Long-term accounts payable and accrued charges	<b>183</b>	212
Deferred revenue	<b>144</b>	156
Future income taxes (note 10)	<b>241</b>	155
Regulatory liabilities (note 6)	<b>12</b>	–
	<b>10,551</b>	9,967
<b>Shareholder's equity</b>		
Common shares	<b>5,126</b>	5,126
Retained earnings (deficit)	<b>261</b>	(105)
	<b>5,387</b>	5,021
	<b>21,623</b>	19,830

Commitments and Contingencies (notes 2, 5, 7, 8, 9, 10, 12 and 14)

See accompanying notes to the consolidated financial statements

On behalf of the Board of Directors:



Honourable Jake Epp  
Chairman



M. George Lewis  
Director

# Notes to the Consolidated Financial Statements for the Years Ended December 31, 2005 and 2004

## 1 Description of Business

Ontario Power Generation Inc. was incorporated on December 1, 1998 pursuant to the *Business Corporations Act* (Ontario). As part of the reorganization of Ontario Hydro, under the *Electricity Act, 1998* and the related restructuring of the electricity industry in Ontario, Ontario Power Generation Inc. and its subsidiaries (collectively "OPG" or the "Company") purchased and assumed certain assets, liabilities, employees, rights and obligations of the electricity generation business of Ontario Hydro on April 1, 1999 and commenced operations on that date. Ontario Hydro has continued as Ontario Electricity Financial Corporation ("OEFC"), responsible for managing and retiring Ontario Hydro's outstanding debt and other obligations.

## 2 Basis of Presentation

These consolidated financial statements were prepared in accordance with Canadian generally accepted accounting principles. The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires Management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

The consolidated financial statements include the accounts of OPG and its subsidiaries. OPG accounts for its interests in jointly controlled entities using the proportionate consolidation method. All significant intercompany transactions have been eliminated on consolidation.

Certain of the 2004 comparative amounts have been reclassified from financial statements previously presented to conform to the 2005 financial statement presentation.

## 3 Summary of Significant Accounting Policies

### Cash and Cash Equivalents and Short-Term Investments

Cash and cash equivalents include cash on deposit and money market securities with a maturity of less than 90 days on the date of purchase. All other money market securities with a maturity on the date of purchase that is greater than 90 days, but less than one year, are recorded as short-term investments. These securities are valued at the lower of cost or market.

Interest earned on cash and cash equivalents and short-term investments of \$13 million (2004 – \$5 million) at an average effective rate of 2.8 per cent (2004 – 2.2 per cent) is offset against interest expense in the consolidated statements of income.

### Sales of Accounts Receivable

Asset securitization involves selling assets such as accounts receivable to independent entities or trusts, which buy the receivables and then issue interests in them to investors. These transactions are accounted for as sales, given that control has been surrendered over these assets in return for net cash consideration. For each transfer, the excess of the carrying value of the receivables transferred over the estimated fair value of the proceeds received is reflected as a loss on the date of the transfer, and is included in net interest expense. The carrying value of the interests transferred is allocated to accounts receivable sold or interests retained according to their relative fair values on the day the transfer is made.

Fair value is determined based on the present value of future cash flows. Cash flows are projected using OPG's best estimates of key assumptions, such as discount rates, weighted average life of accounts receivable and credit loss ratios.

As part of the sales of accounts receivable, certain financial assets are retained and consist of interests in the receivables transferred. Any retained interests held in the receivables are accounted for at cost. The receivables are transferred on a fully serviced basis and do not create a servicing asset or liability.

### Inventories

Fuel inventory is valued at weighted average cost.

Materials and supplies are valued at the lower of average cost or net realizable value with the exception of critical replacement parts which are unique to nuclear and fossil-fuelled generating stations. The cost of the critical replacement parts inventory is charged to operations on a straight-line basis over the remaining life of the related facilities and is classified in long-term assets.

### Fixed Assets and Depreciation

Property, plant and equipment are recorded at cost. Interest costs incurred during construction are capitalized as part of the cost of the asset based on the interest rate on OPG's long-term debt. Expenditures for replacements of major components are capitalized.

Depreciation rates for the various classes of assets are based on their estimated service lives. Any asset removal costs that have not been specifically provided for in current or previous periods are also charged to depreciation expense. Repairs and maintenance are expensed when incurred.

Fixed assets are depreciated on a straight-line basis except for computers, and transport and work equipment, which are depreciated on a declining balance basis as noted below:

Darlington and Pickering B nuclear generating stations	25 years
Pickering A nuclear generating station	42 to 44 years <sup>1</sup>
Fossil generating stations	40 to 50 years <sup>2</sup>
Hydroelectric generating stations	100 years
Administration and service facilities	50 years
Computers, and transport and work equipment assets – declining balance	9% to 40% per year
Major application software	5 years

1. Units 1 and 4 of the Pickering A station are depreciated over a longer operating life as a result of the completion, during the 1980s, of the retubing of the Pickering A station and the refurbishment of Units 1 and 4, completed in 2005 and 2003 respectively.

2. Commencing January 1, 2004, the coal-fired generating stations will be depreciated over the period from 2004 to 2007, due to the expected shutdown of these stations by the end of 2007, with the exception of the Nanticoke generating station which will be depreciated over the period to 2008.

### Impairment of Fixed Assets

OPG evaluates its property, plant and equipment for impairment whenever conditions indicate that estimated undiscounted future net cash flows may be less than the net carrying amount of assets. In cases where the undiscounted expected future cash flows are less than the carrying amount, an impairment loss is recognized equal to the amount by which the carrying amount exceeds the fair value. Fair value is determined using expected discounted cash flows when quoted market prices are not available.

### Long-Term Portfolio Investments

Long-term portfolio investments, other than investments owned by the Company's wholly owned subsidiary OPG Ventures Inc. ("OPGV"), are stated at amortized cost and include the nuclear fixed asset removal and nuclear waste management funds. Gains and losses on long-term investments are recognized in other income when investments are sold. When a decline in the value of investments occurs, which is considered to be other than temporary, a provision for loss is established.

Investments owned by OPGV are recorded at fair value, and changes to the fair value of the investments are included in revenue in the period in which the change occurs. The fair values of these investments are estimated based on readily available market information or using estimation techniques based on historical performance.



### **Fixed Asset Removal and Nuclear Waste Management Liability**

OPG recognizes asset retirement obligations for fixed asset removal and nuclear waste management, discounted for the time value of money. OPG has estimated both the amount and timing of future cash expenditures based on current plans for fixed asset removal and nuclear waste management. The liabilities are initially recorded at their estimated fair value, which is based on a discounted value of the expected costs to be paid.

On an ongoing basis, the liability is increased by the present value of the variable cost portion of the nuclear waste generated each year, with the corresponding amounts charged to operating expenses. Expenses relating to low and intermediate level waste are charged to depreciation and amortization expense. Expenses relating to the disposal of nuclear used fuel are charged to fuel expense. The liability may also be adjusted due to any changes in the estimated amount or timing of the underlying future cash flows. Upon settlement of the liability, a gain or loss would be recorded.

Accretion arises because liabilities for fixed asset removal and nuclear waste management are reported on a net present value basis. Accretion expense is the increase in the carrying amount of the liabilities due to the passage of time. The resulting expense is included in operating expenses.

The asset retirement cost is capitalized by increasing the carrying value of the related fixed assets. The capitalized cost is depreciated over the remaining useful life of the related fixed assets and is included in depreciation expense.

### **Nuclear Fixed Asset Removal and Nuclear Waste Management Funds**

Pursuant to the Ontario Nuclear Funds Agreement ("ONFA") between OPG and the Province of Ontario, OPG established the Used Fuel Fund and a Decommissioning Fund (together the "Nuclear Funds"). The Used Fuel Fund is intended to fund expenditures associated with the disposal of highly radioactive used nuclear fuel bundles, while the Decommissioning Fund was established to fund expenditures associated with nuclear fixed asset removal and the disposal of low and intermediate level nuclear waste materials. OPG maintains the Nuclear Funds in third party custodial accounts that are segregated from the rest of OPG's assets.

The Nuclear Funds are invested in fixed income and equity securities, which OPG records as long-term investments and accounts for at their amortized cost value. Therefore, gains and losses are recognized only upon the sale of an underlying security. As such, there may be unrealized gains and losses associated with the investments in the Nuclear Funds, which OPG has not recognized in its consolidated financial statements.

### **Revenue Recognition**

All of OPG's electricity generation is sold into the real-time energy spot market administered by the Independent Electricity System Operator ("IESO"). Prior to April 1, 2005, revenue was recorded as electricity was generated and metered based on the spot market sales price, net of the Market Power Mitigation Agreement rebate and hedging activities. At each balance sheet date, OPG computed the average spot energy price that prevailed since the beginning of the current settlement period and recognized a Market Power Mitigation Agreement rebate if the average price exceeded 3.8¢/kilowatt-hour ("kWh"), based on the amount of energy subject to the rebate.

Effective April 1, 2005, the generation from most of OPG's baseload hydroelectric facilities and all of its nuclear facilities became rate regulated. OPG continues to receive the spot market price for the output from its remaining hydroelectric, fossil-fuelled and wind generating stations, subject to a revenue limit. As a result, energy revenue generated from the nuclear facilities is recognized based on a regulated price of 4.95¢/kWh. The regulated price received by OPG for the first 1,900 megawatt hours (MWh) of production from the regulated hydroelectric facilities in any hour is 3.3¢/kWh. Any production from these regulated hydroelectric facilities above 1,900 MWh in any hour receives the Ontario electricity spot market price. The production from OPG's other generating assets remains unregulated and continues to be sold at the Ontario electricity spot market price. However, 85 per cent of the generation output from OPG's other generating assets, excluding the Lennox generating station, Transition – Generation Corporation Designated Rate Options ("TRO") volumes and forward sales as of January 1, 2005, are subject to a revenue limit based on an average price of 4.7¢/kWh. This revenue limit was originally established for a period of 13 months ending April 30, 2006.

OPG also sells into, and purchases from, interconnected markets of other provinces and the U.S. northeast and midwest. All contracts that are not designated as hedges are recorded in the consolidated balance sheets at market value with gains or losses recorded in the consolidated statements of income. Gains and losses on energy trading contracts (including those to be physically settled) are recorded on a net basis in the consolidated statements of income. Accordingly, power purchases of \$228 million in 2005 and \$170 million in 2004 were netted against revenue.

OPG derives non-energy revenue under the terms of a lease arrangement with Bruce Power L.P. ("Bruce Power") related to the Bruce nuclear generating stations. This includes lease revenues, interest income and revenues for engineering analysis and design, technical and ancillary services. OPG also earns revenue from its joint venture share of the Brighton Beach Power Limited Partnership ("Brighton Beach") related to an energy conversion agreement between Brighton Beach and Coral Energy Canada Inc. ("Coral"). In addition, non-energy revenue includes isotope sales to the medical industry and real estate rentals. Revenues from these activities are recognized as services are provided or products are delivered.

### **Foreign Currency Translation**

Monetary assets and liabilities denominated in foreign currencies are translated into Canadian currency at year-end exchange rates. Any resulting gain or loss is reflected in other revenue.

### **Derivatives**

OPG is exposed to changes in electricity prices associated with a wholesale spot market for electricity in Ontario. To hedge the commodity price risk exposure associated with changes in the wholesale price of electricity, OPG enters into various energy and related sales contracts. These contracts are expected to be effective as hedges of the commodity price exposure on OPG's generation portfolio. Gains or losses on hedging instruments are recognized in income over the term of the contract when the underlying hedged transactions occur. These gains or losses are included in unregulated revenue and are not recorded on the consolidated balance sheets. All contracts not designated as hedges are recorded as assets or liabilities at fair value with changes in fair value recorded in other revenue.

OPG also enters into derivative contracts with major financial institutions to manage the Company's exposure to foreign currency movements. Foreign exchange translation gains and losses on these foreign currency denominated derivative contracts are recognized as an adjustment to the purchase price of the commodity or goods received.

OPG is exposed to changes in market interest rates on debt expected to be issued in the future. OPG uses interest rate derivative contracts to hedge this exposure. Gains and losses on interest rate hedges are recorded as an adjustment to interest expense for the debt being hedged. Gains and losses that do not meet the effectiveness criteria are recorded through net income in the period incurred.

OPG utilizes emission reduction credits ("ERCs") and allowances to manage emissions within the prescribed regulatory limits. ERCs are purchased from trading partners in Canada and the United States. Emission allowances are obtained from the Province and purchased from trading partners in Ontario. The cost of ERCs and allowances are held in inventory and charged to OPG's operations at average cost as part of fuel expense as required. Options to purchase ERCs are accounted for as derivatives and are recorded at estimated market value.

Hedge accounting is applied when the derivative instrument is designated as a hedge and is expected to be effective throughout the life of the hedged item. When such derivative instrument ceases to exist or be effective as a hedge, or when designation of a hedging relationship is terminated, any associated deferred gains or losses are carried forward to be recognized in income in the same period as the corresponding gains or losses associated with the hedged item. When a hedged item ceases to exist, any associated deferred gains or losses are recognized in the current period's consolidated statement of income.

### **Research and Development**

Research and development costs are charged to operations in the year incurred. Research and development costs incurred to discharge long-term obligations such as the nuclear waste management liabilities, for which specific provisions have already been made, are charged to the related liability.

### **Pension and Other Post Employment Benefits**

OPG's post employment benefit programs include a contributory defined benefit registered pension plan, a defined benefit supplementary pension plan, group life insurance, health care and long-term disability benefits. OPG accrues its obligations under pension and other post employment benefit ("OPEB") plans. The obligations for pension and other post retirement benefit costs are determined using the projected benefit method pro-rated on service. The obligation for long-term disability benefits is determined using the projected benefit method on a terminal basis. The obligations are affected by salary levels, inflation, and cost escalation. Pension and OPEB costs and obligations are determined annually by independent actuaries using management's best estimate assumptions. The discount rates used by OPG in determining projected benefit obligations and the costs for the Company's employee benefit plans are based on representative AA corporate bond yields.

Pension fund assets are valued using market-related values for purposes of determining actuarial gains or losses and the expected return on plan assets. The market-related value recognizes gains and losses on equity assets relative to a six per cent assumed real return over a five-year period.

Pension and OPEB costs include current service costs, interest costs on the obligations, the expected return on pension plan assets, adjustments for plan amendments and adjustments for actuarial gains or losses, which result from changes in assumptions and experience gains and losses. Past service costs arising from pension and OPEB plan amendments are amortized on a straight-line basis over the expected average remaining service life of the employees covered by the plan, since OPG will realize the economic benefit over that period. Due to the long-term nature of post-employment liabilities, the excess of the net cumulative unamortized gain or loss, over 10 per cent of the greater of the benefit obligation and the market-related value of the plan assets, is also amortized over the expected average remaining service life.

When the recognition of the transfer of employees and employee-related benefits gives rise to both a curtailment and a settlement, the curtailment is accounted for prior to the settlement. A curtailment is the loss by employees of the right to earn future benefits under the plan. A settlement is the discharge of a plan's liability.

### **Taxes**

Under the *Electricity Act, 1998*, OPG is responsible for making payments in lieu of corporate income and capital taxes to the OEFC. These payments are calculated in accordance with the *Income Tax Act (Canada)* and the *Corporations Tax Act (Ontario)*, and are modified by the *Electricity Act, 1998* and related regulations. This effectively results in OPG paying taxes similar to what would be imposed under the federal and Ontario tax acts.

OPG uses the liability method of accounting for income taxes for the unregulated segments of its business. Under the liability method, income taxes are recognized as a result of temporary differences arising from the difference between the tax basis of an asset or liability and its carrying value in the balance sheet, the carry-forward of unused tax losses and income tax reductions. Future income tax assets and liabilities are measured using income tax rates expected to apply in the years in which temporary differences are expected to reverse. The effect on future income tax assets and liabilities of a change in tax rates is included in income in the period the change is substantively enacted. Future income tax assets are evaluated and if realization is not considered 'more likely than not', a valuation allowance is established.

Commencing April 1, 2005, with the introduction of rate regulation, OPG accounts for income taxes related to the rate regulated segments of its business using the taxes payable method. Under the taxes payable method, OPG does not recognize future income taxes related to the rate regulated segments of its business to the extent that these future income taxes are expected to be recovered in the regulated rates charged to future customers.

OPG makes payments in lieu of property tax on its nuclear and fossil-fuelled generating assets to the OEFC, and also pays property taxes to municipalities.

OPG pays charges on gross revenue derived from the annual generation of electricity from its hydroelectric generating assets. The gross revenue charge ("GRC") includes a fixed percentage charge applied to the annual hydroelectric generation derived from stations located on provincial Crown lands, in addition to graduated rate charges applicable to all hydroelectric stations. GRC costs are included in fuel expense.

### **Business Segments**

As noted in Note 19, OPG changed its definition of business segments on April 1, 2005 from Generation and Energy Marketing to Regulated – Nuclear, Regulated – Hydroelectric and Unregulated Generation. OPG will continue to report other activities, including trading activities, which were previously reported separately, in the Other category. As a result of this change in definition, OPG has reclassified the comparative periods to be consistent with the current presentation of business segments.

### **Changes in Accounting Policies**

#### ***Rate Regulated Accounting***

In December 2004, the *Electricity Restructuring Act, 2004* (Bill 100) received Royal Assent. A regulation made pursuant to that statute in February 2005 provides that OPG receive regulated prices beginning April 1, 2005, for its baseload hydroelectric and nuclear facilities. This includes electricity generated by Sir Adam Beck 1, 2 and Pump generating station, DeCew Falls 1 and 2, and R.H. Saunders hydroelectric facilities, and Pickering A and B, and Darlington nuclear generating stations.

OPG's regulated prices were determined by the Province based on total projected production and costs of operation, plus the cost of capital including an average five per cent return on equity. The initial prices took effect April 1, 2005, and are expected to remain in effect until at least March 31, 2008, at which time it is anticipated that the Ontario Energy Board ("OEB") will establish new regulated prices. If there are changes to the fundamental assumptions on which these regulated prices were developed, the Province may amend these initial prices.

The OEB is a self-funding Crown corporation. Its mandate and authority come from the *Ontario Energy Board Act, 1998*, the *Electricity Act, 1998*, and a number of other provincial statutes. The OEB is an independent, quasi-judicial tribunal that reports to the Legislature of the Province through the Minister of Energy. It regulates all market participants in the province's natural gas and electricity industries and carries out its regulatory functions through public hearings and other more informal processes such as consultations.

Accounting standards recognize that rate regulation can create economic benefits and obligations, which are reported in the consolidated financial statements as regulatory assets and liabilities. When the regulation provides assurance that incurred costs will be recovered in the future, then OPG may defer those costs and report them as a regulatory asset. If current recovery is provided for costs expected to be incurred in the future, then OPG reports a regulatory liability. Also, if the regulation provides for lesser or greater than planned revenue to be received or returned by OPG through future rates, then OPG recognizes and reports a regulatory asset or liability, respectively. The measurement of such regulatory assets and liabilities are subject to certain estimates and assumptions, including assumptions made in the interpretation of the regulation.

#### **Income Taxes**

Commencing April 1, 2005, with the introduction of rate regulation, OPG accounts for income taxes related to the rate regulated segments of its business using the taxes payable method.

#### **New Accounting Recommendations**

##### ***Consolidation of Variable Interest Entities***

In September 2004, the CICA amended Accounting Guideline 15, *Consolidation of Variable Interest Entities*, originally issued in June 2003, to harmonize with the revised Financial Accounting Standards Board Interpretation No. 46, *Consolidation of Variable Interest Entities* ("FIN 46R"). The new guideline requires the consolidation of variable interest entities ("VIEs") by the primary beneficiary. A VIE is an entity where (i) its equity investment at risk is insufficient to permit the entity to finance its activities without additional subordinated support from others and/or where certain essential characteristics of a controlling financial interest are not met, and (ii) it does not meet specified exemption criteria. The primary beneficiary is the enterprise that will absorb or receive the majority of the VIEs' expected losses, expected residual returns, or both.

OPG is involved with various joint venture and other arrangements and has sold trade receivables under an asset securitization arrangement. OPG concluded that the joint venture and other arrangements with which it is involved are not VIEs, and that it is not the primary beneficiary of, nor does it have a significant variable interest in, the trust to which it sold trade receivables.

##### ***Investment Companies***

In January 2004, the CICA issued Accounting Guideline 18, *Investment Companies* ("AcG-18"). The new guideline requires investments owned by entities that meet the investment companies criteria, to be recorded at fair value with gains and losses recognized in net income. During 2005, OPG applied the new guideline to investments that its owns.

#### **Future Accounting Policy Changes**

In 2005, the CICA issued three new accounting standards: Handbook Section 1530, Comprehensive Income, Handbook Section 3855, Financial Instruments – Recognition and Measurement, and Handbook Section 3865, Hedges. These standards apply to interim and annual financial statements relating to fiscal years beginning on or after October 1, 2006.

These standards will be effective for OPG beginning in 2007. The impact of implementing these new standards on OPG's consolidated financial statements is not yet determinable as it will be dependent on outstanding positions and their fair values at the time of transition. The following provides further information on each of the three new accounting standards as they relate to OPG.

### ***Comprehensive Income***

As a result of adopting these standards, a new category, accumulated other comprehensive income, will be added to shareholder's equity on the consolidated balance sheets. Major components for this category will include unrealized gains and losses on financial assets classified as available-for-sale, unrealized foreign currency translation amounts, net of hedging, and changes in the fair value of the effective portion of cash flow hedging instruments. These amounts will be recorded in the statement of other comprehensive income until the criteria for recognition in the consolidated statement of income are met.

### ***Financial Instruments – Recognition and Measurement***

Under the new standard, for accounting purposes, financial assets will be classified as one of the following: held-to-maturity, loans and receivables, held-for-trading or available-for-sale, and financial liabilities will be classified as held-for-trading or other than held-for-trading. Financial assets and liabilities held-for-trading will be measured at fair value with gains and losses recognized in net income. Financial assets held-to-maturity, loans and receivables and financial liabilities other than those held-for-trading, will be measured at amortized cost. Available-for-sale instruments will be measured at fair value with unrealized gains and losses recognized in other comprehensive income. The standard also permits designation of any financial instrument as held-for-trading upon initial recognition. All derivatives, including embedded derivatives that must be separately accounted for, generally must be classified as held for trading and recorded at fair value in the consolidated balance sheets.

### ***Hedges***

This new standard specifies the criteria under which hedge accounting can be applied and how hedge accounting is to be executed for each of the permitted hedging strategies: fair value hedges, cash flow hedges and hedges of a foreign currency exposure of a net investment in a self-sustaining foreign operation. In a fair value hedging relationship, the carrying value of the hedged item is adjusted by gains or losses attributable to the hedged risk and recognized in net income. This change in fair value of the hedged item, to the extent that the hedging relationship is effective, is offset by changes in the fair value of the derivative. In a cash flow hedging relationship, the effective portion of the change in the fair value of the hedging derivative will be recognized in other comprehensive income. The ineffective portion will be recognized in net income. The amounts recognized in accumulated other comprehensive income will be reclassified to net income in the periods in which net income is affected by the variability in the cash flows of the hedged item. In hedging a foreign currency exposure of a net investment in a self-sustaining foreign operation, foreign exchange gains and losses on the hedging instruments will be recognized in other comprehensive income.

## **4**

### **Sale of Accounts Receivable**

On October 1, 2003, the Company signed an agreement to sell an undivided co-ownership interest in its current and future accounts receivable (the "receivables") to an independent trust. The Company also retains an undivided co-ownership interest in the receivables sold to the trust. Under the agreement, OPG continues to service the receivables. The transfer provides the trust with ownership of a share of the payments generated by the receivables, computed on a monthly basis. The trust's recourse to the Company is generally limited to its income earned on the receivables. In December 2005, OPG extended the agreement to August 2009.

OPG reflected the initial transfer to the trust of the co-ownership interest, and subsequent transfers required by the revolving nature of the securitization, as sales in accordance with CICA Accounting Guideline 12, *Transfer of Receivables*. In accordance with this Guideline, the proceeds of each sale to the trust were deemed to be the cash received from the trust net of the undivided co-ownership interest retained by the Company. For 2005, the Company has recognized pre-tax charges of \$9 million (2004 – \$8 million) on such sales at an average cost of funds of 3.1 per cent (2004 – 2.6 per cent). As at December 31, 2005, OPG had sold receivables of \$300 million from its total portfolio of \$668 million.

The accounts receivable reported and securitized by the Company are as follows:

(millions of dollars)	Principal amount of receivables as at December 31		Average balance of receivables for year ended December 31	
	2005	2004	2005	2004
Total receivables portfolio <sup>1</sup>	668	490	559	470
Receivables sold	300	300	300	300
Receivables retained	368	190	259	170
Average cost of funds			3.1%	2.6%

1 Amount represents receivables outstanding, including receivables that have been securitized, which the Company continues to service.

An immediate 10 per cent or 20 per cent adverse change in the discount rate would not have a material effect on the current fair value of the retained interest. There were no credit losses for the year ended December 31, 2005 and 2004.

Details of cash flows from securitizations for the years ended December 31 are as follows:

(millions of dollars)	2005	2004
Collections reinvested in revolving sales <sup>1</sup>	3,600	3,600
Cash flows from retained interest	3,104	2,043

1. Given the revolving nature of the securitization, the cash collections received on the receivables securitized are immediately reinvested in additional receivables resulting in no further cash proceeds to the Company over and above the initial cash amount of \$300 million. The amounts reflect the cumulative of 12 monthly amounts.

## 5

## Fixed Assets

Depreciation and amortization expense consists of the following:

(millions of dollars)	2005	2004
Depreciation and amortization	748	758
Nuclear waste management costs	5	7
	753	765

Fixed assets consist of the following:

(millions of dollars)	2005	2004
Property, plant and equipment		
Nuclear generating stations	4,754	4,326
Regulated Hydroelectric generating stations	4,379	4,345
Unregulated Hydroelectric generating stations	3,447	3,432
Fossil-fuelled generating stations	1,411	1,596
Other fixed assets	833	850
Construction in progress	348	565
	15,172	15,114
Less: accumulated depreciation		
Generating stations	3,497	2,935
Other fixed assets	263	239
	3,760	3,174
	11,412	11,940

The asset under capital lease was \$203 million in 2004 and was included in other fixed assets. There were no assets under capital lease as at December 31, 2005. Accumulated depreciation on the leased asset at December 31, 2004 was \$53 million. Interest capitalized at six per cent during the years ended December 31, 2005 and 2004 was \$27 million and \$30 million, respectively.

### **Impairment of Long-Lived Assets**

The accounting estimates related to asset impairment require significant management judgment to identify factors such as short and long-term forecasts for future sales prices, the supply of electricity in Ontario, inflation, fuel prices and station lives. The amount of the future cash flow that OPG will ultimately realize with respect to these assets could differ materially from the carrying values recorded in the consolidated financial statements.

#### ***Pickering A Nuclear Generating Station Units 2 and 3***

OPG completed an assessment of the cost, schedule and risks related to the return to service of Units 2 and 3 at the Pickering A nuclear generating station. This included an assessment of the ability of these units to perform at an acceptable capability factor over the remaining 12 to 20 years of operations. This assessment incorporated recent findings from inspection programs with respect to feeder pipe and steam generator degradation mechanisms, and potential degradation of the calandria vault components, all of which could impact the future capability factor, operating costs and the life of the units. Upon consideration of the scope of the refurbishment work, the costs and the risks related to the return to service of these two units, and the Company's focus on improving the performance of its other nuclear units, OPG's Board of Directors decided that while technically feasible, the return to service of these units was not justified on a commercial basis. Accordingly, OPG recorded an impairment loss of \$63 million in the second quarter of 2005 related to the carrying amount of these two units including construction in progress. In addition to the impairment loss for these two units, OPG recorded OM&A expenses of \$57 million related to the write-off of inventory identified as excess or unusable, as a result of not returning Units 2 and 3 to service.

OPG expects to recover the amounts recorded in the deferral account relating to non-capital costs incurred after January 1, 2005 associated with the return to service of Units 2 and 3. As at December 31, 2005, the deferral account relating to Units 2 and 3 was \$19 million.

As a result of the decision not to proceed with the return to service of these two units, OPG continues to assess the need to provide for any additional costs, including the cost associated with preparing the units for safe storage, any impacts on cost estimates for asset retirement obligation and any other additional exit costs. Such charges may have a significant impact on operating results in future periods.

#### ***Lennox Generating Station***

As a result of the Government's "Request for Information/Request for Proposal for 2,500 MW of New Clean Generation and Demand Side Management Projects" released in September 2004 and the related contractual arrangements, future wholesale electricity market revenue is expected to be lower than previously anticipated. As a relatively high variable cost plant, the Lennox generating station will not be able to recover its fixed operating costs and its carrying value from the wholesale electricity market in the future. Given these factors, OPG had initiated discussions with the Province, with the expectation of entering into a contractual arrangement for the recovery of the annual fixed operating costs and the carrying value of the Lennox generating station. In March 2005, OPG was advised by the Province that it would continue to support OPG in negotiating an arrangement that would allow for the recovery of fixed operating costs, but that the Province would not support an arrangement that would allow for the recovery of the carrying value of the Lennox generating station. As a result of this change in circumstance, OPG recorded the impairment loss of \$202 million in the first quarter of 2005. OPG has since negotiated a contract with the Independent Electricity System Operator ("IESO"), pursuant to the market rules, to recover its operating costs for a one-year period ending September 30, 2006. The contract with the IESO has been submitted to the OEB for approval.

## 6 Regulatory Assets and Liabilities

OPG recorded the following regulatory assets and liabilities as at December 31, 2005:

(millions of dollars)	<b>2005</b>
Regulatory assets	
Pickering A return to service costs deferral account	<b>261</b>
Ancillary services revenue variance account	<b>5</b>
<b>Total regulatory assets</b>	<b>266</b>
Regulatory liabilities	
Hydroelectric production variance account	<b>4</b>
Other	<b>8</b>
<b>Total regulatory liabilities</b>	<b>12</b>

### Pickering A Return to Service Costs

Effective January 1, 2005, in accordance with regulations pursuant to the *Electricity Restructuring Act, 2004*, OPG is required to establish a deferral account in connection with non-capital costs that are associated with the return to service of units at the Pickering A nuclear generating station. As a result, the change in accounting was prospectively adopted on January 1, 2005, with no retroactive adoption. As at December 31, 2005, the deferral account was \$261 million, consisting of non-capital costs, net of amortization, of \$228 million relating to Unit 1, \$19 million relating to Units 2 and 3, \$11 million of general return to service costs, and interest of \$7 million accreted at the average cost of debt of six per cent. Upon OPG becoming subject to regulated prices established by the OEB, expected after March 31, 2008, the OEB is directed by the regulation to ensure that OPG recovers any balance in the deferral account on a straight-line basis over a period not to exceed 15 years.

In November 2005, as a result of the return to commercial service of Unit 1 at the Pickering A nuclear generating station, OPG commenced amortization of the Pickering A return to service regulatory asset to OM&A expenses. The basis for amortization is consistent with that reflected in interim regulated rates and resulted in OPG recording \$4 million in OM&A expenses as at December 31, 2005.

Had OPG not charged costs to the deferral account as required by the regulations, an additional \$254 million would have been charged to OM&A expense and \$7 million to net interest expense during 2005.

### Variance Accounts

Effective April 1, 2005, in accordance with the regulations pursuant to the *Electricity Restructuring Act, 2004*, OPG was directed to establish variance accounts for costs incurred on or after April 1, 2005 that are associated with differences in hydroelectric electricity production due to differences between forecast and actual water conditions, changes in nuclear electricity production due to unforeseen changes to the law or to unforeseen technological changes, changes to revenues assumed for ancillary revenues from the regulated facilities, acts of God (including severe weather events), and transmission outages and transmission restrictions. OPG recorded an asset as at December 31, 2005 of \$5 million, reflecting ancillary services revenue that was unfavourable compared to that forecasted for 2005. OPG recorded a liability as at December 31, 2005 of \$4 million, reflecting water conditions that were favourable compared to those forecasted for 2005. Upon OPG becoming subject to regulated prices established by the OEB, the OEB is directed by the regulation to ensure recovery to the extent that the OEB is satisfied that the costs recorded in the account were prudently incurred and accurately recorded. Any balances approved by the OEB will be amortized over a period not to exceed three years.

Had OPG not accounted for the variances as a regulatory asset and liability, revenue for 2005 would have been lower by \$1 million.

The other regulatory liability consists of a portion of non-regulated revenue earned by OPG's regulated assets, which will result in a reduction of future regulated rates to be established by the OEB.



## 7

## Short-Term Credit Facilities

OPG's current 364-day term \$1 billion revolving committed bank credit facility was renewed on May 24, 2005. The new facility is divided into two tranches – a \$500 million 364-day term tranche maturing May 23, 2006, and a \$500 million three-year term tranche maturing May 23, 2008. The total credit facility will continue to be used primarily as support for notes issued under OPG's commercial paper program. As at December 31, 2005, OPG had no borrowings outstanding under this commercial paper program (2004 – \$26 million). As at December 31, 2005 and 2004, OPG had no other outstanding borrowing under this facility.

OPG also maintains \$26 million (2004 – \$26 million) in short-term uncommitted overdraft facilities as well as \$215 million (2004 – \$200 million) of short-term uncommitted credit facilities, which support the issuance of Letters of Credit. OPG uses Letters of Credit to support supplementary pension plans and is required to post the Letters of Credit as collateral with Local Distribution Companies ("LDCs") as prescribed by the OEB's Retail Settlement Code. At December 31, 2005, there were approximately \$157 million (2004 – \$155 million) of Letters of Credit issued for the supplementary pension plans and collateral requirements to the LDCs.

## 8

## Long-Term Debt

Long-term debt consists of the following:

(millions of dollars)	2005	2004
Notes payable to the OEFC	3,695	3,200
Capital lease obligations	–	3
Share of non-recourse limited partnership debt	200	201
	<b>3,895</b>	3,404
Less: due within one year		
Notes payable to the OEFC	800	–
Capital lease obligations	–	3
Share of limited partnership debt	6	2
	<b>806</b>	5
Long-term debt	<b>3,089</b>	3,399

Holders of the senior debt are entitled to receive, in full, amounts owing in respect of the senior debt before holders of the subordinated debt are entitled to receive any payments. The OEFC currently holds all of OPG's outstanding senior and subordinated notes.

The maturity dates as at December 31, 2005 for notes payable to the OEFC are as follows:

Year of Maturity	Interest Rate (%)	Principal Outstanding (millions of dollars)		
		Senior Notes	Subordinated Notes	Total
2006	5.70%	800	–	800
2007	5.85%	400	–	400
2008	5.90%	400	–	400
2009	6.01%	350	–	350
2010	6.00%	595	375	970
2011	6.65%	–	375	375
2012	5.72%	400	–	400
		2,945	750	3,695

In December 2004, OPG reached an agreement with the OEFC to defer payment on the \$500 million principal amount of senior notes maturing in March and September 2005 by extending the maturity dates by five years. The interest rates remain unchanged. In March 2005, the Company reached an agreement with the OEFC to obtain additional financing up to \$600 million, which can be drawn until March 31, 2006. In April 2005, \$400 million was drawn under this facility, with a seven-year term.

The Company also reached an agreement with the OEFC to satisfy, through the issue of additional senior notes of \$95 million and \$98 million respectively, to mature in 2010, its \$95 million interest obligation due in March 2005 and the \$98 million interest obligation due in September 2005 related to the debt owing to the OEFC of \$3.2 billion. As a result of an improved liquidity position, OPG elected to pay the interest due in September 2005 and not issue the \$98 million note.

Interest paid in 2005 was \$235 million (2004 – \$218 million), of which \$220 million relates to interest paid on long-term debt (2004 – \$213 million).

In September 2005, OPG reached an agreement with the OEFC to provide debt financing for the Niagara tunnel project. The funding, which is up to \$1 billion over the duration of the project, will be in the form of 10-year notes, which will be issued quarterly to meet the project's obligations. Interest will be fixed for each note issued at the time of advance at a rate equal to the prevailing Benchmark Government of Canada 10-Year Bond, plus a credit spread determined by the OEFC based on a survey of market rates.

In October 2005, OPG reached a similar agreement with the OEFC to finance the Thunder Bay Gas Conversion project. There will be up to \$95 million available to OPG under this credit facility, that will be drawn as needed over the projected two-year construction period. OPG is expected to make its first draw under this facility in the first quarter of 2006.

## 9

**Fixed Asset Removal and Nuclear Waste Management**

The liability for fixed asset removal and nuclear waste management on a present value basis consists of the following:

(millions of dollars)	<b>2005</b>	2004
Liability for nuclear used fuel management	<b>4,940</b>	4,693
Liability for nuclear decommissioning and low and intermediate level waste management	<b>3,627</b>	3,457
Liability for non-nuclear fixed asset removal	<b>192</b>	189
<b>Fixed asset removal and nuclear waste management liability</b>	<b>8,759</b>	8,339

The change in the fixed asset removal and nuclear waste management liability for the years ended December 31, 2005 and 2004, is as follows:

(millions of dollars)	<b>2005</b>	2004
Liability, beginning of year	<b>8,339</b>	7,921
Increase in liability due to accretion	<b>476</b>	453
Increase in liability due to nuclear used fuel and nuclear waste management variable expenses	<b>34</b>	35
Fixed asset removal of partnership interests	–	1
Liabilities settled by expenditures on waste management	<b>(90)</b>	(71)
<b>Liability, end of year</b>	<b>8,759</b>	8,339

OPG's asset retirement obligations are comprised of expected costs to be incurred up to and upon termination of operations and the closure of nuclear and fossil-fuelled generating plant facilities. Costs will be incurred for activities such as dismantling, demolition and disposal of facilities and equipment, remediation and restoration of sites and the ongoing and long-term management of nuclear used fuel and low and intermediate level waste material.

The following costs are recognized as a liability:

- The present value of the costs of dismantling the nuclear and fossil-fuelled production facilities at the end of their useful lives
- The present value of the fixed cost portion of any nuclear waste management programs that are required based on the total volume of waste expected to be generated over the assumed life of the stations
- The present value of the variable cost portion of any nuclear waste management program to take into account actual waste volumes incurred to date.

The determination of the accrual for fixed asset removal and nuclear waste management costs requires significant assumptions, since these programs run for many years. Plant closures are projected to occur between one and 14 years from today, depending on the plant. Current plans include cash flow estimates to 2057 for decommissioning nuclear stations and to approximately 2100 for nuclear used fuel management. The undiscounted amount of estimated cash flows associated with the liability expected to be incurred up to and upon closure of generating stations is approximately \$20 billion. The discount rate used to calculate the present value of the liabilities at December 31, 2005 was 5.75 per cent (2004 – 5.75 per cent) and the cost escalation rates ranged from two per cent to four per cent. Under the terms of the lease agreement with Bruce Power, OPG continues to be responsible for the nuclear fixed asset removal and nuclear waste management liabilities associated with the Bruce nuclear generating stations.

The significant assumptions underlying operational and technical factors used in the calculation of the accrued liabilities are subject to periodic review. The estimate of the liability is being updated in 2006. Changes to these assumptions, including changes to assumptions on the timing of the programs, financial indicators or the technology employed, could result in significant changes to the value of the accrued liabilities. With programs of this duration and the evolving technology to handle the nuclear waste, there is a significant degree of uncertainty surrounding the measurement accuracy of the costs for these programs, which may increase or decrease over time.

#### ***Liability for Nuclear Used Fuel Management Costs***

The liability for nuclear used fuel management represents the cost of managing the highly radioactive used nuclear fuel bundles. The current assumptions that have been used to establish the accrued used fuel costs include long-term management of the spent fuel bundles through deep geological disposal; an in-service date of 2035 for used nuclear fuel disposal facilities; and an average transportation distance of 1,000 kilometres between nuclear generating facilities and the disposal facilities. Alternatives to deep geological disposal have been studied by Canadian nuclear utilities via the Nuclear Waste Management Organization as part of the options study required by the federal Nuclear Fuel Waste Act (Canada) (“NFWA”). The options study was submitted to the federal government in November 2005. The federal government will decide which management alternative should be followed. The pending decision could have a significant impact on OPG’s estimate of the liability.

#### ***Liability for Nuclear Decommissioning and Low and Intermediate Level Waste Management Costs***

The liability for nuclear decommissioning and low and intermediate level waste management represents the estimated costs of decommissioning nuclear generating stations after the end of their service lives, as well as the cost of managing low and intermediate level radioactive wastes generated by the nuclear stations. The significant assumptions used in estimating future nuclear fixed asset removal costs include decommissioning of nuclear generating stations on a deferred dismantlement basis where the reactors will remain in a safe storage state for a 30-year period prior to a 10-year dismantlement period. Current plans assume that low and intermediate level waste arising during decommissioning will be disposed of at the facilities developed for disposal of operational low and intermediate level waste.

The life cycle costs of low and intermediate level waste management include the costs of processing and storage of such radioactive wastes during and following the operation of the nuclear stations, as well as the costs of ultimate long-term disposal of these wastes. The current assumptions used to establish the accrued low and intermediate level waste management costs include: an in-service date of 2015 for disposal facilities for low level waste; co-locating short-lived intermediate level waste with low level waste starting in 2015; and co-locating long-lived intermediate level waste with used fuel starting in 2035. Plans are currently proceeding for development of a deep geologic repository at the Western Waste Management Facility. Agreements are in place with the Municipality of Kincardine for this repository.

**Liability for Non-Nuclear Fixed Asset Removal Costs**

The liability for non-nuclear fixed asset removal is based on third-party cost estimates after an in-depth review of active plant sites and an assessment of required clean-up and restoration activities. This liability represents the estimated costs of decommissioning fossil-fuelled generating stations at the end of their service lives. The estimated retirement date of these stations is between 2007 and 2034.

In addition to the \$95 million liability for active sites, OPG also has an asset retirement obligation liability of \$97 million for decommissioning and restoration costs associated with plant sites that have been divested or are no longer in use.

OPG has no legal obligation associated with the decommissioning of its hydroelectric generating facilities. Also, the costs cannot be reasonably estimated because of the long service life of these assets. With either maintenance efforts or rebuilding, the water control structures are assumed to be used for the foreseeable future. Accordingly, OPG has not recognized a liability for the decommissioning of its hydroelectric generating facilities.

**Ontario Nuclear Funds Agreement**

OPG sets aside funds to be used specifically for discharging its nuclear fixed asset removal and nuclear waste management liabilities. In July 2003, OPG and the Province completed arrangements, pursuant to the ONFA. To comply with the ONFA, OPG established the Nuclear Funds. OPG jointly oversees the investment management of the Nuclear Funds with the Province. The assets of the Nuclear Funds are maintained in third party custodian accounts that are segregated from the rest of OPG's assets.

The Decommissioning Fund will be used to fund the future costs of nuclear fixed asset removal and long-term low and intermediate level nuclear waste management and a portion of used fuel storage costs after station life. The initial funding of the Decommissioning Fund was intended to be sufficient to fully discharge the 1999 estimate of the liability. OPG bears the risk and liability for cost estimate increases and fund earnings in the Decommissioning Fund.

The Used Fuel Fund will be used to fund future costs of long-term nuclear used fuel waste management. OPG is responsible for the risk and liability for cost increases for used fuel waste management, subject to graduated liability thresholds specified in the ONFA, which limit OPG's total financial exposure at approximately \$6 billion, a present value amount at April 1, 1999 (approximately \$8.8 billion in 2005 dollars) based on used fuel bundle projections of 2.23 million bundles consistent with the station lives included within the initial financial reference plan. OPG makes quarterly payments to the Used Fuel Fund over the life of its nuclear generating stations, as specified in the ONFA. Required funding for 2005 under the ONFA was \$454 million, including a contribution to The Ontario NFWA Trust (the "Trust"). In 2005, an amount of \$150 million was directed to the Trust to meet the 2005 requirement of \$100 million and \$50 million was directed towards the 2006 requirement.

The NFWA was proclaimed into force in November 2002. In accordance with the NFWA, the Nuclear Waste Management Organization was formed to prepare and review alternatives, and to provide recommendations to the federal government for long-term management of nuclear fuel waste by November 2005. The federal government will select the option for dealing with the long-term management of nuclear fuel waste based on submitted plans. As required under the NFWA, OPG made an initial deposit of \$500 million into the Trust in November 2002. The NFWA also requires OPG to make annual contributions of \$100 million to the Trust, to be deposited into the Trust no later than the November anniversary of the NFWA. To comply with this requirement, OPG contributed \$100 million to the Trust in each of 2003 and 2004 and \$150 million in 2005 (\$50 million funded on December 31, 2005 as part of OPG's \$100 million funding requirement for the November 2005 to November 2006 period). Under the NFWA, OPG must continue to deposit \$100 million annually into the Trust until the federal government has approved a long-term plan. Future contributions to the Trust beyond 2005 will be dependent on the direction chosen by the federal government based on the recommendations submitted in November 2005. Given that the Trust forms part of the Used Fuel Fund, contributions to the Trust, as required by the NFWA, are applied towards the ONFA payment obligations.

As required by the *Nuclear Safety and Control Act* (Canada), and under the terms of the ONFA, the Province issued a guarantee to the Canadian Nuclear Safety Commission ("CNSC"), on behalf of OPG, for up to \$1,510 million. This is a guarantee that there will be sufficient funds available to discharge the current nuclear decommissioning and waste management liabilities. The provincial guarantee will supplement the Used Fuel Fund and the Decommissioning Fund until they have accumulated sufficient funds to cover the accumulated liabilities for nuclear decommissioning and waste management. The guarantee, taken together with the Used Fuel Fund and Decommissioning Fund, was in satisfaction of OPG's nuclear licensing requirements with the CNSC. OPG pays the Province an annual guarantee fee of 0.5 per cent of the amount guaranteed by the Province. OPG paid the annual guarantee fee for 2005 of \$8 million in the first quarter of 2005.

Under the ONFA, the Province guarantees OPG's annual return in the Used Fuel Fund at 3.25 per cent plus the change in the Ontario Consumer Price Index ("committed return"). The difference between the committed return on the Used Fuel Fund and the actual market return, based on the fair value of fund assets, which includes realized and unrealized returns, is due to or due from the Province. Since OPG accounts for the investments in the segregated funds on an amortized cost basis, the amount due to or due from the Province recorded in the consolidated financial statements is the difference between the committed return and the actual return based on realized returns only. At December 31, 2005, the Used Fuel Fund accounts included an amount due to the Province of \$4 million (2004 – \$4 million). If the investments in the Used Fuel Fund were accounted for at fair market value in the consolidated financial statements, at December 31, 2005, there would be an amount due to the Province of \$306 million (2004 – \$156 million).

Under the ONFA, a rate of return target of 5.75 per cent per annum was established for the Decommissioning Fund, subject to changes in the ONFA Reference Plan. If the rate of return deviates from 5.75 per cent, or if the estimate of the liabilities changes under the current approved ONFA Reference Plan, the Decommissioning Fund may become over or underfunded. Under the ONFA, if there is a surplus in the Decommissioning Fund such that the liabilities, as defined by the Current Approved ONFA Reference Plan, are at least 120 per cent funded, OPG may direct up to 50 per cent of the surplus over 120 per cent as a contribution to the Used Fuel Fund, and the OEFC is entitled to a distribution of an equal amount. In addition, upon termination of the ONFA, the Province has a right to any excess funds, which is the extent to which the fair market value of the Decommissioning Fund exceeds the estimated completion costs approved under the Current Approved ONFA Reference Plan. At December 31, 2005, the balance of the Decommissioning Fund, on an amortized cost basis, exceeded the estimated completion costs under the Current Approved ONFA Reference Plan. The Decommissioning Fund had an excess of \$7 million due to the Province on an amortized cost basis. If the investments in the Decommissioning Fund were accounted for at fair market value in the consolidated financial statements at December 31, 2005, and the Decommissioning Fund was terminated under the ONFA, there would be an amount due to the Province of \$484 million (2004 – \$249 million).

The nuclear fixed asset removal and nuclear waste management funds as at December 31, 2005 and 2004, consist of the following:

(millions of dollars)	Amortized Cost Basis		Fair Value	
	2005	2004	2005	2004
Decommissioning Fund	<b>4,106</b>	3,858	<b>4,583</b>	4,131
Due to Province – Decommissioning Fund	<b>(7)</b>	–	<b>(484)</b>	(249)
	<b>4,099</b>	3,858	<b>4,099</b>	3,882
Used Fuel Fund <sup>1</sup>	<b>2,693</b>	2,122	<b>2,995</b>	2,274
Due (to) from Province – Used Fuel Fund	<b>(4)</b>	(4)	<b>(306)</b>	(156)
	<b>2,689</b>	2,118	<b>2,689</b>	2,118
	<b>6,788</b>	5,976	<b>6,788</b>	6,000

1. The Ontario NFWA Trust represents \$1,003 million as at December 31, 2005 (2004 – \$794 million) of the Used Fuel Fund on an amortized cost basis.

The amortized cost and fair value of the securities invested in the segregated funds, which include the Used Fuel Fund and Decommissioning Fund, as at December 31, 2005 and 2004 are as follows:

(millions of dollars)	Amortized Cost Basis		Fair Value	
	2005	2004	2005	2004
Cash and cash equivalents and short-term investments	<b>516</b>	211	<b>515</b>	211
Marketable equity securities	<b>3,772</b>	3,056	<b>4,547</b>	3,472
Bonds and debentures	<b>1,757</b>	723	<b>1,762</b>	732
Receivable from the OEFC	<b>759</b>	1,993	<b>759</b>	1,993
Administrative expense payable	<b>(5)</b>	(3)	<b>(5)</b>	(3)
	<b>6,799</b>	5,980	<b>7,578</b>	6,405
Due to Province – Decommissioning Fund	<b>(7)</b>	–	<b>(484)</b>	(249)
Due to Province – Used Fuel Fund	<b>(4)</b>	(4)	<b>(306)</b>	(156)
Total	<b>6,788</b>	5,976	<b>6,788</b>	6,000

The bonds and debentures held in the Used Fuel Fund and the Decommissioning Fund as at December 31, 2005 and 2004 mature according to the following schedule:

(millions of dollars)	Fair Value	
	2005	2004
Less than 1 year	–	–
1 – 5 years	769	259
5 – 10 years	485	233
More than 10 years	508	240
Total maturities of debt securities	1,762	732
Average yield	4.3%	4.1%

The receivable of \$759 million (2004 - \$1,993 million) from the OEFC does not have a specified maturity date. The effective rate of interest on the OEFC receivable was 5.8 per cent in 2005 (2004 – 5.3 per cent).

## 10 Income taxes

Commencing April 1, 2005, OPG accounts for income taxes related to the rate regulated segments of its business using the taxes payable method. Under the taxes payable method, OPG does not recognize future income taxes related to the rate regulated segments of its business to the extent that the future income taxes are expected to be recovered in the regulated rates charged to future customers. As part of the transition, on April 1, 2005, OPG reversed the net future income tax asset balance of \$74 million relating to the rate regulated segments of its business, and recognized the amount as an extraordinary loss in determining net income. The extraordinary item reduced basic and diluted earnings per share for the year ended December 31, 2005 by \$0.29 per share.

A reconciliation between the statutory and the effective rate of income taxes is as follows:

(millions of dollars)	2005	2004
Income (loss) before income taxes	558	(38)
Combined Canadian federal and provincial statutory income tax rates, including surtax	36.1%	36.1%
Statutory income tax rates applied to accounting income	202	(14)
Increase (decrease) in income taxes resulting from:		
Large corporations tax in excess of surtax	28	30
Lower future tax rate on temporary differences	(12)	(3)
Non-taxable income items	7	(4)
Unrecorded future income tax related to regulated operations	(157)	–
Change in income tax positions	50	–
Change in future income tax asset valuation allowance	–	(93)
Other	–	4
	(84)	(66)
Income tax expense (recovery)	118	(80)
Effective rate of income taxes	21.1%	210.5%

Prior to 2004, OPG had established a valuation allowance of \$93 million to recognize that it was more likely than not that this amount of future income taxes recoverable would not be realized in light of consecutive taxable losses in preceding years. In 2004, the valuation allowance was reduced by \$93 million to nil as a consequence of the introduction of rate regulation. With the intended elimination of the future income tax assets and liabilities of the regulated business upon inception of rate regulation on April 1, 2005, it was expected that there would be a significant future income tax liability position remaining in the unregulated business. This expected future income tax liability position enabled OPG to recognize, in 2004, the \$93 million in future income tax assets. This resulted in a reduction in the 2004 income tax provision which did not occur in 2005.

OPG has taken certain filing positions for corporate income and capital taxes that may be challenged on audit and possibly disallowed and result in a significant increase in the tax obligation upon reassessment. During 2005, OPG recorded an income tax charge of \$50 million to provide for a change in income tax liabilities related to certain income tax positions that the Company has taken in prior years. There is still uncertainty around the amount of the tax provision, and Management is not able to determine the impact of that uncertainty on the consolidated financial statements.

Significant components of the provision for income tax expense (recovery) are presented in the table below:

(millions of dollars)	2005	2004
Current income tax expense	<b>80</b>	21
Future income tax expense (benefits):		
Change in temporary differences	<b>(51)</b>	50
Non-capital loss carry-forward	<b>88</b>	(67)
Valuation allowance (reversal)	<b>-</b>	(93)
Other	<b>1</b>	9
	<b>38</b>	(101)
Income tax expense (recovery)	<b>118</b>	(80)

The income tax effects of temporary differences that give rise to future income tax assets and liabilities are presented in the table below:

(millions of dollars)	2005	2004
Future income tax assets:		
Fixed asset removal and nuclear waste management liabilities	<b>27</b>	2,806
Other liabilities and assets	<b>107</b>	446
Non-capital loss carry-forward	<b>98</b>	168
Future recoverable Ontario minimum tax	<b>37</b>	42
	<b>269</b>	3,462
Future income tax liabilities:		
Fixed assets	<b>351</b>	1,211
Fixed asset removal and nuclear waste management fund	<b>-</b>	2,039
Other liabilities and assets	<b>141</b>	323
	<b>492</b>	3,573
Net future income tax liabilities	<b>223</b>	111
Represented by:		
Current portion (asset)	<b>(18)</b>	(44)
Long-term portion	<b>241</b>	155
	<b>223</b>	111

The following table summarizes the consolidated statement of income and balance sheet amounts under the method used by the Company to account for income taxes compared to what would have been reported had OPG applied the liability method for the regulated business for 2005:

(millions of dollars)	As Stated	Liability Method
Future income tax expense	<b>38</b>	195
Extraordinary item	<b>74</b>	-
Current portion (assets)	<b>(18)</b>	(38)
Long-term portion	<b>241</b>	344

Had OPG continued to use the liability method of accounting for income taxes for the regulated business, the future tax expense for the year ended December 31, 2005 would have increased by \$157 million with a corresponding increase in the future income tax liability.

At December 31, 2005, OPG had available approximately \$280 million (2004 – \$549 million) of non-capital loss carry-forwards. The non-capital loss carry-forward is related to the following taxation years:

(millions of dollars)	Loss-Carry Forward	Expiry Date
2003	33	2010
2004	247	2014

The amount of cash income taxes paid during 2005 was \$20 million (2004 – \$17 million).

## 11

## Benefit Plans

The post employment benefit programs include pension, group life insurance, health care and long-term disability benefits. The registered pension plan is a contributory defined benefit plan covering most employees and retirees. Pension fund assets include equity securities and corporate and government debt securities, real estate and other investments which are managed by professional investment managers. The fund does not invest in equity or debt securities issued by OPG. The supplementary pension plans are defined benefit plans covering certain employees and retirees.

Pension and OPEB obligations are impacted by factors including interest rates, adjustments arising from plan amendments, changes in assumptions and experience gains or losses. The pension and OPEB obligations, and the pension fund assets, are measured at December 31, 2005.

	Registered and Supplementary Pension Plans		Other Post Employment Benefits	
	2005	2004	2005	2004
<b>Weighted Average Assumptions – Benefit Obligation at Year End</b>				
Rate used to discount future benefits	<b>5.00%</b>	6.00%	<b>4.97%</b>	5.88%
Salary schedule escalation rate	<b>3.00%</b>	3.25%	–	–
Rate of cost of living increase to pensions	<b>2.00%</b>	2.25%	–	–
Initial health care trend rate	–	–	<b>7.76%</b>	7.03%
Ultimate health care trend rate	–	–	<b>4.68%</b>	4.46%
Year ultimate rate reached	–	–	<b>2014</b>	2014
Rate of increase in disability benefits	–	–	<b>2.00%</b>	2.25%

	Registered and Supplementary Pension Plans		Other Post Employment Benefits	
	2005	2004	2005	2004
<b>Weighted Average Assumptions – Cost for the Year</b>				
Expected return on plan assets net of expenses	<b>7.00%</b>	7.00%	–	–
Rate used to discount future benefits	<b>6.00%</b>	6.25%	<b>5.88%</b>	6.17%
Salary schedule escalation rate	<b>3.25%</b>	3.25%	–	–
Rate of cost of living increase to pensions	<b>2.25%</b>	2.25%	–	–
Initial health care trend rate	–	–	<b>7.03%</b>	6.33%
Ultimate health care trend rate	–	–	<b>4.46%</b>	4.46%
Year ultimate rate reached	–	–	<b>2014</b>	2010
Rate of increase in disability benefits	–	–	<b>2.25%</b>	2.25%
Average remaining service life for employees (years)	<b>11</b>	12	<b>11</b>	12



	Registered Pension Plan		Supplementary Pension Plans		Other Post Employment Benefits	
(millions of dollars)	2005	2004	2005	2004	2005	2004
<b>Changes in Plan Assets</b>						
Fair value of plan assets at beginning of year	<b>7,056</b>	6,449	–	–	–	–
Contributions by employer	<b>254</b>	154	<b>7</b>	6	<b>58</b>	54
Contributions by employees	<b>56</b>	52	–	–	–	–
Actual return on plan assets net of expenses	<b>858</b>	693	–	–	–	–
Settlements	<b>(2)</b>	(4)	–	–	–	–
Benefit payments	<b>(301)</b>	(288)	<b>(7)</b>	(6)	<b>(58)</b>	(54)
Fair value of plan assets at end of year	<b>7,921</b>	7,056	–	–	–	–
<b>Changes in Projected Benefit Obligation</b>						
Projected benefit obligation at beginning of year	<b>7,663</b>	7,046	<b>144</b>	117	<b>1,499</b>	1,307
Employer current service costs	<b>163</b>	143	<b>7</b>	8	<b>47</b>	41
Contributions by employees	<b>56</b>	52	–	–	–	–
Interest on projected benefit obligation	<b>461</b>	442	<b>9</b>	7	<b>88</b>	82
Past service costs	–	–	–	–	<b>1</b>	–
Curtailment loss (gain)	–	2	–	–	–	(1)
Settlement gain	<b>(2)</b>	(4)	–	–	–	–
Benefit payments	<b>(301)</b>	(288)	<b>(7)</b>	(6)	<b>(58)</b>	(54)
Net actuarial loss (gain)	<b>1,055</b>	270	<b>(9)</b>	18	<b>488</b>	124
Projected benefit obligation at end of year	<b>9,095</b>	7,663	<b>144</b>	144	<b>2,065</b>	1,499
Funded Status – Deficit at end of year	<b>(1,174)</b>	(607)	<b>(144)</b>	(144)	<b>(2,065)</b>	(1,499)
					<b>2005</b>	2004
Registered pension plan fund asset investment categories						
Equities					<b>64%</b>	65%
Fixed income					<b>33%</b>	33%
Cash and short-term					<b>3%</b>	2%
Total					<b>100%</b>	100%

The assets of the OPG pension fund are allocated among three principal investment categories. Furthermore, equity investments are diversified across Canadian, U.S. and non-North American stocks. The fund also has a small real estate portfolio that is less than one per cent of plan assets.

Based on the most recently filed actuarial valuation, as at January 1, 2005, there was an unfunded liability on a going-concern basis of \$465 million and a deficiency on a wind-up basis of \$1,979 million. In the previously filed actuarial valuation, as at April 1, 2002, there was a surplus of \$262 million on a going-concern basis and \$204 million on a wind-up basis.

The supplementary plans are not funded, but are secured by letters of credit totalling \$138 million (2004 – \$125 million).

	Registered Pension Plan		Supplementary Pension Plans		Other Post Employment Benefits	
(millions of dollars)	2005	2004	2005	2004	2005	2004
<b>Reconciliation of Funded Status to Accrued Benefit Asset (Liability)</b>						
Funded status – deficit at end of year	<b>(1,174)</b>	(607)	<b>(144)</b>	(144)	<b>(2,065)</b>	(1,499)
Unamortized net actuarial loss	<b>1,737</b>	1,012	<b>18</b>	28	<b>885</b>	422
Unamortized past service costs	<b>100</b>	119	<b>4</b>	5	<b>16</b>	18
Accrued benefit asset (liability) at end of year	<b>663</b>	524	<b>(122)</b>	(111)	<b>(1,164)</b>	(1,059)
Short-term portion	–	–	<b>(7)</b>	(6)	<b>(67)</b>	(59)
Long-term portion	<b>663</b>	524	<b>(115)</b>	(105)	<b>(1,097)</b>	(1,000)

	Registered Pension Plan		Supplementary Pension Plans		Other Post Employment Benefits	
(millions of dollars)	2005	2004	2005	2004	2005	2004
<b>Components of Cost Recognized</b>						
Current service costs	<b>163</b>	143	<b>7</b>	8	<b>47</b>	41
Interest on projected benefit obligation	<b>461</b>	442	<b>9</b>	7	<b>88</b>	82
Expected return on plan assets net of expenses	<b>(527)</b>	(511)	–	–	–	–
Curtailment loss (gain)	–	2	–	–	–	(1)
Amortization of past service costs	<b>18</b>	18	<b>1</b>	1	<b>3</b>	3
Amortization of net actuarial loss	–	–	<b>1</b>	–	<b>25</b>	15
Cost recognized	<b>115</b>	94	<b>18</b>	16	<b>163</b>	140

	Registered Pension Plan		Supplementary Pension Plans		Other Post Employment Benefits	
(millions of dollars)	2005	2004	2005	2004	2005	2004
<b>Components of Cost Incurred and Recognized</b>						
Current service costs	<b>163</b>	143	<b>7</b>	8	<b>47</b>	41
Interest on projected benefit obligation	<b>461</b>	442	<b>9</b>	7	<b>88</b>	82
Actual return on plan assets net of expenses	<b>(858)</b>	(693)	–	–	–	–
Curtailment loss (gain)	–	2	–	–	–	(1)
Past service costs	–	–	–	–	<b>1</b>	–
Net actuarial loss (gain)	<b>1,055</b>	270	<b>(9)</b>	18	<b>488</b>	124
Cost incurred in year	<b>821</b>	164	<b>7</b>	33	<b>624</b>	246
Differences between costs incurred and recognized in respect of:						
Actual return on plan assets net of expenses	<b>331</b>	182	–	–	–	–
Past service costs	<b>18</b>	18	<b>1</b>	1	<b>2</b>	3
Net actuarial (gain) loss	<b>(1,055)</b>	(270)	<b>10</b>	(18)	<b>(463)</b>	(109)
Cost recognized	<b>115</b>	94	<b>18</b>	16	<b>163</b>	140

A one per cent increase or decrease in the health care trend rate would result in an increase in the service and interest components of the 2005 OPEB cost recognized of \$26 million (2004 – \$21 million) or a decrease in the service and interest components of the 2005 OPEB cost recognized of \$20 million (2004 – \$19 million), respectively. A one per cent increase or decrease in the health care trend rate would result in an increase in the projected OPEB obligation at December 31, 2005 of \$343 million (2004 – \$221 million) or a decrease in the projected OPEB obligation at December 31, 2005 of \$266 million (2004 – \$175 million).

Fair values of derivative instruments have been estimated by reference to quoted market prices for actual or similar instruments where available. Where quoted market prices are not available, OPG considers various factors to estimate forward prices, including market prices and price volatility in neighbouring electricity markets, market prices for fuel, and other factors.

Trading activities and liquidity in the Ontario electricity market have been limited as companies are generally entering only into short-term contracts. As a result, forward pricing information for contracts may not accurately represent the cost to enter into these contracts. For Ontario-based contracts that are not entered into for hedging purposes, OPG established liquidity reserves against the fair market value of the assets and liabilities equal to the gain or loss on these contracts. These reserves increased trading revenue by \$4 million during 2005 (2004 – decreased by \$2 million). Contracts for transactions outside of Ontario continue to be carried on the consolidated balance sheets as assets or liabilities at fair value, with changes in fair value recorded in trading revenue as gains or losses.

#### *Derivative Instruments Used for Hedging Purposes*

The following table provides the estimated fair value of derivative instruments designated as hedges. The majority of OPG's derivative instruments are treated as hedges, with gains or losses recognized upon settlement when the underlying transactions occur. OPG holds financial commodity derivatives primarily to hedge the commodity price exposure associated with changes in the price of electricity.

	<b>Notional Quantity</b>	<b>Terms 2005</b>	<b>Fair Value</b>	Notional Quantity	Terms 2004	Fair Value
(millions of dollars except where noted)						
(Loss)						
Electricity derivative instruments	<b>4.1 TWh</b>	<b>1–2 yrs</b>	<b>(125)</b>	10.4 TWh	1–3 yrs	(71)
Foreign exchange derivative instruments	<b>U.S. \$15</b>	<b>Jan/06</b>	–	U.S. \$10	Jan/05	–
Interest rate hedges	<b>400</b>	<b>1–15 yrs</b>	<b>(7)</b>	–	–	–

OPG entered into a number of forward start interest rate swap agreements to hedge against the effect of future interest rate movement based on the anticipated future borrowing requirement for the Niagara tunnel project. These transactions are ordinarily accounted for as hedges, however, approximately \$5 million was charged to current period operations for those hedges that did not meet the effectiveness criteria during 2005. The remaining loss was deferred.

Foreign exchange derivative instruments are used to hedge the exposure to anticipated U.S. dollar denominated purchases. The weighted average fixed exchange rate for contracts outstanding at December 31, 2005 was U.S. \$0.87 (2004 – U.S. \$0.81) for every Canadian dollar.

#### *Derivative Instruments Not Used for Hedging Purposes*

The carrying amount (fair value) of derivative instruments not designated for hedging purposes is as follows:

	<b>Notional Quantity</b>	<b>Fair Value</b>	Notional Quantity	Fair Value
(millions of dollars except where noted)				
Foreign exchange derivative	<b>U.S. \$3</b>	–	–	–
Commodity derivative instruments				
Assets	<b>3.3 TWh</b>	<b>13</b>	7.9 TWh	12
Liabilities	<b>1.1 TWh</b>	<b>(37)</b>	1.3 TWh	(12)
		<b>(24)</b>		–
Ontario market liquidity reserve		<b>(3)</b>		(7)
Total		<b>(27)</b>		(7)

Foreign exchange derivative instruments that are not designated as hedges have a weighted average exchange rate of U.S. \$0.85.

### Fair Value of Other Financial Instruments

The carrying values of cash and cash equivalents, accounts receivable, accounts payable and accrued charges, Market Power Mitigation Agreement rebate payable, short-term notes payable, and long-term debt due within one year approximate their fair values due to the immediate or short-term maturity of these financial instruments. Fair values for other financial instruments have been estimated by reference to quoted market prices for actual or similar instruments where available.

The carrying values and fair values of these other financial instruments are as follows:

(millions of dollars)	<b>Carrying Value 2005</b>	<b>Fair Value</b>	Carrying Value 2004	Fair Value
<b>Financial Assets</b>				
Nuclear fixed asset removal and nuclear waste management funds	<b>6,788</b>	<b>6,788</b>	5,976	6,000
Long-term accounts receivable and other assets	<b>61</b>	<b>61</b>	56	56
<b>Financial Liabilities</b>				
Long-term debt	<b>3,895</b>	<b>4,081</b>	3,404	3,582
Long-term accounts payable and accrued charges	<b>183</b>	<b>183</b>	212	212

### Credit Risk

Credit risk is the financial risk of non-performance by contractual counterparties. Credit risk excludes any operational risk resulting from a third party failing to deliver a product or service as expected. OPG derives revenue from several other sources including the sale of energy products and financial risk management products to third parties. However, the majority of OPG revenues are derived from sales through the IESO administered spot market.

Credit exposure to the IESO fluctuates based on spot prices and the volume of rate regulated and unregulated generation, and is reduced each month upon settlement of the accounts. Credit exposure to the IESO peaked at \$1,146 million during the year ended December 31, 2005 and at \$901 million during the year ended December 31, 2004.

## 13

### Common Shares

As at December 31, 2005 and 2004, OPG had 256,300,010 common shares issued and outstanding at a stated value of \$5,126 million. OPG is authorized to issue an unlimited number of common shares without nominal or par value.

## 14

### Commitments and Contingencies

#### Litigation

Various legal proceedings are pending against OPG or its subsidiaries covering a wide range of matters that arise in the ordinary course of its business activities. OPG had become aware of a class action suit for \$50 billion, relating to alleged negative health impacts caused by burning coal to generate electricity, that has been issued in an Ontario Court naming OPG and 20 U.S.-based electricity generators as defendants. Although the claim was filed in the court office, it has not been served on OPG and, the time allowed to the plaintiff to serve the claim has expired. While the court has discretion to extend the time for service upon a motion by the Plaintiffs, OPG does not believe this is likely. The preliminary assessment is that the claim would be unlikely to succeed even if the Plaintiffs further pursued the claim.

In July 2004, OPG and two individual OPG employees were each charged with criminal negligence causing death and criminal negligence causing bodily harm in relation to a 2002 drowning accident at Barrett Chute. The trial commenced on January 16, 2006, and is expected to last approximately four to six months.

Also, certain First Nations have commenced actions for interference with reserve and traditional land rights. The claims by some of these First Nations total approximately \$50 million and claims by others are for unspecified amounts.

Each of these matters is subject to various uncertainties. Some of these matters may be resolved unfavourably with respect to OPG and could have a significant effect on OPG's financial position. Management has provided for contingencies that are determined to be likely and are responsibly measurable.

### Environmental

OPG was required to assume certain environmental obligations from Ontario Hydro. A provision of \$76 million was established as at April 1, 1999 for such obligations. During the year ended December 31, 2005, expenditures of \$4 million (2004 – \$2 million) were recorded against the provision.

Current operations are subject to regulation with respect to air, soil and water quality and other environmental matters by federal, provincial and local authorities. The cost of obligations associated with current operations is provided for on an ongoing basis. Management believes it has made adequate provision in its consolidated financial statements to meet OPG's current environmental obligations.

### Guarantees

As part of normal business, OPG and certain of its subsidiaries enter into various agreements providing financial or performance assurance to third parties on behalf of certain subsidiaries. Such agreements include guarantees, standby Letters of Credit and surety bonds.

### Contractual and Commercial Commitments

The Company's contractual obligations and other significant commercial commitments as at December 31, 2005 are as follows:

(millions of dollars)	2006	2007	2008	2009	2010	Thereafter	Total
Contractual obligations:							
Fuel supply agreements	693	425	197	68	15	15	1,413
Contributions under ONFA	454	454	679	350	350	1,403	3,690
Long-term debt repayment	800	400	400	350	970	775	3,695
Interest on long-term debt	214	168	145	122	90	55	794
Unconditional purchase obligations	26	20	12	9	15	27	109
Long-term accounts payable	28	28	9	–	–	–	65
Operating lease obligations	13	13	13	13	14	–	66
Pension contributions <sup>1</sup>	254	–	–	–	–	–	254
Other	75	34	35	34	35	11	224
Significant commercial commitments:							
Niagara Tunnel	158	173	172	116	1	–	620
<b>Total</b>	<b>2,715</b>	<b>1,715</b>	<b>1,662</b>	<b>1,062</b>	<b>1,490</b>	<b>2,286</b>	<b>10,930</b>

1. The pension contributions include additional funding requirements towards the deficit and ongoing funding requirements in accordance with the actuarial valuation as at January 1, 2005. The contributions are affected by various factors including market performance, changes in actuarial assumptions, plan experience, and the timing of funding valuations. Funding requirements after 2006 are excluded due to significant variability in the assumptions required to project the timing of future cash flows.

In June 2004, OPG announced and the Government of Ontario ("Government") endorsed the decision to proceed with a new water diversion tunnel that will increase the amount of water flowing to existing turbines at the Sir Adam Beck generating stations in Niagara. This tunnel will allow the Beck generating facilities to utilize available water more effectively, and is expected to increase annual generation on average by about 1.6 TWh. OPG awarded a contract to Strabag AG in August 2005 to design and construct the 10.4 kilometre tunnel and associated facilities. The value of the design-build contract is approximately \$600 million, with the total project expected to cost approximately \$985 million. Construction started in September 2005. Project completion is expected by late 2009.

**Other Commitments**

In addition to the above commitments, the Company has the following commitments:

The Company maintains labour agreements with the Power Workers' Union ("PWU"). The agreement is effective from April 1, 2002 to March 31, 2006. OPG and the PWU recently reached tentative agreements, which are subject to membership ratification. The Company also maintains a labour agreement with the Society of Energy Professionals. The agreement is effective from January 1, 2005 to December 31, 2005. The agreement has since been renewed and extended to December 31, 2010. As of December 31, 2005, the Company had approximately 90 per cent of its regular labour forces covered by collective bargaining agreements.

Contractual and commercial commitments above exclude certain purchase orders as they represent purchase authorizations rather than legally binding contracts and are subject to change without significant penalties.

**Proxy Property Taxes**

In November 2005, OPG received a letter from the Ministry of Finance indicating its intent to recommend to the Minister of Finance that an Ontario regulation covering proxy property taxes be updated retroactive to April 1, 1999 to reflect reassessments and appeal settlements of certain OPG properties since that date. Updates to the regulation may not occur for up to two years. OPG has not recorded any amounts relating to this anticipated regulation change.

**15****Restructuring**

The change in the restructuring liability for termination benefits for 2005 and 2004 is as follows:

(millions of dollars)	2005	2004
Liability, beginning of year	20	52
Restructuring charges	10	19
Payments	(18)	(51)
Liability, end of year	12	20

During 2004, OPG recorded restructuring charges of \$16 million, which consisted of \$15 million for termination benefits and \$1 million in related pension and OPEB expenses associated with its Lakeview generating station. OPG also recorded restructuring charges of \$4 million related to its Energy Marketing business during 2004. During 2005, OPG recorded restructuring charges of \$10 million which consisted of \$4 million related to the Lakeview generating station and \$6 million related to the Energy Markets business.

**16****Transition Rate Option Contracts**

Under regulation known as Transition – Generation Corporation Designated Rate Options ("TRO"), OPG has been required to provide transitional price relief since market opening to certain power customers for up to four years based on the consumption and average price paid by each customer during a reference period of July 1, 1999 to June 30, 2000. The TRO is treated as a hedge of generation revenue. The maximum anticipated volume subject to the transitional price relief was approximately 5.4 TWh in the first year after market opening and 3.6 TWh in the second year. The maximum anticipated volume in each of the third and fourth years is 1.8 TWh. The maximum length of the program is four years, which expires April 30, 2006.

A provision of \$210 million on the TRO contracts was recorded in the first quarter of 2002 based on the estimated future loss on these contracts. The provision was determined at that time using management's best estimates of the forward price curve for electricity, wholesale electricity market fees, impact of decontrol on these contracts, interruptions of volume, and the recovery of Market Power Mitigation Agreement rebates. The provision for the TRO contracts was established based on meeting decontrol targets within three years of market opening. An additional charge of \$30 million related to the fourth year of the TRO contracts was recorded in 2003, based on OPG's expectation that the Company would not meet the decontrol targets necessary for TRO contracts to expire after three years.

The change in the TRO contracts provision for the years ended December 31, 2005 and 2004 is as follows:

(millions of dollars)	2005	2004
Provision, beginning of year	48	100
Decrease of provision during the year	(36)	(52)
Provision, end of year	12	48

## 17 Market Power Mitigation Agreement Rebate

Until April 1, 2005, OPG was required under its generating licence to comply with prescribed market power mitigation measures to address the potential for OPG to exercise market power in Ontario. The market power mitigation measures included both a rebate mechanism and the requirement to decontrol generating capacity. Under the rebate mechanism, a majority of OPG's expected energy sales in Ontario were subject to an average annual revenue cap of 3.8¢/kWh. During the term of the Market Power Mitigation Agreement, OPG was required to pay a rebate to the Independent Electricity System Operator equal to the excess, if any, of the average hourly spot energy price over 3.8¢/kWh for a 12-month settlement period, multiplied by the amount of energy subject to the rebate mechanism. The Market Power Mitigation Agreement was replaced effective April 1, 2005 by a regulated price for baseload hydroelectric and nuclear generation and a revenue limit that applies to OPG's unregulated generation assets.

In accordance with the Market Power Mitigation Agreement, the rebate was calculated after taking into account the amount of energy sales subject to the rebate mechanism for only those generating stations that OPG continues to control. Since the average hourly spot price during the three months ended March 31, 2005, when the rebate mechanism ended, exceeded the 3.8¢/kWh revenue cap, OPG provided \$412 million (2004 – \$1,154 million) as a Market Power Mitigation Agreement rebate.

The change in the Market Power Mitigation Agreement rebate liability for the years ended December 31, 2005 and 2004 is as follows:

(millions of dollars)	2005	2004
Liability, beginning of year	439	409
Increase to provision during the year	412	1,154
Payments	(851)	(1,124)
Liability, end of year	–	439

**18 Revenue Limit Rebate**

Eighty-five per cent of the generation output from OPG's unregulated generation assets, excluding the Lennox generating station, TRO volumes and forward sales as of January 1, 2005, is subject to a revenue limit based on an average price of \$47.00/MWh (4.7¢/kWh). This revenue limit was originally established for a period of 13 months ending April 30, 2006. The Government has recently announced the extension of the revenue limit for an additional three years. Starting May 1, 2006, the revenue limit will decrease to 4.6¢/kWh from the present limit of 4.7¢/kWh. On April 1, 2007, the revenue limit will return to 4.7¢/kWh and increase to 4.8¢/kWh effective April 1, 2008. Revenues above these limits will be returned to the Independent Electricity System Operator ("IESO"), and the IESO will subsequently issue a rebate to consumers.

The change in the revenue limit rebate liability for the year ended December 31, 2005 is as follows:

(millions of dollars)	<b>2005</b>
Liability, beginning of year	–
Increase to provision during the year	<b>739</b>
Payments	–
Liability, end of year	<b>739</b>

**19 Business Segments**

A regulation made pursuant to the Electricity Restructuring Act, 2004 provided that OPG would receive regulated prices for its baseload hydroelectric and nuclear facilities. These initial prices took effect April 1, 2005, and are expected to remain in effect until at least March 31, 2008, at which time it is anticipated that the OEB will have established new regulated prices. Given the effective date of these prices, and OPG's management approach, OPG changed its definition of business segments on April 1, 2005 from Generation and Energy Marketing to Regulated – Nuclear, Regulated – Hydroelectric and Unregulated Generation. OPG will continue to report other activities, including the previously separately presented trading activities in the Other category. As a result of this change in definition, OPG has reclassified the comparative periods to be consistent with the current presentation of business segments.

**Regulated – Nuclear Segment**

OPG's Regulated – Nuclear business segment operates in Ontario, generating and selling electricity from the nuclear generating stations that it owns and operates. The business segment includes electricity generated by the Pickering A and B, and Darlington nuclear generating stations.

OPG's Regulated – Nuclear business segment includes revenue under the terms of a lease arrangement with Bruce Power related to the Bruce nuclear generating stations. The arrangement includes lease revenue, interest income and revenue from engineering analysis and design, technical and other services. The Regulated – Nuclear business segment also includes revenue earned from isotope sales and ancillary services. Ancillary revenues are earned through voltage control/reactive support. These earnings are included in the Regulated – Nuclear business segment since they were included in determining the regulated price for production from the nuclear facilities.

***Bruce Nuclear Generating Stations***

In May 2001, the Company leased its Bruce A and Bruce B nuclear generating stations to Bruce Power until 2018, with options to renew for up to 25 years.

Under the terms of the lease, OPG agreed to transfer certain fuel and material inventory to Bruce Power, in addition to certain fixed assets. Pension assets and liabilities related to the approximately 3,000 employees were transferred to Bruce Power. Bruce Power assumed the liability for other post employment benefits for these employees. OPG makes payments to Bruce Power in respect of other post employment benefits of approximately \$2.3 million per month over a 72-month period, ending in 2008.



As part of the closing, OPG recorded deferred revenue to reflect the initial payments of \$595 million less net assets transferred to Bruce Power under the lease agreement. The deferred revenue is being amortized over the initial lease term of approximately 18 years and is recorded as revenue.

In December 2002, British Energy plc, entered into an agreement to dispose of its entire 82.4 per cent interest in Bruce Power. The transaction was completed in February 2003 and a consortium of Canadian companies assumed the lease of the Bruce A and Bruce B nuclear generating stations that was formerly held by British Energy plc. The Bruce facilities will continue to be operated by Bruce Power. Upon closing of the transaction, the \$225 million note receivable was paid to OPG, and lease payments commenced to be paid monthly. Proceeds from the note are to be applied by March 2008 against OPG's funding requirements with respect to the nuclear fixed asset removal and nuclear waste management liabilities.

As part of the agreement reached in October 2005 between the Province and Bruce Power, OPG received a Shareholder Declaration from the Province instructing OPG's Board of Directors to accept certain amendments to the lease agreement. These amendments included a change to the provisions regarding the transfer of Bruce Power's interest in the site and included a reduction of the annual lease payment for three of the four refurbished Bruce A units to \$5.5 million per unit (in 2002 dollars, escalated at CPI), after the planned future refurbishments are completed. These changes to the lease agreement will impact OPG when Units 1 and 2 of the Bruce A nuclear generating station are returned to service, and when Unit 3 is refurbished at the end of its current operational life. Other changes to the existing arrangements were made to address Cameco Corporation's decision not to participate in the refurbishment of the Bruce A nuclear generating station.

For 2004 through 2008, minimum payments under the lease are \$190 million annually, subject to limited exceptions. The lease revenue of \$244 million (2004 – \$236 million) was recorded in revenue. The remaining terms of the operating lease agreement will remain substantially unchanged until the planned future refurbishments are completed.

The net book value of fixed assets on lease to Bruce power including costs relating to refurbishing and restarting Bruce A at December 31, 2005, was \$492 million (2004 – \$590 million).

#### **Regulated – Hydroelectric Segment**

OPG's Regulated – Hydroelectric business segment operates in Ontario, generating and selling electricity from its baseload hydroelectric generating stations. The business segment includes electricity generated by the Sir Adam Beck 1, 2 and Pump generating station, DeCew Falls 1 and 2, and the R.H. Saunders hydroelectric facilities. The Regulated – Hydroelectric business segment also includes ancillary revenues related to these stations earned through offering available generating capacity as operating reserve and through the supply of other ancillary services including voltage control/reactive support, certified black start facilities and automatic generation control.

#### **Unregulated Generation Segment**

OPG's Unregulated Generation business segment operates in Ontario, generating and selling electricity from its fossil-fuelled generating stations and from the hydroelectric generating stations not included in the Regulated – Hydroelectric segment. The Unregulated Generation business segment also includes ancillary revenues earned through offering available generating capacity as operating reserve, and through the supply of other ancillary services including voltage control/reactive support, certified black start facilities and automatic generation control, and revenues from other services.

**Other**

OPG earns revenue from its joint venture share of the Brighton Beach Power Limited Partnership ("Brighton Beach") related to an energy conversion agreement between Brighton Beach and Coral Energy Canada Inc. ("Coral"). In addition, the Other category includes revenue from real estate rentals.

The revenue and expenses related to OPG's trading and other non-hedging activities are also included in the Other category. As part of these activities, OPG transacts with counterparties in Ontario and neighbouring energy markets in predominantly short-term trading activities of typically one year or less in duration. These activities relate primarily to physical energy that is purchased and sold at the Ontario border, sales of financial risk management products and sales of energy-related products. All contracts that are not designated as hedges are recorded as assets or liabilities at fair value, with changes in fair value recorded in other revenue as gains or losses.

<b>Segment Income for year ended December 31, 2005</b>	<b>Regulated – Nuclear</b>	<b>Regulated – Hydroelectric</b>	<b>Unregulated Generation</b>	<b>Other</b>	<b>Total</b>
(millions of dollars)					
Revenues					
Revenue	2,607	857	3,399	86	6,949
Market Power Mitigation Agreement rebate	(160)	(65)	(187)	–	(412)
Revenue limit rebate	–	–	(739)	–	(739)
	<b>2,447</b>	<b>792</b>	<b>2,473</b>	<b>86</b>	<b>5,798</b>
Fuel expense	115	254	928	–	1,297
Gross margin	2,332	538	1,545	86	4,501
Operations, maintenance and administration	1,788	77	594	57	2,516
Depreciation and amortization	374	68	276	35	753
Accretion on fixed asset removal and nuclear waste management liabilities	467	–	9	–	476
Earnings on nuclear fixed asset removal and nuclear waste management funds	(381)	–	–	–	(381)
Property and capital taxes	31	18	54	4	107
Restructuring	–	–	4	6	10
Income (loss) before the following:	53	375	608	(16)	1,020
Impairment of long-lived assets	63	–	202	–	265
(Loss) income before interest, income taxes and extraordinary item	(10)	375	406	(16)	755

Segment Income for year ended December 31, 2004	Regulated – Nuclear	Regulated – Hydroelectric	Unregulated Generation	Other	Total
(millions of dollars)					
<b>Revenues</b>					
Revenue	2,421	1,018	2,528	105	6,072
Market Power Mitigation Agreement rebate	(374)	(194)	(586)	–	(1,154)
Revenue limit rebate	–	–	–	–	–
	2,047	824	1,942	105	4,918
Fuel expense	108	255	790	–	1,153
Gross margin	1,939	569	1,152	105	3,765
<b>Operations, maintenance and administration</b>					
excluding Pickering A return to service	1,611	74	576	62	2,323
Pickering A return to service	271	–	–	–	271
Depreciation and amortization	360	71	302	32	765
Accretion on fixed asset removal and nuclear waste management liabilities	445	–	8	–	453
Earnings on nuclear fixed asset removal and nuclear waste management funds	(313)	–	–	–	(313)
Property and capital taxes	33	18	38	14	103
Restructuring	–	–	16	4	20
Other income	–	–	–	(8)	(8)
(Loss) income before interest, and income taxes	(468)	406	212	1	151

	Regulated – Nuclear	Regulated – Hydroelectric	Unregulated Generation	Other	Total
(millions of dollars)					
<b>Selected Balance Sheet Information</b>					
December 31, 2005					
Segment property, plant and equipment, net	<b>3,156</b>	<b>4,054</b>	<b>3,607</b>	<b>595</b>	<b>11,412</b>
December 31, 2004					
Segment property, plant and equipment, net	3,305	4,015	3,986	634	11,940
<b>Selected Cash Flow Information</b>					
Year ended December 31, 2005					
Capital expenditures	<b>273</b>	<b>101</b>	<b>90</b>	<b>34</b>	<b>498</b>
Year ended December 31, 2004					
Capital expenditures	365	25	78	93	561

## 20 Related Party Transactions

Given that the Province owns all of the shares of OPG, related parties include the Province, the other successor entities of Ontario Hydro, including Hydro One Inc. ("Hydro One"), the IESO, and the OEFC. OPG also enters into related party transactions with its joint ventures. The transactions between OPG and related parties are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

These transactions are summarized below:

(millions of dollars)	<b>Revenues</b>	<b>Expenses</b>	Revenues	Expenses
	<b>2005</b>		2004	
Hydro One				
Electricity sales	<b>40</b>	–	40	–
Services	–	<b>12</b>	–	12
Settlement Transactions	–	<b>27</b>	–	33
Province of Ontario				
GRC water rentals and land tax	–	<b>132</b>	–	152
Guarantee fee	–	<b>8</b>	–	8
Used Fuel Fund rate of return guarantee	–	–	–	14
Decommissioning Fund excess funding	–	<b>7</b>	–	–
Other	–	–	–	2
OEFC				
GRC and proxy property tax	–	<b>207</b>	–	214
Interest income on receivable	–	<b>(75)</b>	–	(101)
Interest expense on long-term notes	–	<b>211</b>	–	191
Capital tax	–	<b>51</b>	–	49
Income taxes	–	<b>192</b>	–	(80)
Indemnity fees	–	<b>5</b>	–	5
IESO				
Electricity sales	<b>6,517</b>	<b>329</b>	5,465	304
Market Power Mitigation Agreement rebate	<b>(412)</b>	–	(1,154)	–
Revenue limit rebate	<b>(739)</b>	–	–	–
Ancillary services	<b>68</b>	–	90	–
Other	–	–	1	1
	<b>5,474</b>	<b>1,106</b>	4,442	804

At December 31, 2005, accounts receivable included \$14 million (2004 – \$14 million) due from Hydro One and \$324 million (2004 – \$158 million) due from the IESO. Accounts payable and accrued charges at December 31, 2005 included \$2 million (2004 – \$3 million) due to Hydro One.

## 21 Joint ventures

Significant joint ventures include Brighton Beach Power L.P., which is 50 per cent owned by OPG (2004 – 50 per cent).

The following condensed information from the consolidated statements of operations, cash flows and balance sheets detail the Company's share of its investment in joint ventures and partnerships that have been proportionately consolidated:

(millions of dollars)	2005	2004
<b>Proportionate joint venture operations</b>		
Operating revenue	46	28
Operating expenses	(36)	(22)
Net income	10	6
<b>Proportionate joint venture cash flows</b>		
Operating activities	21	4
Investing activities	(2)	(34)
Financing activities	(4)	32
Share of increase in cash	15	2
<b>Proportionate joint venture balance sheets</b>		
Current assets	26	16
Long-term assets	279	286
Current liabilities	(11)	(5)
Long-term liabilities	(199)	(202)
Share of net assets	95	95

## 22 Investment Company

The Company applied AcG-18 for all investments owned by OPGV in 2005. OPGV is a wholly owned subsidiary of the Company and its results are consolidated into the Company's financial statements. Since OPGV is the only enterprise in the group that satisfies the criteria set out in AcG-18, all other investments made by OPG and its subsidiaries, partnerships or joint ventures continue to be carried at amortized cost. The carrying amount of OPGV's investments was \$29 million (2004 – \$36 million) and the amount was included as long-term accounts receivable and other assets on the consolidated balance sheets.

As a result of the application of this policy, the Company's net income for 2005 decreased by \$11 million and other assets decreased by the same amount. The gross unrealized gains and losses on the investment held by OPGV as at December 31, 2005 were \$2 million and \$13 million respectively.

### 23 Research and Development

For the year ended December 31, 2005, \$19 million (2004 – \$21 million) of research and development expenses were charged to operations.

### 24 Other Income

There was no other income recorded in 2005. Other income of \$8 million in 2004 was comprised of \$3 million from the sale of assets and \$5 million from a favourable pension liability settlement.

### 25 Changes in Non-Cash Working Capital Balances

(millions of dollars)	2005	2004
Accounts receivable	(191)	(15)
Income taxes recoverable	–	16
Fuel inventory	(12)	(45)
Materials and supplies	(23)	(19)
Market Power Mitigation Agreement rebate payable	(439)	30
Revenue limit rebate payable	739	–
Accounts payable and accrued charges	10	(78)
Income and capital taxes payable	69	12
	<b>153</b>	(99)

## Board of Directors\*



**Jake Epp**

Chairman



**Jim Hankinson**

President and CEO



**Donald Hintz**

Retired President,  
Entergy Corporation



**Gary Kugler**

Corporate Director



**M. George Lewis**

Chairman and CEO,  
RBC Asset  
Management Inc.



**David J. MacMillan**

Corporate Director



**Corbin A. McNeill Jr.**

Retired Chairman and  
Co-Chief Executive Officer,  
Exelon Corporation



**Peggy Mulligan**

Executive Vice  
President and Chief  
Financial Officer,  
Linamar Corporation



**C. Ian Ross**

Chairman,  
GrowthWorks Canadian  
Fund Ltd.



**Marie C. Rounding**

Counsel,  
Gowling Lafleur  
Henderson LLP



**William (Bill) Sheffield**

Corporate Director



**David G. Unruh**

Corporate Director

\*Titles of Board directors are current as of May 2006

## Officers\*



**Jake Epp**

Chairman



**Jim Hankinson**

President and CEO



**Bruce Boland**

Senior Vice President,  
Corporate Affairs



**Jim Burpee**

Executive Vice  
President, Corporate  
Development



**Pierre Charlebois**

Executive Vice President  
and Chief Nuclear Officer



**Cara Clairman**

Acting Vice President,  
Law and General Counsel;  
Acting Vice President,  
Sustainable Development



**Janice Dunlop**

Senior Vice President,  
Human Resources and  
Chief Ethics Officer



**Donn Hanbidge**

Senior Vice President  
and Chief Financial  
Officer



**Catriona King**

Vice President,  
Corporate Secretary



**John Murphy**

Executive Vice  
President, Hydro



**Colleen Sidford**

Vice President,  
Treasurer



**Jim Twomey**

Executive Vice  
President, Fossil

\*Titles of officers are current as of May 2006



# Ontario Power Generation Facilities



3 nuclear stations



5 fossil-fuelled stations



64 hydroelectric stations



3 wind power stations  
(includes OPG's 50%  
interest in the Huron Wind  
joint venture)

This annual report is also available in French on our Web site –  
ce rapport est également publié en français – at [www.opg.com](http://www.opg.com)

**Please recycle.**

Materials used in this report are environmentally friendly. Cover and  
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The head office of Ontario Power Generation Inc. is located at  
700 University Avenue, Toronto, Ontario M5G 1X6;  
telephone (416) 592-2555 or (877) 592-2555.

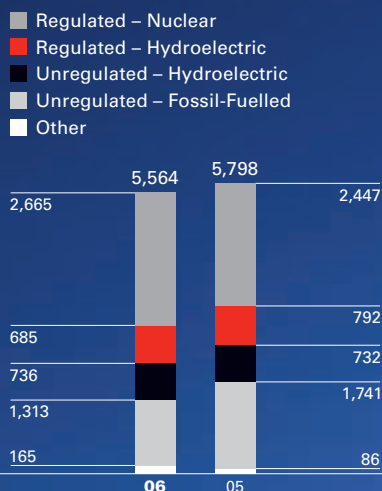
**ONTARIOPOWER**  
GENERATION



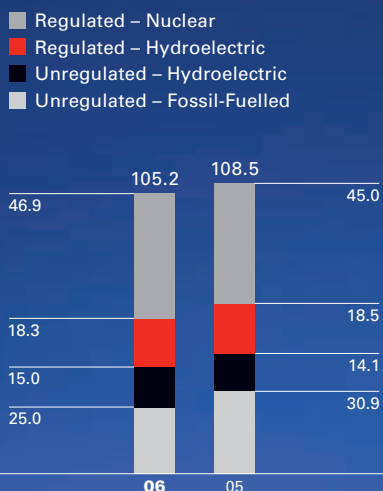
**2006 ANNUAL REPORT**  
**It's All About Performance**



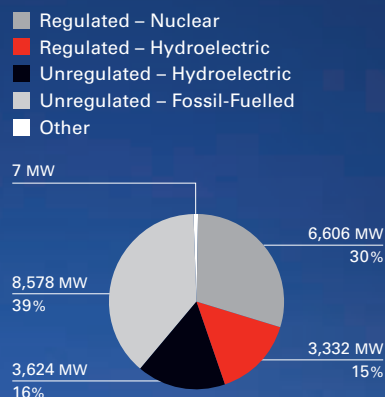
**Revenue, Net of Revenue Limit and Market Power Mitigation Agreement Rebates**  
(millions of dollars)



**Electricity Production (TWh)**



**In-Service Generating Capacity**  
December 31, 2006  
22,147 MW



## Financial Highlights

**Years Ended December 31**

(millions of dollars)

**Earnings**

	2006	2005
Revenue after revenue limit and Market Power Mitigation Agreement rebates	5,564	5,798
Fuel expense	1,098	1,297
Gross margin	4,466	4,501
Operations, maintenance and administration	2,777	2,516
Other expenses	1,091	1,162
Impairment of long-lived assets	22	265
Income tax expense	86	118
Extraordinary item	-	74
<b>Net income</b>	<b>490</b>	<b>366</b>

**Cash flow**

Cash flow provided by operating activities	397	1,201
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## Corporate Profile

### Select List of Accomplishments

OPG's Darlington and Nanticoke stations are Ontario's top electricity producers during the mid-summer heat wave.

OPG launches a Federal Environmental Assessment on the potential refurbishment of its Pickering B nuclear station.

Niagara Tunnel excavation starts.

OPG's fossil-fuelled stations achieve their lowest recorded acid gas emissions and emission rates.

OPG files an application for a Site Preparation Licence for new nuclear generating units at its Darlington nuclear generating site.

Construction begins on the 550 MW Portlands Energy Centre in downtown Toronto.

**Ontario Power Generation is an Ontario-based electricity generation company whose principal business is the generation and sale of electricity in Ontario. Our focus is on the efficient production and sale of electricity from our generation assets, while operating in a safe, open and environmentally responsible manner.**

In 2006, OPG generated 105.2 terawatt hours (TWh) of electricity.

OPG's electricity generating portfolio as of December 31, 2006, had a total in-service capacity of 22,147 megawatts (MW), which consisted of:

- ▶ three nuclear generating stations with a capacity of 6,606 MW
- ▶ five fossil-fuelled generating stations with a capacity of 8,578 MW
- ▶ 64 hydroelectric generating stations with a capacity of 6,956 MW, and
- ▶ three wind generating stations (which includes a 50% interest in the Huron Wind joint venture) with a capacity of 7 MW.

In addition, OPG, ATCO Power Canada Ltd. and ATCO Resources Ltd. co-own the Brighton Beach gas-fired generating station. OPG also owns two other nuclear generating stations, which are leased on a long-term basis to Bruce Power L.P.

### Electricity Terms

One megawatt (MW) is one million watts. Megawatts are a measure of electricity supply capacity at a point in time.

One kilowatt (kW) is 1,000 watts; one gigawatt (GW) is one billion watts; and one terawatt (TW) is one trillion watts.

One kilowatt hour (kWh) is a measure of electricity demand per hour by customers. One kilowatt hour is the energy expended by ten 100 watt lights burning for one hour.

The average Ontario household uses approximately 1,000 kWh per month.

One megawatt hour (MWh) is 1,000 kWh; one gigawatt hour (GWh) is one million kWh; and one terawatt hour (TWh) is one billion kWh.

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“Throughout 2006, OPG continued to demonstrate to our Shareholder our ability to improve performance and deliver on our commitments.”

**JAKE EPP**  
Chairman

## Chairman's Message

**OPG's Board of Directors continued its focus in 2006 on supporting and advising management to ensure accountability for the sound and successful operation of the Company. The Board also focused on continuing to improve the policies and procedures used to direct and manage OPG, enhance shareholder value, and ensure financial viability.**

Throughout 2006, OPG continued to demonstrate to our Shareholder our ability to improve performance and deliver on our commitments. This has led to increased confidence in the Company and its operations.

Policies approved by the Board in support of these objectives included the following:

- ▶ An updated Environmental Policy, replacing the company's Sustainable Development policy;
- ▶ A new Disclosure Policy to ensure that all public communications by the Company are disclosed in accordance with legal and regulatory requirements where applicable; and
- ▶ An updated Code of Business Conduct Policy affirming OPG's business values of integrity, excellence, and citizenship.

The Board also reviewed and approved revisions to OPG's Dam Safety Policy and reviewed OPG's Health and Safety Policy.

In addition, the Board received three directives in 2006 from OPG's shareholder, the Government of Ontario, instructing OPG to take certain actions with respect to our business. These included a directive instructing OPG to proceed to the definition stage for replacing and expanding its four hydroelectric stations on the Lower Mattagami River system; a directive to cancel the gas conversion of OPG's coal-fired generating station in Thunder Bay; and a directive instructing OPG to begin feasibility studies on refurbishing its existing nuclear units and to begin a federal approvals process, including an environmental assessment, for new nuclear units at an existing site. This latter directive effectively broadens OPG's mandate to include exploring options for the building of new nuclear facilities. Accordingly, the Board created a new committee to provide oversight and guidance to management as it implements this directive. In keeping with OPG's commitment to being an open and accountable company, the Board posts these directives on the company website, [opg.com](http://opg.com).

On behalf of the Board, I want to thank OPG management and employees for their efforts and achievements in 2006. We look forward to similar successes in 2007.

Jake Epp  
Chairman

“OPG’s performance has improved in many areas over the past few years...We are committed to maintaining this momentum.”

**JIM HANKINSON**  
President and CEO



## President’s Message

**The year 2006 saw OPG continue to progress as a performance driven company and to deliver on the key strategic goals consistent with our mandate: reliable, efficient generation; asset improvement; capacity expansion; financial sustainability; and responsible corporate governance, environmental stewardship and corporate citizenship.**

It was a year that saw our nuclear production at its highest level in five years; our fossil reliability at its best level in six years; our acid-gas emissions and emission rates at their lowest recorded levels; and our hydroelectric availability at 93 per cent – three per cent better than the industry’s five year average.

It was also a year in which OPG continued to build credibility with our Shareholder and the public. This confidence is seen in the number of generation projects we have been asked to assess or undertake by the Ontario Government.

We also continued to improve the quality and efficiency of our assets through prudent investment in upgrades, new equipment and processes. Significant improvements were made in all asset categories.

In addition, we were directed by our Shareholder to begin a feasibility study on the potential refurbishment of the Pickering B nuclear station. While a final decision on whether to go forward with refurbishment will not be made until 2008, essential preliminary work – including the start of an Environmental Assessment – has begun. Additional work, including the preparation of a business case assessment, will continue throughout 2007. A solid business case must exist to justify any refurbishment.

We were also directed by our Shareholder to begin the federal approvals process for new nuclear units at an existing site. We began that process in September by filing a site preparation licence with the regulator for new nuclear units at our Darlington nuclear site. The Government’s directive to explore nuclear refurbishment and new build options reflects confidence in our ability to manage and deliver large projects of this type.

This confidence was further reflected in several other new generation projects and studies. These include the Niagara Tunnel, the Lac Seul hydroelectric project in Northwestern Ontario, and the Portlands Energy Centre in downtown Toronto. These initiatives are in keeping with our mandate’s focus on supply expansion to help meet Ontario’s energy needs. We are also exploring the development potential of a number of hydroelectric sites in northern Ontario and are building commercial partnerships with First Nations.

At the management level, OPG strengthened its management structure with the appointment of OPG’s former Chief Nuclear Officer, Pierre Charlebois, as Chief Operating Officer. Pierre’s appointment reflects the high priority we place on the operations side of our business and our commitment to meet the many expectations of our Shareholder.

Financial performance also improved. Net income for the year ended December 31, 2006 was \$490 million compared to \$366 million in 2005, an increase of \$124 million. In addition, OPG’s short-term credit rating was upgraded by a major rating agency.

While net income in 2006 was higher than 2005, it is important to note that our 2005 net income was unfavourably impacted by a write-off of \$265 million taken on our Lennox station and Pickering A Units 2 and 3. OPG’s 2006 financial results reflected higher nuclear and hydroelectric production and improved reliability from our fossil stations. Net income in 2006 was also favourably impacted by a decrease in depreciation expense as a result of extending the lives for accounting purposes of our coal-fired stations and Pickering A and B nuclear stations. Factors which had an unfavourable effect on our net income included reduced revenues from a decrease in total generation caused by lower Ontario electricity demand and a decrease in average sales prices compared to 2005. Our financial results were also unfavourably affected by increased pension and other post employment benefit costs mainly as a result of changes in economic assumptions used to measure the costs.

Members of the Fix-It-Now team at the Pickering A nuclear generating station: the team's focus on fixing things right and meeting its commitments had a positive impact on Pickering A's performance in 2006. A similar commitment to getting the job done can be found among employees across OPG.



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## I am...grateful to our employees for the positive contribution they have made to our operations.

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OPG continued to be an active and engaged participant in the regions and locales where we operate. More broadly, we took steps to communicate openly and transparently with Ontario residents about our operations. These steps included: publishing a semi-annual performance report; redesigning our website for easier use and access to information; and utilizing electronic, print and broadcast media.

In late 2006, charges were dismissed against OPG concerning the accidental drowning in June 2002 of a young mother and her son from a spillway release at our Barrett Chute hydroelectric station. Two OPG employees were also found innocent of charges relating to the incident. These tragic deaths left OPG with an indelible sadness coupled with an iron resolution to do everything possible to prevent this from happening again. We have since implemented many new and significant safety measures at our hydroelectric facilities. While these measures cannot undo the tragedy of four years ago, OPG will continue to enhance these safety measures as part of our absolute commitment to public safety.

OPG also launched and accelerated initiatives to improve the year's workplace safety performance; strengthen employee engagement; and attract and hire new employees as our workforce ages and many of its members approach retirement.

Efforts to strengthen workplace safety will be an especially important priority for OPG in 2007. Although many OPG sites achieved significant safety successes, our overall employee safety performance in 2006 deteriorated from 2005 levels. OPG is committed to improving our performance in this critical area through the leadership of senior management working together with our union partners, and all employees.

We will also focus on timely completion of planned outages at our nuclear stations. OPG performed six planned outages on nuclear units in 2006 in which much good work was accomplished to improve performance. But a number of these outages took longer than planned, reducing operating time, production, and capability factors.

Increases in our lower cost nuclear and hydroelectric production helped OPG continue to have a moderating effect on the price of electricity in 2006. The price OPG receives for electricity produced from its nuclear and large hydroelectric stations has been frozen by regulation since April 2005. OPG received an average price of 4.6¢/kWh from the output of its generating stations compared to the average electricity spot price in Ontario of 4.9¢/kWh. The 2006 spot price was affected by lower demand and was significantly lower than the 2005 average price of 7.2¢/kWh.

OPG's revenues and financial performance have been constrained for 2.5 years as a result of regulated pricing on much of our generation. OPG foresees a continuation of low electricity prices and slow growth in Ontario electricity demand. As well, increasing demands to take on new generation projects will put added pressure on cash flow. These forces could have a constraining effect on our future financial performance.

Our response to these challenges will be to continue to operate our assets in a cost-effective and commercially responsible manner. We will also focus on optimizing the funds generated from operations to finance current and new generation projects. To the extent that additional funds are required, we will continue to explore opportunities to diversify our funding sources beyond bank lines of credit and financing obtained from the Ontario Electricity Financial Corporation.

I am proud of the successes OPG achieved in 2006 and grateful to our employees for the positive contribution they have made to our operations. OPG's performance has improved in many key areas over the past few years. We have delivered on our commitments. We are fulfilling our mandate. We are earning the confidence and respect of our Shareholder. We have enhanced our credibility as a responsible and accountable organization in the eyes of our many stakeholders. We are committed to maintaining this momentum.

Jim Hankinson  
President and CEO



# DELIVERING ON GOALS

Report on Operations 2006



**The Niagara Tunnel Boring Machine begins its 10.4 kilometre journey under the city of Niagara Falls. The 130-metre long machine is excavating a massive water diversion tunnel to enable OPG's Beck hydroelectric stations to generate more renewable hydroelectric energy.**

# ASSET PERFORMANCE



With a unit capability of 99.4%, Darlington Unit 2 was the world's fourth best performing CANDU reactor in 2006

## Nuclear Production (TWh)

# 46.9

Nuclear production grew by four per cent in 2006 and has increased every year since 2003.

## Hydroelectric Availability (%)

# 93%

The availability of OPG's hydroelectric stations in 2006 improved over 2005 levels and was three per cent better than the industry five year average.

## Fossil Forced Outage Rate (%)

# 14.1%

As measured by forced outage rate, the 2006 reliability of OPG's fossil-fuelled stations was the best since 2000.



Kakabeka Falls generating station in Northwest Ontario, the third oldest in OPG's fleet, celebrated its 100th year of producing electricity in 2006. Operating continuously since 1906, the 25 MW station has produced an estimated 14.7 billion KWh of electricity – enough power to meet the needs of approximately 1.5 million people for a year. To celebrate this event, the station held an open house in August attracting more than 1,000 visitors.

**OPG's objective is to cost effectively produce electricity from its diversified generating assets. These assets performed well in 2006, producing 105.2 TWh – about 70 per cent of the electricity consumed in Ontario.**

**Nuclear**

OPG's nuclear stations at Pickering and Darlington generated 46.9 TWh – an increase of four per cent over their 2005 production levels. This improvement was aided significantly by generation from OPG's Pickering A, Unit 1 reactor, which the company successfully returned to service in November 2005. While overall nuclear unit capability declined somewhat compared to 2005, three of OPG's 10 nuclear units achieved capability factors of above 90 per cent. Two of these units were ranked among the top 10 CANDU performers worldwide. The station-wide unit capability factor for the Pickering A station also rose. Representing about 30 per cent of OPG's generating capacity, our nuclear plants produced 45 per cent of the company's energy output in 2006.

**Hydroelectric**

OPG's 64 hydroelectric stations also produced more electricity than in the previous year. Total hydroelectric production for 2006 was 33.3 TWh compared to 32.6 TWh in 2005. The strong reliability of OPG's hydroelectric assets was reflected by the fact that in 2006, OPG's hydroelectric

stations were available to produce power 93 per cent of the time. OPG benchmarks the performance of its hydroelectric stations against many of North America's top performers and compares very well in such key performance areas as availability and reliability. Safety performance during the year was excellent. In 2006, employees at our hydroelectric stations worked more than 2 million hours, or over one full year, without a lost time accident – the first OPG business unit to achieve such a milestone.

**Fossil**

In 2006, OPG's fossil stations produced 25.0 TWh compared to 30.9 TWh in 2005. This decrease was mainly due to lower electricity demand in Ontario and higher production from OPG's nuclear assets. Despite lower production, fossil plant reliability was strong as evidenced by significantly improved forced outage rates relative to 2005 and 2004. Their environmental performance was also excellent. Acid gas emissions and emission rates were the lowest recorded; and carbon dioxide levels were below 1990 levels, the Kyoto base-year – a drop of over 35 per cent since 2000.

OPG's fossil-fuelled plants also provide the generation capacity and flexibility to rapidly respond to changes in electricity demand thus helping Ontario to avoid short term price spikes and costly imports. In addition, much of OPG's fossil generation is subject to price restrictions which further moderate electricity prices in Ontario.

OPG's Nanticoke fossil-fuelled generating station was Ontario's second largest electricity producer next to OPG's Darlington nuclear station on August 1, 2006, when provincial demand soared to a record 27,005 MW. Nanticoke has reduced its environmental impact through the use of low nitrogen oxide burners; selective catalytic reduction equipment on two of its units; operational controls to maintain low nitrogen oxide emissions; improvements in particulate collection; and installation of new turbines to improve fuel efficiency.



# ASSET IMPROVEMENT



OPG employees retrofit a new boiler feed pump at the Lambton fossil-fuelled station

## Nuclear

(fuel channels inspected)

# 1,554

Inspection and maintenance of 1,554 fuel channels was completed at Pickering B – a key step toward improved reliability.

## Hydroelectric

(MW)

# +25

Equipment improvements at OPG's hydroelectric stations added 25 MW of renewable hydroelectricity capacity to Ontario's supply in 2006.

## Fossil-Fuelled

(dollars)

# \$117 million

OPG invested approximately \$117 million in improvements to its fossil-fuelled generating stations in 2006.



The Darlington Unit 1 outage, completed on time and on budget on December 14, was the best planned outage within OPG Nuclear in recent years. Management and employees worked together to ensure the outage was a success. Their achievements include: 11,000 tasks completed; 8,000 boiler tubes inspected; 11 km of new cable installed; three turbine blades changed; three feeder tubes replaced; and no lost time accidents.

**OPG invests strategically in equipment, programs and people to enhance the efficiency and reliability of its generating stations and increase electricity production.**

**Improving our Nuclear Fleet**

OPG has developed focused strategies and initiatives to improve the performance of its nuclear stations. In 2006, these led to progress and improvements on several fronts, including enhanced equipment reliability and improved plant condition.

***Darlington:*** Darlington nuclear station completed two major planned unit outages. While the first of these outages (conducted on Unit 3) went over schedule, the learning gained helped employees deliver the second outage (conducted on Unit 1) on time and with a high degree of success. Notable achievements of the second outage included completion of Darlington's first ever multiple feeder pipe replacement program. This is an important step in enhancing Darlington's reliability and performance and extending its operating life.

To further improve performance, Darlington has launched an ambitious initiative to shift all its unit outages from 24-month to 36-month cycles by 2008. With the completion of its 2006 outage, Unit 3 became the first of Darlington's units to enter this new cycle. By 2008, all Darlington units are scheduled to be operating on three-year cycles between planned outages, improving plant reliability and generation output as a result.

***Pickering A:*** A key performance objective for the Pickering A nuclear station was to successfully complete its planned Unit 4 Fall outage. While the outage went beyond schedule, key maintenance activities were completed – including feeder tube and boiler inspections as well as repairs to the boiler feedwater nozzle internals. Earlier in the year, Pickering A successfully completed a 15-day planned outage on its Unit 1 reactor. During this outage, a key deliverable – replacement of the heat transport pump motor stator coolers – was achieved five days ahead of schedule. The entire outage was completed safely and on time.

***Pickering B:*** The Pickering B nuclear station completed the last phase of a major four-year inspection and maintenance program on 1,554 of its fuel channels. As a result, within every fuel channel at Pickering B no contact exists between the pressure tube and the calandria tube – a critical prerequisite for station longevity and improved performance. With this complex procedure complete, Pickering B is now able to move to shorter outages – resulting in longer operating runs and higher output.

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**The refurbishment of Pickering B will only take place if there is a solid business case to justify it.**

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***Pickering B Refurbishment:*** OPG also began exploring the feasibility of refurbishing Pickering B. First steps in this process were taken in February 2006, with the creation of a special division within OPG dedicated to assessing the business case for possible life extension of both Pickering B and Darlington stations. In June, the Ontario government confirmed OPG's assessment activities by directing the company to begin feasibility studies on refurbishing its existing nuclear plants and to begin an Environmental Assessment (EA) on refurbishing Pickering B's four nuclear units. During the remainder of 2006, open houses were held under the EA to provide the public with refurbishment information and seek their input.

OPG has initiated a plant condition assessment and an integrated safety review to determine the scope of work required for a life extension of the generating station. These activities will be followed by conceptual engineering to establish the cost and schedule for the work. Early in 2008, OPG will be able to assess the business case. The refurbishment of Pickering B will take place only if there is a solid business case to justify it.

One of OPG's largest hydroelectric asset improvement projects, the Caribou Falls rehabilitation project involved staff from across OPG's Northwest Plant Group. With an average age of 72 years, OPG's hydroelectric assets have provided Ontario with a steady supply of clean, renewable electricity for many decades. The enhancements OPG is making to these stations will help ensure their continued contribution for decades to come.



### Hydroelectric

OPG invests an average of \$160 million a year to sustain and improve its existing hydroelectric assets. Improvements in 2006 included: runner upgrades at Abitibi Canyon and Ranney Falls; an overhaul and "rewind" at the Caribou Falls station; and upgrades to the switchgear at the Whitedog generating station in Northwest Ontario.

Since 1992, improvements like these have added 425 MW of additional capacity to OPG's hydroelectric supply – including 25 MW added during 2006. Future upgrades will add another 116 MW to OPG's hydroelectric capacity by 2015.

In addition to these improvements, OPG developed a new dispatch process which "aggregates" hydroelectric generation on the river systems where its hydro stations are located. The process improves efficiency and performance by giving OPG operators more flexibility in responding to dispatch instructions from Ontario's Independent Electricity System Operator (IESO), thereby reducing some of the equipment stress these instructions can cause and contributing to improved performance.

### Fossil

The value of OPG's fossil-fuelled assets, like that of all our generating stations, is measured by their production performance. We also measure our fossil stations' performance by their ability to perform when needed. OPG took steps to improve both areas in 2006.

Production-related improvements included: installing a new high pressure turbine at the Nanticoke plant; initiating work leading to a major generator overhaul on Lambton's Unit 3; and replacing the original control system at the Thunder Bay coal-fired station in Northwest Ontario.

OPG also tested plans to better coordinate dispatch of units at its Nanticoke, Lambton and Thunder Bay stations. The initiative could alleviate some of the physical demands these units experience in responding to five-minute dispatch instructions from the IESO, improving plant efficiency and performance, and lowering emissions.

To further improve environmental performance at its fossil plants, OPG explored the use of biomass as a fuel. Successful test burns involving a mix of coal and carbon-neutral grain pellets were performed at the Thunder Bay and Nanticoke stations. Another fuel-mix initiative saw the Nanticoke station increase the portion of very low sulphur coal in its fuel blend.

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To further improve environmental performance at its fossil plants, OPG explored the use of biomass as a fuel.

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OPG also conducted new tests on existing emission reduction equipment used at the Lambton generating station. The tests showed that in addition to reducing acid gas emissions, the plant's combination of wet scrubbers and selective catalytic reduction technology cut mercury emissions by more than 90 per cent. The tests demonstrate that Lambton continues to better the standards established by air emission regulations.

In June 2006, the Ontario Ministry of Energy announced that Ontario's need for electricity would require further delays in its plan to replace coal-fired generation. In response, OPG reassessed its fossil-maintenance programs which had been geared to the previous shutdown timetable; undertook several environmental initiatives at Nanticoke to address issues such as heat rates, water temperatures, noise abatement and particulates; and hired more than 100 new OPG employees to maintain plant operating reliability as many employees approach retirement.

# GENERATING CAPACITY



OPG's 12.5 MW Lac Seul hydroelectric generating station, under construction in Northwest Ontario

## Niagara Tunnel (kWh)

1.6 billion

The average amount of additional hydroelectric energy per year that will be produced by OPG's Beck generating stations once the Niagara Tunnel is completed towards the end of the decade.

## Portlands Energy Centre (MW)

550

The amount of capacity of the Portlands Energy Centre, being built in downtown Toronto by OPG and TransCanada Energy Inc., to help meet Toronto's growing energy needs.

## Nuclear New Build (community information sessions)

5

In 2006, OPG held five community information sessions to inform local residents and seek their input on its activities with respect to potential new nuclear units at OPG's Darlington site. More than 200 people attended these sessions.

The Darlington nuclear site, potential home of new nuclear units to generate power for Ontario's future. OPG believes Darlington is an excellent site for new nuclear. Its advantages include: enough room to build; proximity to a major transmission corridor; supportive host communities; a highly skilled and experienced workforce.



**To help meet Ontario's electricity needs, OPG has embarked on a major campaign to increase its capacity through new generation projects. OPG acts as project manager on these initiatives, contracting with third party firms who assume much of the risk for constructing the projects on time and on budget.**

*Niagara Tunnel:* Work on the Niagara Tunnel progressed in 2006 with the launch of "Big Becky," the world's largest hard rock tunnel boring machine (TBM). The Tunnel's builder is Strabag AG of Austria, a company with extensive experience in large tunnel construction. Excavation, which began in September, got off to a slow start but is expected to recover as the TBM encounters Queenston shale, a more uniform rock layer through which about 80 per cent of the tunnel will be excavated. As OPG's largest capital project, the Niagara Tunnel will divert more water to the Beck hydroelectric complex providing the station with the capability to generate an additional 1.6 billion kilowatt hours of renewable hydroelectricity for Ontario. The project is scheduled to be completed in late 2009.

*Lac Seul:* The 12.5 MW Lac Seul hydroelectric station in Northwest Ontario is being constructed by SNC Lavalin Inc. Begun in 2005, construction progressed in 2006 to include completion of the powerhouse substructure, erection of the powerhouse frame and substantial completion of the water conveyance tunnel. Throughout 2006, work proceeded safely, with no lost time injuries or "near miss" safety incidents.

*Lower Mattagami:* OPG is exploring the feasibility of replacing and upgrading stations on the Lower Mattagami River system in Northeastern Ontario. This 450 MW potential project moved from "concept" to "definition" stage in 2006 under direction from the Ontario government. The new phase involves environmental planning, solicitation of design/build proposals, securing of approvals, and discussions with First Nations and other stakeholders.

*Other hydroelectric projects:* In 2006, OPG had four other hydroelectric projects in the definition stage of development, representing about 55 MW of new hydroelectric capacity for

the Province. Early planning work was also underway on several other projects whose potential and feasibility is still being assessed.

*Portlands Energy Centre:* In October 2006, construction began on the Portlands Energy Centre – a 550 MW high-efficiency, combined cycle natural gas generation plant. OPG and TransCanada Energy are building the plant in downtown Toronto to help meet the city's growing electricity needs. During 2006, Portlands signed a 20 year Accelerated Clean Energy Supply contract with the Ontario Power Authority. The facility is scheduled to be operational in simple cycle mode delivering 340 MW by June 1, 2008. When fully finished in 2009, it will provide up to 550 MW in combined cycle mode – representing about 25 per cent of central Toronto's needs.

*Lakeview:* A second fossil-based supply initiative involves OPG's Lakeview site in Mississauga, Ontario. Previously home to OPG's decommissioned Lakeview coal-fired station, the site is being considered as the location for a potential new gas-fuelled generating plant. A proposal to replace the older facility with a new station was announced by OPG in June 2006. OPG is partnering with Enersource Hydro Mississauga Services Inc. on this potential project.

*New Build Nuclear:* Potentially OPG's most significant contribution to new electricity supply, this initiative could see OPG participating in the construction of new nuclear units. In September, OPG filed an application with its regulator, the CNSC, for a Site Preparation Licence for new nuclear units at its Darlington nuclear site. The application was submitted following a June 2006 directive by the Ontario Minister of Energy instructing OPG to begin the federal approvals process for new nuclear units at an existing site. Following its site application submission, OPG held five Community Information Sessions in Clarington and Oshawa municipalities to share information with local residents about its activities with respect to the proposed new nuclear units. A special section of OPG's website was also created to provide information on the subject.

The potential new build initiative enjoys strong municipal and local community support. It also represents a vote of confidence by our Shareholder in OPG's ability to manage large capital projects and meet its commitments.



# SAFETY, SECURITY & THE ENVIRONMENT



Pickering B's Riley Saunders takes "personal responsibility for safety" to help OPG achieve its goal of zero injuries

**Safety**  
(years)

1.3

OPG's nearly 1,000 Hydro employees achieved 1.3 years without a lost time accident – one of many safety successes achieved by OPG sites.

**Security**  
(dollars)

\$300 million

The amount OPG has invested in security enhancements to its nuclear facilities since 2001.

**Environment**

300,000

Number of native trees and shrubs planted in Ontario in 2006 by OPG under its biodiversity program.



The Mattagami Lake Dam in Northeast Ontario is among the 64 hydroelectric stations and 240 dams that OPG operates across Ontario. To ensure safety at these facilities, OPG administers an extensive Water Safety Program to educate and protect the public. Initiatives undertaken in 2006 included: installing video surveillance cameras and improved safety booms at several of its stations and installing a new safety fence near the R.H. Saunders generating station on the St. Lawrence River.

**As one of Ontario's major power producers, OPG has an impact on the society in which it operates. OPG is aware of this impact and is dedicated to operating at the highest levels of safety, security and environmental responsibility.**

#### **Workplace Safety**

While OPG maintained its strong commitment to workplace safety and advanced on a number of safety management fronts, we were not satisfied with our safety performance in 2006 relative to our strong past performance in this area. Although many individual sites and businesses achieved excellent safety results, the company's overall performance deteriorated from 2005 levels. This was due to increased on-the-job injuries and a higher number of "close call" incidents where serious injury could have occurred, but was avoided.

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**In 2006, radiation levels at both Pickering and Darlington were again significantly below the levels Canadians receive from natural sources...**

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OPG's 2006 All Injury Rate (AIR) was 1.30 injuries per 200,000 hours worked. This was better than 2005 performance of 1.33 injuries per 200,000 hours, and within the top quartile (2003-2005 rolling average) set by the Canadian Electricity Association (CEA).

OPG's 2006 Accident Severity Rate (ASR) was 5.87 days lost per 200,000 hours worked. This was worse than our 2005 ASR of 2.03 days lost per 200,000 hours.

OPG is committed to continuous improvement in safety performance and striving for zero workplace injuries. To achieve these goals, targeted strategies have been developed focusing on: improvement in risk-based safety

management systems; innovative communications to strengthen safety culture; and programs to address safety risk areas such as electrical safety, musculoskeletal disorders, and fall management programs.

OPG continued to demonstrate safety leadership in 2006 through:

- ▶ an ongoing commitment to young worker safety in communities where we operate; and
- ▶ employees sharing their expertise and OPG's safety-related best practices with other companies and industry associations to help improve workplace safety across all industries.

#### **Public Safety**

OPG adheres to very high standards of public safety and regulatory compliance at all its facilities. At the company's nuclear operations, for example, safety and security take precedence over everything else. In 2006, radiation levels at both Pickering and Darlington were again significantly below the levels Canadians receive from natural sources such as sunlight as well as many times lower than levels permitted by government regulation.

OPG places an equally strong emphasis on managing its nuclear waste. In 2006 OPG strengthened its nuclear waste capability by expanding its used fuel storage facilities and undertaking an environmental approval process for its proposed Deep Geologic Repository near Kincardine, Ontario.

#### **Security**

In the past five years, OPG has spent over \$300 million in security upgrades at its nuclear facilities to ensure public and employee safety. To further enhance the already strong security measures in place at its nuclear facilities, OPG opened two new, state-of-the-art security buildings respectively at its Pickering and Darlington nuclear sites. The buildings are equipped with robust security screening equipment – including detecting devices for potential explosives, X-ray machines and metal detectors, and geometric hand monitors to authorize access into protected areas of the stations.



The main security building at the Darlington nuclear generating station is one of the new security buildings at OPG's nuclear facilities. These buildings are state-of-the-art facilities in which OPG security staff can perform important search functions while getting employees to work safely and securely.

## Environment

Through its updated Environmental Policy and initiatives, OPG seeks to mitigate its impact on the environment. The Company is committed to meeting its legislative and voluntary obligations with respect to the environment. OPG's voluntary obligations include initiatives such as its Environmental Site Assessment and Biodiversity Management programs and its commitment to phase out PCBs. Our environmental commitments cover a broad range of areas, including: spills management, regulatory compliance, fossil air-emissions, radiation emissions, waste management, energy efficiency and promoting sustainable development education among employees. OPG also contributes to the environmental well-being of the communities where its facilities operate, primarily through its ongoing, Ontario-wide tree-planting program. The Company reports regularly on its performance in meeting its environmental commitments in its Sustainable Development Annual Report, on its website, and in newsletters published by its plants.

OPG's environmental commitment was reflected in a number of areas in 2006.

Acid gas emissions fell significantly due primarily to lower fossil production levels due to lower demand and environmental improvements. Reduced production also contributed to decreased carbon dioxide emissions, which were lower in 2006 than they were in 1990. In addition to these environmental achievements, Units 3 and 4 at the Lambton generating station have been identified as two of the 10 cleanest coal-fuelled units in North America.

**Paula Sanders and her son Brady engage in tree planting near OPG's Atikokan coal-fired station. Working with Scouts Canada, Atikokan has planted about 6,500 pine and spruce seedlings on site between 2004 and 2006. As part of its Biodiversity Management Program and Greenhouse Gas Management Strategy, OPG has planted more than 300,000 native trees across Ontario in 2006 – bringing the total planted since 2000 to 2.5 million. Over their lifetime, it's estimated the trees will trap and offset approximately 1 million tonnes of carbon dioxide.**

OPG also achieved internal energy efficiency savings of 51,600 MWh – enough electricity to power about 4,300 homes – exceeding its target of 26,500 MWh and avoiding the release of 50,568 tonnes of carbon dioxide.

An aspect of OPG's energy efficiency performance was recognized during the year by Natural Resources Canada's Commercial Building Incentive Program, which named OPG's new nuclear security buildings in Darlington and Pickering as highly energy efficient in design.

Another notable achievement in 2006 was the Wildlife Habitat Council's (WHC) certification of OPG's Atikokan and Lennox generating stations, bringing the total number of OPG's stations certified under the WHC to eight. Each of OPG's fossil and nuclear plants and all of its hydroelectric plant groups have developed their own biodiversity plans to protect surrounding habitats.

As part of its sustainable development commitment, OPG expanded its sustainable development education and training beyond supervisors to include all employees. This initiative will continue through 2007 to 2011 to fulfill a key principle of the company's updated Environmental Policy – that environmental stewardship is the responsibility of all OPG employees. More than 600 employees received such training in 2006.



# EMPLOYEES AND COMMUNITY



Tuesdays on the Waterfront Trail near Darlington Nuclear GS: one of many community programs OPG helps support

#### Charity Campaign

(dollars)

**\$1.79** million

OPG employees and pensioners donated this amount in 2006 to the company's annual Charity Campaign to help the less fortunate.

#### Corporate Citizenship

(number of initiatives)

**850**

OPG helped support more than 850 community, environmental and educational initiatives in 2006 through its Corporate Citizenship Program.

#### OPG Workforce

(student employees)

**400**

In 2006, OPG hired about 400 young people into student positions. In addition to their contribution to OPG, these students return to their schools as ambassadors for OPG.

# Management's Discussion and Analysis

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This Management's Discussion and Analysis ("MD&A") should be read in conjunction with the audited consolidated financial statements and accompanying notes of Ontario Power Generation Inc. ("OPG" or the "Company") as at and for the year ended December 31, 2006. OPG's consolidated financial statements are prepared in accordance with Canadian generally accepted accounting principles ("GAAP") and are presented in Canadian dollars. Certain prior year information has been reclassified to conform to the current year's presentation. This MD&A is dated February 15, 2007.

## Forward-Looking Statements

The MD&A contains forward-looking statements that reflect OPG's current views regarding certain future events and circumstances. Any statement contained in this document that is not current or historical is a forward-looking statement. OPG generally uses words such as "anticipate," "believe," "foresee," "forecast," "estimate," "expect," "schedule," "intend," "plan," "project," "seek," "target," "goal," "strategy," "may," "will," "should," "could" and other similar words and expressions to indicate forward-looking statements. The absence of any such word or expression does not indicate that a statement is not forward-looking.

All forward-looking statements involve inherent assumptions, risks and uncertainties and, therefore, could be inaccurate to a material degree. In particular, forward-looking statements may contain assumptions such as those relating to OPG's fuel costs and availability, asset performance, nuclear decommissioning and waste management, closure of coal-fired generating stations, refurbishment of existing facilities, development and construction of new facilities, pension and other post employment benefit ("OPEB") obligations, income taxes, spot market electricity prices, the ongoing evolution of the Ontario electricity industry, environmental and other regulatory requirements, and the weather. Accordingly, undue reliance should not be placed on any forward-looking statement. The forward-looking statements included in this MD&A are made only as of the date of this MD&A. OPG does not undertake to publicly update these forward-looking statements to reflect new information, future events or otherwise.



Through events like this Nuclear Graduate Recruitment gathering, OPG is actively adding to its supply of new employees. OPG's recruitment approach includes a focused strategy that targets highly qualified graduates in engineering and the technical professions. As part of this strategy, OPG hired 80 university graduates in 2006.

**People are OPG's great strength. Our employees are the source of our success. The communities where we operate give us licence to operate. We are dedicated to meeting their expectations.**

#### Employees

OPG employs more than 11,500 men and women united by a common commitment to generate reliable electricity in a responsible manner. This serious and often challenging task requires skilled and qualified individuals working in roles that require a high degree of professional training, education and competence. OPG goes to significant lengths to create a workplace that attracts such employees, makes them feel valued, and gives them the opportunity to develop and progress. These objectives were advanced in 2006 through initiatives such as:

- ▶ large-scale recruiting resulting in the hiring of many new employees with post-secondary degrees;
- ▶ development and implementation of bias-free pre-employment selection tools to support new and emerging hiring activity in OPG's fossil and hydroelectric businesses; and
- ▶ continued recognition of employee performance through written and verbal commendation from management, peer recognition and OPG's Power Within Achievement Awards to acknowledge top performers.

In addition to these initiatives, OPG was honoured to be named as one of Toronto's Top 50 Employers for 2006. The award recognized OPG's leadership in attracting quality employees and providing them with excellent career opportunities and benefits.

In 2006, OPG launched a company-wide Employee Survey to track employee engagement levels. The survey showed a significant improvement in engagement scores since 2004, but only a slight increase in these scores since 2005. Initiatives are underway to enhance employee engagement in 2007.

#### Community

Many OPG employees contribute significantly to their communities by giving generously of their resources and time. In 2006, employees and pensioners donated nearly \$1.8 million through OPG's annual Charity Campaign to assist those in need and organizations that help them.

OPG employees also contribute to their communities as members of local organizations, participants in community events, and volunteers for numerous worthy causes. They exemplify OPG's values, and we are proud of the commitment and contribution they are making to their society and communities.

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...OPG was honoured to be named as one of Toronto's Top 50 Employers for 2006.

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OPG supports communities at the corporate level through its Corporate Citizenship Program (CCP). In 2006, OPG invested through CCP more than \$1.8 million to help support over 850 educational, environmental and community initiatives in Ontario. These initiatives are primarily in communities that host OPG generating facilities.

OPG has built productive and positive relationships with many of its site communities, several of which have hosted our facilities for many decades.

OPG is also working with First Nations communities to address past grievances and develop commercial partnerships based on mutual trust and respect. In 2006, OPG signed four agreements with First Nations that help pave the way to stronger relationships. These are central to the success of a number of potential hydroelectric projects the company is exploring in northern Ontario.

In 2006, OPG's Kakabeka Falls hydroelectric station celebrated 100 years of serving local communities in Northwest Ontario near Thunder Bay, and the Pickering nuclear generating station celebrated 40 years of being part of the Durham community. This past year, the City of Pickering honoured OPG's community commitment by awarding the station its Civic Award. The award is given annually to local businesses that demonstrate outstanding support and participation in community activities. OPG also received the Business of the Year award from the Kincardine & District Chamber of Commerce for its "excellence in business growth, customer service and community leadership."

## The Company

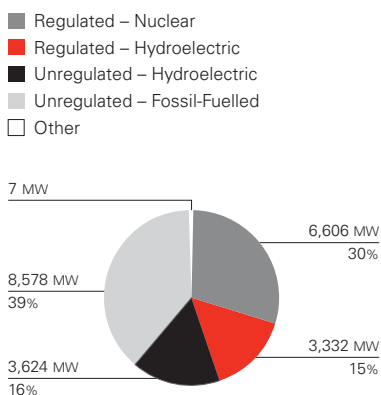
OPG is an Ontario-based electricity generation company whose principal business is the generation and sale of electricity in Ontario. OPG's focus is on the efficient production and sale of electricity from its generating assets, while operating in a safe, open and environmentally responsible manner. OPG was created under the *Business Corporations Act* (Ontario) and is wholly owned by the Province of Ontario (the "Province").

At December 31, 2006, OPG's electricity generating portfolio had an in-service capacity of 22,147 megawatts ("MW"). OPG's electricity generating portfolio consists of three nuclear generating stations, five fossil-fuelled generating stations, 64 hydroelectric generating stations and three wind generating stations (which includes a 50 per cent interest in the Huron Wind joint venture). In addition, OPG, ATCO Power Canada Ltd. and ATCO Resources Ltd. co-own the Brighton Beach gas-fired generating station. OPG also owns two other nuclear generating stations, which are leased on a long-term basis to Bruce Power L.P. ("Bruce Power").

Effective April 1, 2005, the output from most of OPG's baseload hydroelectric facilities and all of the nuclear facilities that the company operates became rate regulated. OPG continues to receive the spot market price for the output from its remaining hydroelectric, fossil-fuelled and wind generating stations, subject to a revenue limit on the majority of this output. With the introduction of rate regulation, OPG revised its reportable business segments to separately reflect the regulated and unregulated aspects of its business. Since the second quarter of 2005, OPG reported its business segments as Regulated – Nuclear, Regulated – Hydroelectric, and Unregulated Generation. Beginning in the first quarter of 2006, OPG separated the Unregulated Generation business segment into two reportable segments, identified as Unregulated – Fossil-Fuelled and Unregulated – Hydroelectric, as a result of changes in the management structure of these segments. Results for the comparative periods have been reclassified accordingly.

### In-Service Generating Capacity by Segment

December 31, 2006  
22,147 MW



## Rate Regulation

A regulation was introduced pursuant to the *Electricity Restructuring Act, 2004* (Ontario), which provides that, effective April 1, 2005, OPG receives regulated prices for electricity generated from most of its baseload hydroelectric and all of the nuclear facilities that it operates. This comprises electricity generated from the Sir Adam Beck 1, 2 and Pump generating station, DeCew Falls 1 and 2, and R.H. Saunders hydroelectric facilities, and Pickering A and B and Darlington nuclear facilities.

The regulated price received by OPG for the first 1,900 megawatt hours ("MWh") of production from the regulated hydroelectric facilities in any hour is \$33.00/MWh (3.3¢/kWh). As an incentive to encourage maximum hydroelectric electricity production during peak demand periods, any production from these regulated hydroelectric facilities above 1,900 MWh in any hour receives the Ontario electricity spot market price. The regulated price received by OPG for production from the nuclear facilities is \$49.50/MWh (4.95¢/kWh). These regulated prices were established by the Province, based on a revenue requirement taking into account a forecast of production volumes and total operating costs, and a return on rate base, which assumed an average five per cent return on equity. Rate base is a regulatory construct that represents the average net level of investment in regulated fixed assets, deferred charges and an allowance for working capital. These initial prices took effect April 1, 2005, and are expected to remain in effect until at least March 31, 2008, at which time it is anticipated that new regulated prices to be established by the Ontario Energy Board ("OEB") will take effect.

The regulation directed OPG to establish variance accounts for costs incurred and revenues earned or foregone on or after April 1, 2005 due to deviations from the forecast information provided to the Province for the purposes of establishing regulated prices that are associated with differences in hydroelectric electricity production due to differences between forecast and actual water conditions; unforeseen changes to nuclear regulatory requirements or unforeseen technological changes; changes to revenues for ancillary services from the regulated facilities; acts of God (including severe weather events); and transmission outages and transmission restrictions. In addition, the regulation directed OPG to establish a deferral account for non-capital costs incurred on or after January 1, 2005 that are associated with the planned return to service of all units at the Pickering A nuclear generating station.

An amendment to the regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario) was made in February 2007. The amendment clarified certain aspects of the regulation and directed OPG to establish a deferral account related to certain changes in its liability for nuclear used fuel management and its liability for nuclear decommissioning and low and intermediate level waste management.

The amendment directed OPG to establish a deferral account to record, up to the effective date of the OEB's first order establishing regulated prices, the revenue requirement impact, as reflected in OPG's audited consolidated financial statements, of any changes in its nuclear liabilities arising from an Approved Reference Plan, approved after April 1, 2005, in accordance with the terms of the Ontario Nuclear Funds Agreement ("ONFA").

The production from OPG's other generating assets remains unregulated and continues to be sold at the Ontario electricity spot market price. However, 85 per cent of the generation output from OPG's other generating assets, excluding the Lennox generating station and forward sales as of January 1, 2005, is subject to a revenue limit. The output from a generating unit where there has been a fuel conversion and the incremental output from a generating station where there has been a refurbishment or expansion of these assets are also excluded from the output covered by the revenue limit. In addition, until the Transition – Generation Corporation Designated Rate Options ("TRO") expired on April 30, 2006, volumes sold under such options were excluded from the revenue limit rebate. The revenue limit, which was originally established for a period of 13 months ending April 30, 2006, was subsequently extended for an additional three years. Starting May 1, 2006, the revenue limit decreased to 4.6¢/kWh from the previous limit of 4.7¢/kWh. On May 1, 2007, the revenue limit will return to 4.7¢/kWh and increase to 4.8¢/kWh effective May 1, 2008. In addition, beginning May 1, 2006, volumes sold under a Pilot Auction administered by the Ontario Power Authority ("OPA") are subject to a revenue limit that is 0.5¢/kWh higher than the revenue limit applicable to OPG's other generating assets. Revenues above these two revenue limits are returned to the Independent Electricity System Operator ("IESO") for the benefit of consumers.

The implementation of regulated pricing for the generation from most of OPG's baseload hydroelectric stations and the nuclear generating stations that OPG operates, as well as the revenue limit on OPG's unregulated generating assets, replaced OPG's rebate obligations under the Market Power Mitigation Agreement effective April 1, 2005.

From market opening on May 1, 2002, and prior to April 1, 2005, OPG was required under its generation licence issued by the OEB to comply with prescribed market power mitigation measures, including a rebate mechanism. Under the Market Power Mitigation Agreement, OPG had been required to pay a rebate to the IESO equal to the excess, if any, of the average hourly spot energy price over 3.8¢/kWh for the amount of energy sales subject to the rebate mechanism for those generating stations that OPG continued to control. The IESO passed the rebate on to consumers. The amount of energy generated by OPG that was subject to the rebate mechanism was approximately 80 terawatt hours ("TWh") on an annual basis.

## Highlights

### Overview of Results

This section provides an overview of OPG's audited consolidated operating results. A detailed discussion of OPG's performance by reportable business segment is included under the heading, *Discussion of Operating Results by Business Segment*.

(millions of dollars)	2006	2005
<b>Revenue</b>		
Revenue before revenue limit and Market Power Mitigation Agreement rebates	5,725	6,949
Revenue limit rebate	(161)	(739)
Market Power Mitigation Agreement rebate	–	(412)
	<b>5,564</b>	5,798
<b>Earnings</b>		
Income before the following:	791	1,020
Impairment of long-lived assets	22	265
Income before interest, income taxes and extraordinary item	769	755
Net interest expense	193	197
Income before income taxes and extraordinary item	576	558
Income tax expenses	86	118
Income before extraordinary item	490	440
Extraordinary item	–	74
Net income	490	366
<b>Electricity production (TWh)</b>	<b>105.2</b>	108.5
<b>Cash flow</b>		
Cash flow provided by operating activities	397	1,201

Net income for the year ended December 31, 2006 was \$490 million compared to \$366 million in 2005, an increase of \$124 million. Income before income taxes for the year ended December 31, 2006 was \$576 million compared to income before taxes and an extraordinary item in 2005 of \$558 million, an increase of \$18 million. During 2005, OPG recorded a one-time extraordinary loss of \$74 million to reflect the impact of adopting rate regulated accounting for income taxes effective April 1, 2005.



The following is a summary of the factors impacting OPG's results for the year ended December 31, 2006 compared to results in 2005, on a before-tax basis:

(millions of dollars – before tax)

<b>Income before income taxes and extraordinary item for the year ended December 31, 2005</b>	<b>558</b>
Changes in gross margin	
Decrease in electricity sales prices after revenue limit and Market Power Mitigation Agreement rebates	(83)
Change in electricity generation by segment:	
Regulated – Nuclear	96
Regulated – Hydroelectric	(7)
Unregulated – Hydroelectric	46
Unregulated – Fossil-Fuelled	(181)
Trading revenue	58
Ancillary revenue	64
Other changes in gross margin	(28)
	(35)
Increase in pension and other post employment benefit costs	(177)
Increase in maintenance and repairs primarily for the nuclear and fossil-fuelled generating stations	(57)
Increase in nuclear planned outages	(46)
Amortization of Pickering A Return to Service deferral account balance	(21)
Write-off of excess inventory related to Pickering A Units 2 and 3 in 2005	57
Decrease in depreciation expense primarily due to extension of service lives of the coal-fired generating stations, Pickering B station and Unit 4 of the Pickering A station	89
Other changes	(35)
<b>Decrease in income before income taxes, excluding impairment of long-lived assets</b>	<b>(225)</b>
Impairment of long-lived assets – 2005	265
Impairment of long-lived assets – 2006	(22)
<b>Income before income taxes for the year ended December 31, 2006</b>	<b>576</b>

Earnings for the year ended December 31, 2006 were significantly affected by a reduction in gross margin from electricity sales due primarily to lower average sales prices and lower electricity generation compared to 2005. The decrease in electricity prices was primarily due to lower average Ontario spot market prices applicable to electricity generation from OPG's unregulated business segments. OPG's lower electricity generation during 2006 was primarily due to lower electricity demand in Ontario and higher generation from non-OPG generating stations, which contributed to reduced generation at OPG's fossil-fuelled stations. The lower generation from the fossil-fuelled generating stations was partially offset by higher generation from OPG's nuclear and unregulated hydroelectric generating stations.

Gross margin in 2006 was favourably affected by an increase in ancillary revenue compared to 2005, primarily due to revenue from the Lennox reliability must-run ("RMR") contract, and a higher margin on trading activities. The RMR contract, which commenced effective October 1, 2005, is a cost-based contract with the IESO that provides for regular payments, which are subject to adjustments for actual costs.

For the year ended December 31, 2006, OM&A expenses were \$2,777 million compared to \$2,516 million in 2005. The higher OM&A expenses were primarily due to an increase in pension and OPEB costs mainly due to changes in economic assumptions used to measure the costs. In 2006, OM&A expenses also included amortization of the Pickering A return to service costs, which were previously deferred in accordance with a regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario). Amortization commenced late in 2005 with the return to service of Unit 1 at the Pickering A nuclear generating station. In addition, the nuclear and fossil-fuelled business units incurred higher costs during 2006 as a result of an increase in repairs and maintenance expenditures for both planned and unplanned outages. In 2005, OM&A expenses were affected by a write-off of excess inventory acquired for the anticipated return to service of Units 2 and 3 at the Pickering A nuclear generating station.

Earnings were favourably affected by a decrease in depreciation expense of \$89 million during 2006 compared to 2005. The decrease in depreciation expense was primarily due to a service life extension, for accounting purposes, of the Nanticoke generating station during the third quarter

of 2005, and the subsequent extension of the service lives of all of the coal-fired generating stations during the third quarter of 2006, as a result of delays in the plan to replace coal-fired generation. In addition, in late 2005 and early 2006 respectively, OPG extended the remaining service lives of the Pickering A and B nuclear generating stations for purposes of calculating depreciation. This reduction was partially offset by an increase in depreciation expense due to the return to service of Unit 1 at the Pickering A nuclear generating station in November 2005 and other fixed asset additions during 2006.

OPG recognized an impairment loss on the Thunder Bay and Atikokan coal-fired generating stations in 2006 of \$22 million, which represented the carrying amount or net book value of these stations. OPG tested the recoverability of the carrying amounts of the coal-fired stations as a result of changes in circumstance, which included a decrease in forecast Ontario spot market prices and the extension of the lives of the coal-fired stations. It was determined that the Thunder Bay and Atikokan coal-fired generating stations would not be able to recover their operating and capital expenditures and carrying amount, over their remaining service lives.

OPG recorded an impairment charge of \$202 million related to its Lennox generating station in the first quarter of 2005, which contributed to higher earnings in 2006 relative to 2005. It was determined that the Lennox generating station, as a relatively high variable cost plant, would not be able to recover its carrying value from the wholesale electricity market in the future. Earnings were also reduced in 2005 as a result of the impairment charge of \$63 million related to Units 2 and 3 at the Pickering A nuclear generating station. Upon consideration of the scope of the refurbishment work, the costs and the risks related to the return to service of these two units, and the Company's focus on improving the performance of its other nuclear units, OPG's Board of Directors decided that while technically feasible, the return to service of these units was not justified on a commercial basis. The impairment charge represented the carrying value, including construction in progress of these two units.

In 2006, legislation was passed which eliminated the Large Corporations Tax and reduced future income tax rates. The Large Corporations Tax for the year ended December 31, 2005 was \$28 million. During the second quarter of 2006, OPG recorded a \$19 million increase in earnings to reflect the reduction in future income tax rates.

Net income during the year ended December 31, 2006 reflected the impact of accounting for income taxes for the regulated segments of the business using the taxes payable method for the entire year. Net income for the year ended December 31, 2005 reflected the impact of the taxes

payable method for only nine months, as this method was adopted upon inception of rate regulation on April 1, 2005. For the year ended December 31, 2006, OPG did not record a future income tax expense of \$89 million, which would have been recorded had OPG accounted for income taxes for the regulated segments using the liability method. Net income for year ended December 31, 2005 reflected the impact of not recording a future income tax expense of \$157 million. In the second quarter of 2005, as part of the transition to rate regulated accounting, OPG eliminated a net future income tax asset balance of \$74 million related to rate regulated segments and recorded a corresponding one-time extraordinary loss.

### Average Sales Prices

The weighted average Ontario spot electricity market price and OPG's average sales prices by reportable business segment, net of the revenue limit rebate for the period from April 1, 2005 to December 31, 2006, and net of the Market Power Mitigation Agreement rebate up to the inception of rate regulation on April 1, 2005, were as follows:

(¢/kWh)	2006	2005
Weighted average hourly Ontario spot electricity market price	<b>4.9</b>	7.2
Regulated – Nuclear	<b>4.9</b>	4.7
Regulated – Hydroelectric <sup>1</sup>	<b>3.5</b>	4.1
Unregulated – Hydroelectric <sup>2</sup>	<b>4.6</b>	5.2
Unregulated – Fossil-Fuelled <sup>2</sup>	<b>4.8</b>	5.5
OPG's average sales price	<b>4.6</b>	4.9

1 During the period from April 1, 2005 to December 31, 2006, electricity generated from stations in the Regulated – Hydroelectric segment received a fixed price of 3.3¢/kWh for the first 1,900 MWh of generation in any hour, and the Ontario spot electricity market price for generation above this level.

2 During the period from April 1, 2005 to December 31, 2006, 85 per cent of the electricity generated from unregulated stations, excluding the Lennox generating station and other contract volumes, was subject to a revenue limit. The revenue limit was based on an average price of 4.7¢/kWh from April 1, 2005 to April 30, 2006, and decreased to 4.6¢/kWh effective May 1, 2006.

OPG's average sales price for the year ended December 31, 2006 was 4.6¢/kWh compared to 4.9¢/kWh for 2005. The decrease in OPG's average sales price was due to lower Ontario spot market prices, partially offset by the impact of the introduction of regulated prices and other related regulatory changes effective April 1, 2005. Ontario spot market prices were considerably lower in 2006 primarily as a result of lower demand, higher production from low marginal cost generation, and lower natural gas prices.

As a result of regulated prices and the revenue limit rebate, OPG's average sales price continued to be lower than the weighted average hourly Ontario spot electricity market price.

## Electricity Generation

Total electricity generation during the year ended December 31, 2006 from OPG's generating stations was 105.2 TWh compared to 108.5 TWh in 2005. Electricity generation from nuclear stations increased primarily as a result of the return to service of Unit 1 at the Pickering A nuclear generating station in November 2005. Also, during the second quarter of 2005, Unit 4 at the Pickering A nuclear generating station was shut down for the duration of the quarter due to the inspection and repair of feeder pipes. OPG's fossil-fuelled generation was impacted by lower electricity demand in Ontario, higher non-OPG generation, and the increase in electricity generation from OPG's nuclear generating stations.

OPG's results are affected by changes in demand resulting from variations in seasonal weather conditions. The following table provides a comparison of Heating and Cooling Degree Days for the years ended December 31:

	2006	2005
Heating Degree Days <sup>1</sup>		
Total for year	<b>3,346</b>	3,749
Ten-year average	<b>3,626</b>	3,704
Cooling Degree Days <sup>2</sup>		
Total for year	<b>391</b>	551
Ten-year average	<b>372</b>	356

1 Heating Degree Days are recorded on days with an average temperature below 18°C, and represent the aggregate of the differences between the average temperature and 18°C for each day during the period, as measured at Pearson International Airport.

2 Cooling Degree Days are recorded on days with an average temperature above 18°C, and represent the aggregate of the differences between the average temperature and 18°C for each day during the period, as measured at Pearson International Airport.

Heating Degree Days for 2006 decreased compared to 2005 primarily due to warmer weather in Ontario during the winter, early spring, and December of 2006. The warmer temperature reduced electricity demand in Ontario in 2006.

Cooling Degree Days for 2006 decreased compared to 2005. Ontario experienced lower temperatures during the summer of 2006 compared to the same period in 2005, which also contributed to lower demand for electricity in Ontario in 2006.

## Cash Flow from Operations

Cash flow provided by operating activities for 2006 was \$397 million compared to \$1,201 million during 2005. The decrease in cash flow from operating activities was primarily due to lower revenue before rebates as a result of lower Ontario spot electricity market prices, partially offset by the impact of lower expenditures on fuel and higher non-energy revenue.

## Recent Developments

### *Appointment of Chief Operating Officer*

In December 2006, OPG announced the appointment of Mr. Pierre Charlebois as Chief Operating Officer. Mr. Charlebois served as OPG's Chief Nuclear Officer from December 2003 to November 2006. The appointment reflects OPG's commitment to improve the operational effectiveness of OPG's nuclear, hydroelectric and fossil-fuelled generating businesses.

### *Lennox Generating Station*

In January 2007, the OEB issued a decision approving a second RMR contract between OPG and the IESO for the Lennox generating station, for the period from October 1, 2006 to September 30, 2007. RMR contracts are designed to ensure that generating stations remain available to produce electricity when called upon in order to maintain the reliability of the electricity system. In its decision, the OEB deemed it appropriate for OPG to recover the fixed and variable operating costs of the Lennox generating station that are not recovered through market revenues. The RMR contract is a cost-based contract that provides for regular payments, which are subject to adjustments for actual costs.

## Vision, Core Business and Strategy

OPG's mandate is to cost effectively produce electricity from its diversified generation assets, while operating in a safe, open and environmentally responsible manner. To accomplish its mandate and strategic objectives, OPG is focused on the following four corporate strategies: improving generating asset performance; increasing its generating capacity; achieving financial sustainability; and achieving excellence in corporate governance, safety, social responsibility, corporate citizenship and environmental stewardship.

## Improving the Performance of Generating Assets

### *Nuclear Generating Assets*

OPG's strategic objective is to operate the Darlington and Pickering A and B nuclear generating stations in a safe, efficient and cost effective manner, while undertaking prudent investments to improve their reliability and operating performance. To achieve these objectives, various programs and initiatives have been implemented to improve safety performance, improve the material condition and reliability of the operating units, optimize planned outages, reduce maintenance backlogs, mitigate technological risks through comprehensive inspection and testing programs, focus on production unit energy costs, and continue to address human resource demographic issues.

OPG is in the process of placing Units 2 and 3 at the Pickering A nuclear generating station in a safe state for the remaining life of the station and an additional 30-year period prior to dismantlement. This project involves de-fuelling the reactors, removing all heavy water, and reconfiguring the station, including the control room, as a two unit station. These activities must be conducted while meeting nuclear, radiological, industrial safety, and environmental protection standards.

Pursuant to the direction from the Minister of Energy in June of 2006, OPG has begun a feasibility study on the refurbishment of its Pickering B and Darlington nuclear generating facilities. OPG has initiated an assessment of the feasibility for refurbishing the Pickering B nuclear generating station to support its continued operation beyond 2015. The assessment will be a systematic, thorough review of the safety, environmental, financial and logistical aspects of refurbishment and continued operation of the nuclear generating station. OPG received confirmation from the Canadian Nuclear Safety Commission ("CNSC") that a Federal Environmental Assessment ("EA") is required prior to the refurbishment of the Pickering B nuclear generating station. The CNSC intends to issue draft guidelines outlining issues to be considered and included in the EA. The results of the EA will be documented in an EA study report, which will be publicly available. It is expected that an EA report will be ready in late 2007. OPG plans to make a recommendation to its Board in the first quarter of 2008. Following this, work will begin on the assessment of the business case for refurbishing the Darlington units.

#### **Hydroelectric Generating Assets**

OPG's strategic objective is to improve production from its existing hydroelectric generating assets in a cost effective and efficient manner. To achieve this objective, prudent investments will be made to maintain and/or improve the condition, reliability and efficiency of the hydroelectric generating assets. Programs and initiatives are underway to increase the availability of existing stations by replacing aging and obsolete equipment, accelerating runner upgrades, and enhancing maintenance practices. Performance improvements will be pursued while maintaining OPG's focus on employee and public safety, dam safety, environmental stewardship, and community relations. In 2006, hydroelectric capacity increased by 25 MW as a result of runner upgrades at three unregulated hydroelectric generating stations. In addition, plans are being developed for the conversion of Sir Adam Beck 1, Unit 7 from a 25 to 60 cycle load requirement. The conversion would increase hydroelectric generating capacity by an estimated additional 58 MW, and would be in service for early 2009.

#### **Fossil-Fuelled Generating Assets**

OPG's strategic objective is to maintain the productive capability of its coal-fired generating facilities, while continuing to operate in compliance with all applicable laws and regulations. To achieve this objective, various initiatives are in place to address the impacts of increased unit starts and stops, in part due to the role that the fossil-fuelled plants perform as intermediate and peaking facilities. In addition, OPG will ensure continued environmental compliance, and recruit and retain staff to ensure adequate expertise is available to both operate and maintain the units until their closure.

In June 2006, the Ministry of Energy announced that, as a result of additional capacity requirements to maintain system reliability, further delays will be necessary in the plan to replace coal-fired generation by 2009. The Minister directed the OPA to determine how best to replace coal-fired generation in the earliest practical timeframe and recommend options for cost effective measures to reduce air emissions from coal-fired generation. In its November 2006 publication titled "Ontario's Integrated Power System Plan, Discussion Paper 7: Integrating the Elements – A Preliminary Plan," the OPA indicated that coal-fired generation potentially could be replaced by 2011–2012. The report also indicated that reliability considerations suggest, however, retaining the option of maintaining about 3,000 MW of coal capacity until 2014 as insurance against possible delays in acquiring other resources. Plans to reduce the environmental impacts of coal-fired generation that remain in service are currently being evaluated.

Maintenance programs and performance improvement initiatives at OPG's coal-fired generating stations that were appropriate for an earlier shutdown have been re-assessed assuming longer plant operations. Several environmental initiatives have also been undertaken at both the Nanticoke and Lambton generating stations to address a number of key issues such as particulates, heat rates, water temperatures and noise abatement. Deferral of coal-fired plant closures has resulted in a further review of staffing requirements and strategies including focused recruiting efforts to maintain plant operating capability.

#### **Increasing OPG's Generating Capacity**

OPG's strategy with respect to increasing its generating capacity is to expand, develop, and/or improve its hydroelectric generating capacity through expansion and redevelopment of its existing sites, as well as the pursuit of new projects where feasible. In addition, OPG, in consultation with its shareholder, plans to increase its generating capacity by exploring and developing, where feasible, natural gas and nuclear opportunities in Ontario. OPG will undertake these investments on its own or through partnerships. OPG is currently involved in the following hydroelectric, natural gas and nuclear generation projects.

### ***Niagara Tunnel***

The Niagara tunnel project will increase the amount of water flowing to existing turbines at OPG's Sir Adam Beck generating stations in Niagara, allowing the stations to utilize available water more effectively. Average annual generation is expected to increase by about 1.6 TWh.

In September 2006, on-site assembly of the tunnel boring machine was completed and excavation of the tunnel commenced. The intake configuration required the replacement of the existing accelerating wall and the installation of a cellular cofferdam, which were completed in 2006. The project is expected to be completed in late 2009.

The project is expected to cost approximately \$985 million. Capital project expenditures for the year ended December 31, 2006 were \$161 million and life-to-date capital expenditures were approximately \$244 million. The project is debt financed through the Ontario Electricity Financial Corporation ("OEFC").

### ***Lac Seul***

OPG is constructing a new 12.5 MW hydroelectric generating station on the English River. The new Lac Seul generating station will utilize a majority of the spill currently passing the existing Ear Falls generating station, thus increasing the overall efficiency, capacity and energy generated from this location. A design-build contract was awarded and construction started during the first quarter of 2006, with the in-service date planned for the fourth quarter of 2007. Total project costs are expected to be \$47 million.

In 2006, the water conveyance tunnel, the tailrace channel excavation, and the intake cofferdam were substantially completed. The powerhouse civil foundation and superstructure were completed in January 2007. Major sub-assemblies have been delivered to the site and pre-installation work has started. Capital project expenditures for the year ended December 31, 2006 were approximately \$24 million and life-to-date capital expenditures were approximately \$27 million. OPG has negotiated the project's debt financing with the OEFC and is in discussions with the OPA for a contract for the production from the new facility.

### ***Lower Mattagami***

In May 2006, OPG provided development alternatives to the Province to increase the generating capacity of four hydroelectric generating stations on the Lower Mattagami River. The incremental capacity associated with these alternatives ranged from approximately 140 to 450 MW.

In May 2006, OPG received a letter from the Minister of Energy, which directed OPG to proceed immediately with the definition phase for a 450 MW development which includes the replacement of the Smoky Falls generating station and the expansion of Little Long, Harmon and Kipling generating stations, all of which are located on the Lower Mattagami River. OPG was also directed to initiate discussions with Ministry staff on a power purchase agreement.

During the latter part of 2006, OPG was engaged in consultations with the First Nations stakeholders, identification of EA requirements, discussions with Hydro One regarding transmission upgrades, and detailing the technical specifications of the project. In addition, OPG received and is reviewing pre-qualification documents from three design/build proponents as well as from four water-to-wire suppliers for the supply and installation of the required generating equipment for the project.

### ***Portlands Energy Centre***

OPG entered into a partnership with TransCanada Energy Ltd. ("TransCanada"), through Portlands Energy Centre L.P. ("PEC"), to pursue the development of a 550 MW gas-fired, combined cycle station on the site of the former R.L. Hearn generating station, near downtown Toronto. OPG has a 50 per cent ownership interest in the joint venture.

During the first quarter of 2006, the Province directed the OPA to negotiate an agreement with PEC for the purchase of electricity. PEC signed a 20-year Accelerated Clean Energy Supply ("ACES") contract with the OPA during the third quarter of 2006. PEC entered into an engineer-procure-construct ("EPC") contract to construct the facility, and construction started in 2006. PEC is expected to be operational in simple cycle mode with a capacity of up to 340 MW to meet peak summer demand beginning June 1, 2008. The plant is expected to be completed and fully operational in the second quarter of 2009, providing up to 550 MW of power in combined cycle mode. The capital cost of PEC is estimated to be \$730 million excluding capitalized interest. A significant proportion of this capital cost relates to the EPC contract.

OPG's share of capital project expenditures for the year ended December 31, 2006 was approximately \$97 million. OPG has negotiated financing for its share of the project with the OEFC.

### ***Lakeview Site***

OPG is continuing with decommissioning and demolition of the Lakeview coal-fired generating station, having closed the station in 2005 after more than 40 years of service. OPG is exploring the potential development of a gas-fuelled electricity generating station at the site. The construction of a new plant would proceed only after required approvals and completion of a power purchase agreement.

### ***New Nuclear Generating Units***

As directed by the Minister of Energy in June of 2006, OPG initiated a federal approvals process with the CNSC in September of 2006 by filing with the CNSC an Application for a Site Preparation Licence for new nuclear generating units at OPG's Darlington nuclear generating site. The CNSC will review OPG's application and will determine the EA requirements.

### **Achieving Financial Sustainability**

With respect to its strategic financial objectives, OPG's mandate, as agreed with its Shareholder, states that: as an Ontario Business Corporations Act corporation with a commercial mandate, OPG will operate on a financially sustainable basis and maintain the value of its assets for its shareholder, the Province. In addition, as a transition to a sustainable financial model, any significant new generation project approved by the OPG Board of Directors and agreed to or directed by the Shareholder, may receive financial support from the Province, if and as appropriate.

OPG's financial priority, operating as a commercial enterprise, is to achieve a sustainable level of financial performance. Inherent in this priority is the objective of ensuring that sufficient funds are available to achieve OPG's strategic objectives of improving the performance of its generating assets and increasing its generating capacity.

OPG has employed a number of strategies to achieve a level of sustainable financial performance, while maximizing funds from operations. OPG's ability to increase its revenues is constrained as it receives regulated prices for electricity produced from its nuclear generating stations and most of its baseload hydroelectric generating stations, and the majority of the output from its other generating assets is subject to a revenue limit. In light of this constraint, OPG is focused on implementing effective cost management initiatives that include optimizing the management of available resources and identifying and implementing cost reduction programs. These initiatives will be balanced with additional investments required to continue to improve the performance and reliability of OPG's aging generation assets.

To the extent that additional funds, beyond those generated from operations, are required to achieve its strategic objectives of improving the performance of its generating assets and increasing its generating capacity, OPG plans to continue to seek opportunities to diversify its sources of funding and increase its access to cost effective capital. As a result of forecast liquidity constraints in 2007, OPG is in discussions with its Shareholder regarding options to ensure that adequate financing resources are available to fund on-going operational requirements and new generation development. By ensuring access to cost effective funding and maintaining its investment grade credit ratings, OPG will ensure its status as a long term, commercially viable investment.

### **Excellence in Corporate Governance, Safety, Social Responsibility, Corporate Citizenship and Environmental Stewardship**

Another of OPG's strategic objectives within its mandate is to operate in accordance with the highest corporate standards, including, but not limited to, the areas of corporate governance, safety, and sustainable development.

### **Corporate Governance**

OPG's Board of Directors is made up of individuals with substantial expertise in managing and restructuring large businesses, managing and operating nuclear stations, managing capital intensive companies, and overseeing regulatory, government and public relations. The Board has established a number of committees to focus on areas critical to the success of the Company.

OPG's corporate governance strategy is to continually improve the policies and procedures used to direct and manage the corporation to enhance shareholder value and ensure financial viability. OPG continues to implement initiatives to enhance corporate governance practices in line with existing Ontario Securities Commission ("OSC") regulatory requirements, with the objective of strengthening the organization. These initiatives are described in the Corporate Governance section on pages 50 to 56.

### **Safety**

OPG is committed to achieving excellent safety performance and striving for continuous improvement with the goal of minimizing injuries. A primary objective is to achieve excellence in employee and public safety through the development and implementation of formal safety management systems, targeted risk mitigation programs, and a corporate commitment to safety. Continuous oversight and reporting provide management with information on the effectiveness of the safety management efforts, compliance with legal and corporate requirements, and safety performance trends. Oversight activities include internal and external safety management system audits, work protection code audits, and specific operational safety risk reviews. OPG also has a rigorous incident management system, which requires that all incidents, including near misses, be reported and investigated, and that corrective action plans are developed to prevent reoccurrences.

A contractor management program ensures that contractors contribute to OPG's strong safety culture and maintain a level of safety equivalent to that of OPG employees. Initiatives have been implemented to address young worker safety issues within OPG and in the communities where we operate. A commitment to public safety is an important part of the operation of its generating stations, including standards established in the area of public waterways safety.

OPG measures its safety performance primarily through two performance indicators – Accident Severity Rate ("ASR") and All Injury Rate ("AIR"). The ASR is a measure of the number of days lost due to injuries. In 2006, OPG experienced 5.87 days lost per 200,000 hours worked compared to 2.03 in 2005. Although the number of worker injuries was similar to that of 2005, the injuries were more severe, requiring an increase in recuperation days required prior to the employees returning to work. The AIR provides a measure of the frequency of injuries resulting in lost time or requiring medical treatment. In 2006, OPG experienced 1.30 injuries per 200,000 hours worked compared to 1.33 in 2005.

### ***Sustainable Development***

OPG's objective is to become a sustainable development company by balancing financial growth, social responsibility and environmental leadership. OPG is committed to minimizing its impact on the environment; operating its facilities safely, reliably and responsibly; and being an engaged and productive member of its host communities. OPG's sustainable development activities can be divided into two categories: Environmental Stewardship, and Social and Corporate Responsibility.

### **Environmental Stewardship**

OPG's Environmental Policy states that "OPG will strive to continually improve its environmental performance" and that the Environmental Policy is an important part of OPG's commitment to Sustainable Development. This policy further commits OPG to meet all legal requirements and voluntary commitments, with the objective of exceeding those standards where appropriate and feasible. Other goals include integrating environmental factors into business planning and decision-making and maintaining environmental management systems ("EMSs") at its generating facilities consistent with the ISO 14001 standard. More information on OPG's emissions into the environment and compliance with environmental laws is included within the *Risk Management – Environmental Risk* section.

OPG utilizes a number of performance indicators to monitor environmental performance, including sulphur dioxide ("SO<sub>2</sub>") and nitrogen oxides ("NO<sub>x</sub>"). Acid gas (SO<sub>2</sub> and NO<sub>x</sub>) emissions were 118 gigagrams (Gg) in 2006 compared to 153 Gg in 2005. The reduction in emissions was primarily a result of lower fossil production in 2006 primarily due to lower Ontario electricity demand, improved performance from the selective catalytic reduction equipment installed at OPG's Nanticoke and Lambton fossil-fuelled generation stations and the use of lower sulphur fuels at OPG's fossil-fuelled stations.

### **Social and Corporate Responsibility**

Contributing to the quality of life in communities where companies operate is a corporate responsibility as well as a societal expectation. OPG is committed to being an active and good corporate citizen by strengthening relationships with the communities that host OPG's generating facilities. At the corporate level, as well as through the actions of employees, OPG plays a significant role in local communities by donating time and resources. OPG's Corporate Citizenship Program provides financial and in-kind support to registered charities and not-for-profit environmental, educational and community organizations whose initiatives reflect OPG's values. Employees donate funds through an annual charity campaign and their time, expertise and energy through numerous personal acts of volunteerism.

OPG is committed to openness and transparency in its reporting to the broader community. This includes operational and financial reports that are prepared in a manner that users can easily understand and distributed in a timely manner.

## **Capability to Deliver Results**

### **Liquidity and Capital Resources**

OPG's financial condition remained stable throughout 2006 following implementation of the regulatory changes which were introduced in 2005. During the year, OPG repaid \$806 million of its maturing long-term debt. In addition, new committed debt financing was secured for OPG's interest in the Portlands Energy Centre and Lac Seul generating station projects from the OEFC in the form of long-term debt, on commercial terms and rates.

Liquidity requirements are primarily supported by a bank syndicated credit facility under which OPG issues commercial paper to fund its short-term requirements, and a number of financing arrangements held with the OEFC. As a result of forecast liquidity constraints in 2007, OPG is in discussions with its Shareholder and the OEFC regarding options to ensure that adequate financing resources are available to fund ongoing operational requirements and new generation development.

### **Generating Assets**

OPG has increased the productive capacity of its hydroelectric stations, extended their service lives and invested significant capital for the replacement of aging equipment, upgrades to runners and station automation, and enhanced maintenance practices. Programs are in place to further improve the hydroelectric stations, which already operate with high efficiency and availability.

OPG continues to implement initiatives to improve the reliability and predictability of each of the nuclear generating stations. These initiatives are designed to address the specific technology requirements and risks at each of OPG's nuclear generating stations. The Darlington nuclear generating station is the most recently constructed station in OPG's nuclear fleet and operates with the highest reliability. The two operating units at the Pickering A nuclear generating station have recently been refurbished and are in good material condition. Programs are underway at the Pickering B nuclear generating station to mitigate technological risks and to improve its condition and performance.

OPG will continue to maintain the reliability and productive capacity of its coal-fired generating stations until their scheduled closure dates.

OPG has a number of potential sites for new generating asset development in Ontario. The completion of the decommissioning activity at OPG's Lakeview generating station will provide a brownfield site with the potential for development of additional generating capacity in the Greater Toronto Area.

In addition to the discussion in this section, OPG's capability to deliver results is affected by factors discussed in the *Risk Management* section.

### Skilled Workforce

As of December 31, 2006, OPG had approximately 11,500 regular employees. OPG has considerable experience in operating and maintaining generating stations through its trained and qualified technical employees. Due to an aging workforce, OPG's challenge is to attract and retain a skilled workforce to replace retiring employees. Approximately 35 per cent of OPG's workforce was over the age of 50 at December 31, 2006. OPG has initiated a comprehensive resource and succession planning program to address demographic issues related to a high percentage of employees that are eligible for retirement over the next five years, as well as those staffing issues associated with the closure of the coal-fired generating stations.

The Company's collective agreement with the Power Workers' Union runs through March 31, 2009 and the labour agreement with The Society of Energy Professionals runs through December 31, 2010. As of December 31, 2006, the Company had approximately 90 per cent of its regular labour force represented by collective bargaining agreements.

### Ontario Electricity Market Trends

Ontario's IESO reported that energy consumed in Ontario was 151 TWh in 2006, which represented a decrease of 3.8 per cent from 157 TWh consumed in 2005. OPG's electricity generating facilities produced 70 per cent of Ontario's 2006 electricity consumption. The combination of increased electricity supply and lower electricity demand in Ontario during 2006 contributed to the lowest annual weighted average hourly Ontario spot electricity market price since the electricity market opened in 2002. The weighted average price for 2006 was 4.9 ¢/kWh, which was a decrease of over 30 per cent when compared to 7.2 ¢/kWh in 2005.

Ontario set a new all-time record for electricity demand of 27,005 MW on August 1, 2006. This record demand exceeded the previous peak set in 2005 of 26,160 MW. However, despite the record peak in 2006, total electricity consumed declined in 2006 compared to 2005. The IESO reported that Ontario's nuclear generating facilities increased their output by three per cent to 84 TWh and provided 54 per cent of Ontario's electricity supply. Hydroelectric generating production remained steady at 22 per cent, or 35 TWh. Electricity generation from coal-fired generating facilities declined three per cent from 2005, which represented 16 per cent of all Ontario electricity generation or 25 TWh. Other fuels, including oil, gas and alternative sources, supplied the remaining eight per cent of Ontario's electricity consumption.

In the IESO's 18-Month Outlook published on December 21, 2006, the IESO indicated that Ontario's existing installed electricity generating capacity was 31,189 MW, an increase of 558 MW when compared

to 2005. OPG's in-service electricity generating capacity at the end of 2006 was 22,147 MW or 71 per cent of Ontario's capacity. The expected peak electricity demand in the summer of 2007, under normal weather conditions, is forecast to be 25,658 MW. The IESO reported that over the next 18 months, the outlook for Ontario's supply/demand balance remains positive as a result of a combination of an additional 1,000 MW of electricity generating capacity and a lower forecast for growth in energy consumption and peak electricity demand. New electricity supply includes two gas-fired electricity generating facilities that will contribute to maintaining reliability in and around the Greater Toronto Area. Phase One of the Goreway Station natural gas-fired electricity generating facility is expected to come into service before the summer of 2007, and Phase One of the Portlands Energy Centre is planned to come into service before the summer of 2008.

The IESO's forecast of energy consumption in 2007 is 155 TWh, which represents an increase of approximately 2.5 per cent over consumption in 2006. Significantly lower average electricity sales prices in 2006 had a material impact on OPG's revenues. Electricity prices are forecast to not materially increase in 2007 compared to 2006.

Fuel prices can have a significant impact on revenue and gross margin, both in terms of the underlying commodity price and the United States dollar ("USD") to Canadian dollar exchange rate. During 2006, spot prices for Appalachian and Powder River Basin coal, natural gas, and oil experienced slight decreases to modest increases. OPG has a fuel hedging program, which includes fixed price and indexed contracts for fossil and nuclear fuels, as well as commodity derivatives. Foreign exchange derivatives are used to manage exposure to anticipated USD denominated purchases.

In March 2007, Ontario's Integrated Power System Plan ("IPSP"), being prepared by the OPA, will be submitted to the OEB for their review and approval. The plan will identify the conservation, generation, and transmission investments that are needed in the next three to five years, indicate the preparatory work required for the subsequent five years, and chart broad directions for the development of the electricity system for the balance of the planning period.

### Business Segments

Prior to the introduction of rate regulation, OPG had two reportable business segments: Generation and Energy Marketing. A separate category, Non-Energy and Other, included revenue and certain costs not allocated to its business segments.

With the introduction of rate regulation, OPG revised its reportable business segments to separately reflect the regulated and unregulated aspects of its business. Since the second quarter of 2005, OPG reported its business segments as Regulated – Nuclear, Regulated – Hydroelectric,



and Unregulated Generation. Beginning in the first quarter of 2006, OPG separated the Unregulated Generation business segment into two reportable segments identified as Unregulated – Fossil-Fuelled and Unregulated – Hydroelectric, as a result of changes in the management structure of these segments. Results for the comparative periods were reclassified to reflect the revised disclosure.

OPG has entered into various energy and related sales contracts with its customers to hedge commodity price exposure to changes in electricity prices associated with the spot market for electricity in Ontario. Contracts that are designated as hedges of OPG's generation revenues are included with electricity production revenues in each segment up to March 31, 2005, and in the Unregulated – Hydroelectric and Unregulated – Fossil-Fuelled generation segments after that date. Gains or losses in these hedging transactions are recognized in revenue over the terms of the contract when the underlying transaction occurs.

#### **Regulated – Nuclear Segment**

OPG's Regulated – Nuclear business segment operates in Ontario, generating and selling electricity from the nuclear generating stations that it owns and operates. The business segment includes electricity generated by the Pickering A and B, and Darlington nuclear generating stations. This business segment also includes revenue under the terms of a lease arrangement with Bruce Power related to the Bruce nuclear generating stations. This arrangement includes lease revenue and revenue from engineering analysis and design, technical and other services. Revenue is also earned from isotope sales and ancillary services. Ancillary revenues are earned through voltage control/reactive support.

#### **Regulated – Hydroelectric Segment**

OPG's Regulated – Hydroelectric business segment operates in Ontario, generating and selling electricity from most of its baseload hydroelectric generating stations. The business segment is comprised of electricity generated by the Sir Adam Beck 1, 2 and Pump generating station, DeCew Falls 1 and 2, and the R.H. Saunders hydroelectric facilities. The Regulated – Hydroelectric business segment also includes ancillary revenues related to these stations earned through offering available generating capacity as operating reserve and through the supply of other ancillary services including voltage control/reactive support, certified black start facilities and automatic generation control.

#### **Unregulated – Hydroelectric Segment**

The Unregulated – Hydroelectric business segment operates in Ontario, generating and selling electricity from its hydroelectric generating stations that are not subject to rate regulation. The Unregulated – Hydroelectric business segment also includes ancillary revenues earned through offering available generating capacity as operating reserve,

and through the supply of other ancillary services including voltage control/reactive support, certified black start facilities and automatic generation control, and revenues from other services.

#### **Unregulated – Fossil-Fuelled Segment**

The Unregulated – Fossil-Fuelled business segment operates in Ontario, generating and selling electricity from its fossil-fuelled generating stations, which are not subject to rate regulation. The Unregulated – Fossil-Fuelled business segment also includes ancillary revenues earned through offering available generating capacity as operating reserve, and through the supply of other ancillary services including voltage control/reactive support and automatic generation control, and revenues from other services.

#### **Other**

The Other category includes revenue that OPG earns from its 50 per cent joint venture share of the Brighton Beach Power Limited Partnership ("Brighton Beach") related to an energy conversion agreement between Brighton Beach and Coral Energy Canada Inc. ("Coral"). The revenue and expenses related to OPG's trading and other non-hedging activities are also included in the Other category. As part of these activities, OPG transacts with counterparties in Ontario and neighbouring energy markets in predominantly short-term trading activities of typically one year or less in duration. These activities relate primarily to physical energy that is purchased and sold at the Ontario border, sales of financial risk management products and sales of energy-related products. All contracts that are not designated as hedges are recorded as assets or liabilities at fair value, with changes in fair value recorded in other revenue as gains or losses. In addition, the Other category includes revenue from real estate rentals.

#### **Key Generation and Financial Performance Indicators**

Key performance indicators that directly pertain to OPG's mandate and corporate strategies are measures of production efficiency, cost effectiveness, and environmental performance. OPG evaluates the performance of its generating stations using a number of key performance indicators, which vary depending on the generating technology. These indicators are defined in this section and are discussed in the *Discussion of Operating Results by Business Segment* section.

#### **Nuclear Unit Capability Factor**

OPG's nuclear stations operate as baseload facilities as they have low marginal costs and are not designed for fluctuating production levels to meet peaking demand. The nuclear unit capability factor is a key measure of nuclear station performance. It is the amount of energy that the

unit(s) generated over a period of time, adjusted for externally imposed constraints such as transmission or demand limitations, as a percentage of the amount of energy that would have been produced over the same period had the unit(s) produced maximum generation. Capability factors are primarily affected by planned and unplanned outages. Capability factors by industry definition exclude grid-related unavailability.

**Fossil-Fuelled and Hydroelectric Equivalent Forced Outage Rate ("EFOR")**

OPG's fossil-fuelled stations provide a flexible source of energy and operate as baseload, intermediate and peaking facilities, depending on the characteristics of the particular stations. OPG's hydroelectric stations operate primarily as baseload facilities and provide a reliable and low-cost source of renewable energy. A key measure of the reliability of the fossil-fuelled and hydroelectric stations is their ability to be available to produce electricity when called upon. EFOR is an index of the reliability of the generating unit measured by the ratio of time a generating unit is forced out of service, including any forced deratings, compared to the amount of time the generating unit was available to operate.

**Hydroelectric Availability**

Hydroelectric availability is a measure of the reliability of a hydroelectric generating unit represented by the percentage of time the generating unit is capable of providing service, whether or not it is actually in-service, compared to the total time for a respective period.

**Nuclear Production Unit Energy Cost ("PUEC")**

Nuclear PUEC is used to measure the operations-related costs of production of OPG's nuclear generating assets. Nuclear PUEC is defined as nuclear fuel, OM&A expenses including allocated corporate costs, and variable costs

related to used fuel disposal and the disposal of low and intermediate level radioactive waste materials, divided by total energy produced.

**Hydroelectric OM&A Expense per MWh**

Hydroelectric OM&A expense per MWh is used to measure the cost effectiveness of the hydroelectric generating stations. It is defined as total hydroelectric OM&A expenses, including allocated corporate costs, divided by hydroelectric electricity generation.

**Fossil-Fuelled OM&A Expense per MW**

Since fossil-fuelled generating stations are primarily employed during periods of intermediate and peak demand, the cost effectiveness of these stations is measured by their total OM&A expenses, including allocated corporate costs, divided by total station nameplate capacity.

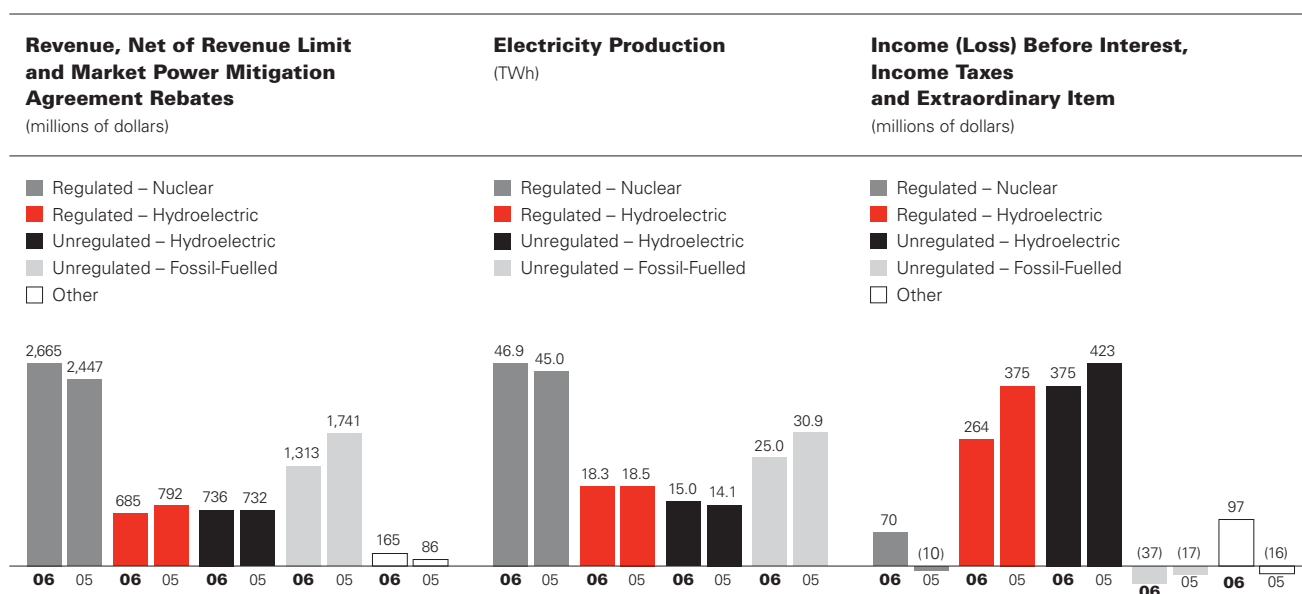
**Other Key Indicators**

In addition to performance and cost effectiveness indicators, OPG has identified certain environmental indicators. These indicators are discussed under the heading, Risk Management.

**Discussion of Operating Results by Business Segment**

This section summarizes OPG's key results by segment for the years ended December 31, 2006 and 2005. Although the regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario) became effective commencing April 1, 2005, results for the entire 2005 year were reclassified according to the business segment definitions. The operating results for the first quarter of 2005 prior to rate regulation reflect a significantly different economic environment from that introduced by rate regulation.

Years Ended December 31



The following table provides a summary of revenue, earnings and key generation and financial performance indicators by business segment:

(millions of dollars)	2006	2005
<b>Revenue, net of revenue limit and Market Power Mitigation Agreement rebates</b>		
Regulated – Nuclear	<b>2,665</b>	2,447
Regulated – Hydroelectric	<b>685</b>	792
Unregulated – Hydroelectric	<b>736</b>	732
Unregulated – Fossil-Fuelled	<b>1,313</b>	1,741
Other	<b>165</b>	86
	<b>5,564</b>	5,798
<b>Income (loss) before interest, income taxes and extraordinary item</b>		
Regulated – Nuclear	<b>70</b>	(10)
Regulated – Hydroelectric	<b>264</b>	375
Unregulated – Hydroelectric	<b>375</b>	423
Unregulated – Fossil-Fuelled	<b>(37)</b>	(17)
Other	<b>97</b>	(16)
	<b>769</b>	755
<b>Electricity Generation (TWh)</b>		
Regulated – Nuclear	<b>46.9</b>	45.0
Regulated – Hydroelectric	<b>18.3</b>	18.5
Unregulated – Hydroelectric	<b>15.0</b>	14.1
Unregulated – Fossil-Fuelled	<b>25.0</b>	30.9
Total electricity generation	<b>105.2</b>	108.5
<b>Nuclear unit capability factor (per cent)</b>		
Darlington	<b>88.7</b>	90.6
Pickering A	<b>72.0</b>	69.9
Pickering B	<b>75.2</b>	77.7
<b>Equivalent forced outage rate (per cent)</b>		
Regulated – Hydroelectric	<b>1.5</b>	1.2
Unregulated – Hydroelectric	<b>1.9</b>	1.4
Unregulated – Fossil-Fuelled	<b>14.1</b>	15.9
<b>Availability (per cent)</b>		
Regulated – Hydroelectric	<b>94.2</b>	92.7
Unregulated – Hydroelectric	<b>92.4</b>	92.2
<b>Nuclear PUEC (\$/MWh)</b>	<b>42.87</b>	40.24
<b>Regulated – Hydroelectric OM&amp;A expense per MWh (\$/MWh)</b>	<b>5.01</b>	4.23
<b>Unregulated – Hydroelectric OM&amp;A expense per MWh (\$/MWh)</b>	<b>12.63</b>	10.55
<b>Unregulated – Fossil-Fuelled OM&amp;A expense per MW (\$000/MW)</b>	<b>61.1</b>	53.0

**Regulated – Nuclear Segment**

(millions of dollars)	2006	2005
Revenue net of Market Power Mitigation Agreement rebate	2,665	2,447
Fuel expense	122	115
Gross margin	2,543	2,332
Operations, maintenance and administration	1,967	1,804
Depreciation and amortization	343	359
Accretion on fixed asset removal and nuclear waste management liabilities	490	467
Earnings on nuclear fixed asset removal and nuclear waste management funds	(371)	(381)
Property and capital taxes	44	30
Income before impairment of long-lived assets	70	53
Impairment of long-lived assets	–	63
Income (loss) before interest and income taxes	70	(10)

**Revenue**

(millions of dollars)	2006	2005
Regulated generation sales	2,312	1,621
Spot market sales, net of hedging instruments	–	662
Market Power Mitigation Agreement rebate	–	(160)
Variance account	1	(1)
Other	352	325
Total revenue	2,665	2,447

Regulated – Nuclear revenue was \$2,665 million for the year ended December 31, 2006 compared to \$2,447 million in 2005. The increase in revenue was primarily due to higher electricity generation of 1.9 TWh in 2006 compared to 2005, and higher sales prices related to the introduction of regulated prices effective April 1, 2005.

**Electricity Prices**

Electricity generation from stations in the Regulated – Nuclear segment have received a fixed price of 4.95¢/kWh since the introduction of rate regulation effective April 1, 2005. For the year ended December 31, 2005, OPG's Regulated – Nuclear sales price was 4.7¢/kWh, after taking into account the regulated price for the last three quarters of 2005, and the spot market sales price, net of the Market Power Mitigation Agreement rebate for the first quarter of 2005.

**Volume**

Electricity generation from stations in the Regulated – Nuclear segment for the year ended December 31, 2006 was 46.9 TWh compared to 45.0 TWh in 2005. The increase in volume was mainly due to the return to service of Unit 1 at the Pickering A nuclear generating station in the fourth quarter of 2005. Also, in the second quarter of 2005, Unit 4 at the Pickering A nuclear generating station was shut down for the duration of the quarter due to the inspection and repair of feeder pipes. Electricity generation from the Darlington and Pickering B nuclear generating stations decreased in 2006 compared to 2005 due to an increase in unplanned outage days.

The Darlington nuclear generating station's unit capability factor for the year ended December 31, 2006 was 88.7 per cent compared to 90.6 per cent in 2005. The decrease was a result of higher unplanned outage days in 2006.

Years Ended December 31

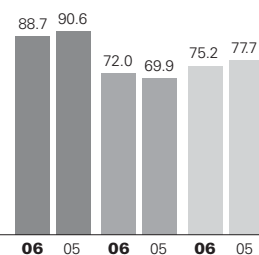
**Nuclear Unit Capability Factor**

(%)

**Nuclear PUEC**

(\$/MWh)

Darlington  
 Pickering A  
 Pickering B



The Pickering A nuclear generating station's unit capability factor improved to 72.0 per cent for the year ended December 31, 2006 compared to 69.9 per cent in 2005.

The increase was primarily due to lower unplanned outage days in 2006 compared to 2005, related to the shutdown of Unit 4 in 2005 for feeder inspection and repair.

The Pickering B nuclear generating station's unit capability factor was 75.2 per cent compared to 77.7 per cent in 2005. The decrease was primarily due to an increase in unplanned outage days in 2006 compared to 2005.

#### **Fuel Expense**

Fuel expense for the year ended December 31, 2006 was \$122 million compared to \$115 million in 2005. Fuel expense was moderately affected by incremental nuclear generation in 2006 compared to 2005, due to the low marginal cost of nuclear generation.

#### **Operations, Maintenance and Administration**

OM&A expenses for the year ended December 31, 2006 were \$1,967 million compared to \$1,804 million in 2005. The increase of \$163 million in OM&A expenses in 2006 compared to 2005 was primarily due to higher pension and OPEB costs of \$133 million mainly due to changes in economic assumptions and higher costs of \$62 million related to nuclear outages and projects to improve the performance of the nuclear generating stations. In addition, OM&A expenses for the year ended December 31, 2006 included amortization of \$25 million related to Pickering A nuclear generating station return to service costs, which were previously deferred. In 2005, OM&A expenses were affected by a write-off of excess inventory of \$57 million acquired for the anticipated return to service of Units 2 and 3 at the Pickering A nuclear generating station.

Effective January 1, 2005, in accordance with a regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario), OPG established a balance sheet deferral account for non-capital costs associated with the planned return to service of all units at the Pickering A nuclear generating station. The deferred costs are charged to operations in accordance with the terms of the regulation. Amortization of this deferral account commenced in the fourth quarter of 2005 following the return to commercial service of Unit 1 of the Pickering A nuclear generating station.

Nuclear PUEC increased to \$42.87/MWh for 2006 compared to \$40.24/MWh during 2005. The increase during the year ended December 31, 2006 was mainly due to higher pension and OPEB costs of \$133 million, and other changes in OM&A expenses, partially offset by higher generation in 2006 compared.

#### **Depreciation and Amortization**

Depreciation and amortization expense for the year ended December 31, 2006 was \$343 million compared to \$359 million in 2005. The decrease was primarily due to the impact of an extension of the remaining service lives of the Pickering B nuclear generating station and Unit 4 of the Pickering A nuclear generating station, for purposes of calculating depreciation. The reduction in depreciation related to the service life extension was partially offset by the impact of the return to commercial service of Unit 1 at the Pickering A station and fixed asset additions.

#### **Accretion**

Accretion expense relating to future costs for fixed asset removal and nuclear waste management was \$490 million for the year ended December 31, 2006 compared to \$467 million in 2005. The increase in the accretion expense in 2006 was due to the higher liability balance compared to last year primarily as a result of the increase in the present value of the liability due to the passage of time.

#### **Earnings on the Nuclear Fixed Asset Removal and Nuclear Waste Management Funds**

OPG realized earnings of \$371 million on the nuclear fixed asset removal and nuclear waste management funds in 2006, compared to \$381 million in 2005. The decrease was due primarily to the impact of a lower Ontario Consumer Price Index on the Used Fuel Segregated Fund ("Used Fuel Fund") earnings when compared to 2005, and a decrease in earnings from the Decommissioning Segregated Fund ("Decommissioning Fund"). Used Fuel Fund earnings are guaranteed by the Province at 3.25 per cent plus the change in the Ontario Consumer Price Index. The decrease was partially offset by the effect of an increase in earnings as a result of a higher asset base in 2006. Starting January 1, 2007, the recognition of earnings on the nuclear fixed asset removal and nuclear waste management funds are affected by the adoption of new Canadian Institute of Chartered Accountants ("CICA") handbook sections as described under the heading *Nuclear Fixed Asset Removal and Nuclear Waste Management Funds* in the *Balance Sheet Highlights* section.

#### **Impairment of Long-Lived Assets**

During the second quarter of 2005, OPG completed an assessment of the scope of the refurbishment work, the cost and the risks related to the return to service of Units 2 and 3 at the Pickering A nuclear generating station. OPG's Board of Directors decided that, while technically feasible, the return to service of these units was not justified on a commercial basis. As a result, the Company recorded an impairment loss of \$63 million related to the carrying amount of these two units, including construction in progress.

**Regulated – Hydroelectric Segment**

(millions of dollars)	2006	2005
Revenue, net of Market Power Mitigation Agreement rebate	685	792
Fuel expense	245	254
Gross margin	440	538
Operations, maintenance and administration	92	78
Depreciation and amortization	66	67
Property and capital taxes	18	18
Income before interest and income taxes	264	375

**Revenue**

(millions of dollars)	2006	2005
Regulated generation sales <sup>1</sup>	635	558
Spot market sales, net of hedging instruments	–	260
Market Power Mitigation Agreement rebate	–	(65)
Variance accounts	(4)	2
Other	54	37
Total revenue	685	792

<sup>1</sup> Regulated generation sales included revenue of \$169 million and \$210 million that OPG received at the Ontario spot market price for generation over 1,900 MWh in any hour during the year ended December 31, 2006 and 2005, respectively.

Regulated – Hydroelectric revenue was \$685 million for the year ended December 31, 2006 compared to \$792 million in 2005. The decrease in revenue was mainly due to lower sales prices related to the introduction of regulated prices effective April 1, 2005, lower average spot market prices

during 2006 compared to 2005 that affected revenues in excess of 1,900 MWh in any hour, and lower sales volume in 2006 compared to 2005.

**Electricity Prices**

The average price for the year ended December 31, 2006 was 3.5¢/kWh compared to 4.1¢/kWh in 2005. The average price in 2005 reflected the regulated price for the last three quarters of 2005 and OPG's average spot market sales price net of the Market Power Mitigation Agreement rebate for the first quarter of 2005.

**Volume**

Electricity sales volume for the year ended December 31, 2006 decreased to 18.3 TWh compared to 18.5 TWh in 2005. During 2006, electricity generation of 3.4 TWh related to production levels above 1,900 MWh in any hour. For 2005, electricity generation of 2.8 TWh related to production levels above 1,900 MWh in any hour during the last three quarters of 2005. The decrease in electricity sales volume in 2006 compared to 2005 was primarily due to lower water levels.

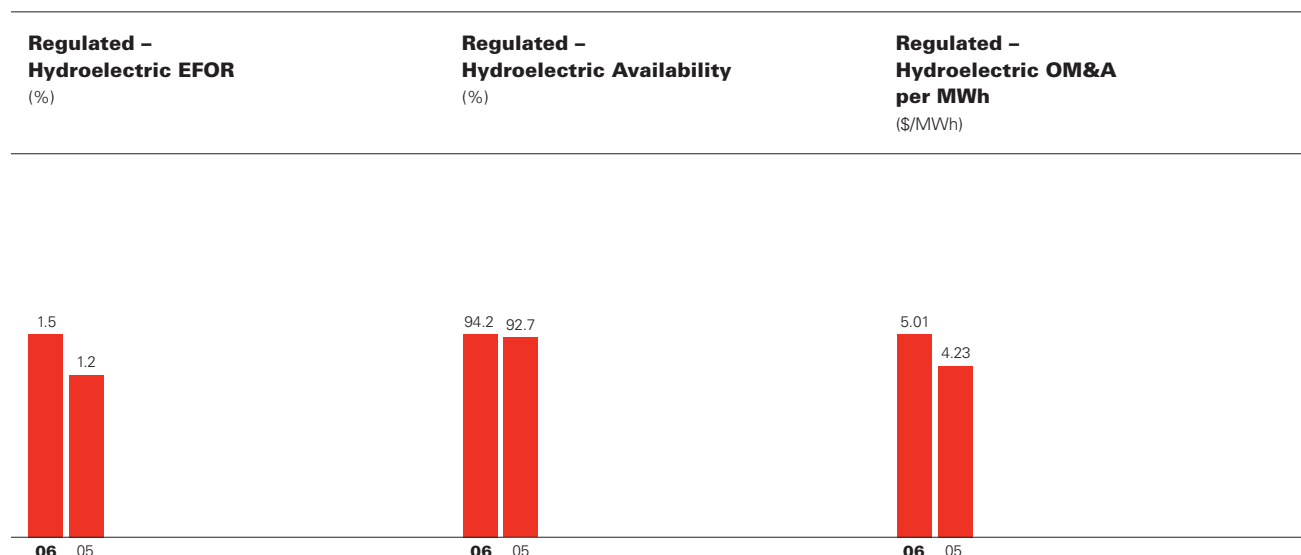
The equivalent forced outage rate for the Regulated – Hydroelectric stations was 1.5 per cent for the year ended December 31, 2006 compared to 1.2 per cent in 2005.

The availability for the Regulated – Hydroelectric stations was 94.2 per cent for the year ended December 31, 2006 compared to 92.7 per cent in 2005. The high availability and low equivalent forced outage rate reflect the continuing strong performance of these generating stations.

**Variance Accounts**

OPG is required, under a regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario), to establish variance accounts to capture the impact of differences in hydroelectric electricity production due to differences

Years Ended December 31



between forecast and actual water conditions and differences between assumed and actual revenues for ancillary services. During 2006, OPG recorded a reduction in revenue of \$4 million, reflecting ancillary services revenue that was favourable compared to the forecast for 2006 provided to the Province for the purposes of establishing regulated prices.

#### **Fuel Expense**

OPG pays charges to the Province and the OEFC on gross revenue derived from the annual generation of electricity from its hydroelectric generating assets. The gross revenue charge ("GRC") includes a fixed percentage charge applied to the annual hydroelectric generation derived from stations located on provincial Crown lands, in addition to graduated rate charges applicable to all hydroelectric stations. GRC costs are included in fuel expense. Fuel expense for the year ended December 31, 2006 was \$245 million compared to \$254 million in 2005. The decrease in fuel expense was due to lower generation and lower marginal GRC rates as a result of lower generation from rate regulated hydroelectric stations.

#### **Operations, Maintenance and Administration**

OM&A expenses for the year ended December 31, 2006 were \$92 million compared to \$78 million in 2005. The increase in OM&A expenses in 2006 was primarily due to higher pension and OPEB costs.

OM&A expense per MWh for the regulated hydroelectric stations increased to \$5.01/MWh in 2006 compared to \$4.23/MWh in 2005. The increase in 2006 compared to 2005 mainly reflected higher OM&A expenses combined with lower generation.

#### **Depreciation and Amortization**

Depreciation expense for the year ended December 31, 2006 was \$66 million compared to \$67 million in 2005.

### **Unregulated – Hydroelectric Segment**

(millions of dollars)	<b>2006</b>	2005
Revenue, net of revenue limit and Market Power Mitigation Agreement rebates	<b>736</b>	732
Fuel expense	<b>88</b>	82
Gross margin	<b>648</b>	650
Operations, maintenance and administration	<b>189</b>	148
Depreciation and amortization	<b>69</b>	64
Property and capital taxes	<b>15</b>	15
Income before interest and income taxes	<b>375</b>	423

#### **Revenue**

(millions of dollars)	<b>2006</b>	2005
Spot market sales, net of hedging instruments	<b>746</b>	962
Revenue limit rebate	<b>(44)</b>	(210)
Market Power Mitigation Agreement rebate	<b>–</b>	(58)
Other	<b>34</b>	38
Total revenue	<b>736</b>	732

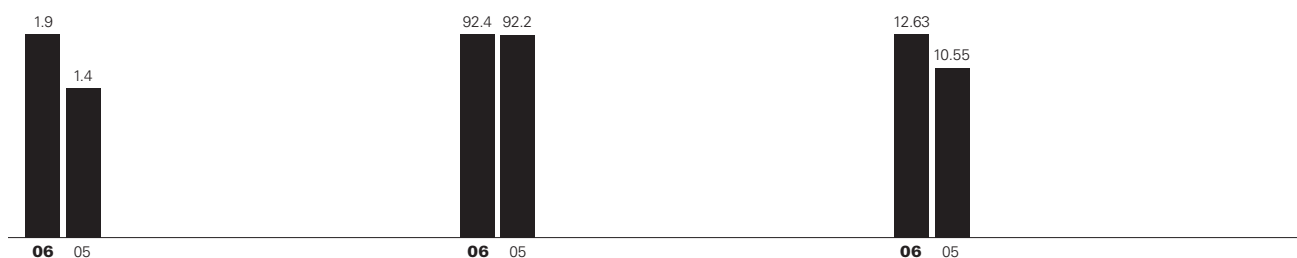
Unregulated – Hydroelectric revenue was \$736 million for the year ended 2006 compared to \$732 million in 2005. The marginal increase was due to higher electricity generation of 0.9 TWh, largely offset by the impact of lower Ontario spot market prices during 2006 compared to 2005.

Years Ended December 31

**Unregulated – Hydroelectric EFOR**  
(%)

**Unregulated – Hydroelectric Availability**  
(%)

**Unregulated – Hydroelectric OM&A per MWh**  
(\$/MWh)



### Electricity Prices

Eighty-five per cent of the generation output from OPG's unregulated generation assets, excluding the Lennox generating station, TRO volumes and forward sales as of January 1, 2005, was subject to the revenue limit based on an average price of 4.7¢/kWh commencing April 1, 2005. Effective May 1, 2006, the revenue limit decreased to 4.6¢/kWh.

OPG's average sales price for its unregulated hydroelectric generation for the year ended December 31, 2006 was 4.6¢/kWh compared to 5.2¢/kWh in 2005. The decrease was primarily due to lower average Ontario spot market prices, partly offset by the favourable impact of the replacement of the Market Power Mitigation Agreement rebate with the revenue limit rebate effective April 1, 2005.

### Volume

Electricity sales volume for the year ended December 31, 2006 was 15.0 TWh compared to 14.1 TWh in 2005. The increase in volume in 2006 was primarily due to higher water levels in Eastern Ontario during 2006 compared to 2005.

The equivalent forced outage rate for the Unregulated – Hydroelectric stations was 1.9 per cent for the year ended December 31, 2006 compared to 1.4 per cent during the same period in 2005. The increase in EFOR was due to equipment repairs and forced outages at certain stations.

The availability for the Unregulated – Hydroelectric stations was 92.4 per cent for the year ended December 31, 2006 compared to 92.2 per cent for the year ended December 31, 2005. The availability and the equivalent forced outage rate during 2006 continue to reflect the strong performance of the unregulated hydroelectric generating assets.

### Fuel Expense

Fuel expense was \$88 million for the year ended December 31, 2006, compared to \$82 million in 2005. The increase in fuel expense was primarily due to higher electricity generation. Generating stations within this segment are subject to the GRC.

### Operations, Maintenance and Administration

OM&A expenses for the year ended December 31, 2006 were \$189 million compared to \$148 million in 2005. The increase in OM&A expense in 2006 was primarily due to higher expenses for plant improvement projects and higher pension and OPEB costs.

OM&A expense per MWh for the unregulated hydroelectric stations increased to \$12.63/MWh for the year ended December 31, 2006 from \$10.55/MWh in 2005. The increases in 2006 compared to 2005 reflect higher OM&A expenses, partially offset by higher generation.

### Depreciation and Amortization

Depreciation expense for the year ended December 31, 2006 was \$69 million compared to \$64 million in 2005.

### Unregulated – Fossil-Fuelled Segment

(millions of dollars)	2006	2005
Revenue, net of revenue limit and Market Power Mitigation Agreement rebates	1,313	1,741
Fuel expense	643	846
Gross margin	670	895
Operations, maintenance and administration	524	455
Depreciation and amortization	133	203
Accretion on fixed asset removal	9	9
Property and capital taxes	19	39
Restructuring	–	4
(Loss) income before impairment of long-lived assets	(15)	185
Impairment of long-lived assets	22	202
Loss before interest and income taxes	(37)	(17)

### Revenue

(millions of dollars)	2006	2005
Spot market sales, net of hedging instruments	1,323	2,293
Revenue limit rebate	(117)	(529)
Market Power Mitigation Agreement rebate	–	(129)
Other	107	106
Total revenue	1,313	1,741

Unregulated – Fossil-Fuelled revenue was \$1,313 million for the year ended December 31, 2006, a decrease of \$428 million compared to \$1,741 million in 2005. The decrease in revenue in 2006 compared to 2005 was primarily due to lower electricity generation of 5.9 TWh in 2006 and lower average sales prices when compared to 2005. These impacts were partially offset by revenue from the Lennox RMR contract. The RMR contract, which commenced effective October 1, 2005, is a one year cost-based contract with the IESO that provides for regular payments, which are subject to adjustments for actual costs. OPG and the IESO negotiated an agreement in July 2006 for a subsequent one year cost-based contract. This agreement was approved in January 2007 by the OEB.

### Electricity Prices

OPG's average sales price for its unregulated fossil-fuelled generation for the year ended December 31, 2006 was 4.8¢/kWh compared to 5.5¢/kWh in 2005. The decrease was primarily due to lower average Ontario spot market prices in 2006, partially offset by the favourable impact of the replacement of the Market Power Mitigation Agreement rebate with the revenue limit rebate effective April 1, 2005.



### Volume

Electricity sales volume decreased to 25.0 TWh compared to 30.9 TWh in 2005. The decrease of 5.9 TWh was primarily due to lower overall electricity market demand in Ontario and higher nuclear generation.

The equivalent forced outage rate for the fossil-fuelled generating stations was 14.1 per cent for the year ended December 31, 2006 compared to 15.9 per cent in 2005. EFOR decreased in 2006 primarily due to the impact of closing the Lakeview generating station in April 2005 and improved equipment reliability of the fossil-fuelled generating stations.

### Fuel Expense

Fuel expense decreased to \$643 million for the year ended December 31, 2006 compared to \$846 million in 2005. The decrease of \$203 million in 2006 compared to 2005 was due to lower generation and a higher blend of lower cost Powder River Basin coal at the Nanticoke fossil-fuelled generating station, partly offset by higher average coal prices.

### Operations, Maintenance and Administration

OM&A expenses for the year ended December 31, 2006 were \$524 million compared to \$455 million in 2005. OM&A expenses increased in 2006 mainly due to higher pension and OPEB costs, the write-off of unrecoverable costs related to the Thunder Bay generating station gas conversion project, and higher expenditures on maintenance for the Nanticoke and Lambton generating stations.

OM&A expense per MW (\$/MW) for the unregulated fossil-fuelled stations increased to \$61,100/MW for the year ended December 31, 2006 compared to \$53,000/MW in 2005. The increase in 2006 reflected higher OM&A expenses, and the impact of lower generation capacity due to the closure of the Lakeview generating station in April 2005.

### Depreciation and Amortization

Depreciation expense for the year ended December 31, 2006 was \$133 million compared to \$203 million in 2005. The decrease in depreciation expense in 2006 was mainly due to the extension of the service life of all coal-fired generating stations, for purposes of calculating depreciation, due to the delay in the Province's coal replacement program. Furthermore, depreciation expense decreased due to a lower asset base, which resulted from the impairment charge on the Lennox generating station, which was recorded in 2005.

In the third quarter of 2005, OPG had extended, for purposes of calculating depreciation, the remaining service life of the Nanticoke generating station by one year, from 2007 to 2008, based on further details provided by the Province with respect to its coal replacement program at that time. The estimated service life for all of the coal-fired generating stations as at June 30, 2006, for purposes of calculating depreciation, was December 31, 2007, with the exception of the Nanticoke generating station. As a result of an announcement in June 2006 of delays in the plan to replace coal-fired generation, OPG extended, effective July 1, 2006, the service life for all of the coal-fired generating stations, for the purpose of calculating depreciation, to December 31, 2012. OPG will continue to assess the service life of the coal-fired stations upon submission of the IPSP, and as subsequently approved by the OEB, and other available information.

### Impairment of Long-Lived Assets

OPG recognized an impairment loss on the Thunder Bay and Atikokan coal-fired generating stations in 2006 of \$22 million, which represented the carrying amount or net book value of these stations. OPG tested the recoverability of the carrying amounts of the coal-fired stations as a result

Years Ended December 31

**Unregulated –  
Fossil-Fuelled  
EFOR**  
(%)



**Unregulated –  
Fossil-Fuelled  
OM&A per MW**  
(\$000/MWh)



of changes in circumstance, which included a decrease in forecast Ontario spot market prices and the extension of the lives of the coal-fired stations. The fair value of the coal-fired generating stations, which was determined using a discounted cash flow method, was compared to the carrying value of the generating assets to determine the impairment loss. It was determined that the Thunder Bay and Atikokan coal-fired generating stations would not be able to recover their operating and capital expenditures and carrying amount, over their remaining service lives.

In 2005, OPG recorded an impairment charge of \$202 million, which was the carrying value of the Lennox generating station. OPG was advised by the Province that it would not support an arrangement that would allow for the recovery of costs related to the carrying value of the Lennox generating station.

### Other

(millions of dollars)	2006	2005
Revenue	165	86
Operations, maintenance and administration	5	31
Depreciation and amortization	53	60
Property and capital taxes	10	5
Restructuring	–	6
Income (loss) before interest and income taxes	97	(16)

Other revenue for the year ended December 31, 2006 was \$165 million compared to \$86 million in 2005. The increase of \$79 million was primarily due to revenue from trading activities. During 2006, OPG had an increase in mark-to-market gains on interconnected sales contracts and higher margins on interconnected sales compared to 2005.

OM&A expenses of the generation business segments include an inter-segment service fee for the use of certain property, plant and equipment of the Other category. The total service fee is recorded as a reduction to the Other category's OM&A expenses. For the year ended December 31, 2006, the service fee was \$25 million for Regulated – Nuclear, \$2 million for Regulated – Hydroelectric, \$3 million for Unregulated – Hydroelectric and \$9 million for Unregulated – Fossil-Fuelled, with a corresponding reduction in OM&A expenses of \$39 million for the Other category. Results of the 2005 comparative year have been reclassified to reflect the service fee. The decrease in OM&A expenses of the Other category in 2006 compared to 2005 was partly due to reduced activity in the Energy Markets business and an increase in the service fee.

Interconnected purchases and sales (including those to be physically settled) and mark-to-market gains and losses (realized and unrealized) on energy trading contracts are disclosed on a net basis in the consolidated statements of income. If disclosed on a gross basis, revenue and power purchases for the year ended December 31, 2006 would have increased by \$163 million (2005 – \$228 million), with no impact on net income.

The carrying amounts and notional quantities of derivative instruments not designated for hedging purposes are disclosed in Note 12 in the audited consolidated financial statements as at December 31, 2006.

### Income Tax

OPG follows the liability method of tax accounting for its unregulated operations. Under the liability method, future tax assets and liabilities are determined based on differences between the accounting and tax bases of assets and liabilities and measured using the substantively enacted tax rates and laws that will be in effect when the differences are expected to reverse. Commencing April 1, 2005, with the introduction of rate regulation, OPG accounts for income taxes relating to the rate regulated segments of its business using the taxes payable method. Under the taxes payable method, OPG does not recognize future income taxes relating to the rate regulated segments of its business to the extent those future income taxes are expected to be recovered in future regulated prices charged to customers.

Income tax expense for the year ended December 31, 2006 reflected the impact of accounting for income taxes for the regulated segments of the business using the taxes payable method. Income tax expense for 2005 reflected the impact of the taxes payable method for the last three quarters, as this method was adopted upon inception of the rate regulation on April 1, 2005.

Income tax expense for the year ended December 31, 2006 was \$86 million compared to \$118 million in 2005. The elimination of the Large Corporations Tax and the reduction in the future income tax rates enacted in 2006 reduced income tax expense in the year. In 2005, OPG recorded an income tax charge of \$50 million to provide for a change in income tax liabilities related to certain income tax positions that the Company had taken in prior years. During the years ended December 31, 2006 and 2005, the income tax expense was lower than what would otherwise have been recorded had OPG accounted for income tax for the regulated segment using the liability method by \$89 million and \$157 million, respectively.

During 2005, as a result of the adoption of the taxes payable method for the rate regulated segments on April 1, 2005, OPG eliminated the net future income tax asset balance of \$74 million related to the rate regulated segments and recognized the amount as a one-time extraordinary loss in determining net income.

In the third quarter of 2006, OPG received a preliminary communication from the Provincial Tax Auditors ("Tax Auditors") with respect to their initial findings from their audit of OPG's 1999 taxation year. Many of the issues raised through the audit are unique to OPG and relate either to start-up matters and positions taken on April 1, 1999 upon commencement of operations, or matters that were not adequately addressed through the *Electricity Act, 1998*. OPG has estimated that the proposed adjustments could result in additional taxes payable for the 1999 taxation year in excess of \$200 million. Although OPG has subsequently resolved some of these issues, there is uncertainty as to how the remaining issues will be resolved.

OPG expects to receive a reassessment for its 1999 taxation year. The Company would defend its position through the tax appeals process. The potential increase in taxes payable related to these issues for 1999 and subsequent taxation years could be material. Because OPG uses the taxes payable method to account for income taxes in the regulated business segments and the liability method for the unregulated business segments, the impact of any potential adjustments on future income tax expense could vary significantly, depending on the resolution of these issues.

OPG has previously recorded income tax charges related to certain income tax positions that the Company has taken in prior years that may be disallowed. Given the uncertainty as to how these income tax matters will be resolved, OPG has not adjusted its income tax liabilities. Should the ultimate outcome materially differ from OPG's recorded income tax liabilities, the Company's effective tax rate and its net income could be affected positively or negatively in the period in which the matters are resolved.

## Liquidity and Capital Resources

OPG's primary sources of liquidity and capital are funds generated from operations, bank financing, and credit facilities provided by OPG's Shareholder. These resources are required for continued investment in plant and technologies, and to meet other significant funding obligations including contributions to the pension fund, the Used Fuel Fund and Decommissioning Fund (together, the "Nuclear Funds"), and to service and repay long-term debt and revenue limit rebate obligations.

(millions of dollars)	2006	2005
Cash and cash equivalents, beginning of the year	908	2
Cash flow provided by operating activities	397	1,201
Cash flow (used in) investing activities	(650)	(760)
Cash flow (used in) provided by financing activities	(649)	465
Net (decrease) increase	(902)	906
Cash and cash equivalents, end of the year	6	908

## Operating Activities

Cash flow provided by operating activities for 2006 was \$397 million compared to \$1,201 million during 2005. The decrease in cash flow from operating activities was primarily due to lower revenue before rebates as a result of lower Ontario spot electricity market prices, partially offset by the impact of lower expenditures on fuel and higher non-energy revenue.

OPG made quarterly revenue limit payments during 2006 of \$860 million, of which \$739 million relates to the period of April to December, 2005. The revenue limit payments in 2006 contributed to the decrease in the operating cash flows.

Further, the expenditures on fixed asset removal and nuclear waste management for 2006 were \$164 million as compared to \$90 million in 2005. The increase of \$74 million in 2006 was mostly due to increased expenditures relating to the safe storage of Units 2 and 3 at the Pickering A nuclear generating station. OPG is in the process of submitting a request to the Province to approve reimbursements from the Nuclear Funds to cover the expenditures relating to the safe storage program of Units 2 and 3 at the Pickering A nuclear generating station.

## Investing Activities

OPG is in a capital-intensive business that requires continued investment in plant and technologies to improve operating efficiencies, increase generating capacity of its existing stations, invest in new generating stations and to maintain and improve service, reliability, safety and environmental performance.

Investment in fixed assets during the year ended December 31, 2006 was \$637 million compared with \$494 million in 2005. The increase in capital expenditures of \$143 million was primarily due to OPG's increased investment in the Niagara Tunnel project, Portlands Energy Centre,

the Lac Seul project and the Pickering B nuclear generating station auxiliary power system. The impact of these investments was largely offset by a lower investment at the Pickering A nuclear generating station in 2006 compared to 2005, with the return to service of Unit 1 in November 2005.

OPG's anticipated capital expenditures for 2007 are approximately \$1 billion, which include amounts for the Niagara Tunnel project, Portlands Energy Centre, Lac Seul project and the Lower Mattagami project.

Included in the investing activities are increases in OPG's regulatory assets of \$13 million for the year ended December 31, 2006 compared to \$265 million in 2005. The lower investment in regulatory assets during 2006 was primarily due to the return to service of Unit 1 at the Pickering A nuclear generating station in 2005.

### Financing Activities

OPG maintains a \$1 billion revolving committed bank credit facility which is divided into two tranches – a \$500 million 364-day term tranche maturing May 22, 2007 and a \$500 million three-year term tranche maturing May 22, 2009. The total credit facility will continue to be used primarily as credit support for notes issued under OPG's commercial paper program. OPG has recently borrowed under its commercial paper program, and as at December 31, 2006, \$15 million of commercial paper was outstanding. OPG had no other outstanding borrowings under the bank credit facility.

OPG also maintains \$26 million (2005 – \$26 million) in short-term uncommitted overdraft facilities as well as \$240 million (2005 – \$215 million) of short-term uncommitted credit facilities, which support the issuance of Letters of Credit. OPG uses Letters of Credit to support the supplementary pension plans, and is required to post Letters of Credit as collateral with Local Distribution Companies ("LDCs") as prescribed by the OEB's Retail Settlement Code. At December 31, 2006, there was a total of \$185 million (2005 – \$157 million) of Letters of Credit issued, which includes \$159 million for the supplementary pension plans and \$16 million related to the construction of the Portlands Energy Centre.

To finance the Niagara Tunnel project, OPG negotiated an agreement with the OEFC to finance the project for up to \$1 billion over the duration of the project. The funding will be advanced in the form of 10-year notes, on commercial terms and conditions. Advances under this facility commenced in October 2006, and amounted to \$160 million as at December 31, 2006. Similarly, debt financing has been negotiated with the OEFC for OPG's interest in the Portlands Energy Centre and Lac Seul projects for up to \$400 million and \$50 million, respectively. Advances under these facilities commenced in December 2006, and totalled \$90 million for the Portlands Energy Centre and \$20 million for the Lac Seul projects, as at December 31, 2006.

During 2006, OPG's Board of Directors approved the payment of a dividend to its Shareholder, the Province. The declared dividend of \$128 million represents 35 per cent of OPG's 2005 net income and was paid in November 2006.

As at December 31, 2006, OPG's long-term debt outstanding with the OEFC was approximately \$3.2 billion. Although the new financing added in 2006 has extended the maturity profile, approximately \$2.5 billion of long-term debt must be repaid or refinanced within the next five years. OPG's liquidity outlook for 2007 is forecast to be constrained due to electricity prices that are forecast to remain at relatively low levels, revenues that are subject to regulated prices and a revenue limit, increasing pension and other post employment benefit costs, debt repayment obligations, and significant funding requirements for ongoing operations and new generation project development. To ensure that adequate financing resources are available beyond its \$1 billion commercial paper program backed by the bank credit facility, OPG is in discussions with its Shareholder and the OEFC regarding a new financial agreement that would provide for longer term financial support.

## Contractual and Commercial Commitments

The Company's contractual obligations and other significant commercial commitments as at December 31, 2006, are as follows:

(millions of dollars)	2007	2008	2009	2010	2011	Thereafter	Total
<b>Contractual obligations:</b>							
Fuel supply agreements	670	514	202	153	167	351	<b>2,057</b>
Contributions under the ONFA <sup>1</sup>	454	679	350	350	350	1,053	<b>3,236</b>
Long-term debt repayment	400	400	350	970	375	670	<b>3,165</b>
Interest on long-term debt	181	158	135	103	55	80	<b>712</b>
Unconditional purchase obligations	25	20	17	15	12	194	<b>283</b>
Long-term accounts payable	28	9	–	–	–	–	<b>37</b>
Operating lease obligations	10	9	11	10	10	123	<b>173</b>
Operating licence	16	17	17	17	18	–	<b>85</b>
Pension contributions <sup>2</sup>	268	–	–	–	–	–	<b>268</b>
Other	144	30	26	28	24	26	<b>278</b>
<b>Significant commercial commitments:</b>							
Niagara Tunnel	167	178	132	2	–	–	<b>479</b>
Lac Seul	24	–	–	–	–	–	<b>24</b>
Portlands Energy Centre	155	63	22	2	1	24	<b>267</b>
<b>Total</b>	<b>2,542</b>	<b>2,077</b>	<b>1,262</b>	<b>1,650</b>	<b>1,012</b>	<b>2,521</b>	<b>11,064</b>

1 Contributions under the ONFA are subject to adjustment due to the 2006 Approved ONFA Reference Plan.

2 The pension contributions include additional funding requirements towards the deficit and ongoing funding requirements in accordance with the actuarial valuation as at January 1, 2005, as well as a voluntary contribution of approximately \$20 million. The contributions are affected by various factors including market performance, changes in actuarial assumptions, plan experience, and the timing of funding valuations. Funding requirements after 2007 are excluded due to significant variability in the assumptions required to project the timing of future cash flows.

## Credit Ratings

Maintaining an investment grade credit rating is essential for corporate liquidity and future capital market access. The cost and availability of financing is influenced by credit ratings, which are intended to be an indicator of the creditworthiness of a particular company, security or obligation. Lower ratings generally result in higher borrowing costs as well as reduced access to capital markets.

At December 2006, OPG has a long-term credit rating of BBB+ by Standards & Poor's ('S&P') and 'A (low)' by Dominion Bond Rating Service ("DBRS"). In May 2006, S&P issued a press release expressing their recognition of OPG's improving performance and prospects and announcing that they had upgraded the Company's short-term Canadian scale Commercial Paper debt rating to 'A-1 (low)' from 'A-2'. The outlook on OPG's long-term credit rating is positive. In August 2006, DBRS issued a rating report confirming OPG's long-term debt rating and short-term Commercial Paper rating of 'A (low)' and 'R-1 (low)', respectively, with a stable outlook.

## Critical Accounting Policies and Estimates

OPG's significant accounting policies, including the impact of future accounting pronouncements, are outlined in Note 3 to the consolidated financial statements as at and for the year ended December 31, 2006. Certain of these policies are recognized as critical accounting policies by virtue of the subjective and complex judgments and estimates required around matters that are inherently uncertain and could result in materially different amounts being reported under different conditions or assumptions. The critical accounting policies and estimates that affect OPG's consolidated financial statements, the likelihood that materially different amounts would be reported under varied conditions and estimates and the impact of changes in certain conditions or assumptions, are highlighted on the following page.

### Rate Regulated Accounting

A regulation made pursuant to the *Electricity Restructuring Act, 2004* (Ontario) prescribes that most of OPG's baseload hydroelectric facilities and all of the nuclear facilities that OPG operates receive regulated prices for their output. Under this regulation, OPG is required to establish a deferral account in connection with non-capital costs incurred on or after January 1, 2005, that are associated with the planned return to service of all units at the Pickering A nuclear generating station. As at December 31, 2006, the deferral account balance was \$249 million, consisting of non-capital costs of \$232 million related to Unit 1, \$19 million related to Units 2 and 3, \$20 million of general return to service costs, interest of \$7 million applied at the annual rate of six per cent, as prescribed by the regulation, and accumulated amortization of \$29 million. As at December 31, 2005, the deferral account balance was \$261 million, consisting of non-capital costs of \$228 million related to Unit 1, \$19 million related to Units 2 and 3, \$11 million of general return to service costs, interest of \$7 million applied at the annual rate of six per cent, and accumulated amortization of \$4 million. OPG commenced the amortization of the deferral account associated with Unit 1 of the Pickering A nuclear generating station when the unit was returned to service in November 2005. The amortization of \$25 million was charged to OM&A expense in 2006 (2005 – \$4 million). Upon OPG becoming subject to regulated prices established by the OEB, which is expected in 2008, the OEB is directed by the regulation to ensure that OPG recovers any balance in the deferral account through future prices charged to customers on a straight-line basis, over a period not to exceed 15 years.

In addition, under the regulation, OPG is required to establish a variance account to record certain costs incurred on or after April 1, 2005, due to deviations from the forecast information provided to the Province for the purposes of establishing regulated prices, associated with a number of predefined circumstances. Under the terms of the regulation, the OEB is directed to ensure that OPG either recovers or returns those amounts through future regulated prices charged to customers over a period not to exceed three years, to the extent that the OEB is satisfied that the costs were prudently incurred and are accurately recorded. As at December 31, 2006, the balance was nil (2005 – \$5 million) in the variance account related to revenues for ancillary services that were below the forecast provided to the Province for the purposes of establishing regulated prices. As at December 31, 2006 and 2005, OPG recorded a regulatory liability of \$4 million in a variance account reflecting water conditions that were favourable to those forecasted. Further, as of December 31, 2006, OPG

recorded a regulatory asset of \$2 million reflecting lower generation sales caused by transmission outages and transmission restrictions. Other regulatory liability includes a portion of non-regulated revenue earned by OPG's regulated assets, which may result in a reduction of future regulated prices to be established by the OEB. The measurement of regulatory assets and liabilities is subject to certain estimates and assumptions including assumptions made in the interpretation of the regulation.

In February 2007 the Province amended the regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario) to clarify certain sections of the regulation and to require OPG to establish a deferral account in connection with certain changes to its liability for nuclear used fuel management and its liability for nuclear decommissioning and low and intermediate level waste management. The deferral account requires OPG to record a regulatory asset or liability representing the revenue requirement impact associated with the changes in these nuclear liabilities arising from an Approved Reference Plan, approved after April 1, 2005, in accordance with the terms of the ONFA. On December 31, 2006, OPG recorded an increase of \$1,386 million in these nuclear liabilities arising from the 2006 Approved Reference Plan.

Commencing in the first quarter of 2007 and up to the effective date of the OEB's first order establishing regulated prices, which is expected to be after March 31, 2008, OPG will record a regulatory asset associated with the increase in the nuclear liabilities arising from the 2006 Approved Reference Plan. The OEB is directed by the regulation to ensure that OPG recovers the balance recorded in the deferral account on a straight line basis over a period not to exceed three years, to the extent that the OEB is satisfied that the revenue requirement impacts are accurately recorded.

### Income Taxes

OPG is exempt from tax under the *Income Tax Act* (Canada). However, under the *Electricity Act, 1998*, OPG is required to make payments in lieu of corporate income and capital taxes to the OEFC. These payments are calculated in accordance with the *Income Tax Act* (Canada) and the *Corporations Tax Act* (Ontario), and are modified by regulations made under the *Electricity Act, 1998*.

OPG's operations are complex and the computation of the provision for income taxes involves interpretation of the various tax statutes and regulations. The *Income Tax Act* (Canada) and the *Corporations Tax Act* (Ontario) have a large body of technical interpretations and case law to help determine the Company's filing position. However, the *Electricity Act, 1998* and tax related regulations

are relatively new and it has therefore been necessary for OPG, since its inception, to take certain filing positions in calculating the amount of its income tax provision. Certain filing positions may be challenged on audit and some of them possibly disallowed, resulting in a potential significant change in OPG's tax provision upon reassessment.

OPG uses the liability method of accounting for income taxes for the unregulated segment of the business and provides future income taxes for income tax temporary differences. The process involves an estimate of OPG's actual current tax liability and an assessment of the Company's future income taxes as a result of temporary differences arising from the difference between the tax basis of an asset or liability and its carrying value on the consolidated balance sheet. In addition, OPG has to assess whether the future tax assets can be realized and to the extent that recovery is not considered likely, a valuation allowance must be established. Judgment is required in determining the provision for income taxes, future income tax assets and liabilities and any related valuation allowance. To the extent a valuation allowance is created or revised, current period earnings will be affected.

Commencing April 1, 2005, OPG accounts for income taxes related to the rate regulated segments of its business in accordance with paragraphs 102 to 104 inclusive of the CICA handbook, Section 3465 – Income Taxes. Accordingly, OPG does not recognize future income taxes related to the rate regulated segments of its business to the extent that these income taxes are expected to be recovered in future regulated prices charged to customers.

Future tax assets of \$228 million (2005 – \$269 million) have been recorded on the consolidated balance sheet at December 31, 2006. The Company believes there will be sufficient future taxable income and capital gains that will permit the use of these deductions and carry-forwards. Because of the adoption of rate regulated accounting, OPG did not record future tax assets of \$3,514 million (2005 – \$3,297 million), which it would have recorded under the liability method, resulting primarily from temporary differences related to the nuclear fixed asset removal and nuclear waste management provisions.

Future tax liabilities of \$477 million (2005 – \$492 million) have been recorded on the consolidated balance sheet at December 31, 2006. Because of the adoption of rate regulated accounting, OPG did not record future tax liabilities of \$3,686 million (December 31, 2005 – \$3,380 million), which it would have recorded under the liability method, resulting primarily from temporary differences related to the nuclear fixed asset removal and nuclear waste management fund.

### Fixed Assets

OPG's business is capital intensive and requires significant investment in property, plant and equipment, and at December 31, 2006, the net book value of OPG's fixed assets was \$12,761 million.

Property, plant and equipment are tested for recoverability whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable. Recoverability of property, plant and equipment is determined by comparing the carrying amount of an asset to the undiscounted future net cash flows expected to be generated from the asset over its estimated useful life. In cases where the undiscounted expected future cash flows are less than the carrying amounts, an impairment loss is recognized equal to the amount by which the carrying amount exceeds the fair value, or discounted cash flows.

Various assumptions and accounting estimates are required to determine whether an impairment loss should be recognized and, if so, the value of such loss. This includes factors such as short-term and long-term forecasts of the future market price of electricity, the demand for and supply of electricity, the in-service dates of new and laid-up generating stations, inflation, fuel prices, capital expenditures and station lives. The amount of the future net cash flow that OPG expects to receive from its fixed assets could differ materially from the net book values recorded in OPG's consolidated financial statements.

The accounting estimates related to asset depreciation require significant management judgment to assess the appropriate useful lives of OPG's long-lived assets, including consideration of various technological and other factors. The Province has accepted the advice of the IESO in their June 2006 report that indicates a need for 2,500 to 3,000 MW of additional capacity to maintain system reliability. Therefore, further delays will be necessary in the plan to replace coal-fired generation by 2009. As a result of these delays, effective July 1, 2006, OPG extended the life for all of the coal-fired generating stations, for purposes of calculating depreciation, to December 31, 2012. The extension will reduce depreciation expense by \$126 million in 2007 and \$46 million in 2008. From 2009 to 2012, the depreciation expense will increase by \$59 million in each year. OPG will reassess the service life of the coal-fired stations upon submission of the IPSP, and as subsequently approved by the OEB. Any change to the estimated service life of the coal-fired generating stations, for purposes of calculating depreciation, could have a material impact on OPG's consolidated financial statements.

During 2006, OPG extended the remaining service life of the Pickering B nuclear generating station to 2014 for depreciation purposes after a review of the life limiting components, taking into account recent station capacity factors. The extension reduced depreciation expense by \$36 million in 2006. OPG will continue to review the estimated useful lives of its generating stations, including the Darlington and Bruce nuclear generating units. Any changes resulting from the review will be reflected in 2007.

### Pension and Other Post Employment Benefits

OPG's accounting for pension and other post employment benefits are dependent on management's accounting policies and assumptions used in calculating such amounts.

#### Accounting Policy

In accordance with Canadian generally accepted accounting principles, actual results that differ from the assumptions used, as well as adjustments resulting from changes in assumptions, are accumulated and amortized over future periods and therefore generally affect recognized expense and the recorded obligation in future periods.

Under OPG's policy on accounting for pension and OPEB, certain actuarial gains and losses have not been charged to expense and are therefore not reflected in OPG's pension and OPEB obligations as a result of the following:

- ▶ Pension fund assets are valued using market-related values for purposes of determining actuarial gains or losses and the expected return on plan assets. The market-related value recognizes gains and losses on equity assets relative to a six per cent assumed real return over a five-year period.
- ▶ For pension and OPEB, the excess of the net cumulative unamortized gain or loss, over 10 per cent of the greater of the benefit obligation and the market-related value of the plan assets (the "corridor"), is amortized over the expected average remaining service life.

In addition, past service costs arising from pension and OPEB plan amendments are amortized over future periods and therefore affect recognized expense and the recorded obligation in future periods.

At December 31, 2006, the unamortized net actuarial loss and unamortized past service costs for the pension plan and other post employment benefits amounted to \$1,937 million (2005 – \$2,760 million). Details of the unamortized net actuarial loss and total unamortized past service costs at December 31, 2006 and 2005 are as follows:

	Registered Pension Plan		Supplementary Pension Plans		Other Post Employment Benefits	
	2006	2005	2006	2005	2006	2005
(millions of dollars)						
Net actuarial (gain) not yet subject to amortization due to use of market-related values	<b>(677)</b>	(48)	–	–	–	–
Net actuarial loss not subject to amortization due to use of corridor	<b>931</b>	910	<b>15</b>	14	<b>207</b>	207
Net actuarial loss subject to amortization	<b>854</b>	875	<b>5</b>	4	<b>492</b>	678
Unamortized net actuarial loss	<b>1,108</b>	1,737	<b>20</b>	18	<b>699</b>	885
Unamortized past service costs	<b>82</b>	100	<b>3</b>	4	<b>25</b>	16

#### Accounting Assumptions

Assumptions used in determining projected benefit obligations and the costs for the Company's employee benefit plans are evaluated periodically by management in consultation with an independent actuary. Critical assumptions, such as the discount rate used to measure the

Company's benefit obligations, the expected long-term rate of return on plan assets and health care cost projections, are evaluated and updated annually. The discount rates used by OPG in determining projected benefit obligations and the costs for the Company's employee benefit plans are based on representative AA corporate bond yields.



A change in these assumptions, holding all other assumptions constant, would increase (decrease) 2006 costs, excluding amortization components, as follows:

(millions of dollars)	Registered Pension Plan	Supplementary Pension Plans	Other Post Employment Benefits
Expected long-term rate of return			
0.25% increase	(20)	na	na
0.25% decrease	20	na	na
Discount rate			
0.25% increase	(11)	–	(3)
0.25% decrease	12	–	3
Inflation			
0.25% increase	36	1	–
0.25% decrease	(34)	(1)	–
Salary increases			
0.25% increase	10	1	–
0.25% decrease	(10)	(1)	–
Health care cost trend rate			
1% increase	na	na	34
1% decrease	na	na	(26)

na – change in assumption not applicable.

### Asset Retirement Obligations

OPG's asset retirement obligations are comprised of liabilities for nuclear fixed asset removal and nuclear waste management costs and non-nuclear fixed asset removal costs related to the decommissioning of fossil-fuelled generating stations. The liabilities associated with decommissioning the nuclear generating stations and long-term used nuclear fuel management comprise the most significant amounts of the total obligation. The estimates of the nuclear liabilities are reviewed on an annual basis as part of the ongoing, overall nuclear waste management program. Changes in the nuclear liabilities resulting from changes in assumptions or estimates that impact the amount of the originally estimated undiscounted cash flows are recorded as an adjustment to the liabilities, with a corresponding change in the related asset retirement cost capitalized as part of the carrying amount of fixed assets.

The estimates of nuclear fixed asset removal and nuclear waste management costs require significant assumptions in the calculations since the programs run for many years. Significant assumptions underlying operational and technical factors are used in the calculation of the accrued liabilities and are subject to periodic review. Changes to these assumptions, including changes in the timing of programs,

technology employed, inflation rate, and discount rate, could result in significant changes in the value of the accrued liabilities.

During the fourth quarter of 2006, OPG reviewed and updated the cost estimates under the ONFA Reference Plan. The Approved Reference Plan (the 2006 Reference Plan) under the ONFA resulted in a \$1,386 million increase in OPG's liability for nuclear waste management and decommissioning, and a corresponding increase in the carrying value of the nuclear generating stations to which this liability relates. Changes to the reference plan and cost estimates are mainly due to a change in economic indices, recent industry experience in decommissioning reactors, and additional used fuel and waste quantities resulting from service life extensions.

The increment in the amount of the undiscounted estimated cash flows for OPG's liability for nuclear waste management and decommissioning was discounted using the current credit-adjusted risk-free rate of 4.6 per cent. A ten basis points (0.1 per cent) change in this discount rate would impact the carrying value of the asset retirement obligations by approximately \$100 million.

### **Future Changes in Accounting Policies and Estimates**

In 2005, the Canadian Institute of Chartered Accountants issued three new accounting standards: Financial Instruments – Recognition and Measurement, Hedges, and Comprehensive Income. These standards provide guidance on the recognition and measurement of financial assets, financial liabilities and non-financial derivatives. They also provide guidance on the classification of financial instruments and hedge accounting.

These standards are effective for OPG beginning in 2007. OPG has completed assessing the impact of these standards on its consolidated financial statements. The impact of implementing these new standards on OPG's consolidated financial statements is summarized below under the heading *Impact of Adoption*. The following provides further information on each of the three new accounting standards as they relate to OPG.

#### ***Comprehensive Income***

As a result of adopting these standards, a new category, accumulated other comprehensive income, will be added to shareholder's equity on the consolidated balance sheets. Major components for this category will include unrealized gains and losses on financial assets classified as available-for-sale, unrealized foreign currency translation amounts, net of hedging, and changes in the fair value of the effective portion of cash flow hedging instruments. These amounts will be recorded in the statement of other comprehensive income until the criteria for recognition in the consolidated statement of income are met.

#### ***Financial Instruments – Recognition and Measurement***

Under the new standard, for accounting purposes, financial assets will be classified as one of the following: held-to-maturity, loans and receivables, held-for-trading or available-for-sale, and financial liabilities will be classified as held-for-trading or other than held-for-trading. Financial assets and liabilities held-for-trading will be measured at fair value with gains and losses recognized in net income. Financial assets held-to-maturity, loans and receivables and financial liabilities other than those held-for-trading, will be measured at amortized cost. Available-for-sale instruments will be measured at fair value with unrealized gains and losses recognized in other comprehensive income. The standard also permits designation of any financial instrument as held-for-trading upon initial recognition. All derivatives, including embedded derivatives that must be separately accounted for, generally must be classified as held-for-trading and recorded at fair value in the consolidated balance sheets.

#### ***Hedges***

This new standard specifies the criteria under which hedge accounting can be applied and how hedge accounting is to be executed for each of the permitted hedging strategies: fair value hedges, cash flow hedges and hedges of a foreign currency exposure of a net investment in a self-sustaining foreign operation. In a fair value hedging relationship, the carrying value of the hedged item is adjusted by gains or losses attributable to the hedged risk and recognized in net income. This change in fair value of the hedged item, to the extent that the hedging relationship is effective, is offset by changes in the fair value of the derivative. In a cash flow hedging relationship, the effective portion of the change in the fair value of the hedging derivative will be recognized in other comprehensive income. The ineffective portion will be recognized in net income. The amounts recognized in accumulated other comprehensive income will be reclassified to net income in the periods in which net income is affected by the variability in the cash flows of the hedged item. In hedging a foreign currency exposure of a net investment in a self-sustaining foreign operation, foreign exchange gains and losses on the hedging instruments will be recognized in other comprehensive income.

#### ***Impact of Adoption***

Upon adoption of the financial instruments accounting standards, the assets in the Nuclear Funds that have been carried at amortized cost until the end of 2006, will be classified as held-for-trading in 2007 and reported at fair value. Prior to January 1, 2007, OPG valued securities in the Nuclear Funds based on the closing price of the securities. Starting January 1, 2007, OPG will apply bid pricing, however, the change in the pricing methodology is not expected to have a significant impact to the Nuclear Funds balance on the consolidated balance sheets.

The transition adjustment related to the change in accounting for the funds will be recognized in the opening balance of retained earnings as at January 1, 2007. The transition adjustment for embedded derivatives within long-term contracts will also be recognized in the opening balance of retained earnings as at January 1, 2007. The fair value of hedging instruments designated as cash flow hedges will be recognized in the opening accumulated other comprehensive income on a net of tax basis. The fair values of these hedges are disclosed in Note 12 to the audited consolidated financial statements.

The transition amounts that will be recorded in the opening retained earnings or in the opening accumulated other comprehensive income balance on January 1, 2007 are as follows:

	At Cost	At Fair Value	Transition Amounts – January 1, 2007	
(millions of dollars)	December 31, 2006	January 1, 2007	Opening Retained Earnings	Opening Accumulated Other Comprehensive Income
Nuclear funds balance <sup>1</sup>	7,694	9,041	1,347	–
Due to Province	(100)	(928)	(828)	–
	7,594	8,113	519	–
Accounts receivable and other assets	325	372	–	47
Accounts payable and accrued charges	(989)	(1,005)	(6)	(10)
Net future income tax liability	(249)	(265)	–	(16)
Transition Adjustments			513	21

1 OPG applied bid pricing for securities in the Nuclear Funds. As a result, the fair value of the Nuclear Funds above is lower than that reported under Note 9 of the financial statements. The change in pricing methodology does not have any impact to the overall balance on the consolidated balance sheets because the reduction in fair value is offset by the corresponding change in the due to Province balance.

## Balance Sheet Highlights

The following section provides highlights of OPG's audited consolidated financial position using selected balance sheet data:

### Selected Balance Sheet Data

As at December 31 (millions of dollars)	2006	2005
<b>Assets</b>		
Accounts receivable	256	538
Property, plant and equipment – net	12,761	11,412
Nuclear fixed asset removal and nuclear waste management funds	7,594	6,788
Regulatory assets	251	266
<b>Liabilities</b>		
Accounts payable and accrued charges	989	958
Revenue limit rebate payable	40	739
Fixed asset removal and nuclear waste management	10,520	8,759
Other post employment benefits and supplementary pension plans (long-term portion)	1,396	1,212

#### Accounts Receivable

As at December 31, 2006, accounts receivable were \$256 million compared to \$538 million as at December 31, 2005. The decrease of \$282 million was primarily due to lower electricity generation volume as a result of unseasonably warm weather in December 2006 compared to December 2005.

#### Property, Plant and Equipment – Net

Net property, plant and equipment as at December 31, 2006 was \$12,761 million compared to \$11,412 million as at December 31, 2005, an increase of \$1,349 million. The increase was primarily due to the change in the estimate for the liability for nuclear fixed asset removal and nuclear waste management of \$1,386 million and the corresponding required adjustment to fixed assets. These changes are depreciated over the remaining useful life of the related fixed assets.

#### Nuclear Fixed Asset Removal and Nuclear Waste Management Funds

OPG is responsible for the ongoing long-term management and disposal of radioactive waste materials and used fuel resulting from operations and future decommissioning of its nuclear generating stations. OPG's obligations relate to the Pickering and Darlington nuclear generating stations that are operated by OPG, as well as the Bruce A and B nuclear generating stations that are leased by OPG to Bruce Power.

In order to fund these liabilities, OPG established and manages, jointly with the Province, a Used Fuel Fund and a Decommissioning Fund, which are funded by OPG in accordance with the ONFA. The Used Fuel Fund is primarily intended to fund future expenditures associated with the disposal of highly radioactive used nuclear fuel bundles. The Decommissioning Fund was established to fund future

expenditures associated with nuclear fixed asset removal and the disposal of low and intermediate level nuclear waste materials. OPG maintains the Nuclear Funds in third party custodial accounts that are segregated from the rest of OPG's assets.

Assets in the Nuclear Funds are invested in fixed income and equity securities, which OPG has been recording as long-term investments at their amortized cost. Therefore, gains and losses are recognized only upon the sale of an underlying security. As such, there may be unrealized gains and losses associated with the investments in the Nuclear Funds, which OPG has not recognized in its consolidated financial statements. The Nuclear Funds are referred to as the nuclear fixed asset removal and nuclear waste management funds in OPG's consolidated financial statements. As at December 31, 2006, the value of the Nuclear Funds on an amortized cost basis were \$7,594 million compared to \$6,788 million as at December 31, 2005.

Under the ONFA, the Province guarantees OPG's annual return in the Used Fuel Fund at 3.25 per cent plus the change in the Ontario Consumer Price Index ("committed return") for funding related to the first 2.23 million used fuel bundles. OPG recognizes the committed return on the Used Fuel Fund and includes it in earnings on the nuclear fixed asset removal and nuclear waste management funds. The difference between the committed return on the Used Fuel Fund and the actual market return, based on the fair value of the assets, which includes realized and unrealized returns, is due to or from the Province. Since OPG accounts for the investments in the Nuclear Funds on an amortized cost basis at December 31, 2006, the amount due to or due from the Province recorded in the consolidated financial statements is the difference between the committed return and the actual return based on realized returns only. At December 31, 2006, the Used Fuel Fund included an amount due to the Province of \$100 million (December 31, 2005 – \$4 million). The Used Fuel Fund asset value, after taking into account the committed return and the related amount due to the Province, was \$3,238 million at December 31, 2006 (December 31, 2005 – \$2,689 million). If the investments in the Used Fuel Fund were accounted for at fair market value in the audited consolidated financial statements at December 31, 2006, there would be an amount due to the Province of \$641 million (December 31, 2005 – \$306 million). In addition, under the ONFA, the Province is entitled to any surplus in the Used Fuel Fund, subject to a threshold funded ratio of 110 per cent compared to the value of the associated liabilities.

Under the ONFA, the Decommissioning Fund initially had a long-term target rate of return of 5.75 per cent per annum. Under the 2006 Approved Reference Plan, this rate was revised to 5.15 per cent. OPG bears the risk and liability for cost estimate increases and fund earnings associated

with the Decommissioning Fund. According to the ONFA, the Province has a right to any excess funding in the Decommissioning Fund, which is the excess of the fair market value of the Decommissioning Fund over the estimated completion costs, approved under the ONFA Reference Plan. At December 31, 2006, based on the estimate of costs to complete under the 2006 Reference Plan, the Decommissioning Fund was fully funded on a market value basis, and underfunded on an amortized cost basis. When the Decommissioning Fund is overfunded on an amortized cost basis, OPG limits the earnings it recognizes in its consolidated financial statements, through a charge to the Decommissioning Fund with a corresponding payable to the Province, such that the amortized cost balance of the Decommissioning Fund would equal the cost estimate of the liability based on the 2006 Reference Plan. The payable to the Province could be reduced in subsequent periods in the event that the Decommissioning Fund earns less than its target rate of return or in the event that a new reference plan is approved with a higher estimated decommissioning liability.

At December 31, 2006, the Decommissioning Fund asset value on an amortized cost basis was \$4,356 million compared to a market value of \$5,169 million, the difference representing net unrealized gains of \$813 million. Under the ONFA, if there is a surplus in the Decommissioning Fund, such that the liabilities, as defined by the 1999 and 2006 ONFA Reference Plans, are at least 120 per cent funded, OPG may direct up to 50 per cent of the surplus over 120 per cent to be treated as a contribution to the Used Fuel Fund, and the OEFC is entitled to a distribution of an equal amount.

Effective January 1, 2007, OPG adopted the CICA Handbook section 3855, Financial Instruments – Recognition and Measurement. As a result of the adoption, the investments in the Nuclear Funds and the corresponding payables to the Province will be classified as held-for-trading and will be measured at fair value with gains and losses recognized in OPG's consolidated financial statements. As a result of the initial adoption of the standard on January 1, 2007, OPG recorded a transition adjustment of \$519 million to opening retained earnings, to adjust the investments in the Nuclear Funds, and the related payables to fair value.

The Province guarantees OPG's annual return in the Used Fuel Fund related to the initial 2.23 million used fuel bundles at the committed return, such that any difference between the committed return and the actual return based on fair value would be offset by the change in the related payable or receivable to the Province in the Used Fuel Fund. Therefore, the new accounting standard does not impact the earnings from the Used Fuel Fund in 2007.

On January 1, 2007, the fair value of the investments in the Decommissioning Fund exceeded the estimated completion costs under the 2006 Approved ONFA Reference Plan.

Accordingly, the Decommissioning Fund balance was reduced by a payable to the Province, as the Decommissioning Fund balance is capped at the estimated completion costs under the 2006 Approved ONFA Reference Plan. When the Decommissioning Fund is overfunded, the earnings from the Decommissioning Fund would be equal to the long-term target rate of return, which is currently 5.15 per cent. If the Decommissioning Fund were underfunded, the earnings for the Decommissioning Fund would reflect actual fund returns at market value.

#### **Regulatory Assets**

As at December 31, 2006, regulatory assets were \$251 million compared to \$266 million as at December 31, 2005. The change in regulatory assets during 2006 was mainly due to the amortization of \$25 million of the deferred Pickering A return to service costs, partially offset by \$13 million of additional costs that were deferred.

As a result of the change in the Approved Reference Plan, commencing in 2007, OPG will recognize additional expenses including accretion on the fixed asset removal and nuclear waste management liabilities and depreciation of the carrying value of the related fixed assets. The impact of these additional expenses will be reduced by the recognition of a regulatory asset to be recovered through future prices charged to customers, as prescribed by the amended regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario).

#### **Accounts Payable and Accrued Charges**

Accounts payable and accrued charges as at December 31, 2006 were \$989 million compared to \$958 million as at December 31, 2005. The increase of \$31 million was partly due to the timing of nuclear fuel purchases and payroll expenditures at year end. The increase was partially offset by a decrease in payables due to the timing of coal purchases and a reduced property tax payable balance.

#### **Revenue Limit Rebate Payable**

The revenue limit rebate payable as at December 31, 2006 was \$40 million compared to \$739 million as at December 31, 2005. During 2006, payments of \$860 million were made. The balance of \$40 million as at December 31, 2006 represents the revenue limit rebate payable for the period of August 1, 2006 to December 31, 2006. The decrease in the revenue limit rebate payable was partly due to timing, since the \$40 million payable at December 31, 2006 represented a period of five months compared to the period of eight months as at December 31, 2005. Furthermore, the revenue limit rebate payable at December 31, 2006 reflected lower electricity prices and generation volume from OPG's unregulated businesses.

#### **Fixed Asset Removal and Nuclear Waste Management**

The liability for fixed asset removal (for nuclear and fossil-fuelled generating stations) and nuclear waste management as at December 31, 2006 was \$10,520 million compared to \$8,759 million as at December 31, 2005. The increase was primarily due to the change in the estimate for the liability for nuclear fixed asset removal and nuclear waste management of \$1,386 million resulting from the Approved Reference Plan in accordance with the terms of the ONFA.

#### **OPEB and Supplementary Pension Plans**

The long-term portion of the liability for OPEB and supplementary pension plans was \$1,396 million as at December 31, 2006 compared to \$1,212 million as at December 31, 2005. The increase of \$184 million was mainly due to costs recognized in 2006, net of benefit payments.

#### **Off-Balance Sheet Arrangements**

In the normal course of operations, OPG engages in a variety of transactions that, under Canadian GAAP, are either not recorded in the Company's consolidated financial statements or are recorded on the Company's consolidated financial statements in amounts that differ from the full contract amounts. Principal off-balance sheet activities that OPG undertakes include securitization of certain accounts receivable agreements, guarantees which provide financial or performance assurance to third parties on behalf of certain subsidiaries, and certain derivative instruments and long-term fixed price contracts.

#### **Securitization**

In October 2003, OPG completed a revolving securitization agreement with an independent trust. The independent trust is not controlled by OPG, nor is OPG the primary beneficiary. As such, the results of the trust are not consolidated. The securitization provides OPG with an opportunity to obtain an alternative source of cost effective funding. For the year ended December 31, 2006, the average all-in cost of funds was 4.4 per cent and the pre-tax charges on sales to the trust were \$13 million. The current securitization agreement extends to August 2009. Refer to Notes 3 and 4 of OPG's 2006 annual audited consolidated financial statements for additional information.

#### **Guarantees**

As part of normal business, OPG and certain of its subsidiaries and joint ventures enter into various agreements providing financial or performance assurance to third parties on behalf of certain subsidiaries and joint ventures. Such agreements include guarantees, stand-by Letters of Credit and surety bonds.

#### **Derivative Instruments**

The majority of OPG's derivative instruments are treated as hedges, with gains or losses recognized upon settlement when the underlying transactions occur. OPG holds financial commodity derivatives primarily to hedge the commodity

price exposure associated with changes in the price of electricity. Foreign exchange derivative instruments are used to hedge the exposure to anticipated USD denominated purchases. When such a derivative instrument ceases to exist or when designation of a hedging relationship is terminated, any associated deferred gains or losses are carried forward to be recognized in income in the same period as the corresponding gains or losses associated with the hedged item. When a hedged item ceases to exist, any associated deferred gains or losses are recognized in the current period's consolidated statement of income. The deferred gain on electricity derivative instruments and interest rate hedges was \$41 million as at December 31, 2006, compared to a deferred loss of \$130 million as at December 31, 2005. For additional information, refer to Note 12 of OPG's audited consolidated financial statements as at and for the year ended December 31, 2006.

All contracts not designated as hedges are recorded as assets or liabilities at fair value with changes in fair value recorded in Other revenue.

Effective January 1, 2007, OPG adopted the CICA Handbook section 3865 – Hedges. Hedging instruments designated as cash flow hedges will be recognized in opening accumulated other comprehensive income. Adjustments arising due to hedging instruments designated as cash flow hedges will be recognized in the opening balance of accumulated other comprehensive income on a net of tax basis.

## Risk Management

OPG's portfolio of generation assets and its electricity trading and marketing operations are subject to inherent risks, including financial, operational, and strategic risks. To manage these risks, OPG's Board of Directors and management have implemented a risk management framework for the governance, identification, measurement, monitoring and reporting of risk across all of OPG and its business operations. Implementation and coordination of risk management activities are undertaken through a centralized risk management group, separate and independent from operational management. Risk information from the business units is independently assessed and aggregated by the Risk Services Group, and is reported by the Chief Risk Officer to the Audit/Risk Committee of the Board of Directors. Risk factors are incorporated into business planning to support the Company's sustainability and achievement of its stated objectives.

While OPG believes it is pursuing appropriate risk management strategies, there can be no assurance that one or more of the risks outlined or other risk factors will not have a material adverse impact on OPG. In particular, the *Electricity Restructuring Act, 2004* (Ontario) and related regulations, the imposition of a revenue limit on the non-regulated assets, and changes in the future mandate of the Company in the Ontario electricity marketplace could have a material impact on OPG.

## Risk Classification

OPG's operations face numerous complex risks. For purposes of this discussion, these risks have been grouped together into the following three categories:

- ▶ **Operational Risk:** The risk of loss resulting from external events or inadequate internal processes, equipment and systems. Operational risk can also arise from unexpected or poor human performance involving any key process or function.
- ▶ **Financial Risk:** The risk of financial loss caused by external market factors resulting in unexpected movements in credit, foreign exchange, interest rate, and commodity markets.
- ▶ **Strategic Risk:** The risk that adverse events or conditions in OPG's regulatory, economic, political and social environment will prevent OPG from achieving its objectives. These include risks from adverse regulatory changes or onerous existing regulations; risks from unexpected economic conditions; the risk of financial loss or damaged reputation resulting from unexpected political actions; and the risk inherent in succession planning.

## Operational Risks

OPG is exposed to the financial impacts of uncertain output from its generating units. The amount of electricity generated by OPG is affected by fuel supply, equipment malfunction, maintenance requirements, and regulatory and environmental constraints. There is also a risk that an unexpected deterioration of equipment could result in extensive repairs and additional remedial measures. The primary impacts of this risk are increased cost of operations, and the potential derating of a generating unit below its normal level of output.

### *Nuclear Segment Generation Risks*

The uncertainty around the electricity generated by OPG's nuclear generating plants arises from various degradation or aging processes affecting three key types of components: steam generators, fuel channels, and feeders. Generation risks also arise from other structures, components or systems in the nuclear generating stations such as cooling water systems, turbines and reactor structures and components. While OPG has extensive life cycle plans to govern maintenance of the most critical plant life limiting equipment, the depth of coverage does not extend to many other parts of the plant.

OPG maintains a program of preemptive maintenance, which involves inspection and testing to monitor and continue safe operations. When an exposure is suspected or indicated, a specific monitoring program is established. If an exposure is materialized, a resolution program is initiated. Both types of programs usually result in increased operating costs and normally maintain or restore generating capability. One such resolution program currently used is the replacement of piping components, known as feeders.

Feeders are part of the system that transports heat from the reactors to the steam generators that feed the turbines producing electricity. Certain feeders have shown degradation beyond expectations, and will be replaced under the current feeder replacement program. Based on the program's success, the program will be extended if necessary.

OPG's management programs with respect to technology risk and plant conditions impacting operations and safety, involve sharing of operating experience and information with other nuclear operators, and participating in industry-wide or shared research programs as well as the development of investigation methods and remediation tools or methods.

#### ***Regulatory Uncertainty***

An additional element of technology risks is their impact on nuclear regulation and the changes they bring to technical codes. Operating experience around the world also contributes new knowledge and understanding of both nuclear operations and safety issues, resulting in continually evolving regulatory rules and refining of safety measurements and assessments. Keeping up with these changes adds to cost of operations and in some instances, it may result in a reduction in the productive capacity of a plant, or the premature replacement of a plant component. The divergence of views as to the suitability or depth of safety assessments could result in the imposition of costly remediation measures or curtailment of production.

OPG manages regulatory uncertainty risk by maintaining close contacts with the regulator and issuers of standards/codes. Together with other industry members, OPG is promoting a risk-based mode of regulation.

#### ***Hydroelectric Segment Generation Risks***

OPG's hydroelectric generating performance is partially dependent on the availability of water, which can vary from year to year due in large part to the weather. The inherent uncertainty in forecasting water levels introduces a significant degree of uncertainty in the capability of hydroelectric generation. OPG manages the risk with production forecasting models, which consider unit efficiency characteristics, water flow conditions and outage plans. Water flows and outage conditions are assessed and monitored on an ongoing basis.

The hydroelectric generating stations vary in age from 14 to 108 years, with an average age of over 71 years. Over 75 per cent of the hydroelectric generating capacity is over 50 years old. Due to the variability and age of the equipment and civil components, there is a risk that some facilities will require significant work and funding to sustain their reliability. OPG manages the reliability risks by conducting ongoing maintenance of critical components, engineering reviews, plant condition assessments, and inspections to identify future work necessary to sustain and, if necessary, upgrade the plant and its equipment. The success of the program is monitored through the measurement of risk reduction and reliability improvements.

The hydroelectric business segment operates 232 dams across the province. To mitigate and manage the risks associated with the operation of these dams, OPG has a dam safety program that performs ongoing maintenance, upgrades and rehabilitation work. OPG also undertakes ongoing dam safety reviews and monitoring, and ad hoc peer reviews. Emergency preparedness and response plans have been established for all facilities to mitigate losses in the event of a dam failure or uncontrolled release of water.

#### ***Unregulated – Fossil-Fuelled Segment Risks***

The fossil-fuelled generation units can be interrupted by plant and equipment failures. OPG manages and mitigates the risks associated with its fossil-fuelled stations by performing ongoing maintenance and undertaking engineering reviews, condition assessments and critical reviews of maintenance processes. OPG uses the results of these reviews and assessments to make changes to inspection, maintenance, and capital project programs. The risks associated with plant and equipment failures and outages at OPG's fossil generating stations are measured by their availability to produce electricity when called upon.

#### ***Major Project Risk***

OPG is involved with several major development projects, including: the Niagara Tunnel, Lac Seul, Portlands Energy Centre, other projects supporting operating units, hydroelectric development projects, and the potential refurbishment of existing nuclear generation, and the consideration of new nuclear units at OPG's Darlington nuclear generation site. There is a risk that OPG will have insufficient resources and ability to implement several large projects concurrently. This risk is especially critical given the complexity, long project timelines, and inherent risks related to these projects.

OPG has taken many steps that address the unique challenges relating to the various development projects. OPG utilizes Owner's Representative services to acquire the necessary technical expertise to monitor and control projects. Also, major projects have been contracted on a "design and build" basis, which provides OPG with greater certainty over costs.

For nuclear related projects, OPG has established a new division that has a specific mandate to evaluate the viability of refurbishment of existing nuclear facilities in order to extend their life. The activities of this division include completing plant condition and environmental assessments, developing appropriate project infrastructures and confirming various industry regulatory requirements.

#### ***Human Resources Risk***

The availability of qualified human resources needed to support existing facilities and complete all the major development projects once they have commenced operations presents a significant risk to OPG. This risk is exacerbated by the increasing number of existing staff

who are approaching early retirement dates. While in the past, the planned shutdown of the coal-fired generating stations alleviated some of these needs, the recent delay in the Province's coal replacement program has increased the quantum of this risk.

The business units have processes to monitor and track demographics and identify potential workforce gaps in critical functions, which support their recruitment activities. Other mitigation measures include enhancements to staff development, succession planning, and training and development programs. OPG also has implemented mentoring programs, and has formed partnerships with various labour groups to market the electricity sector.

#### **Environmental Risk**

OPG's Environmental Policy commits OPG to meet all legal requirements and voluntary environmental commitments, integrate environmental factors into business planning and decision-making, and contribute to environmental protection, pollution prevention and energy and resource use efficiency. This policy also commits OPG to maintain comprehensive environmental management systems ("EMSs") at its generating facilities consistent with the ISO 14001 standard.

OPG monitors emissions into the air and water and regularly reports the results to various regulators, including the Ministry of the Environment, Environment Canada and the Canadian Nuclear Safety Commission. The public also receives ongoing communications regarding OPG's environmental performance through community-based advisory groups, annual environmental reports, community newsletters, open houses and OPG's Web site. OPG has developed and implemented internal monitoring, assessment and reporting programs to manage environmental risks such as air and water emissions, discharges, spills, the treatment of radioactive emissions and radioactive wastes. OPG also continues to address historical land contamination through its voluntary land assessment and remediation program.

OPG's emissions of SO<sub>2</sub> and NO<sub>x</sub> are managed through the installation of specialized equipment such as scrubbers, low NO<sub>x</sub> burners, and selective catalytic reduction equipment. OPG also purchases low sulphur fuel and utilizes a regulatory approved emissions trading program to manage emission levels within regulatory limits. The Province has directed the OPA to develop a plan to phase out coal-fired generation in the earliest possible timeframe with the assurance that there is an adequate supply of electricity during the phase-out period. Consideration is also being given to emission control technology improvements to mitigate the environmental impacts of generation from coal while these facilities continue to operate. In the interim, OPG will operate its coal-fired facilities in accordance with all regulatory requirements and will implement continuous improvement measures that are consistent with the remaining in-service requirements for these facilities.

OPG's emissions of greenhouse gases ("GHG") have been managed on a voluntary basis, primarily through improvements in energy efficiency and the purchase of GHG emission reduction credits. In October 2006, the Federal Government introduced the *Clean Air Act* as well as the Notice of Intent to Develop and Implement Regulations and Other Measures to Reduce Air Emissions. The Government proposes to regulate CO<sub>2</sub> emissions from certain large emitters and is currently consulting with stakeholders, including OPG. The Government intends to release its proposed regulatory framework in the spring of 2007 and more detailed sector-specific regulations in the spring of 2008. It is possible that OPG could be required to reduce the CO<sub>2</sub> intensity of its fossil stations in the period of 2010 to 2015, most likely through the purchase of CO<sub>2</sub> offsets.

Changes to environmental laws or delays in implementing the current timetable of the Province's coal replacement policy could create compliance risks that may be addressed by the installation of additional equipment or control technologies, the purchase of additional emission reduction credits, or by constraining production from the fossil-fuelled fleet. In addition, a failure to comply with applicable environmental laws may result in enforcement actions, including the potential for orders or charges. Further, some of OPG's activities have the potential to cause contamination to land or water that may require remediation. The potential liability associated with any of these events could have a material adverse effect on the business.

#### **Financial Risk**

##### **Commodity Price Risk**

Commodity price risk (the risk of changes in the market price of electricity or of the fuels used to produce electricity) will adversely impact OPG's earnings and cash flow from operations. To manage this risk, the Company seeks to maintain a balance between the commodity price risk inherent in its electricity production and plant fuel portfolios to the extent that trading liquidity in the relevant commodities markets provides the economic opportunity to do so. To manage the input risk, OPG has a fuel hedging program, which includes fixed price and indexed contracts for fossil and nuclear fuels, as well as commodity derivatives.

Through a regulation passed pursuant to the *Electricity Restructuring Act, 2004* (Ontario) OPG receives regulated prices for most of its baseload hydroelectric facilities and all of the nuclear facilities that it operates (approximately 60 per cent of OPG generation) from April 1, 2005. These prices are expected to remain in effect until the later of March 31, 2008 and such time that new regulated prices established by the OEB will come into effect. Eighty-five per cent of the remaining unregulated OPG electricity generation, excluding generation from the Lennox generating station and volumes relating to existing contracts, is subject to a revenue limit. To the extent that Ontario spot electricity market prices are below this limit, OPG will assess the recoverability of rebates against future payment amounts.



While a significant portion of OPG's revenue is either fixed or subject to the revenue limit, OPG's revenue is affected by changes in the price of electricity. A \$1/MWh increase in the spot price of electricity above the revenue limit rebate threshold would increase OPG's gross margin by approximately \$16 million while a \$1/MWh decrease below the revenue limit rebate threshold would decrease gross margin by approximately \$25 million.

Increases and decreases in the price of electricity result from changes in other factors such as increases and decreases in the supply and demand for electricity. Therefore, the impact of these other factors together with the impact of the revenue limit rebate mechanism results in an asymmetrical impact on gross margin when the price of electricity increases and decreases.

The percentages of OPG's expected generation, emission requirements and fuel requirements hedged are shown below:

	2007	2008	2009
Estimated generation output hedged <sup>1</sup>	93%	91%	70%
Estimated fuel requirements hedged <sup>2</sup>	99%	96%	92%
Estimated nitric oxide (NO) emission requirement hedged <sup>3</sup>	100%	100%	100%
Estimated sulphur dioxide (SO <sub>2</sub> ) emission requirement hedged <sup>3</sup>	100%	100%	100%

1 Represents the portion of megawatt hours of expected future generation production, including power purchases, for which the Company has sales commitments and contracts including the obligations under regulated pricing commitments, agreements with the IESO, OPA auction sales and the revenue limit on OPG's non-prescribed assets.

2 Represents the approximate portion of megawatt hours of expected generation production (and fossil year-end inventory target) from all types of facilities (fossil, nuclear and hydroelectric) for which OPG has entered into some form of contractual arrangements or obligations in order to secure either the expected availability and/or price of fuel and/or fuel related services. Excess fuel in inventories in a given year is attributed to the next year for the purpose of measuring hedge ratios. Since production from hydroelectric facilities is primarily influenced by expected weather and weather patterns, fuel hedge ratios for hydroelectric facilities are assumed to be 100 per cent.

3 Represents the approximate portion of megawatt hours of expected fossil production for which OPG has purchased, been allocated or granted emission allowances and Emission Reduction Credits to meet OPG's obligations under Ontario Environmental Regulations 397/01.

#### **Trading Risk**

Open trading positions are subject to measurement against Value at Risk ("VaR") limits. For a given portfolio, VaR measures the possible future loss (in terms of market value) which, under normal market conditions, will not be exceeded within a defined probability and time period. VaR utilization ranged between \$1.2 million and \$3.4 million during the year ended December 31, 2006, compared to \$0.7 million and \$3.0 million during the year ended December 31, 2005. VaR utilization is closely monitored in order to ensure compliance with approved limits.

Trading liquidity continues to be constrained in Ontario and interconnected markets due to broader energy market fundamentals. In addition, the revenue limit reduces customer exposure to electricity spot market prices and further limits trading activity.

#### **Liquidity Risk**

OPG operates in a capital intensive business. Significant financial resources are required to fund capital improvement projects and related maintenance programs at generating stations. In addition, the Company has other significant disbursement requirements including investment in new generating capacity, rebate payments associated with the revenue limit, annual funding obligations under the ONFA, pension funding and continuing debt maturities with the OEFCA. A discussion of corporate liquidity is included in the *Liquidity and Capital Resources* section.

#### **Foreign Exchange and Interest Rate Risk**

OPG's foreign exchange exposure is attributable to two primary factors: USD denominated transactions

such as the purchase of fossil fuels; and the influence of USD denominated commodity prices on Ontario electricity spot market prices. The magnitude and direction of the exposure to the USD is affected by generation reliability and the price volatility of USD denominated commodities. OPG currently manages its exposure using forwards and various derivative products to periodically hedge its anticipated USD exposures according to approved risk management policies.

OPG has interest rate exposure on its short-term borrowings and investment programs. The majority of OPG's existing debt is at fixed interest rates. Interest rate risk arises with the need to undertake new financing and with the potential addition of variable rate debt. Interest rate risk may be hedged using derivative instruments. The management of these risks is undertaken by hedging the exposure in accordance with corporate risk management policies.

#### **Credit Risk**

For OPG, credit risk exposure is comprised of two major components: the first is derived from its sales of electricity and the second is derived from its purchases of services and products. As the majority of OPG's sales are derived through the IESO administered spot market, OPG management accepts this credit risk due to the IESO's primary role in the Ontario electricity market. This confidence is based on the IESO's own credit risk management policies and practices, which require all spot market participants to meet specific standards for creditworthiness. Additionally, in the event of a participant default, the loss is shared on a pro-rata basis among all participants thus reducing the specific exposure to OPG.

The following table provides information on credit risk from energy sales and trading activities as at December 31, 2006:

Credit Rating <sup>1</sup>	Number of Counterparties <sup>2</sup>	Potential Exposure for Largest Counterparties		
		Potential Exposure <sup>3</sup>	Number of Counterparties	Counterparty Exposure
		(millions of dollars)		(millions of dollars)
Investment grade	173	139	8	112
Below investment grade	57	20	2	12
IESO <sup>4</sup>	1	385	1	385
<b>Total</b>	<b>231</b>	<b>544</b>	<b>11</b>	<b>509</b>

1 Credit ratings are based on OPG's own analysis, taking into consideration external rating agency analysis where available, as well as recognizing explicit credit support provided through guarantees and letters of credit or other security.

2 OPG Counterparties are defined by each Master Agreement.

3 Potential exposure is OPG's assessment of maximum exposure over the life of each transaction at 95 per cent confidence.

4 Credit exposure to the IESO peaked at \$1,029 million during the year ended December 31, 2006 and at \$1,146 million during the year ended December 31, 2005.

OPG's second element of credit risk relates to the exposures created by companies ("counterparties") who are contracted to provide services or products. OPG manages this risk using a comprehensive credit risk management function that independently evaluates all major counterparties and provides continuous input to business units who acquire these services.

## Strategic Risks

### Regulatory Risk

Effective April 1, 2005, resulting from a regulation passed pursuant to the *Electricity Restructuring Act, 2004* (Ontario) OPG receives regulated prices for most of its baseload hydroelectric facilities and all of the nuclear facilities that it operates. These prices are expected to remain in effect until at least March 31, 2008. If there are changes to the fundamental assumptions on which these regulated prices were developed, the Province may amend them.

Effective some time after March 31, 2008, the OEB is expected to establish new regulated prices. The process of setting new regulated prices is inherently uncertain. The new prices established by the OEB may not provide for recovery of all of OPG's costs, including an appropriate rate of return. Despite the fact that some costs may not be included within the new prices, these expenditures may still be necessary to maintain the reliability and safety of OPG's regulated generating assets.

The regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario) also directed OPG to establish variance accounts for capital and non-capital costs incurred and revenues earned or foregone on or after April 1, 2005 that are associated with certain unforeseen circumstances. In addition, the regulation directed OPG to establish a deferral account for non-capital costs incurred on or after January 1, 2005 that are associated with the planned return to service of all units at the Pickering A nuclear generating station, and to establish a deferral account related to certain

changes in its liability for nuclear used fuel management and its liability for nuclear decommissioning and low and intermediate level waste management. The accuracy and prudence of any variance account balances that OPG seeks to recover must be demonstrated to the OEB as part of the process to establish new regulated prices expected to be effective after March 31, 2008. The accuracy of recording any deferral account balance related to the changes in the nuclear liabilities that OPG seeks to recover must also be demonstrated to the OEB. In the event that some of the amounts recorded in the variance or deferral accounts are disallowed by the OEB at a future date, the amounts disallowed would be reflected in results of operations in the period that the OEB decision occurs.

Following a consultation process throughout 2006, the OEB has concluded that a limited cost of service form of regulation for OPG is appropriate for establishing prices to be effective on or after April 1, 2008. Under cost of service regulation, a rate application process leads to the implementation of new prices based on the total revenue requirement and forecast production.

The OEB has concluded that the first proceeding to establish new prices should focus on a limited set of issues, specifically the appropriate level of OM&A costs for the regulated facilities, the appropriate rate of return on equity, the recovery of balances in the deferral and variance accounts established under the regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario), the potential to establish a mechanism to maximize the efficient use of the regulated nuclear facilities operated by OPG, and the impact of the capital expenditures for the Niagara Tunnel project. The OEB has also concluded that while a portion of OPG's production from the regulated hydroelectric facilities will continue to receive the Ontario electricity spot market price as an incentive to encourage the efficient use of these assets, it will review the current threshold of 1,900 MWh in any hour above which spot market prices are received by OPG.

The OEB has stated that its first order for prices is expected to be in effect until December 31, 2009, assuming that the OEB's review of OPG's financial and cost data will accommodate this timeframe. OPG expects to file an application for new prices during 2007. The prices established by the OEB can have significant implications on OPG's future financial performance and operating plans.

The exact timing for establishing new prices to be effective after March 31, 2008 remains uncertain at this time. A delay in the effective date of new prices beyond April 1, 2008 would result in a continuation of current prices. The current prices were established by the Province prior to April 1, 2005, based on financial information available at that time. To the extent that these prices do not reflect current costs and operating plans, this could result in deteriorating financial performance.

#### **Risk to Reputation**

Loss of a company's reputation is a significant risk, and any of the circumstances outlined could affect OPG's reputation. To mitigate this risk, the Company builds goodwill, uses best practices, is committed to sustainability, ensures transparency, practices leading edge corporate governance and communicates continually with stakeholders. OPG strives to have "no surprises" for stakeholders in order to support its reputation, which is key to achieving the company's strategies and objectives.

#### **Other**

OPG's operations are subject to government regulation and direction that may change. Matters that are subject to regulation include: structure of the electricity market, nuclear operations including regulation pursuant to the *Nuclear Safety and Control Act* (Canada), the *Nuclear Liability Act* (Canada) and the *Emergency Plans Act* (Ontario), nuclear waste management and decommissioning, water rentals, environmental matters including air emissions, and proxy tax payments. Because legal requirements can change and are subject to interpretation, OPG is unable to predict the impact of such changes on the Company and its operations.

#### **Related Party Transactions**

Given that the Province owns all of the shares of OPG, related parties include the Province, the other successor entities of Ontario Hydro, including Hydro One Inc. ("Hydro One"), the IESO, and the OEFC. OPG also enters into related party transactions with its joint ventures. The transactions between OPG and related parties are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

These transactions are summarized below:

(millions of dollars)	<b>Revenues</b>	<b>Expenses</b>	Revenues	Expenses
	<b>2006</b>		2005	
Hydro One				
Electricity sales	<b>34</b>	–	40	–
Services	–	<b>13</b>	–	12
Settlement Transactions	–	–	–	27
Province of Ontario				
GRC water rentals and land tax	–	<b>132</b>	–	132
Guarantee fee	–	<b>8</b>	–	8
Used Fuel Fund rate of return guarantee	–	<b>96</b>	–	–
Decommissioning Fund excess funding	–	<b>(7)</b>	–	7
OEFC				
GRC and proxy property tax	–	<b>205</b>	–	207
Interest income on receivable	–	<b>(29)</b>	–	(75)
Interest expense on long-term notes	–	<b>203</b>	–	211
Capital tax	–	<b>51</b>	–	51
Income taxes	–	<b>86</b>	–	192
Indemnity fees	–	<b>2</b>	–	5
IESO				
Electricity sales	<b>5,029</b>	<b>146</b>	6,517	329
Market Power Mitigation Agreement rebate	–	–	(412)	–
Revenue limit rebate	<b>(161)</b>	–	(739)	–
Ancillary services	<b>132</b>	–	68	–
Other	<b>1</b>	<b>1</b>	–	–
	<b>5,035</b>	<b>907</b>	5,474	1,106

At December 31, 2006, accounts receivable included \$8 million (2005 – \$14 million) due from Hydro One and \$71 million (2005 – \$324 million) due from the IESO. Accounts payable and accrued charges at December 31, 2006 included \$2 million (2005 – \$2 million) due to Hydro One.

## Corporate Governance

National Instrument 58-101 – Disclosure of Corporate Governance Practices has been implemented by Canadian securities regulatory authorities to provide greater transparency for the marketplace regarding issuers' corporate governance practices.

## Board of Directors and Directorships

OPG's Board of Directors is made up of individuals with substantial expertise in managing and restructuring large businesses, managing and operating nuclear stations, managing capital intensive companies, and overseeing regulatory, government and public relations. The Board exercises its independent supervision over management as follows: the majority of members of the Board are independent of the Company; meetings of the Board are held at least six times a year; a formal Charter for the Board and for each Board Committee has been adopted; each Board Committee is chaired by an independent director; and a portion of each Board and Committee meeting is reserved for directors to meet without management present.

The following are the directors of OPG as at December 31, 2006.

### *Jake Epp*

Calgary, Alberta, Canada

Jake Epp was appointed as Chairman of Ontario Power Generation Inc. in April 2004. He held the position of interim Chairman from December 2003 until his current appointment. Jake Epp was a member of the provincial government's review committee that was created in December 2003 and headed by John Manley to look at OPG's future role in the province's electricity market; examine its corporate and management structure; and decide whether OPG should go ahead with refurbishing three more nuclear reactors at the Pickering A nuclear power plant. The committee's report was presented to the government in March 2004. In May 2003, he was appointed by the Ontario government to lead a panel to review the delays and cost overruns at the Pickering A nuclear generating station. The findings of the report were released in December 2003. He is also certified by the Institute of Corporate Directors.

Mr. Epp's principal occupation is the Chairman of the Board of Directors of Ontario Power Generation Inc., and he serves as a director of QHR Technologies Inc., which is a reporting issuer.

### *James F. Hankinson*

Toronto, Ontario, Canada

James Hankinson was appointed as President and Chief Executive Officer of Ontario Power Generation in May 2005. He has broad management experience in energy, transportation, resource and manufacturing-based businesses. He served as President and Chief Executive Officer of New Brunswick Power Corporation from 1996 to 2002, and during that time had a significant impact on improving the operational and financial position of the company. In 1973, he joined Canadian Pacific Limited, and served as Chief Operating Officer from 1990 to 1995. A chartered accountant, Mr. Hankinson has a Master of Business Administration from McMaster University, and an Honourary Doctor of Laws degree from Mount Allison University. He also sits on the boards of CAE Inc. and Maple Leaf Foods Inc.

Mr. Hankinson's principal occupation is President and Chief Executive Officer, Ontario Power Generation Inc., and he serves as a director for the two reporting issuers CAE Inc. and Maple Leaf Foods Inc.

### *Donald Hintz*

Punta Gorda, Florida, U.S.A.

Donald Hintz is the retired President of Entergy Corporation, where he was responsible for Entergy's 30,000 megawatts of generating assets, including 10 nuclear plants. Prior to his appointment as President he spent seven years as President and CEO of Entergy Operations Inc. where he oversaw the improvement of Entergy's nuclear operations to top quartile performance. Mr. Hintz currently serves on the Board of Entergy Corp. He has a Bachelor of Science in Chemical Engineering from the University of Wisconsin, and has completed the Utility Executive Program and the Advanced Management Program at the University of Michigan and the Harvard Business School, respectively.

Mr. Hintz's principal occupation is retired President of Entergy Corporation and he serves as a director of Entergy Corporation, which is a reporting issuer.

### *Gary Kugler*

Burlington, Ontario, Canada

Dr. Gary Kugler is the retired Senior Vice President, Nuclear Products and Services of Atomic Energy of Canada, Limited (AECL), where he was responsible for all of AECL's commercial operations, including nuclear power plant sales and services worldwide. During his 34 years with AECL, he also held various technical, project management, and business development positions. Prior to joining AECL, he served as a pilot in the Canadian Air Force. Dr. Kugler currently serves as Chairman of the Nuclear Waste Management Organization's Board of Directors. He holds a Bachelor of Science degree in honours physics and a Ph.D. in nuclear physics from McMaster University.

Dr. Kugler's principal occupation is Chairman, Nuclear Waste Management Organization.

***M. George Lewis***

Toronto, Ontario, Canada

George Lewis is Chairman and Chief Executive Officer of RBC Asset Management Inc. Mr. Lewis is also Executive Vice President, Wealth Management for the Personal and Business Canada division of RBC FG, Canada's largest bank. Formerly he was Managing Director, Head of Institutional Equity Sales, Trading and Research with RBC Capital Markets and was Canada's top-rated analyst for three consecutive years. He has extensive experience in the investment industry and has a Master of Business Administration degree with distinction from Harvard University, a Bachelor of Commerce degree with high distinction from Trinity College at the University of Toronto and is a chartered financial analyst and chartered accountant. He has also been certified by the Institute of Corporate Directors.

Mr. Lewis' principal occupation is Chairman and Chief Executive Officer of RBC Asset Management Inc.

***David J. MacMillan***

Barnes, London, United Kingdom

David MacMillan is Non-Executive Director of Intergen N.V., and has extensive international experience in power projects and financing. He is also a former Director of Killingholme Power Limited. Mr. MacMillan holds a Bachelor of Arts and a Master of Arts in Economics from McGill University.

Mr. MacMillan's principal occupation is Financial Advisor.

***Corbin A. McNeill Jr.***

Jackson, Wyoming, U.S.A.

Corbin McNeill is the retired Chairman and Co-Chief Executive Officer of Exelon Corporation, which was formed by the merger of PECO Energy and Unicom Corp. He joined PECO in 1988 as Executive Vice President, Nuclear and went on to become Chairman, President and CEO. Prior to PECO, he oversaw nuclear operations at the Public Service Electric and Gas Company and the New York Power Authority. Mr. McNeill currently serves as a Director of Owens-Illinois, Inc. and Portland General Electric. He has a Bachelor of Science degree from the U.S. Naval Academy and has completed the Executive Management Program at Stanford University.

Mr. McNeill's principal occupation is retired Chairman and Co-Chief Executive Officer of Exelon Corporation, and he serves as a director for the two reporting issuers Owens-Illinois, Inc. and Portland General Electric Company.

***Peggy Mulligan***

Mississauga, Ontario, Canada

Peggy Mulligan is Executive Vice President and Chief Financial Officer of Linamar Corporation. Prior to her current appointment, Mrs. Mulligan was with the Bank of Nova Scotia for eleven years as Executive Vice President, Systems and Operations and Senior Vice President, Audit and Chief Inspector. Before joining Scotiabank, she was an

Audit Partner with PricewaterhouseCoopers in Toronto. Mrs. Mulligan holds a Bachelor of Mathematics (Honours) from the University of Waterloo. She was named an FCA by the Institute of Chartered Accountants of Ontario in 2003.

Mrs. Mulligan's principal occupation is Chief Financial Officer, Linamar Corporation, and she serves as a director of Resolve Business Outsourcing Income Fund, which is a reporting issuer.

***C. Ian Ross***

Collingwood, Ontario, Canada

Ian Ross served at the Richard Ivey School of Business at the University of Western Ontario from 1997 to September 2003. Most recently he held the position of Senior Director, Administration in the Dean's Office, and was also Executive in Residence for the School's Institute for Entrepreneurship, Innovation and Growth. He has served as Governor and President and CEO of Ortech Corporation; Chairman, President and CEO of Provincial Papers Inc.; and President and CEO of Paperbound Industries Corp. Mr. Ross currently serves as a Director for a number of corporations including World Heart Corporation, GrowthWorks Canadian Fund Ltd., PetValu Canada Inc., Comcare Health Services and eJust Systems (formerly Praeda Managements Systems). He is also a member of the Law Society of Upper Canada.

Mr. Ross's principal occupation is Chairman of GrowthWorks Canadian Fund Ltd. and he serves as a director for the following reporting issuers: GrowthWorks Canadian Fund Ltd., PetValu Canada Inc., and World Heart Corporation.

***Marie C. Rounding***

Toronto, Ontario, Canada

Marie Rounding is a lawyer with Gowling Lafleur Henderson LLP. She is the former President and Chief Executive Officer of the Canadian Gas Association (CGA) and served as Chair of the Ontario Energy Board (OEB) from 1992 to 1998. She has extensive background in regulatory and administrative law, and as a leading regulator she was involved in the deregulation of the natural gas markets and the early restructuring of the electricity sector in Ontario. Ms. Rounding is a graduate of the University of Western Ontario and Osgoode Hall Law School.

Ms. Rounding's principal occupation is Counsel of Gowling Lafleur Henderson LLP.

***William Sheffield***

Toronto, Ontario, Canada

William Sheffield is the former Chief Executive Officer of Sappi Fine Paper plc., and a former Executive Vice President of International Operations and Corporate Development at Abitibi Consolidated. He has experience in operating large international industries. Mr. Sheffield also spent 17 years with Stelco. He currently serves on the Boards of Velan Inc., Canada Post, Houston Wire & Cable Company and Corby Distilleries. Mr. Sheffield has a Bachelor of Science in

Chemistry from Carleton University, a Master of Business Administration from McMaster University, completed the Advanced Management Program at INSEAD School of Business, France and is certified by the Institute of Corporate Directors.

Mr. Sheffield's principal occupation is Corporate Director, and he serves as a director for the following reporting issuers: Corby Distilleries Ltd., Houston Wire & Cable Company and Velan Inc.

**David G. Unruh**

Vancouver, British Columbia, Canada

David Unruh is a retired lawyer and energy business executive, currently serving as a director of Westcoast Energy Inc. and Union Gas Limited, both Duke Energy companies. Mr. Unruh is also a director of Catalyst Paper Corporation, Pacific Northern Gas Inc., Corriente Resources Inc., The Wawanesa Mutual Insurance Company, and Canada Line

Rapid Transit Inc. Prior to this, Mr. Unruh served as Vice Chairman of Westcoast Energy Inc. and Union Gas Limited, before that as Senior Vice President and General Counsel for Houston-based Duke Energy Gas Transmission and before that as Senior Vice President, Law and Corporate Secretary of Westcoast Energy Inc. Mr. Unruh practiced corporate and commercial law in Winnipeg, Manitoba before joining Westcoast Energy Inc. in Vancouver, British Columbia in 1993.

Mr. Unruh's principal occupation is Corporate Director, and he serves as a director for the following reporting issuers: Catalyst Paper Corporation, Union Gas Limited, Corriente Resources Inc., Westcoast Energy Inc., and Pacific Northern Gas Ltd.

The following lists the membership duration on the Board and Board Committees for each director of OPG. Each director's corresponding attendance at Board and Board Committee meetings for 2006 is disclosed:

Director	Board and Board Committees Membership	2006	Attendance
Jake Epp	Board (since December 2003)	10/10	100%
	Compensation and Human Resources Committee (since November 2004)	6/6	100%
	Governance and Nominating Committee (since August 2005)	6/6	100%
	Nuclear Generation Projects Committee (since November 2006)	1/1	100%
	The Board Chair is invited to attend all other committee meetings	22/22	100%
James F. Hankinson	Board (since December 2003)	9/10	90%
	The President and CEO is invited to attend all committee meetings with the exception of select Compensation and Human Resources Committee meetings	31/34	91%
Donald Hintz	Board (since October 2004)	8/10	80%
	Compensation and Human Resources Committee (since November 2004)	5/6	83%
	Nuclear Operations Committee* (since November 2004)	6/6	100%
	Nuclear Generation Projects Committee (since November 2006)	1/1	100%
Gary Kugler	Board (since September 2004)	10/10	100%
	Audit/Risk Committee (since November 2004)	6/6	100%
	Governance and Nominating Committee (since August 2005)	6/6	100%
	Nuclear Operations Committee (since November 2004)	6/6	100%
	Nuclear Generation Projects Committee (since November 2006)	1/1	100%

Director	Board and Board Committees Membership	2006	Attendance
M. George Lewis	Board (since February 2005)	9/10	90%
	Audit/Risk Committee* (since February 2005)	6/6	100%
	Investment Funds Oversight Committee* (since March 2005)	2/2	100%
David J. MacMillan	Board (since September 2004)	10/10	100%
	Nuclear Operations Committee (since November 2004)	6/6	100%
	Major Projects Committee* (since November 2004)	8/8	100%
Corbin A. McNeill Jr.	Board (since October 2004)	10/10	100%
	Governance and Nominating Committee* (since August 2005)	5/6	83%
	Investment Funds Oversight Committee (since May 2005)	2/2	100%
	Nuclear Operations Committee (since November 2004)	6/6	100%
	Nuclear Generation Projects Committee* (since November 2006)	1/1	100%
Peggy Mulligan	Board (since December 2005)	8/10	80%
	Audit/Risk Committee (since February 2006)	5/6	83%
C. Ian Ross	Board (since December 2003)	10/10	100%
	Audit/Risk Committee (since November 2004)	6/6	100%
	Governance and Nominating Committee (since August 2005)	6/6	100%
	Major Projects Committee (since November 2004)	8/8	100%
	Nuclear Generation Projects Committee (since November 2006)	1/1	100%
Marie C. Rounding	Board (since September 2004)	10/10	100%
	Compensation and Human Resources Committee (since November 2004)	6/6	100%
	Investment Funds Committee (since May 2005)	2/2	100%
	Major Projects Committee (since November 2004)	8/8	100%
William Sheffield	Board (since September 2004)	10/10	100%
	Compensation and Human Resources Committee* (since November 2004)	6/6	100%
	Investment Funds Oversight Committee (since February 2005)	2/2	100%
	Major Projects Committee (since November 2004)	8/8	100%

Director	Board and Board Committees Membership	2006	Attendance
David G. Unruh	Board (since September 2004)	10/10	100%
	Compensation and Human Resources Committee (since November 2004)	6/6	100%
	Audit/Risk Committee (since November 2004)	6/6	100%
	Major Projects Committee (since December 2004)	8/8	100%

\* Chair of Committee

All directors listed are independent within the meaning of section 1.4 of Multilateral Instrument 52-110 ("MI 52-110") except for James F. Hankinson who is the President and Chief Executive Officer ("CEO") of OPG and Gary Kugler who is the Chairman of the Nuclear Waste Management Organization.

### Orientation and Continuing Education

Directors participate in a range of orientation initiatives when they join the OPG Board:

- ▶ Directors receive an overview of relevant documentation arising from a new director's election to the Board;
- ▶ Directors are provided a Director's Handbook, which provides an overview of the Board's constitution and governance practices, including Shareholder Agreements, Board and Committee Charters, Director roles and responsibilities, Board and Committee chair position descriptions, Board approved corporate policies and Code of Conduct, Director and Officer indemnities and insurance, Board and Committee evaluations, and recent Board activity;
- ▶ Directors attend a comprehensive introductory briefing session on OPG's operations and business; and
- ▶ Plant tours are provided of OPG generating facilities.

The Board supports the continuing education of directors, in both the business of OPG and their duties as directors, in a number of ways:

- ▶ Special presentations are made to the Board or a Committee on specific or unique aspects of OPG's operations, for example, OPG hedging activities and controls, and nuclear waste management;
- ▶ Approximately every other Board meeting is preceded by a Board education session. Suggestions for director education sessions are submitted to the Chair of the Governance and Nominating Committee;
- ▶ Plant tours to major facilities are arranged in conjunction with director orientation sessions as well as the holding of Board meetings at OPG facilities;
- ▶ OPG sponsors director attendance at the Institute of Corporate Directors/Rotman Business School Director College, or equivalent; and

- ▶ OPG also provides support to directors for attendance at conferences related to OPG's business or continuing education sessions related to their responsibilities as directors.

### Ethical Business Conduct

OPG has a policy for ethical business behaviour and a Code of Business Conduct, which is approved by the Board. The Audit/Risk Committee Charter expressly includes regular reporting by Management on the Code of Business Conduct, including reports on substantiated cases of fraud and the disposition of such cases including disciplinary action. The Audit/Risk Committee also receives an annual report on the Code of Business Conduct in order to satisfy itself that appropriate codes of conduct and compliance programs are in place and are being enforced and remedial action is being taken. A copy of OPG's Code of Business Conduct has been filed on SEDAR ([www.sedar.com](http://www.sedar.com)). The Audit/Risk Committee has also established procedures for the receipt, retention and treatment of complaints received pertaining to internal accounting controls or auditing; matters and the confidential anonymous submission by employees concerning such matters.

The Board has adopted an annual process of written disclosure by directors of information in order to:

- (i) identify potential conflicts of interest for the purposes of complying with the Ontario Business Corporations Act;
- (ii) validate their independence and financial literacy for the purposes of complying with securities regulations related to Boards and Audit Committees; and
- (iii) satisfy other disclosures and filings.

### Nomination of Directors

The Governance and Nominating Committee's responsibilities are to: (i) develop and maintain a list of optimum skills which the Board should collectively possess; (ii) recommend a process to identify director candidates; (iii) recommend selection criteria; (iv) identify director candidates to the Board; and (v) recommend to the Board the candidates to stand for election. The Board submits recommended candidates to the Shareholder. Nominations of directors by the Shareholder are also reviewed by the Governance and Nominating Committee.

The Board consists of 12 directors.



## Compensation

### *Director Compensation*

In the spring of 2005, the Compensation and Human Resources Committee of the Board retained an independent advisor to benchmark OPG director compensation against companies of similar size, business complexity and risk profile. The Compensation and Human Resources Committee submitted its recommendations for director compensation to the Board for approval. The Board Chair subsequently informed the Shareholder. For 2006, the Governance and Nominating Committee assumed responsibility for annually monitoring and reviewing the level and nature of compensation of directors. Based on the extensive review in 2005 and updated benchmarking, the Governance and Nominating Committee recommended that no change be made to the compensation of directors, with the exception of an increase in the annual retainer for the Audit/Risk Committee chair to ensure that it is both appropriate to the responsibilities and risks assumed, and competitive with other comparable organizations.

Each director who is not an employee of OPG receives an annual retainer of \$25,000. Directors also receive a \$3,000 annual retainer to chair committees and for each committee that they are a member of. In recognition of the increased duties and responsibilities placed upon the chair of the Audit/Risk Committee as a result of recent regulatory initiatives in North America, the annual retainer for the Audit/Risk Committee chair is \$8,000.

Directors are compensated for each meeting that they attend and receive a fee of \$1,500 or \$750, as determined by the board or committee chair.

In order to retain national and international expertise, non-resident directors are compensated in USDs exchanged at par and directors who travel long distances receive a travel fee to cover travel time related to board and committee meetings they attend.

Directors are also reimbursed for travel and other expenses they incur to attend meetings or to perform other duties in their role as a director.

The chair of the board in his role as non-executive chair receives an all-inclusive annual fee of \$150,000 and is reimbursed for out of pocket expenses including travel and other expenses.

### *CEO Compensation*

The Compensation and Human Resources Committee of the Board oversees, on behalf of the Board, the setting of the CEO's annual goals and objectives and the annual review of the CEO's performance, and makes recommendations to the Board with respect to the CEO's compensation. The Compensation and Human Resources Committee seeks input from an independent advisor with regard to monitoring and benchmarking compensation developments.

During 2006, the Compensation and Human Resources Committee of the Board retained an independent advisor from Mercer Human Resource Consulting, to benchmark the compensation package for the President and CEO and to confirm that the compensation package is appropriate given the nature, complexity and risk profile of OPG's business. The Compensation and Human Resources Committee submitted its recommendation to the Board for approval. The Board Chair subsequently informed the Shareholder.

OPG is subject to the *Public Sector Salary Disclosure Act* and is obligated to report salaries over \$100,000. For purposes of applying the Act, salaries include bonuses and taxable benefits actually received during that year as reported for personal income tax purposes. Consistent with this reporting requirement, the President and Chief Executive Officer received compensation of \$1,488,123, including taxable income and taxable benefits during 2006.

### **Board Committees**

The Board has established seven committees to focus on areas critical to the Company:

#### *Audit/Risk Committee*

The Committee is responsible for reviewing the Company's regulatory filings including financial statements, MD&A, and press releases prior to their disclosures to the public. The Committee is also responsible for overseeing the internal audit function, the work of external auditors including their nomination and compensation, that the Company has adequate controls in the financial reporting process and the risk management process, and is in compliance with regulatory and internal policies. The Committee is also responsible for overseeing OPG's policy on ethical behaviour and the Code of Business Conduct, including reports on compliance programs, substantiated cases of fraud and the disposition of such cases including disciplinary action.

#### *Compensation and Human Resources Committee*

This Committee focuses on human resources related areas including compensation practices, CEO objectives and compensation, disclosure on compensation and human resources matters, leadership talent review including succession planning, human resources policies related to employee complaints, diversity and pay equity, organizational design, labour relations, pension plans and policies, and Board compensation, education and evaluation programs.

#### *Governance and Nominating Committee*

The Committee develops governance principles for OPG that are consistent with high standards of corporate governance and reviewing and assessing on an ongoing basis OPG's system of corporate governance with a view to maintaining these high standards. The Committee identifies and recommends candidates for election or appointment to the Board to be put before the Shareholder in the event of a vacancy on the Board. Finally, the Committee reviews and recommends OPG's processes for director orientation, assessment, and compensation.

#### ***Investment Funds Oversight Committee***

This Committee assists the Board in fulfilling its responsibilities for the OPG Pension Fund and the Used Fuel Fund and Decommissioning Fund. The Committee provides oversight of the investment of assets, investment-related liabilities and the management of any surplus (deficit) of the funds. Specifically the Committee: reviews the investment policies, risks and the asset mix; approves annual performance objectives for the investment portfolios; and monitors the performance of the funds.

#### ***Major Projects Committee***

This Committee assists the Board in providing oversight of major non-nuclear electricity supply projects, including project development, contracting, financing, and construction monitoring.

#### ***Nuclear Generation Projects Committee***

This Committee was formed in 2006 following direction from the Shareholder to: (i) begin feasibility studies on refurbishing its existing nuclear units; and (ii) begin a federal approvals process, including an environmental assessment, for new nuclear units at an existing site. This Committee assists the Board in providing oversight of the new nuclear plant projects and the refurbishment and life extension projects for existing nuclear plants.

#### ***Nuclear Operations Committee***

This Committee is responsible for oversight of safe and efficient operations of OPG's nuclear business, regulatory compliance of OPG's nuclear facilities, review of reports from independent oversight of OPG's nuclear operations, reviews of OPG's nuclear management and organization matters, security of OPG's nuclear facilities and substances, and oversight of OPG's nuclear waste and decommissioning liabilities and management.

#### **Assessments**

The annual Board & Committee Evaluation is based upon the completion of confidential questionnaires regarding assessment of its performance and the compliance with the Board and Committee Charters. In October 2006, the Governance and Nominating Committee began the process for evaluating Board performance, in addition to Committee Evaluations. The annual process is overseen by the Chair of the Governance and Nominating Committee, who reports the results and recommendations for enhancing oversight to the Board. The Board will begin to assess individual directors in the 2007 evaluation process.

#### **Further Information on OPG Governance**

OPG provides additional information on OPG's governance on its Web site ([www.opg.com](http://www.opg.com)) including:

- ▶ Memorandum of Understanding
- ▶ Shareholder Directives
- ▶ Board and Committee Charters
- ▶ Board and Committee Chair Position Descriptions
- ▶ Code of Business Conduct Policy
- ▶ Disclosure Policy

#### **Audit/Risk Committee Information**

MI 52-110 has been implemented by Canadian securities regulatory authorities to encourage reporting issuers to establish and maintain strong, effective and independent audit committees, which enhance the quality of financial disclosure and ultimately foster increased investor confidence in Canada's capital markets. Information on OPG's Audit/Risk Committee, which includes the text of the Audit/Risk Committee Charter, updated during 2006, is as follows:

#### **Audit/Risk Committee Charter**

##### ***Purpose***

The purpose of the Audit/Risk Committee (the "Committee") is to assist the Board in fulfilling its oversight responsibilities by reviewing, advising and making recommendations to the Board on:

- ▶ The integrity, quality and transparency of the Company's financial information;
- ▶ The adequacy of the financial reporting process;
- ▶ The systems of internal controls and risk management, and the Company's related principles, policies and procedures which Management have established;
- ▶ The performance of the Company's internal audit function and the external auditors;
- ▶ The external auditors' qualifications and independence;
- ▶ The Company's compliance with related legal and regulatory requirements and internal policies; and
- ▶ The promotion of a culture of ethical business conduct and compliance with OPG's Code of Business Conduct.

The function of the Audit/Risk Committee is oversight. Management is responsible for the preparation, presentation and integrity of the consolidated financial statements of the Company. Management of the Company is responsible for maintaining appropriate accounting and financial reporting principles and policy and internal controls and procedures that provide for compliance with accounting standards and applicable laws and regulations.

## ***Organization***

### **Members**

The Audit/Risk Committee shall consist of three or more independent directors appointed by the Board of Directors, none of whom shall be employees of the Company or any of the Company's affiliates. A majority of the members of the Committee, but not less than two, will constitute a quorum. As a venture issuer, OPG is exempt from the statutory requirements of MI 52-110 requiring members of Audit Committees to be independent. However, OPG considers such independence to be "best practice" and, therefore, each of the members of the Audit/Risk Committee shall satisfy the applicable independence and financial literacy requirements of the laws and regulations governing the Company.

The Board of Directors shall designate one member of the Audit/Risk Committee as the Committee Chair. Members of the Audit/Risk Committee shall serve at the pleasure of the Board of Directors for such term or terms as the Board of Directors may determine. The Board of Directors shall confirm that each member of the Audit/Risk Committee is financially literate as such qualification is interpreted by the Board of Directors in its business judgment and in compliance with MI 52-110 and its Companion Policy.

### **Meetings**

The Committee will meet at least quarterly or more frequently as circumstances require and at any time at the request of a member. The Committee will meet regularly and at least annually with the external auditors, the internal auditors and Management in separate sessions to discuss any matters that the Committee believes should be discussed and to provide a forum for any relevant issues to be raised.

### **Reports**

The Committee will report its activities and actions to the Board of Directors with recommendations, as the Committee deems appropriate.

The Committee will provide for inclusion in the Company's financial information or regulatory filings any report from the Audit/Risk Committee required by applicable laws and regulations and stating among other things whether the Audit/Risk Committee has:

- ▶ Reviewed and discussed the audited consolidated financial statements with Management;
- ▶ Discussed pertinent matters with the internal and external auditors;
- ▶ Received disclosures from the external auditors regarding the auditors' independence and discussed with the auditors their independence; and
- ▶ Recommended to the Board of Directors that the audited consolidated financial statements be included in the Company's Annual Report.

## ***Authority***

While the Audit/Risk Committee has the responsibilities and powers set forth in this Charter, it is not the duty of the Audit/Risk Committee to plan or conduct audits or risk assessments, or to determine that the Company's consolidated financial statements and disclosures are complete and accurate and are in accordance with generally accepted accounting principles and applicable rules and regulations. These are the responsibility of Management.

In carrying out its oversight responsibilities, the Audit/Risk Committee and the Board will necessarily rely on the expertise, knowledge and integrity of the Company's Management, and internal and external auditors.

The Audit/Risk Committee shall have the authority to set and pay the compensation for any advisors employed by the Committee.

The Audit/Risk Committee shall have the authority to communicate directly with the internal and external auditors.

### **Delegation of Authority**

The Committee may delegate to any employee of OPG or a sub-committee the authority to: (i) execute or carry out any decision of the Committee; and/or (ii) exercise any right, power or function of the Committee on such terms and conditions and within such limits as the Committee may establish, except that the Committee may not delegate its oversight responsibilities.

### **Access to Management and Outside Advisors**

The Audit/Risk Committee shall have unrestricted access to members of Management and relevant information. The Audit/Risk Committee may retain independent counsel, accountants or other advisors to assist it in the conduct of any investigation, as it determines necessary to carry out its duties.

### ***Committee Responsibilities and Duties***

The Committee shall:

#### **General**

- ▶ Conduct or authorize investigations into any matters within the Committee's scope of responsibilities;
- ▶ Review and recommend approval to the Board, the appointment or replacement of the CFO and the CRO.

#### **Risk Management and Internal Controls**

- ▶ Review and evaluate the Company's policies and processes for assessing significant risks or exposures and the steps Management has taken to monitor and control such risks to the Company, including the organizational structure and the adequacy of resources;
- ▶ Consider and review with the CRO and Management the critical risks to the Company, the potential impact of such risks, and related mitigation;

- ▶ Ascertain whether the Company has an effective process for determining risks and exposure from actual and potential litigation and claims relating to non-compliance with laws and regulations;
- ▶ Review with Management, reports demonstrating compliance with risk management policies;
- ▶ Review with the Company's General Counsel and others any legal, tax, or regulatory matters that may have a material impact on Company operations and the financial statements, including, but not limited to, violations of securities law or breaches of fiduciary duty;
- ▶ Review with Management, internal audit, and the external auditors, the scope of review of internal control over financial reporting, significant findings, recommendations and Management's responses for implementation of actions to correct weaknesses in internal controls;
- ▶ Review disclosures made by the CEO and CFO during the certification process regarding significant deficiencies in the design or operation of internal controls or any fraud that involves Management or other employees who have a significant role in the Company's internal controls; and
- ▶ Review the expenses of the Chairman, Board, President and the President's direct reports on a semi-annual basis, and of any other senior officers and employees the Committee considers appropriate.

#### **Internal Audit**

- ▶ Evaluate the internal audit process and define expectations in establishing the annual internal audit plan and the focus on risk, including the organizational structure and the adequacy of resources;
  - ▶ Approve the Charter of the internal audit function annually;
  - ▶ Evaluate the audit scope and role of internal audit; and
  - ▶ Consider and review with the CRO and Management:
    - Significant findings and Management's response including the timetable for implementation of Management Actions to correct weaknesses;
    - Any difficulties encountered in the course of their audit (such as restrictions on the scope of their work or access to information);
    - Any changes required in the planned scope of the audit plan; and
    - The internal audit budget.
- ▶ Oversee the work of the external auditor engaged for the purpose of preparing or issuing an auditor's report or performing other audit, review or attest services for the Company, including the resolution of disagreements between Management and the external auditor regarding financial reporting;
  - ▶ Review the independence and qualifications of the external auditor;
  - ▶ At least annually, obtain and review a report by the external auditor describing the auditing firm's internal quality control procedures, any material issues raised by the most recent internal quality control review or peer review of the auditing firm or by any inquiry or investigation by governmental or professional authorities within the preceding five years respecting one or more independent audits carried out by the external auditor and any steps taken to deal with any such issues and all relationships between the external auditors and the Company;
  - ▶ Review the scope and approach of the annual audit plan with the external auditors;
  - ▶ Discuss with the external auditor the quality and acceptability of the Company's accounting principles including all critical accounting policies and practices used, any alternative treatments that have been discussed with Management as well as any other material communications with Management;
  - ▶ Assess the external auditor's process for identifying and responding to key audit and internal control risks;
  - ▶ Ensure the rotation of the lead audit partner every five years and other audit partners every seven years, and consider regular rotation of the audit firm;
  - ▶ Evaluate the performance of the external auditor annually and present its findings to the Board of Directors;
  - ▶ Determine which non-audit services the external auditor is prohibited by law or regulation, or as determined by the Audit/Risk Committee, from providing and pre-approve all services provided by the external auditors. The Committee may delegate such pre-approval authority to a member of the Committee. The decision of any Committee member to whom pre-approval authority is delegated must be presented to the full Audit/Risk Committee at its next scheduled meeting;
  - ▶ Review and approve all related party transactions; and
  - ▶ Review and approve the Company's hiring policies regarding partners, employees and former partners and employees of the present and former external auditor of the Company.

#### **External Auditor**

- ▶ Recommend to the Board of Directors the external auditor to be nominated for the purpose of preparing or issuing an auditor's report or performing other audit, review or attest services for the Company, and the compensation of the external auditor;

## Financial Reporting

- ▶ Review with Management and the external auditors the Company's interim financial information and disclosures under MD&A and earnings press release, prior to filing;
- ▶ Satisfy itself that adequate procedures are in place for the review of the Company's public disclosure of financial information extracted or derived from the Company's consolidated financial statements, other than the public disclosure referred to above, and periodically assess the adequacy of those procedures;
- ▶ Review with Management and the external auditors, at the completion of the annual audit:
  - The Company's annual financial statements, MD&A, related footnotes and any documentation required by the Securities Act to be prepared and filed by the Company or that the Company otherwise files with the OSC;
  - The external auditors' audit of the consolidated financial statements and their report;
  - Any significant changes required in the external auditors' audit plan;
  - Any difficulties or disputes with Management encountered during the audit;
  - The Company's accounting principles; and
  - Other matters related to conduct, which should be communicated to the Committee under generally accepted auditing standards.
- ▶ Review significant accounting and reporting issues and understand their impact on the consolidated financial statements. These include complex or unusual transactions and highly judgmental areas; major issues regarding accounting principles and financial presentations, including significant changes in the Company's selection or application of accounting principles; and the effect of regulatory and accounting initiatives, as well as off-balance sheet arrangements, on the consolidated financial statements of the Company;
- ▶ Review analysis prepared by Management and/or the external auditor detailing financial reporting issues and judgments made in connection with the preparation of financial information, including analysis of the effects of alternative Generally Accepted Accounting Principles methods; and
- ▶ Advise Management, based upon the Audit/Risk Committee's review and discussion, whether anything has come to the Committee's attention that causes it to believe that the consolidated financial statements contain an untrue statement of material fact or omit to state a necessary material fact.

## Compliance with Code of Business Conduct

- ▶ Review the administration of and compliance with the Company's Code of Business Conduct to ensure that appropriate codes of conduct and compliance programs are in place, are being enforced and remedial action is being taken, as well as the process for communicating the Code of Business Conduct to Company personnel; and
- ▶ Monitor through regular updates from Management regarding compliance matters.

## Treatment of Complaints

- ▶ Establish procedures for the receipt, recording and treatment of complaints received by the Company regarding accounting, internal accounting controls, or auditing matters; and
- ▶ Establish procedures for the confidential and anonymous submission by employees of concerns regarding accounting or auditing matters of the Company.

## *Annual Review and Assessment*

The Committee shall conduct an annual review and assessment of its performance, including a review of its compliance with this Charter, in accordance with the evaluation process approved by the Board.

The Committee shall also review and assess the adequacy of this Charter on an annual basis taking into account all legislative and regulatory requirements applicable to the Committee as well as any best practice guidelines recommended by regulators with whom OPG has a reporting relationship, and if appropriate, shall recommend changes to the Board.

## **Composition of the Audit/Risk Committee**

OPG's Audit/Risk Committee consists of George Lewis, Dr. Gary Kugler, Peggy Mulligan, Ian Ross, and David Unruh. As a venture issuer, OPG is exempt from the provisions of securities regulations, which require that members of an Audit Committee be independent and financially literate. OPG's Board of Directors has, however, decided that, in keeping with best practice, each member of OPG's Audit/Risk Committee should meet the independence and financial literacy requirements in accordance with the requirements of the securities regulations known as MI 52-110. The Board of Directors has concluded that all of the members of OPG's Audit/Risk Committee are financially literate and that four of the five members of the Committee are independent of OPG and its subsidiaries, within the meaning of MI 52-110.

Dr. Kugler does not meet the statutory definition of being independent as a result of being the Chairman of the Nuclear Waste Management Organization (the "NWMO"), a not-for-profit organization of which New Brunswick Power, Hydro-Québec and OPG are members. Dr. Kugler was appointed to the NWMO Board by OPG and was

subsequently appointed Chairman by the NWMO Board. The NWMO has been established under the *Nuclear Fuel Waste Act* to investigate approaches for managing Canada's used nuclear fuel and implement the approach that is selected by the government. OPG plays a significant role in the funding and leadership of the NWMO, which results in Dr. Kugler no longer being independent of OPG, according to MI 52-110. The Board of Directors believes that Dr. Kugler's service as NWMO Chairman is in the best interests of OPG, the NWMO, and OPG's stakeholders, in view of his experience and extensive knowledge of the Canadian nuclear industry, and that his involvement with the NWMO does not affect his ability to exercise impartial judgment and fulfill his responsibilities as a member of the OPG Audit/Risk Committee. In view of OPG's nuclear operations and related financial and waste management obligations, Dr. Kugler's experience and knowledge is also considered a key input to the planning and risk management components of the Committee's mandate. As a result, OPG's Board of Directors has determined that it is appropriate for Dr. Kugler to serve as a non-independent member of that Committee, in accordance with section 3.3(2) of MI 52-110.

#### Relevant Education and Experience

Financially literate means having the ability to read and understand the accounting principles used by OPG to prepare its consolidated financial statements, and the ability to address the breadth and level of complex accounting issues that are generally comparable to the breadth and complexity of issues that can reasonably be expected to be raised by OPG's consolidated financial statements. Each member had an understanding of internal controls and procedures for financial reporting. The education and experience of each Audit/Risk Committee member that are relevant to his or her performance as an audit committee member may be found in the Corporate Governance section.

#### Audit/Risk Committee Oversight

There have been no recommendations of OPG's Audit/Risk Committee to nominate or compensate an external auditor which have not been adopted by its Board of Directors.

#### External Auditor Service Fees

The following fees were billed by Ernst & Young LLP:

(thousands of dollars)	2006	2005
Audit Fees	1,250	1,251
Audit-Related Fees	335	277
Tax Fees and Other	300	320

#### Audit Fees

These fees included the audit of OPG's consolidated financial statements, quarterly reviews of the financial statements, and the pension fund audits.

#### Audit-Related Fees

These fees included work with respect to internal controls, accounting assistance, French translation of consolidated financial statements and MD&A, and special audits and reviews. During 2006, OPG has employed the services of other professional advisers, particularly in the areas of internal controls and accounting assistance.

#### Tax Fees and Other

These fees included tax services related to assistance with matters raised by the Tax Auditors for the 1999 taxation year and a United States state tax review.

### Internal Controls over Financial Reporting and Disclosure Controls

Management, including the President and CEO and Chief Financial Officer (CFO), are responsible for maintaining disclosure controls and procedures and internal control over financial reporting. Disclosure controls and procedures are designed to provide reasonable assurance that all relevant information is gathered and reported to senior management, including the President and CEO and the CFO, on a timely basis so that appropriate decisions can be made regarding public disclosure. Internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the financial statements in accordance with GAAP.

An evaluation of the effectiveness of design and operation of OPG's disclosure controls and procedures was conducted as of December 31, 2006. Management, including the President and the CEO and the CFO, has evaluated the effectiveness of OPG's disclosure controls and procedures (as defined in Multilateral Instrument 52-109 – *Certification of Disclosure in Issuers' Annual and Interim Filings*, of the Canadian Securities Administrators) as of December 31, 2006. Management has concluded that, as of December 31, 2006, OPG's disclosure controls and procedures were effective to provide reasonable assurance that material information relating to OPG and its consolidated subsidiaries and interests in jointly controlled entities would be made known to them by others within those entities, particularly during the period in which this report was being prepared.

Management has designed internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with GAAP and has concluded, as of December 31, 2006, that the design of internal controls over financial reporting was effective.

There were no changes in internal control over financial reporting that have materially affected or are reasonably likely to materially affect OPG's internal control over financial reporting.

## Fourth Quarter

### Overview of Results

Net loss for the three months ended December 31, 2006 was \$19 million compared to net income of \$160 million for the same period in 2005. Loss before income taxes for the three months ended December 31, 2006 was \$82 million compared to income before income taxes of \$192 million for the same period in 2005.

The following is a summary of the factors impacting OPG's results for the three months ended December 31, 2006 compared to results for the same period in 2005, on a before-tax basis:

(millions of dollars – before tax) (unaudited)	
<b>Income before income taxes for the three months ended December 31, 2005</b>	<b>192</b>
Changes in gross margin	
Decrease in electricity sales prices after revenue limit rebate	(74)
Change in electricity generation by segment:	
Regulated – Nuclear	(75)
Regulated – Hydroelectric	8
Unregulated – Hydroelectric	6
Unregulated – Fossil-Fuelled	(46)
Other changes in gross margin	8
	(173)
Increase in pension and other post employment benefit costs	(47)
Increase in nuclear maintenance and repairs	(36)
Increase in nuclear outages	(55)
Write-off of excess inventory related to Pickering A Units 2 and 3 in 2005	35
Decrease in depreciation expense primarily due to extension of service lives of the coal-fired generating stations, Pickering B station and Unit 4 of the Pickering A station	27
Other changes	(3)
<b>Decrease in income before income taxes, excluding impairment of long-lived assets</b>	<b>(252)</b>
Impairment of long-lived assets	(22)
<b>Loss before income taxes for the three months ended December 31, 2006</b>	<b>(82)</b>

Earnings for the three months ended December 31, 2006 were significantly affected by a reduction in gross margin from electricity sales due primarily to lower average sales prices and lower electricity generation compared to the same period in 2005. The decrease in electricity prices was primarily due to lower average Ontario spot market prices applicable to electricity generation from OPG's unregulated business segments. The lower electricity generation in the fourth quarter of 2006 compared to the same period in 2005 was primarily due to extended planned and unplanned outages at OPG's nuclear generating stations and lower Ontario demand which continued to unfavourably impact the fossil-fuelled generating stations.

For the three months ended December 31, 2006, OM&A expenses were \$810 million compared to \$686 million in the same period in 2005. The increase of \$124 million was primarily due to higher pension and OPEB costs mainly due to changes in economic assumptions used to measure the costs and an increase in maintenance and repairs on OPG's nuclear and fossil-fuelled generating stations, which

reflected OPG's continued objective of maintaining the reliability of the stations. In addition, an increase in unplanned outages at certain nuclear generating stations unfavourably affected earnings in the fourth quarter of 2006 compared to the same period in 2005. During the three months ended December 31, 2005, OPG wrote off excess inventory of \$35 million acquired for the anticipated return to service of Units 2 and 3 at the Pickering A nuclear generating station, which did not reoccur in 2006.

Earnings were favourably affected by a decrease in depreciation expense of \$27 million during the three months ended December 31, 2006 compared to the same period in 2005. The decrease was primarily due to the extension of the service lives of all of the coal-fired generating stations, as a result of delays in the plan to replace coal-fired generation.

OPG recognized an impairment loss on the Thunder Bay and Atikokan coal-fired generating stations in the three months ended December 31, 2006 of \$22 million, which represented the carrying amount or net book value of these

stations. OPG tested the recoverability of the carrying amounts of the coal-fired stations as a result of changes in circumstance, which included a decrease in forecast Ontario spot market prices and the extension of the lives of the coal-fired stations. It was determined that the Thunder Bay and Atikokan coal-fired generating stations would not be able to recover their operating and capital expenditures and carrying amount, over their remaining service lives.

Commencing April 1, 2005, with the introduction of rate regulation, OPG accounts for income taxes relating to the rate regulated segments of its business using the taxes

payable method. Under this method, future income tax assets and liabilities associated with these segments are not recognized where those future income taxes are expected to be recovered in the regulated prices charged to customers in the future. As a result, OPG did not record a future tax expense of \$47 million and \$46 million for the rate regulated segments during the three months ended December 31, 2006 and 2005, respectively, which would have been recorded had OPG accounted for income taxes for the regulated segments using the liability method.

## Discussion of Operating Results

(millions of dollars) (unaudited)	2006	2005
Revenue, net of revenue limit and Market Power Mitigation Agreement rebates	<b>1,276</b>	1,496
Fuel expense	<b>267</b>	314
Gross margin	<b>1,009</b>	1,182
Operations, maintenance and administration	<b>810</b>	686
Depreciation and amortization	<b>160</b>	187
Accretion on fixed asset removal	<b>124</b>	118
Earnings on nuclear fixed asset removal and nuclear waste management funds	<b>(97)</b>	(102)
Property and capital taxes	<b>24</b>	43
Restructuring	<b>–</b>	4
(Loss) income before impairment of long-lived assets	<b>(12)</b>	246
Impairment of long-lived assets	<b>22</b>	–
(Loss) income before interest and income taxes	<b>(34)</b>	246

### Revenue

(millions of dollars) (unaudited)	2006	2005
Regulated generation sales <sup>1</sup>	<b>665</b>	751
Spot market sales, net of hedging instruments	<b>453</b>	841
Revenue limit rebate	<b>(13)</b>	(262)
Variance accounts	<b>(4)</b>	1
Other	<b>175</b>	165
Total revenue	<b>1,276</b>	1,496

<sup>1</sup> Regulated generation sales included revenue of \$46 million and \$65 million that OPG received at the Ontario spot market price for Regulated – Hydroelectric generation over 1,900 MWh in any hour during the fourth quarter of 2006 and 2005, respectively.

### Revenue

Revenue was \$1,276 million for the three months ended December 31, 2006 compared to \$1,496 million during the same period in 2005. The decrease of \$220 million was primarily due to lower average spot electricity prices impacting OPG's unregulated business segments combined with lower nuclear and fossil-fuelled generation of 3.2 TWh compared to the same period in 2005.

### Electricity Prices

OPG's average sales price for the three months ended December 31, 2006 was 4.5¢/kWh compared to 5.0¢/kWh for the same period in 2005. The decrease was primarily due to lower average Ontario spot market prices in the fourth quarter of 2006, which significantly affected OPG's unregulated business segments.



### **Fuel Expense**

Fuel expense was \$267 million for the three months ended December 31, 2006 compared to \$314 million during the same period in 2005. The decrease of \$47 million was primarily due to lower generation from the fossil-fuelled stations compared to the same period in 2005.

### **Operations, Maintenance and Administration**

OM&A expenses for the three months ended December 31, 2006 were \$810 million compared to \$686 million during the same period in 2005. The increase of \$124 million in OM&A expenses was primarily due to higher pension and other post employment benefit costs and an increase in repairs and maintenance for the nuclear generating stations.

### **Property and Capital Taxes**

Property and capital taxes for the three months ended December 31, 2006 was \$24 million, compared to \$43 million during the same period in 2005. The \$19 million decrease was primarily due to additional municipal property tax assessments for OPG's fossil-fuelled generating station received in the fourth quarter of 2005, which did not occur in 2006.

### **Average Sales Prices**

The weighted average Ontario spot electricity market price and OPG's average sales prices by reportable business segment, net of the revenue limit rebate for the three months ended December 31, 2006 and 2005, were as follows:

	Three Months Ended December 31	
	2006	2005
(¢/kWh)		
Weighted average hourly Ontario spot electricity market price	4.5	7.5
Regulated – Nuclear	4.9	4.9
Regulated – Hydroelectric	3.5	3.9
Unregulated – Hydroelectric	4.5	5.5
Unregulated – Fossil-Fuelled	4.6	5.6
OPG's average sales price	4.5	5.0

The continued decrease in Ontario's spot electricity market price significantly contributed to the decline in OPG's average sales price for the three months ended December 31, 2006 compared to the same period in 2005.

### **Electricity Generation**

Total electricity sales volume for the three months ended December 31, 2006 was 24.3 TWh compared to 27.1 TWh during the same period in 2005. The decrease was primarily due to lower nuclear generation due to higher planned and unplanned outage days and a decrease in generation from the fossil-fuelled stations due to lower Ontario demand.

### **Liquidity and Capital Resources**

Cash flow provided by operating activities during the three months ended December 31, 2006 was \$91 million compared to \$446 million for the three months ended December 31, 2005. The unfavourable change in cash flow was primarily due to lower revenue before rebates as a result of lower Ontario spot market prices and lower volumes. A revenue limit rebate payment of \$58 million was made in the three months ended December 31, 2006, which did not occur in the three months ended December 31, 2005.

Investment in fixed assets during the three months ended December 31, 2006 was \$215 million compared with \$141 million during the same period in 2005. The increase in capital expenditures of \$74 million was primarily due to increased investment in the Portlands Energy Centre, the Niagara Tunnel project, and the Lac Seul project.

OPG negotiated agreements with the OEFC to finance the Niagara Tunnel project, the Portlands Energy Centre and the Lac Seul project. Advances under these credit arrangements commenced during the fourth quarter and amounted to \$160 million for the Niagara Tunnel, \$90 million for the Portlands Energy Centre and \$20 million for the Lac Seul project.

## Quarterly Financial Highlights

The following tables set out selected financial information from OPG's unaudited interim consolidated financial statements for each of the twelve most recently completed quarters. This financial information has been prepared in accordance with Canadian GAAP.

(millions of dollars) (unaudited)	2006 Quarters Ended				
	December 31	September 30	June 30	March 31	Total Year
Revenue after revenue limit rebate	<b>1,276</b>	<b>1,435</b>	<b>1,345</b>	<b>1,508</b>	<b>5,564</b>
Net (loss) income	<b>(19)</b>	<b>167</b>	<b>143</b>	<b>199</b>	<b>490</b>
Net (loss) income per share	<b>\$(0.08)</b>	<b>\$0.65</b>	<b>\$0.56</b>	<b>\$0.78</b>	<b>\$1.91</b>

(millions of dollars) (unaudited)	2005 Quarters Ended				
	December 31	September 30	June 30	March 31	Total Year
Revenue after revenue limit and Market Power Mitigation Agreement rebates	1,496	1,571	1,373	1,358	5,798
Income (loss) before extraordinary item	160	181	137	(38)	440
Income (loss) before extraordinary item per share	\$0.62	\$0.71	\$0.53	\$(0.15)	\$1.71
Net income (loss)	160	181	63	(38)	366
Net income (loss) per share	\$0.62	\$0.71	\$0.25	\$(0.15)	\$1.43

(millions of dollars) (unaudited)	2004 Quarters Ended				
	December 31	September 30	June 30	March 31	Total Year
Revenue after Market Power Mitigation Agreement rebate	1,215	1,212	1,141	1,350	4,918
Net income (loss)	34	(15)	(41)	64	42
Net income (loss) per share	\$0.13	\$(0.06)	\$(0.16)	\$0.25	\$0.16

Balance Sheet as at December 31				
(millions of dollars)		2006	2005	2004
Total assets		<b>22,750</b>	21,623	19,830
Total long-term liabilities		<b>15,408</b>	13,640	13,366
Cash dividend declared per share (dollars)		<b>\$0.50</b>	–	–
Common shares outstanding (millions)		<b>256.3</b>	256.3	256.3

OPG's quarterly results are affected by changes in demand primarily resulting from variations in seasonal weather conditions. Historically, OPG's revenues are higher in the first and third quarters of a fiscal year as a result of winter heating demands in the first quarter and air conditioning/cooling demands in the third quarter. Since April 1, 2005, revenue has increased due to the introduction of regulated prices for most of OPG's baseload hydroelectric and all of the nuclear facilities that it operates and other related regulatory changes. The revenue limit and the Market Power Mitigation Agreement rebates, regulated prices, and OPG's hedging strategies significantly reduced the impact of seasonal price fluctuations on the results of operations.

Additional items which affected net income in certain quarters above include the following:

- ▶ Increase in depreciation expense in 2004 due to the planned early shutdown of coal-fired generating stations and an increase in fixed assets in service;
- ▶ Tax benefit of \$93 million recorded during the fourth quarter of 2004 related to the elimination of a valuation allowance due to the introduction of rate regulation;
- ▶ Lower OM&A expenses due to the deferral of non-capital costs related to the planned return to service of all units at the Pickering A nuclear generating station units return to service project, beginning January 1, 2005, as required by a regulation pursuant to the Electricity Restructuring Act, 2004 (Ontario);
- ▶ Impairment loss on the Lennox generating station of \$202 million recorded during the first quarter of 2005, reflecting the amount of the carrying value of the station;
- ▶ Higher revenues as a result of a reliability must-run contract between OPG and the IESO for the Lennox generating station, for the period October 1, 2005 to September 30, 2006;
- ▶ Lower income tax expense due to the use of the taxes payable method for the regulated segments commencing April 1, 2005;
- ▶ Impairment loss of \$63 million related to Units 2 and 3 of the Pickering A nuclear generating station, recorded in the second quarter of 2005;
- ▶ One-time extraordinary loss of \$74 million recorded in the second quarter of 2005, resulting from the adoption of rate regulated accounting and the corresponding use of the taxes payable method;
- ▶ Write-off of \$22 million and \$35 million of excess inventory as a result of not returning Pickering A nuclear generating station Units 2 and 3 to service recorded in the third and fourth quarters of 2005 respectively;
- ▶ Higher depreciation expense related to the return to service of Unit 1 at the Pickering A generating station in the fourth quarter of 2005;

- ▶ Decrease in depreciation expense primarily due to extension of service lives, for accounting purposes, of the Nanticoke station in the third quarter of 2005, and the Pickering B nuclear generating station and Unit 4 of the Pickering A nuclear generating station beginning in the first quarter of 2006;
- ▶ Higher pension and OPEB costs from 2004 to 2006 mainly due to changes in economic assumptions used to measure the costs; and
- ▶ Decrease in depreciation expense primarily due to extension of the service life, for accounting purposes, of all coal-fired generating stations to December 31, 2012, beginning in the third quarter of 2006.

### Supplemental Earnings Measures

In addition to providing net income in accordance with Canadian GAAP, OPG's MD&A, audited consolidated financial statements as at and for the year ended December 31, 2006 and 2005 and the notes thereto, present certain non-GAAP financial measures. These financial measures do not have standard definitions prescribed by Canadian GAAP and therefore may not be comparable to similar measures disclosed by other companies. OPG utilizes these measures in making operating decisions and assessing its performance. Readers of the MD&A, consolidated financial statements and notes thereto utilize these measures in assessing the Company's financial performance from ongoing operations. These non-GAAP financial measures have not been presented as an alternative to net income in accordance with Canadian GAAP as an indicator of operating performance. The definitions of the non-GAAP financial measures are as follows:

(1) **Gross margin** is defined as revenue less revenue limit and Market Power Mitigation Agreement rebates and fuel expense.

(2) **Earnings** is defined as net income.

For further information, please contact:

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[www.opg.com](http://www.opg.com)

[www.sedar.com](http://www.sedar.com)

## Statement of Management's Responsibility for Financial Information

Ontario Power Generation Inc.'s ("OPG") management is responsible for presentation and preparation of the annual consolidated financial statements and Management's Discussion and Analysis ("MD&A").

The consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles ("GAAP") and the requirements of the Ontario Securities Commission ("OSC"), as applicable. The MD&A has been prepared in accordance with the requirements of securities regulators, including National Instrument 51-102 of the Canadian Securities Administrators and its related published requirements.

The consolidated financial statements and information in the MD&A necessarily include amounts based on informed judgments and estimates of the expected effects of current events and transactions with appropriate consideration to materiality. Something is considered material if it is reasonably expected to have a significant impact on the Company's earnings, cash flow, value of an asset or liability, or reputation. In addition, in preparing the financial information we must interpret the requirements described above, make determinations as to the relevancy of information to be included, and make estimates and assumptions that affect reported information. The MD&A also includes information regarding the impact of current transactions and events, sources of liquidity and capital resources, operating trends, risks and uncertainties. Actual results in the future may differ materially from our present assessment of this information because future events and circumstances may not occur as expected.

In meeting our responsibility for the reliability of financial information, we maintain and rely on a comprehensive system of internal control and internal audit, including organizational and procedural controls and internal controls over financial reporting. Our system of internal controls includes written communication of our policies and procedures governing corporate conduct and risk management; comprehensive business planning; effective segregation of duties; delegation of authority and personal accountability; careful selection and training of personnel; and sound and conservative accounting policies, which we regularly update. This structure ensures appropriate internal control over transactions, assets and records. We also regularly audit internal controls. These controls and audits are designed to provide us with reasonable assurance that the financial records are reliable for preparing financial statements and other financial information, assets are safeguarded against unauthorized use or disposition, liabilities are recognized, and we are in compliance with all regulatory requirements.

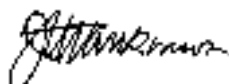
Management, including the President and Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of OPG's disclosure controls and procedures (as defined in Multilateral Instrument 52-109 of the Canadian Securities Administrators) as of December 31, 2006. Management concluded that, as of December 31, 2006, OPG's disclosure controls and procedures were effective to provide reasonable assurance that material information relating to OPG and its consolidated subsidiaries and interests in jointly controlled entities would be made known to them by others within those entities, particularly during the period in which this report was being prepared.

Management has designed internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with GAAP.


Accordingly, we, as OPG's Chief Executive Officer and Chief Financial Officer, will certify OPG's annual disclosure documents filed with the OSC, which includes attesting to the design and effectiveness of OPG's disclosure controls and procedures and the design of internal control over financial reporting.

The Board of Directors, based on recommendations from its Audit/Risk Committee, reviews and approves the consolidated financial statements and the MD&A, and oversees management's responsibilities for the presentation and preparation of financial information, maintenance of appropriate internal controls, management and control of major risk areas and assessment of significant and related party transactions.

The consolidated financial statements have been audited by Ernst & Young LLP, independent external auditors appointed by the Board of Directors. The Auditors' Report outlines the auditors' responsibilities and the scope of their examination and their opinion on OPG's consolidated financial statements. The independent external auditors, as confirmed by the Audit/Risk Committee, had direct and full access to the Audit/Risk Committee, with and without the presence of management, to discuss their audit and their findings therefrom, as to the integrity of OPG's financial reporting and the effectiveness of the system of internal controls.



**Jim Hankinson**  
*President and Chief Executive Officer*



**Donn W. J. Hanbidge**  
*Chief Financial Officer*

February 14, 2007

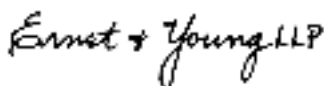
## **Auditors' Report**

### **To the Shareholder of Ontario Power Generation Inc.**

We have audited the consolidated balance sheets of Ontario Power Generation Inc. as at December 31, 2006 and 2005 and the consolidated statements of income, retained earnings and cash flows for the years then ended. These consolidated financial statements are the responsibility of Ontario Power Generation Inc.'s management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of Ontario Power Generation Inc. as at December 31, 2006 and 2005 and the results of its operations and its cash flows for the years then ended in accordance with Canadian generally accepted accounting principles.



#### **Ernst & Young LLP**

Chartered Accountants  
Licensed Public Accountants

Toronto, Canada  
February 14, 2007

## Consolidated Statements of Income

<b>Years Ended December 31</b>		
(millions of dollars except where noted)	<b>2006</b>	2005
<b>Revenue</b> (Note 19)		
Revenue before revenue limit and Market Power Mitigation Agreement rebates	<b>5,725</b>	6,949
Revenue limit rebate (Note 16)	<b>(161)</b>	(739)
Market Power Mitigation Agreement rebate (Note 17)	<b>–</b>	(412)
	<b>5,564</b>	5,798
Fuel expense	<b>1,098</b>	1,297
<b>Gross margin</b>	<b>4,466</b>	4,501
<b>Expenses</b> (Note 19)		
Operations, maintenance and administration	<b>2,777</b>	2,516
Depreciation and amortization (Note 5)	<b>664</b>	753
Accretion on fixed asset removal and nuclear waste management liabilities (Note 9)	<b>499</b>	476
Earnings on nuclear fixed asset removal and nuclear waste management funds (Note 9)	<b>(371)</b>	(381)
Property and capital taxes	<b>106</b>	107
Restructuring	<b>–</b>	10
	<b>3,675</b>	3,481
<b>Income before the following:</b>	<b>791</b>	1,020
Impairment of long-lived assets (Note 5)	<b>22</b>	265
<b>Income before interest, income taxes and extraordinary item</b>	<b>769</b>	755
Net interest expense	<b>193</b>	197
<b>Income before income taxes and extraordinary item</b>	<b>576</b>	558
Income tax expense (Note 10)		
Current	<b>60</b>	80
Future	<b>26</b>	38
	<b>86</b>	118
<b>Income before extraordinary item</b>	<b>490</b>	440
<b>Extraordinary item</b> (Note 10)	<b>–</b>	74
<b>Net income</b>	<b>490</b>	366
<b>Basic and diluted income per common share before extraordinary item</b> (dollars)	<b>1.91</b>	1.72
<b>Basic and diluted income per common share</b> (dollars)	<b>1.91</b>	1.43
<b>Common shares outstanding</b> (millions)	<b>256.3</b>	256.3

See accompanying notes to the consolidated financial statements

## Consolidated Statements of Retained Earnings

<b>Years Ended December 31</b>		
(millions of dollars)	<b>2006</b>	2005
<b>Retained earnings (deficit), beginning of year</b>	<b>261</b>	(105)
Net income	<b>490</b>	366
Dividend (Note 19)	<b>(128)</b>	–
<b>Retained earnings, end of year</b>	<b>623</b>	261

See accompanying notes to the consolidated financial statements

## Consolidated Statements of Cash Flows

Years Ended December 31	2006	2005
(millions of dollars)		
<b>Operating activities</b>		
Net income	490	366
Adjust for non-cash items:		
Depreciation and amortization (Note 5)	664	753
Accretion on fixed asset removal and nuclear waste management liabilities (Note 9)	499	476
Earnings on nuclear fixed asset removal and nuclear waste management funds (Note 9)	(371)	(381)
Pension cost (Note 11)	218	115
Other post employment benefits and supplementary pension plans (Note 11)	255	181
Future income taxes	26	38
Transition rate option contracts (Note 15)	(12)	(36)
Provision for restructuring	-	10
Mark-to-market adjustment on energy contracts	(29)	23
Provision for used nuclear fuel	33	28
Impairment of long-lived assets (Note 5)	22	265
Excess inventory write-off	-	57
Regulatory assets and liabilities (Note 6)	27	11
Extraordinary item (Note 10)	-	74
Other	(11)	18
	<b>1,811</b>	1,998
Contributions to nuclear fixed asset removal and nuclear waste management funds (Note 9)	(454)	(454)
Expenditures on fixed asset removal and nuclear waste management (Note 9)	(164)	(90)
Reimbursement of expenditures on nuclear fixed asset removal and nuclear waste management (Note 9)	19	23
Contributions to pension fund (Note 11)	(261)	(254)
Expenditures on other post employment benefits and supplementary pension plans (Note 11)	(69)	(65)
Revenue limit rebate (Note 16)	(860)	-
Market Power Mitigation Agreement rebate (Note 17)	-	(851)
Expenditures on restructuring	(8)	(18)
Net changes to other long-term assets and liabilities	(94)	(92)
Changes in non-cash working capital balances (Note 23)	477	1,004
<b>Cash flow provided by operating activities</b>	<b>397</b>	1,201
<b>Investing activities</b>		
Increase in regulatory assets (Note 6)	(13)	(265)
Investment in fixed assets (Notes 5 and 18)	(637)	(494)
Proceeds on sale of other fixed assets	-	3
Net proceeds from purchase of long-term investments	-	(4)
<b>Cash flow used in investing activities</b>	<b>(650)</b>	(760)
<b>Financing activities</b>		
Issuance of long-term debt (Note 8)	270	495
Repayment of long-term debt (Note 8)	(806)	(4)
Dividend paid	(128)	-
Net increase (decrease) in short-term notes (Note 7)	15	(26)
<b>Cash flow (used in) provided by financing activities</b>	<b>(649)</b>	465
<b>Net (decrease) increase in cash and cash equivalents</b>	<b>(902)</b>	906
<b>Cash and cash equivalents, beginning of year</b>	<b>908</b>	2
<b>Cash and cash equivalents, end of year</b>	<b>6</b>	908

See accompanying notes to the consolidated financial statements

## Consolidated Balance Sheets

<b>As at December 31</b>		
(millions of dollars)	<b>2006</b>	2005
<b>Assets</b>		
<b>Current assets</b>		
Cash and cash equivalents	<b>6</b>	908
Accounts receivable (Notes 4 and 19)	<b>256</b>	538
Future income taxes (Note 10)	<b>–</b>	18
Fuel inventory (Note 18)	<b>669</b>	581
Materials and supplies (Note 18)	<b>112</b>	115
	<b>1,043</b>	2,160
<b>Fixed assets</b> (Notes 5 and 18)		
Property, plant and equipment	<b>17,136</b>	15,172
Less: accumulated depreciation	<b>4,375</b>	3,760
	<b>12,761</b>	11,412
<b>Other long-term assets</b>		
Deferred pension asset (Note 11)	<b>706</b>	663
Nuclear fixed asset removal and nuclear waste management funds (Note 9)	<b>7,594</b>	6,788
Long-term materials and supplies (Note 18)	<b>326</b>	273
Regulatory assets (Note 6)	<b>251</b>	266
Long-term accounts receivable and other assets	<b>69</b>	61
	<b>8,946</b>	8,051
	<b>22,750</b>	21,623

See accompanying notes to the consolidated financial statements



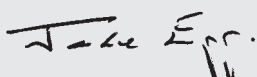
## Consolidated Balance Sheets

<b>As at December 31</b>		
(millions of dollars)	<b>2006</b>	2005
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable and accrued charges (Notes 11, 15, and 19)	<b>989</b>	958
Revenue limit rebate payable (Note 16)	<b>40</b>	739
Short-term notes payable (Note 7)	<b>15</b>	–
Long-term debt due within one year (Note 8)	<b>406</b>	806
Future income taxes (Note 10)	<b>3</b>	–
Deferred revenue due within one year	<b>12</b>	12
Income and capital taxes payable (Note 10)	<b>128</b>	81
	<b>1,593</b>	2,596
<b>Long-term debt</b> (Note 8)	<b>2,953</b>	3,089
<b>Other long-term liabilities</b>		
Fixed asset removal and nuclear waste management (Note 9)	<b>10,520</b>	8,759
Other post employment benefits and supplementary pension plans (Note 11)	<b>1,396</b>	1,212
Long-term accounts payable and accrued charges	<b>150</b>	183
Deferred revenue	<b>132</b>	144
Future income taxes (Note 10)	<b>246</b>	241
Regulatory liabilities (Note 6)	<b>11</b>	12
	<b>12,455</b>	10,551
<b>Shareholder's equity</b>		
Common shares (Note 13)	<b>5,126</b>	5,126
Retained earnings	<b>623</b>	261
	<b>5,749</b>	5,387
	<b>22,750</b>	21,623

Commitments and Contingencies (Notes 2, 5, 7, 8, 9, 10, 12, 14 and 18)

See accompanying notes to the consolidated financial statements

On behalf of the Board of Directors:



**Honourable Jake Epp**  
Chairman



**M. George Lewis**  
Director

# Notes to the Consolidated Financial Statements for the Years Ended December 31, 2006 and 2005

1

## Description of Business

Ontario Power Generation Inc. was incorporated on December 1, 1998 pursuant to the *Business Corporations Act* (Ontario). As part of the reorganization of Ontario Hydro, under the *Electricity Act, 1998* and the related restructuring of the electricity industry in Ontario, Ontario Power Generation Inc. and its subsidiaries (collectively "OPG" or the "Company") purchased and assumed certain assets, liabilities, employees, rights and obligations of the electricity generation business of Ontario Hydro on April 1, 1999 and commenced operations on that date. Ontario Hydro has continued as Ontario Electricity Financial Corporation ("OEF"), responsible for managing and retiring Ontario Hydro's outstanding debt and other obligations.

2

## Basis of Presentation

These consolidated financial statements were prepared in accordance with Canadian generally accepted accounting principles. The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

The consolidated financial statements include the accounts of OPG and its subsidiaries. OPG accounts for its interests in jointly controlled entities using the proportionate consolidation method. All significant intercompany transactions have been eliminated on consolidation.

Certain of the 2005 comparative amounts have been reclassified from financial statements previously presented to conform to the 2006 financial statement presentation.

3

## Summary of Significant Accounting Policies

### Cash and Cash Equivalents and Short-Term Investments

Cash and cash equivalents include cash on deposit and money market securities with a maturity of less than 90 days on the date of purchase. All other money market securities with a maturity on the date of purchase that is greater than 90 days, but less than one year, are recorded as short-term investments. These securities are valued at the lower of cost or market.

Interest earned on cash and cash equivalents and short-term investments of \$21 million (2005 – \$13 million) at an average effective rate of 4.0 per cent (2005 – 2.8 per cent) is offset against interest expense in the consolidated statements of income.

### Sales of Accounts Receivable

Asset securitization involves selling assets such as accounts receivable to independent entities or trusts, which buy the receivables and then issue interests in them to investors. These transactions are accounted for as sales, given that control has been surrendered over these assets in return for net cash consideration. For each transfer, the excess of the carrying value of the receivables transferred over the estimated fair value of the proceeds received is reflected as a loss on the date of the transfer, and is included in net interest expense. The carrying value of the interests transferred is allocated to accounts receivable sold or interests retained according to their relative fair values on the day the transfer is made.

Fair value is determined based on the present value of future cash flows. Cash flows are projected using OPG's best estimates of key assumptions, such as discount rates, weighted average life of accounts receivable and credit loss ratios.

As part of the sales of accounts receivable, certain financial assets are retained and consist of interests in the receivables transferred. Any retained interests held in the receivables are accounted for at cost. The receivables are transferred on a fully serviced basis and do not create a servicing asset or liability.

## Inventories

Fuel inventory is valued at weighted average cost.

Materials and supplies are valued at the lower of average cost or net realizable value with the exception of critical replacement parts that are unique to OPG's generating stations. The cost of the critical replacement parts inventory is charged to operations on a straight-line basis over the remaining life of the related facilities and is classified in long-term assets.

## Fixed Assets and Depreciation

Property, plant and equipment are recorded at cost. Interest costs incurred during construction are capitalized as part of the cost of the asset based on the interest rate on OPG's long-term debt. Expenditures for replacements of major components are capitalized.

Depreciation rates for the various classes of assets are based on their estimated service lives. Any asset removal costs that have not been specifically provided for in current or previous periods are also charged to depreciation expense. Repairs and maintenance are expensed when incurred.

Fixed assets are depreciated on a straight-line basis except for computers, and transport and work equipment, which are depreciated on a declining balance basis as noted below:

---

Nuclear generating stations and major components	15 to 49 years <sup>1</sup>
Fossil generating stations and major components	25 to 40 years <sup>2</sup>
Hydroelectric generating stations and major components	25 to 100 years
Administration and service facilities	10 to 50 years
Computers, and transport and work equipment assets – declining balance	9% to 40% per year
Major application software	5 years
Service equipment	5 to 10 years

---

1 The end of station life for depreciation purposes for the Darlington, Pickering A, Pickering B, and Bruce B nuclear generating stations ranges between 2012 and 2021. Major components are depreciated over the lesser of the station life and the life of the components. The Bruce A nuclear generating station was fully depreciated in 2003. Bruce Power decided to refurbish the Bruce A generating station contributing to an increase in the asset retirement obligation at December 31, 2006 and an increase in the carrying value of the Bruce A station. The station will now be depreciated over the period to 2030.

2 Commencing July 1, 2006, the end of station life for depreciation purposes for the coal-fired generating stations was changed to 2012, due to the expected shutdown of these stations by the end of 2012. The Lennox generating station is depreciated to 2016.

## Impairment of Fixed Assets

OPG evaluates its property, plant and equipment for impairment whenever conditions indicate that estimated undiscounted future net cash flows may be less than the net carrying amount of assets. In cases where the undiscounted expected future cash flows are less than the carrying amount, an impairment loss is recognized equal to the amount by which the carrying amount exceeds the fair value. Fair value is determined using expected discounted cash flows when quoted market prices are not available.

## Rate Regulated Accounting

In December 2004, the *Electricity Restructuring Act, 2004* (Ontario) received royal assent. A regulation made pursuant to that statute provides that OPG receives regulated prices beginning April 1, 2005 for most of its baseload hydroelectric facilities and all of the nuclear facilities that it operates. This includes electricity generated by Sir Adam Beck 1, 2 and Pump generating station, DeCew Falls 1 and 2, and R.H. Saunders hydroelectric facilities, and the Pickering A and B, and Darlington nuclear generating stations. The regulation was amended in February 2007. The amendment clarified certain aspects of the regulation and directed OPG to establish a deferral account related to certain changes in its liability for nuclear used fuel management and its liability for nuclear decommissioning and low and intermediate level waste management.

OPG's regulated prices were established by the Province of Ontario (the "Province") based on a forecast of production volumes and total operating costs, and a return on rate base, which assumed an average five per cent return on equity. Rate base is a regulatory construct that represents the average net level of investment in regulated fixed assets, deferred charges, and an allowance for working capital. The initial prices took effect April 1, 2005, and are expected to remain in effect until at least March 31, 2008, at which time it is anticipated that new regulated prices to be established by the Ontario Energy Board ("OEB") will take effect. If there are changes to the fundamental assumptions on which the initial prices were developed, the Province may amend these initial prices.

The OEB is a self-funding Crown corporation. Its mandate and authority come from the *Ontario Energy Board Act, 1998*, the *Electricity Act, 1998*, and a number of other provincial statutes. The OEB is an independent, quasi-judicial tribunal that reports

to the Legislature of the Province through the Minister of Energy. It regulates the Province's natural gas and electricity industries and carries out its regulatory functions through public hearings and other more informal processes such as consultations.

Accounting standards recognize that rate regulation can create economic benefits and obligations, which are reported in the consolidated financial statements as regulatory assets and liabilities. When the regulation provides sufficient assurance that incurred costs will be recovered in the future, then OPG may defer those costs and report them as a regulatory asset. If current recovery is provided for costs expected to be incurred in the future, then OPG reports a regulatory liability. Also, if the regulation provides for lesser or greater than planned revenue to be received or returned by OPG through future regulated prices, then OPG recognizes and reports a regulatory asset or liability, respectively. The measurement of such regulatory assets and liabilities is subject to certain estimates and assumptions, including assumptions made in the interpretation of the regulation. See the Company's revenue recognition policy and Notes 6 and 10 to the consolidated financial statements for additional disclosures required under rate regulated accounting.

### **Long-Term Portfolio Investments**

Long-term portfolio investments, other than investments owned by the Company's wholly owned subsidiary OPG Ventures Inc. ("OPGV"), are stated at amortized cost and include the nuclear fixed asset removal and nuclear waste management funds. Gains and losses on long-term investments are recognized in other income when investments are sold. When a decline in the value of investments occurs, which is considered to be other than temporary, a provision for loss is established.

In accordance with Accounting Guideline 18, Investment Companies ("AcG-18"), investments owned by OPGV are recorded at fair value, and changes to the fair value of the investments are included in revenue in the period in which the change occurs. The fair values of these investments are estimated based on readily available market information or using estimation techniques based on historical performance.

### **Fixed Asset Removal and Nuclear Waste Management Liability**

OPG recognizes asset retirement obligations for fixed asset removal and nuclear waste management, discounted for the time value of money. OPG has estimated both the amount and timing of future cash expenditures based on current plans for fixed asset removal and nuclear waste management. The liabilities are initially recorded at their estimated fair value, which is based on a discounted value of the expected costs to be paid.

On an ongoing basis, the liability is increased by the present value of the variable cost portion of the nuclear waste generated each year, with the corresponding amounts charged to operating expenses. Expenses relating to low and intermediate level waste are charged to depreciation and amortization expense. Expenses relating to the disposal or storage of nuclear used fuel are charged to fuel expense. The liability may also be adjusted due to any changes in the estimated amount or timing of the underlying future cash flows. Upon settlement of the liability, a gain or loss would be recorded.

Accretion arises because liabilities for fixed asset removal and nuclear waste management are reported on a net present value basis. Accretion expense is the increase in the carrying amount of the liabilities due to the passage of time. The resulting expense is included in operating expenses.

The asset retirement cost is capitalized by increasing the carrying value of the related fixed assets. The capitalized cost is depreciated over the remaining useful life of the related fixed assets and is included in depreciation expense.

### **Nuclear Fixed Asset Removal and Nuclear Waste Management Funds**

Pursuant to the Ontario Nuclear Funds Agreement ("ONFA") between OPG and the Province of Ontario, OPG established a Used Fuel Fund and a Decommissioning Fund (together the "Nuclear Funds"). The Used Fuel Fund is intended to fund expenditures associated with the disposal of highly radioactive used nuclear fuel bundles, while the Decommissioning Fund was established to fund expenditures associated with nuclear fixed asset removal and the disposal of low and intermediate level nuclear waste materials. OPG maintains the Nuclear Funds in third party custodial accounts that are segregated from the rest of OPG's assets.

The Nuclear Funds are invested in fixed income and equity securities, which OPG records as long-term investments and accounts for at their amortized cost value. Therefore, gains and losses are recognized only upon the sale of an underlying security. As such, there may be unrealized gains and losses associated with the investments in the Nuclear Funds, which OPG has not recognized in its consolidated financial statements. After applying the Canadian Institute of Chartered Accountants ("CICA") Handbook Section 3855, Financial Instruments – Recognition and Measurement in 2007, the Nuclear Funds will be measured at fair value with gains and losses recognized in net income. More detail on the impact of the new accounting standards is provided in the Future Accounting Changes section.

## Revenue Recognition

All of OPG's electricity generation is sold into the real-time energy spot market administered by the Independent Electricity System Operator ("IESO"). Prior to April 1, 2005, revenue was recorded as electricity was generated and metered based on the spot market sales price, net of the Market Power Mitigation Agreement rebate and hedging activities. At each balance sheet date, OPG computed the average spot energy price that prevailed since the beginning of the current settlement period and recognized a Market Power Mitigation Agreement rebate if the average price exceeded 3.8¢/kilowatt hour ("kWh"), based on the amount of energy subject to the rebate.

Effective April 1, 2005, the generation from most of OPG's baseload hydroelectric facilities and all of the nuclear facilities that OPG operates became rate regulated. As a result, energy revenue generated from the nuclear facilities is recognized based on a regulated price of 4.95¢/kWh. The regulated price received by OPG for the first 1,900 megawatt hours (MWh) of production from the regulated hydroelectric facilities in any hour is 3.3¢/kWh. Any production from these regulated hydroelectric facilities above 1,900 MWh in any hour receives the Ontario electricity spot market price.

The production from OPG's remaining hydroelectric, fossil-fuelled and wind generating stations remains unregulated and continues to be sold at the Ontario electricity spot market price. However, 85 per cent of the generation output from these other generating assets, excluding the Lennox generating station and forward sales as of January 1, 2005, is subject to a revenue limit. The output from a generating unit where there has been a fuel conversion and the incremental output from a generating station where there has been a refurbishment or expansion of these assets are also excluded from the output covered by the revenue limit. In addition, until the Transition – Generation Corporation Designated Rate Options ("TRO") expired on April 30, 2006, volumes sold under such options were also excluded from the revenue limit rebate. This revenue limit, which was originally established for a period of 13 months ending April 30, 2006, was subsequently extended for an additional three years. Starting May 1, 2006, the revenue limit decreased to 4.6¢/kWh from the previous limit of 4.7¢/kWh. On May 1, 2007, the revenue limit will return to 4.7¢/kWh and increase to 4.8¢/kWh effective May 1, 2008. In addition, beginning May 1, 2006, volumes sold under a Pilot Auction administered by the Ontario Power Authority ("OPA") are subject to a revenue limit that is 0.5¢/kWh higher than the revenue limit applicable to OPG's other generating assets. Revenues above these two revenue limits are returned to the IESO for the benefit of consumers.

OPG also sells into, and purchases from, interconnected markets of other provinces and the U.S. northeast and midwest. All contracts that are not designated as hedges are recorded in the consolidated balance sheets at market value with gains or losses recorded in the consolidated statements of income. Gains and losses on energy trading contracts (including those to be physically settled) are recorded on a net basis in the consolidated statements of income. Accordingly, power purchases of \$163 million in 2006 and \$228 million in 2005 were netted against revenue.

OPG derives non-energy revenue under the terms of a lease arrangement with Bruce Power L.P. ("Bruce Power") related to the Bruce nuclear generating stations. This includes lease revenues, interest income and revenues for engineering analysis and design, technical and ancillary services. OPG also earns revenue from its joint venture share of the Brighton Beach Power Limited Partnership ("Brighton Beach") related to an energy conversion agreement between Brighton Beach and Coral Energy Canada Inc. ("Coral"). In addition, non-energy revenue includes isotope sales to the medical industry and real estate rentals. Revenues from these activities are recognized as services are provided or as products are delivered.

### *Accounting for Certain Leases*

OPG accounts for certain lease revenues relating to the regulated business using the cash basis of accounting. Under the cash basis of accounting, OPG recognizes lease income as stipulated in the lease agreement to the extent that the lease payments are expected to be included in future regulated prices charged to customers.

If OPG did not apply the cash basis of accounting for leases and the taxes payable method for the related income tax accounting in 2006, the revenue and the related future income tax expense would have increased by \$21 million (2005 – \$15 million) and \$6 million (2005 – \$5 million) respectively.

As of December 31, 2006, had OPG accounted for the leases related to the regulated business using a straight-line basis and the related income taxes using the liability method, OPG would have reported a deferred lease receivable of \$36 million (2005 – \$15 million) and a related future income tax liability of \$11 million (2005 – \$5 million).

## Derivatives

OPG is exposed to changes in electricity prices associated with a wholesale spot market for electricity in Ontario. To hedge the commodity price risk exposure associated with changes in the wholesale price of electricity, OPG enters into various energy and related sales contracts. These contracts are expected to be effective as hedges of the commodity price exposure on OPG's generation portfolio. Gains or losses on hedging instruments are recognized in income over the term of the

contract when the underlying hedged transactions occur. These gains or losses are included in unregulated revenue and are not recorded on the consolidated balance sheets. All contracts not designated as hedges are recorded as assets or liabilities at fair value with changes in fair value recorded in other revenue.

OPG also enters into derivative contracts with major financial institutions to manage the Company's exposure to foreign currency movements. Foreign exchange translation gains and losses on these foreign currency denominated derivative contracts are recognized as an adjustment to the purchase price of the commodity or goods received.

OPG is exposed to changes in market interest rates on debt expected to be issued in the future. OPG uses interest rate derivative contracts to hedge this exposure. Gains and losses on interest rate hedges are recorded as an adjustment to interest expense for the debt being hedged. Gains and losses that do not meet the effectiveness criteria are recorded through net income in the period incurred.

OPG utilizes emission reduction credits ("ERCs") and allowances to manage emissions within the prescribed regulatory limits. ERCs are purchased from trading partners in Canada and the United States. Emission allowances are obtained from the Province and purchased from trading partners in Ontario. The cost of ERCs and allowances are held in inventory and charged to OPG's operations at average cost as part of fuel expense as required. Options to purchase ERCs are accounted for as derivatives and are recorded at estimated market value.

Hedge accounting is applied when the derivative instrument is designated as a hedge and is expected to be effective throughout the life of the hedged item. When such derivative instrument ceases to exist or be effective as a hedge, or when designation of a hedging relationship is terminated, any associated deferred gains or losses are carried forward to be recognized in income in the same period as the corresponding gains or losses associated with the hedged item. When a hedged item ceases to exist, any associated deferred gains or losses are recognized in the current period's consolidated statement of income.

#### **Foreign Currency Translation**

Monetary assets and liabilities denominated in foreign currencies are translated into Canadian currency at year-end exchange rates. Any resulting gain or loss is reflected in other revenue.

#### **Research and Development**

Research and development costs are charged to operations in the year incurred. Research and development costs incurred to discharge long-term obligations such as the nuclear waste management liabilities, for which specific provisions have already been made, are charged to the related liability.

#### **Pension and Other Post Employment Benefits**

OPG's post employment benefit programs include a contributory defined benefit registered pension plan, a defined benefit supplementary pension plan, group life insurance, health care and long-term disability benefits. OPG accrues its obligations under pension and other post employment benefit ("OPEB") plans. The obligations for pension and other post retirement benefit costs are determined using the projected benefit method pro-rated on service. The obligation for long-term disability benefits is determined using the projected benefit method on a terminal basis. The obligations are affected by salary levels, inflation, and cost escalation. Pension and OPEB costs and obligations are determined annually by independent actuaries using management's best estimate assumptions. The discount rates used by OPG in determining projected benefit obligations and the costs for the Company's employee benefit plans are based on representative AA corporate bond yields.

Pension fund assets are valued using market-related values for purposes of determining actuarial gains or losses and the expected return on plan assets. The market-related value recognizes gains and losses on equity assets relative to a six per cent assumed real return over a five-year period.

Pension and OPEB costs include current service costs, interest costs on the obligations, the expected return on pension plan assets, adjustments for plan amendments and adjustments for actuarial gains or losses, which result from changes in assumptions and experience gains and losses. Past service costs arising from pension and OPEB plan amendments are amortized on a straight-line basis over the expected average remaining service life of the employees covered by the plan, since OPG will realize the economic benefit over that period. Due to the long-term nature of post-employment liabilities, the excess of the net cumulative unamortized gain or loss, over 10 per cent of the greater of the benefit obligation and the market-related value of the plan assets, is also amortized over the expected average remaining service life.

When the recognition of the transfer of employees and employee-related benefits gives rise to both a curtailment and a settlement, the curtailment is accounted for prior to the settlement. A curtailment is the loss by employees of the right to earn future benefits under the plan. A settlement is the discharge of a plan's liability.

## **Taxes**

Under the *Electricity Act, 1998*, OPG is responsible for making payments in lieu of corporate income and capital taxes to the OEFC. These payments are calculated in accordance with the *Income Tax Act (Canada)* and the *Corporations Tax Act (Ontario)*, and are modified by the *Electricity Act, 1998* and related regulations. This effectively results in OPG paying taxes similar to what would be imposed under the federal and Ontario tax acts.

OPG follows the liability method of accounting for income taxes of its unregulated operations. Under the liability method, future tax assets and liabilities are determined based on differences between the accounting and tax bases of assets and liabilities and measured using the substantively enacted tax rates and laws that will be in effect when the differences are expected to reverse. The effect on future income tax assets and liabilities of a change in tax rates is included in income in the period the change is substantively enacted. Future income tax assets are evaluated and if realization is not considered more likely than not, a valuation allowance is established.

Commencing April 1, 2005, with the introduction of rate regulation, OPG accounts for income taxes relating to the rate regulated segments of its business using the taxes payable method. Under the taxes payable method, OPG does not recognize future income taxes relating to the rate regulated segments of its business to the extent those future income taxes are expected to be recovered in future regulated prices charged to customers.

OPG makes payments in lieu of property tax on its nuclear and fossil-fuelled generating assets to the OEFC, and also pays property taxes to municipalities.

OPG pays charges on gross revenue derived from the annual generation of electricity from its hydroelectric generating assets. The gross revenue charge ("GRC") includes a fixed percentage charge applied to the annual hydroelectric generation derived from stations located on provincial Crown lands, in addition to graduated rate charges applicable to all hydroelectric stations. GRC costs are included in fuel expense.

## **Changes in Accounting Policies and Estimates**

### ***Depreciation of Long-Lived Assets***

The accounting estimates related to the depreciation of long-lived assets require significant management judgment to assess the appropriate useful lives of OPG's long-lived assets, including consideration of various technological and other factors.

Effective January 1, 2006, following the completion of a review of the life limiting components of the Pickering B nuclear generating station, OPG revised and extended, for the purpose of calculating depreciation, the estimated remaining service life of the Pickering B nuclear generating station to 2014 from 2009. The extension reduced depreciation expense by \$36 million in 2006.

The Province has accepted the advice of the IESO in their June 2006 report that indicates a need for 2,500 to 3,000 MW of additional capacity to maintain system reliability. Therefore, further delays will be necessary in the Province's plan to replace coal-fired generation by 2009. As a result of these delays, effective July 1, 2006, OPG extended the life for all of the coal-fired generating stations, for purposes of calculating depreciation, to December 31, 2012. The extension reduces depreciation expense by \$64 million in 2006, \$126 million in 2007, and \$46 million in 2008. From 2009 to 2012, the depreciation expense will increase by \$59 million in each year. OPG will reassess the service life of the coal-fired stations upon release of the submitted Integrated Power System Plan, and as subsequently approved by the OEB. Any change to the estimated service life of the coal-fired generating stations, for purposes of calculating depreciation, could have a material impact on OPG's consolidated financial statements.

OPG will continue to review the estimated useful lives of its generating stations including the Darlington and Bruce nuclear generating units. Any changes resulting from the review would be reflected in 2007.

### ***Reportable Segments***

As noted in Note 18, effective April 1, 2005, the output from most of OPG's baseload hydroelectric facilities and all of the nuclear facilities that OPG operates became rate regulated. OPG continues to receive the spot market price for the output from its other generating stations, subject to a revenue limit on the majority of this output. With the introduction of rate regulation, OPG revised its reportable business segments to separately reflect the regulated and unregulated aspects of its business. Since the second quarter of 2005, OPG reported its business segments as Regulated – Nuclear, Regulated – Hydroelectric, and Unregulated Generation. Commencing in the first quarter of 2006, OPG separated the Unregulated Generation business segment into two reportable segments, identified as Unregulated – Fossil-Fuelled and Unregulated – Hydroelectric, as a result of changes in the management structure of these segments. Results for the comparative periods have been reclassified to reflect the revised disclosure.

### **Future Accounting Changes**

In 2005, the CICA issued three new accounting standards: Handbook Section 1530, Comprehensive Income; Handbook Section 3855, Financial Instruments – Recognition and Measurement; and Handbook Section 3865, Hedges. These standards apply to interim and annual financial statements relating to fiscal years beginning on or after October 1, 2006.

These standards are effective for OPG beginning in 2007. OPG has completed assessing the impact of these standards on its consolidated financial statements. The impact of implementing these new standards on OPG's consolidated financial statements is summarized below under the heading Impact of Adoption. The following provides further information on each of the three new accounting standards as they relate to OPG.

#### ***Comprehensive Income***

As a result of adopting these standards, a new category, accumulated other comprehensive income, will be added to shareholder's equity in the consolidated balance sheets. Major components for this category will include unrealized gains and losses on financial assets classified as available-for-sale, changes in the fair value of the effective portion of cash flow hedging instruments, and unrealized foreign currency translation amounts, net of hedging, arising from self-sustaining foreign operations. These amounts will be recorded in the statement of other comprehensive income until the criteria for recognition in the consolidated statement of income are met.

#### ***Financial Instruments – Recognition and Measurement***

Under the new standard, for accounting purposes, financial assets will be classified as one of the following: held-to-maturity, loans and receivables, held-for-trading or available-for-sale, and financial liabilities will be classified as held-for-trading or other than held-for-trading. Financial assets and liabilities held-for-trading will be measured at fair value with gains and losses recognized in net income. Financial assets held-to-maturity, loans and receivables and financial liabilities other than held-for-trading, will be measured at amortized cost. Available-for-sale instruments will be measured at fair value with unrealized gains and losses recognized in other comprehensive income. The standard also permits designation of any financial instrument as held-for-trading upon initial recognition. All derivatives, including embedded derivatives that must be separately accounted for, generally must be classified as held-for-trading and recorded at fair value in the consolidated balance sheets.

#### ***Hedges***

This new standard specifies the criteria under which hedge accounting can be applied and how hedge accounting is to be executed for each of the permitted hedging strategies: fair value hedges, cash flow hedges and hedges of a foreign currency exposure of a net investment in a self-sustaining foreign operation. In a fair value hedging relationship, the carrying value of the hedged item is adjusted by gains or losses attributable to the hedged risk and recognized in net income. This change in fair value of the hedged item, to the extent that the hedging relationship is effective, is offset by changes in the fair value of the derivative. In a cash flow hedging relationship, the effective portion of the change in the fair value of the hedging derivative will be recognized in other comprehensive income. The ineffective portion will be recognized in net income. The amounts recognized in accumulated other comprehensive income will be reclassified to net income in the periods in which net income is affected by the variability in the cash flows of the hedged item. In hedging a foreign currency exposure of a net investment in a self-sustaining foreign operation, foreign exchange gains and losses on the hedging instruments will be recognized in other comprehensive income.

#### ***Impact of Adoption***

Upon adoption of the financial instruments accounting standards, the assets in the Nuclear Funds that have been carried at amortized cost until the end of 2006, will be classified as held-for-trading in 2007 and reported at fair value. The transition adjustment related to the change in accounting for the funds will be recognized in the opening balance of retained earnings as at January 1, 2007. The transition adjustment for embedded derivatives within long-term contracts will also be recognized in the opening balance of retained earnings as at January 1, 2007. Prior to January 1, 2007, OPG valued securities in the Nuclear Funds based on the closing price of the securities. Starting January 1, 2007, OPG will apply bid pricing, however, the change in the pricing methodology is not expected to have a significant impact to the Nuclear Funds balance on the consolidated balance sheets. The fair value of hedging instruments designated as cash flow hedges will be recognized in the opening accumulated other comprehensive income on a net of tax basis. The fair values of these hedges are disclosed in Note 12 to the audited consolidated financial statements.



The transition amounts that will be recorded in the opening retained earnings or in the opening accumulated other comprehensive income balance on January 1, 2007 are as follows:

Transition Amounts – January 1, 2007				
(millions of dollars)	<b>At Cost December 31, 2006</b>	At Fair Value January 1, 2007	Opening Retained Earnings	Opening Accumulated Other Comprehensive Income
Nuclear funds balance <sup>1</sup>	<b>7,694</b>	9,041	1,347	–
Due to Province	<b>(100)</b>	(928)	(828)	–
	<b>7,594</b>	8,113	519	–
Accounts receivable and other assets	<b>325</b>	372	–	47
Accounts payable and accrued charges	<b>(989)</b>	(1,005)	(6)	(10)
Net future income tax liability	<b>(249)</b>	(265)	–	(16)
Transition adjustments			513	21

<sup>1</sup> OPG applied bid pricing for securities in the Nuclear Funds. As a result, the fair value of the Nuclear Funds above is lower than that reported under Note 9 of the financial statements. The change in pricing methodology does not have any impact to the overall balance on the consolidated balance sheets because the reduction in fair value is offset by the corresponding change in the due to Province balance.

#### **4** Sale of Accounts Receivable

On October 1, 2003, the Company signed an agreement to sell an undivided co-ownership interest in its current and future accounts receivable (the “receivables”) to an independent trust. The Company also retains an undivided co-ownership interest in the receivables sold to the trust. Under the agreement, OPG continues to service the receivables. The transfer provides the trust with ownership of a share of the payments generated by the receivables, computed on a monthly basis. The trust’s recourse to the Company is generally limited to its income earned on the receivables. In December 2005, the Company extended this agreement to August 2009.

OPG reflected the initial transfer to the trust of the co-ownership interest, and subsequent transfers required by the revolving nature of the securitization, as sales in accordance with CICA Accounting Guideline 12, *Transfer of Receivables*. In accordance with this Guideline, the proceeds of each sale to the trust were deemed to be the cash received from the trust net of the undivided co-ownership interest retained by the Company. For 2006, OPG has recognized pre-tax charges of \$13 million (2005 – \$9 million) on such sales at an average cost of funds of 4.4 per cent (2005 – 3.1 per cent). As at December 31, 2006, OPG had sold receivables of \$300 million from its total portfolio of \$392 million.

The accounts receivable reported and securitized by the Company are as follows:

(millions of dollars)	Principal Amount of Receivables as at December 31		Average Balance of Receivables for Year Ended December 31	
	<b>2006</b>	2005	<b>2006</b>	2005
Total receivables portfolio <sup>1</sup>	<b>392</b>	668	<b>445</b>	559
Receivables sold	<b>300</b>	300	<b>300</b>	300
Receivables retained	<b>92</b>	368	<b>145</b>	259
Average cost of funds			<b>4.4%</b>	3.1%

<sup>1</sup> Amount represents receivables outstanding, including receivables that have been securitized, which the Company continues to service.

An immediate 10 per cent or 20 per cent adverse change in the discount rate would not have a material effect on the current fair value of the retained interest. There were no credit losses for the year ended December 31, 2006 and 2005.

Details of cash flows from securitizations for the years ended December 31, 2006 and 2005 are as follows:

(millions of dollars)	2006	2005
Collections reinvested in revolving sales <sup>1</sup>	3,600	3,600
Cash flows from retained interest	2,020	2,927

<sup>1</sup> Given the revolving nature of the securitization, the cash collections received on the receivables securitized are immediately reinvested in additional receivables resulting in no further cash proceeds to the Company over and above the initial cash amount of \$300 million. The amounts reflect the total of 12 monthly amounts.

## 5

### Fixed Assets

Depreciation and amortization expense consists of the following:

(millions of dollars)	2006	2005
Depreciation and amortization	659	748
Nuclear waste management costs	5	5
	664	753

Fixed assets consist of the following:

(millions of dollars)	2006	2005
Property, plant and equipment		
Nuclear generating stations	6,275	4,754
Regulated Hydroelectric generating stations	4,384	4,379
Unregulated Hydroelectric generating stations	3,481	3,447
Fossil-Fuelled generating stations	1,465	1,411
Other fixed assets	854	833
Construction in progress	677	348
	17,136	15,172
Less: accumulated depreciation		
Generating stations	4,066	3,497
Other fixed assets	309	263
	4,375	3,760
	12,761	11,412

Interest capitalized to construction in progress at 6.0 per cent during the years ended December 31, 2006 and 2005 was \$21 million and \$27 million, respectively.

### Impairment of Long-Lived Assets

The accounting estimates related to asset impairment require significant management judgment to identify factors such as short and long-term forecasts for future sales prices, the supply of electricity in Ontario, inflation, fuel prices, and station lives. The amount of the future cash flow that OPG will ultimately realize with respect to these assets could differ materially from the carrying values recorded in the consolidated financial statements.

#### *Pickering A Nuclear Generating Station Units 2 and 3*

OPG completed, in the second quarter of 2005, an assessment of the cost, schedule and risks related to the return to service of Units 2 and 3 at the Pickering A nuclear generating station. The assessment considered results from inspection programs with respect to feeder pipe and steam generator degradation mechanisms, and potential degradation of the calandria vault components, all of which could impact the future capability factor, operating costs and the life of the units. Upon consideration of the scope of the refurbishment work, the costs and the risks related to the return to service of these two units, OPG determined that the return to service of these two units was not justified on a commercial basis even though technically feasible. OPG recorded an impairment loss of \$63 million in the second quarter of 2005 related to the carrying amount of

these two units including construction in progress. In addition to the impairment loss for these two units, OPG recorded OM&A expenses of \$57 million related to the write-off of inventory identified as excess or unusable, as a result of not returning Units 2 and 3 to service.

OPG expects to recover the amounts recorded in the deferral account established under a regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario) relating to non-capital costs incurred on or after January 1, 2005 associated with the return to service of Units 2 and 3. The deferred costs relating to Units 2 and 3 are disclosed in Note 6 to the audited consolidated financial statements.

#### **Lennox Generating Station**

As a result of the Government's "Request for Information/Request for Proposal for 2,500 MW of New Clean Generation and Demand Side Management Projects" released in September 2004 and the related contractual arrangements, future wholesale electricity market revenue is expected to be lower than previously anticipated. As a relatively high variable cost generating station, the Lennox generating station will not be able to recover its fixed operating costs and its carrying value from the wholesale electricity market in the future. Given these factors, OPG had initiated discussions with the Province, with the expectation of entering into a contractual arrangement for the recovery of the annual fixed operating costs and the carrying value of the Lennox generating station. In March 2005, OPG was advised by the Province that it would continue to support OPG in negotiating an arrangement that would allow for the recovery of fixed operating costs, but that the Province would not support an arrangement that would allow for the recovery of the carrying value of the Lennox generating station. As a result of this change in circumstance, OPG recorded the impairment loss of \$202 million in the first quarter of 2005.

In March 2006, the OEB issued a decision approving a reliability must-run ("RMR") contract between OPG and the Independent Electricity System Operator ("IESO") for the Lennox generating station, for the period October 1, 2005 to September 30, 2006. Reliability must-run contracts are designed to ensure that generating stations remain available to maintain the reliability of the electricity system. In its decision, the OEB found it appropriate for OPG to recover the fixed and variable operating costs of the Lennox generating station that are not recovered through market revenues. As a result of the decision, OPG recorded \$59 million in revenue in 2006. The RMR contract is a cost-based contract that provides for regular payments, which are subject to adjustments for actual costs. OPG negotiated a similar contract with the IESO for the period October 1, 2006 to September 30, 2007. The contract was approved by the OEB in January 2007.

#### **Thunder Bay and Atikokan Generating Stations**

OPG recognized an impairment loss on the Thunder Bay and Atikokan coal-fired generating stations in 2006 of \$22 million, which represented the carrying amount or net book value of these stations. OPG tested the recoverability of the carrying amounts of the coal-fired stations as a result of changes in circumstance, which included a decrease in forecast Ontario spot market prices and the extension of the lives of the coal-fired stations. The fair value of the coal-fired generating stations, which was determined using a discounted cash flow method, was compared to the carrying value of the generating assets to determine the impairment loss. It was determined that the Thunder Bay and Atikokan coal-fired generating stations would not be able to recover their operating and capital expenditures and carrying amount, over their remaining service lives.

## **6**

### **Regulatory Assets and Liabilities**

The regulatory assets and liabilities as at December 31, 2006 and 2005 are as follows:

(millions of dollars)	<b>2006</b>	2005
Regulatory assets		
Pickering A generating station return to service costs	<b>249</b>	261
Ancillary service revenue variance	-	5
Transmission outages and transmission restrictions variance	<b>2</b>	-
<b>Total regulatory assets</b>	<b>251</b>	266
Regulatory liabilities		
Hydroelectric production variance	<b>4</b>	4
Other	<b>7</b>	8
<b>Total regulatory liabilities</b>	<b>11</b>	12

The changes in the regulatory assets and liabilities for 2006 and 2005 are as follows:

(millions of dollars)	Pickering A Return to Service Costs	Ancillary Service Revenue Variance	Hydro- electric Production Variance	Transmission Outages and Transmission Restrictions Variance	Other
Regulatory assets (liabilities), January 1, 2005	–	–	–	–	–
Increase (decrease) during the year	265	5	(4)	–	(8)
Amortization during the year	(4)	–	–	–	–
Regulatory assets (liabilities), December 31, 2005	261	5	(4)	–	(8)
Increase (decrease) during the year	13	(5)	–	2	1
Amortization during the year	(25)	–	–	–	–
Regulatory assets (liabilities), December 31, 2006	<b>249</b>	–	<b>(4)</b>	<b>2</b>	<b>(7)</b>

### Pickering A Return to Service Costs

Effective January 1, 2005, in accordance with a regulation made under the *Electricity Restructuring Act, 2004* (Ontario), OPG was required to establish a deferral account in connection with non-capital costs incurred on or after January 1, 2005 that are associated with the planned return to service of all units at the Pickering A nuclear generating station. As a result, the change in accounting was prospectively adopted on January 1, 2005. As at December 31, 2006, the deferral account was \$249 million, consisting of non-capital costs of \$232 million relating to Unit 1, \$19 million relating to Units 2 and 3, \$20 million of general return to service costs, interest of \$7 million, and accumulated amortization of \$29 million.

As at December 31, 2005, the deferral account was \$261 million, consisting of non-capital costs of \$228 million relating to Unit 1, \$19 million relating to Units 2 and 3, \$11 million of general return to service costs, interest of \$7 million, and accumulated amortization of \$4 million.

Under the regulation, the OEB is directed to ensure that OPG recovers any balance in the deferral account on a straight-line basis over a period not to exceed 15 years.

Had OPG not charged costs to the deferral account as required by the regulation, OM&A expenses would have been reduced by \$12 million (2005 – would have been increased by \$254 million). Further, the net interest expense would have been \$7 million higher in 2005.

### Variance Accounts and Other Regulatory Balances

Effective April 1, 2005, in accordance with a regulation made under the *Electricity Restructuring Act, 2004* (Ontario), OPG was directed to establish variance accounts for capital and non-capital costs incurred and revenues earned or foregone on or after April 1, 2005 due to deviations from the forecast information provided to the Province for the purposes of establishing regulated prices that are associated with differences in hydroelectric electricity production due to differences between forecast and actual water conditions, unforeseen changes to nuclear regulatory requirements or unforeseen technological changes, changes to revenues for ancillary services from the regulated facilities, acts of God (including severe weather events), and transmission outages and transmission restrictions. OPG recorded a reduction in revenue during 2006 of \$5 million, reflecting ancillary services revenue that was favourable compared to the forecast for 2006 provided to the Province for the purposes of establishing regulated prices. OPG recorded revenue during 2006 of \$2 million reflecting lower generation sales caused by transmission outages and transmission restrictions in 2006.

OPG recorded revenue during 2005 of \$5 million, reflecting ancillary services revenue that was unfavourable compared to that forecasted for 2005. OPG recorded a reduction in revenue during 2005 of \$4 million, reflecting water conditions that were favourable compared to those forecasted for 2005.

The OEB is directed by the regulation to ensure recovery of amounts recorded in the variance accounts to the extent that the OEB is satisfied that the revenues recorded in the accounts were earned or foregone, that the costs recorded in the accounts were prudently incurred, and that both revenues and costs are accurately recorded. Any balances approved by the OEB will be amortized over a period not to exceed three years. The amortization will commence when OPG starts to recover the balances through new prices that will be set by the OEB. Any balances in the account disallowed by the OEB will be reflected in results of operations in the period that the OEB decision occurs.

The other regulatory liability includes a portion of non-regulated revenue earned by OPG's regulated assets, which may result in a reduction of future regulated prices to be established by the OEB.

Had OPG not accounted for the variance accounts and other regulatory balances as regulatory assets and liabilities, revenue for 2006 would have been higher by \$2 million (2005 – lower by \$1 million).

### **Liability for Nuclear Used Fuel Management and Liability for Nuclear Decommissioning and Low and Intermediate Level Waste Management**

In February 2007 the Province amended a regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario) to require OPG to establish a deferral account in connection with certain changes to its liability for nuclear used fuel management and its liability for nuclear decommissioning and low and intermediate level waste management. The deferral account requires OPG to record a regulatory asset or liability representing the revenue requirement impact associated with the changes in these nuclear liabilities arising from an Approved Reference Plan, approved after April 1, 2005, in accordance with the terms of the ONFA. Revenue requirement is a regulatory construct, which represents all costs and a return on rate base at an allowed rate of return that the regulator determines to be appropriate. On December 31, 2006, OPG recorded an increase of \$1,386 million in these nuclear liabilities arising from the 2006 Approved Reference Plan.

Commencing on January 1, 2007 and up to the effective date of the OEB's first order establishing regulated prices, which is expected to be after March 31, 2008, OPG will record a regulatory asset associated with the increase in the nuclear liabilities arising from the 2006 Approved Reference Plan. The OEB is directed by the regulation to ensure that OPG recovers the balance recorded in the deferral account on a straight line basis over a period not to exceed three years, to the extent that the OEB is satisfied that the revenue requirement impacts are accurately recorded.

## **7 Short-Term Credit Facilities**

OPG's \$1 billion revolving committed bank credit facility is divided into two tranches – a \$500 million 364-day term tranche maturing May 22, 2007, and a \$500 million three-year term tranche maturing May 22, 2009. The total credit facility will be used primarily as support for notes issued under OPG's commercial paper program. As of December 31, 2006, there was \$15 million of commercial paper outstanding (2005 – \$ nil). OPG had no other outstanding borrowing under its bank credit facility in 2006 and 2005.

OPG also maintains \$26 million (2005 – \$26 million) in short-term uncommitted overdraft facilities as well as \$240 million (2005 – \$215 million) of short-term uncommitted credit facilities, which support the issuance of Letters of Credit. OPG uses Letters of Credit to support the supplementary pension plans and is required to post Letters of Credit as collateral with Local Distribution Companies ("LDCs") as prescribed by the OEB's Retail Settlement Code. At December 31, 2006, there was a total of \$185 million (2005 – \$157 million) of Letters of Credit issued, which included \$159 million relating to the supplementary pension plans (2005 – \$138 million) and \$16 million (2005 – \$ nil) relating to the construction of the Portlands Energy Centre.

## **8 Long-Term Debt**

Long-term debt consists of the following:

(millions of dollars)	<b>2006</b>	2005
Notes payable to the OEFC	<b>3,165</b>	3,695
Share of non-recourse limited partnership debt	<b>194</b>	200
	<b>3,359</b>	3,895
Less: due within one year		
Notes payable to the OEFC	<b>400</b>	800
Share of limited partnership debt	<b>6</b>	6
	<b>406</b>	806
Long-term debt	<b>2,953</b>	3,089

Holders of the senior debt are entitled to receive, in full, amounts owing in respect of the senior debt before holders of the subordinated debt are entitled to receive any payments. The OEFC currently holds all of OPG's outstanding senior and subordinated notes.

The maturity dates as at December 31, 2006 for notes payable to the OEFC are as follows:

Year of Maturity	Interest Rate (%)	Principal Outstanding		
		Senior Notes	Subordinated Notes	Total
2007	5.85	400	–	400
2008	5.90	400	–	400
2009	6.01	350	–	350
2010	6.00	595	375	970
2011	6.65	–	375	375
2012	5.72	400	–	400
2016	4.91	270	–	270
		2,415	750	3,165

In March 2005, the Company reached an agreement with the OEFC to obtain additional financing up to \$600 million until March 31, 2006. In April 2005, \$400 million was drawn under this facility, with a seven-year term.

In September 2005, OPG reached an agreement with the OEFC to provide debt financing for the Niagara Tunnel project. The funding, which is up to \$1 billion over the duration of the project, will be in the form of 10-year notes, which will be issued quarterly to meet the project's obligations. Interest will be fixed for each note issued at the time of advance at a rate equal to the prevailing Benchmark Government of Canada 10-Year Bond, plus a credit spread determined by the OEFC based on a survey of market rates. In October 2006, OPG issued \$160 million against this facility.

In October 2005, OPG reached a similar agreement with the OEFC to provide debt financing for the Thunder Bay Gas Conversion project. Under this credit facility, up to \$95 million was available to OPG and could be drawn as needed over the construction period. In light of the directive to the OPA to determine how best to replace coal-fired generation, the Province determined that it was no longer advisable to continue with the conversion of the Thunder Bay generating station to run on natural gas. On July 12, 2006, OPG received a Shareholder Declaration revoking the October 2005 Shareholder Declaration, effectively cancelling the project.

In December 2006, OPG reached an agreement with the OEFC to provide debt financing for the Lac Seul Hydroelectric Generating Station and the Portlands Energy Centre projects. There will be up to \$50 million available for the Lac Seul project and up to \$400 million available for the Portlands Energy Centre project under each credit facility. The credit facilities will be drawn as needed to fund the respective projects over the construction period. The funding will be in the form of 10-year notes with interest rates fixed for each note issued at the time of advance at a rate equal to the prevailing Benchmark Government of Canada 10-Year Bond, plus a credit spread determined by the OEFC based on a survey of market rates. In December 2006, OPG issued \$20 million and \$90 million against the Lac Seul project credit facility and the Portlands Energy Centre credit facility respectively.

Interest paid in 2006 was \$248 million (2005 – \$235 million), of which \$229 million relates to interest paid on long-term debt (2005 – \$220 million).

## 9

### Fixed Asset Removal and Nuclear Waste Management

The liabilities for fixed asset removal and nuclear waste management on a present value basis consist of the following:

(millions of dollars)	2006	2005
Liability for nuclear used fuel management	5,669	4,940
Liability for nuclear decommissioning and low and intermediate level waste management	4,659	3,627
Liability for non-nuclear fixed asset removal	192	192
Fixed asset removal and nuclear waste management liabilities	10,520	8,759

The changes in the fixed asset removal and nuclear waste management liability for the years ended December 31, 2006 and 2005 are as follows:

(millions of dollars)	2006	2005
Liabilities, beginning of year	8,759	8,339
Increase in liabilities due to accretion	499	476
Increase in liabilities due to nuclear used fuel and nuclear waste management variable expenses	38	34
Liabilities settled by expenditures on waste management	(164)	(90)
Increase in the liability for non-nuclear fixed asset removal	2	–
Increase in the liability for nuclear used fuel management and the liability for nuclear decommissioning and low and intermediate level waste management to reflect the change in cost estimates	1,386	–
Liabilities, end of year	10,520	8,759

OPG's fixed asset removal and nuclear waste management liabilities are comprised of expected costs to be incurred up to and upon termination of operations and the closure of nuclear and fossil-fuelled generating plant facilities. Costs will be incurred for activities such as dismantling, demolition and disposal of facilities and equipment, remediation and restoration of sites and the ongoing and long-term management of nuclear used fuel and low and intermediate level waste material.

The following costs are recognized as a liability:

- ▶ The present value of the costs of dismantling the nuclear and fossil-fuelled production facilities at the end of their useful lives;
- ▶ The present value of the fixed cost portion of any nuclear waste management programs that are required based on the total volume of waste expected to be generated over the assumed life of the stations;
- ▶ The present value of the variable cost portion of any nuclear waste management program to take into account actual waste volumes incurred to date.

The determination of the accrual for fixed asset removal and nuclear waste management costs requires significant assumptions, since these programs run for many years. As at December 31, 2006, OPG updated the estimates for the nuclear used fuel management and nuclear decommissioning and low and intermediate level waste management liabilities. The resulting updated Reference Plan ("2006 Approved Reference Plan") was approved by the Province in accordance with the terms of the ONFA. The increase in cost estimates reflected in the Approved Reference Plan is mainly due to additional used fuel and waste quantities resulting from station life extension, recent experience in decommissioning reactors, and changes in economic indices. The increase is partially offset by the deferral of some station decommissioning dates.

As a result of the approval of the new Reference Plan, OPG will recognize additional expenses including accretion on the fixed asset removal and nuclear waste management liabilities and depreciation of the carrying value of the related fixed assets. The impact of these additional expenses will be reduced by the recognition of a regulatory asset to be recovered through future prices charged to customers, as prescribed by the amended regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario) discussed in Note 6 to the consolidated financial statements.

Nuclear and fossil-fuelled plant closures are projected to occur over the next six to 33 years. The updated Reference Plan includes cash flow estimates to 2073 for decommissioning nuclear stations and to approximately 2159 for nuclear used fuel management. The undiscounted amount of estimated cash flows associated with the liabilities expected to be incurred up to and upon closure of generating stations is approximately \$24 billion. The discount rate used to calculate the present value of the liabilities was 5.75 per cent for liabilities established prior to December 31, 2006. The upward revision in the amount of the undiscounted estimated cash flows for OPG's liability for nuclear waste management and decommissioning was discounted at 4.6 per cent. The cost escalation rates ranged from 1.8 per cent to 3.6 per cent. Under the terms of the lease agreement with Bruce Power, OPG continues to be responsible for the nuclear fixed asset removal and nuclear waste management liabilities associated with the Bruce nuclear generating stations.

The significant assumptions underlying operational and technical factors used in the calculation of the accrued liabilities are subject to periodic review. Changes to these assumptions, including changes to assumptions on the timing of the programs, financial indicators or the technology employed may result in significant changes to the value of the accrued liabilities. With programs of this duration and the evolving technology to handle the nuclear waste, there is a significant degree of uncertainty surrounding the measurement accuracy of the costs for these programs, which may increase or decrease over time.

**Liability for Nuclear Used Fuel Management Costs**

The liability for nuclear used fuel management represents the cost of managing the highly radioactive used nuclear fuel bundles. The current assumptions that have been used to establish the accrued used fuel costs include long-term management of the spent fuel bundles through deep geological disposal; an in-service date of 2035 for used nuclear fuel disposal facilities; and an average transportation distance of 1,000 kilometres between nuclear generating facilities and the disposal facilities. Alternatives to deep geological disposal have been studied by Canadian nuclear utilities via the Nuclear Waste Management Organization as part of the options study required by the federal *Nuclear Fuel Waste Act* (Canada) ("NFWA"). The options study was submitted to the federal government in November 2005. The federal government will decide which management alternative should be followed. The pending decision could have a significant impact on OPG's estimate of the liability.

***Liability for Nuclear Decommissioning and Low and Intermediate Level Waste Management Costs***

The liability for nuclear decommissioning and low and intermediate level waste management represents the estimated costs of decommissioning nuclear generating stations after the end of their service lives, as well as the cost of managing low and intermediate level radioactive wastes generated by the nuclear stations. The significant assumptions used in estimating future nuclear fixed asset removal costs include decommissioning of nuclear generating stations on a deferred dismantlement basis where the reactors will remain in a safe storage state for a 30-year period prior to a 10-year dismantlement period.

The life cycle costs of low and intermediate level waste management include the costs of processing and storage of such radioactive wastes during and following the operation of the nuclear stations, as well as the costs of ultimate long-term disposal of these wastes. The current assumptions used to establish the accrued low and intermediate level waste management costs include a disposal facility for low and intermediate level waste with an in-service date of 2017. The option has been approved by the Municipality of Kincardine and the Environmental Assessment ("EA") process is now underway.

***Liability for Non-Nuclear Fixed Asset Removal Costs***

The liability for non-nuclear fixed asset removal is based on third-party cost estimates after an in-depth review of active plant sites and an assessment of required clean-up and restoration activities. This liability represents the estimated costs of decommissioning fossil-fuelled generating stations at the end of their service lives. The estimated retirement date of these stations is between 2012 and 2039.

In addition to the \$103 million liability for active sites, OPG also has an asset retirement obligation liability of \$89 million for decommissioning and restoration costs associated with plant sites that have been divested or are no longer in use.

OPG has no legal obligation associated with the decommissioning of its hydroelectric generating facilities. Also, the costs cannot be reasonably estimated because of the long service life of these assets. With either maintenance efforts or rebuilding, the water control structures are assumed to be used for the foreseeable future. Accordingly, OPG has not recognized a liability for the decommissioning of its hydroelectric generating facilities.

**Ontario Nuclear Funds Agreement**

OPG sets aside funds to be used specifically for discharging its nuclear fixed asset removal and nuclear waste management liabilities. In July 2003, OPG and the Province completed arrangements, pursuant to the ONFA. To comply with the ONFA, OPG established the Nuclear Funds. OPG jointly oversees the investment management of the Nuclear Funds with the Province. The assets of the Nuclear Funds are maintained in third party custodian accounts that are segregated from the rest of OPG's assets.

The Decommissioning Fund will be used to fund the future costs of nuclear fixed asset removal and long-term low and intermediate level nuclear waste management and a portion of used fuel storage costs after station life. The initial funding of the Decommissioning Fund was intended to be sufficient to fully discharge the 1999 estimate of the liability. OPG bears the risk and liability for cost estimate increases and fund earnings in the Decommissioning Fund.

The Used Fuel Fund will be used to fund future costs of long-term nuclear used fuel waste management. OPG is responsible for the risk and liability for cost increases for used fuel waste management, subject to graduated liability thresholds specified in the ONFA, which limit OPG's total financial exposure at approximately \$6.0 billion, a present value amount at April 1, 1999 (approximately \$9.1 billion in 2006 dollars) based on used fuel bundle projections of 2.23 million bundles consistent with the station lives included within the initial financial reference plan. The graduated liability thresholds do not apply to additional used fuel bundles as projected in the 2006 Approved ONFA Reference Plan. OPG makes quarterly payments to the Used Fuel Fund over the life of its nuclear generating stations, as specified in the ONFA. Required funding for 2006 under the ONFA was \$454 million, including a contribution to The Ontario NFWA Trust (the "Trust") of \$50 million.



The NFWA was proclaimed into force in November 2002. In accordance with the NFWA, the Nuclear Waste Management Organization was formed to prepare and review alternatives, and to provide recommendations to the federal government for long-term management of nuclear fuel waste by November 2005. The federal government will select the option for dealing with the long-term management of nuclear fuel waste based on submitted plans. As required under the NFWA, OPG made an initial deposit of \$500 million into the Trust in November 2002. The NFWA also requires OPG to make annual contributions of \$100 million to the Trust, to be deposited into the Trust no later than the November anniversary of the NFWA. To comply with this requirement, OPG contributed \$150 million to the Trust in 2005 (\$50 million of the funding was part of OPG's funding requirement for 2006), and \$50 million in 2006 to complete the 2006 funding requirement. Under the NFWA, OPG must continue to deposit \$100 million annually into the Trust until the federal government has approved a long-term plan. Future contributions to the Trust beyond 2006 will be dependent on the direction chosen by the federal government based on the recommendations submitted in November 2005. Given that the Trust forms part of the Used Fuel Fund, contributions to the Trust, as required by the NFWA, are applied towards the ONFA payment obligations.

As required by the *Nuclear Safety and Control Act* (Canada), and under the terms of the ONFA, the Province issued a guarantee to the Canadian Nuclear Safety Commission ("CNSC"), on behalf of OPG, for up to \$1,510 million. This is a guarantee that there will be sufficient funds available to discharge the current nuclear decommissioning and waste management liabilities. The provincial guarantee will supplement the Used Fuel Fund and the Decommissioning Fund until they have accumulated sufficient funds to cover the accumulated liabilities for nuclear decommissioning and waste management. The guarantee, taken together with the Used Fuel Fund and Decommissioning Fund, was in satisfaction of OPG's nuclear licensing requirements with the CNSC. OPG pays the Province an annual guarantee fee of 0.5 per cent of the amount guaranteed by the Province. OPG paid the annual guarantee fee for 2006 of \$8 million (2005 – \$8 million).

Under the ONFA, the Province guarantees OPG's annual return in the Used Fuel Fund at 3.25 per cent plus the change in the Ontario Consumer Price Index ("committed return"), but only for the Used Fuel Fund relating to the liability associated with the first 2.23 million used fuel bundles. The difference between the committed return on the Used Fuel Fund and the actual market return, based on the fair value of fund assets, which includes realized and unrealized returns, is due to or due from the Province. Since OPG accounts, up to December 31, 2006, for the investments in the segregated funds on an amortized cost basis, the amount due to or due from the Province recorded in the consolidated financial statements is the difference between the committed return and the actual return based on realized returns only. At December 31, 2006, the Used Fuel Fund accounts included an amount due to the Province of \$100 million (2005 – \$4 million). If the investments in the Used Fuel Fund were accounted for at fair market value in the consolidated financial statements, at December 31, 2006, there would be an amount due to the Province of \$641 million (2005 – \$306 million).

Under the ONFA, the Decommissioning Fund had a long-term target rate of return of 5.75 per cent per annum. Under the 2006 Approved Reference Plan, the rate was revised to 5.15 per cent. The target rate of return is subject to future changes in the ONFA Reference Plan. If the rate of return deviates from 5.15 per cent, or if the estimate of the liabilities changes under the current approved ONFA Reference Plan, the Decommissioning Fund may become over or underfunded. Under the ONFA, if there is a surplus in the Decommissioning Fund such that the liabilities, as defined by the Current Approved ONFA Reference Plan, are at least 120 per cent funded, OPG may direct up to 50 per cent of the surplus over 120 per cent as a contribution to the Used Fuel Fund, and the OEFC is entitled to a distribution of an equal amount. In addition, upon termination of the ONFA, the Province has a right to any excess funds, which is the extent to which the fair market value of the Decommissioning Fund exceeds the estimated completion costs approved under the Current Approved ONFA Reference Plan. As at December 31, 2006, the Decommissioning Fund became underfunded on an amortized cost basis as a result of the approval of the 2006 Approved ONFA Reference Plan. Accordingly, no excess adjustment was reported in the Decommissioning Fund as at December 31, 2006. At December 31, 2005, the Decommissioning Fund exceeded the estimated completion cost under the previous ONFA Reference Plan approved in 1999 on an amortized cost basis. OPG reported an excess of \$7 million due to the Province on an amortized cost basis in 2005. If the investments in the Decommissioning Fund were accounted for at fair market value in the consolidated financial statements at December 31, 2006, and the Decommissioning Fund was terminated under the ONFA, there would be an amount due to the Province of \$294 million (2005 – \$484 million).

The nuclear fixed asset removal and nuclear waste management funds as at December 31, 2006 and 2005, consist of the following:

(millions of dollars)	Amortized Cost Basis		Fair Value	
	2006	2005	2006	2005
Decommissioning Fund	<b>4,356</b>	4,106	<b>5,169</b>	4,583
Due to Province – Decommissioning Fund	–	(7)	<b>(294)</b>	(484)
	<b>4,356</b>	4,099	<b>4,875</b>	4,099
Used Fuel Fund <sup>1</sup>	<b>3,338</b>	2,693	<b>3,879</b>	2,995
Due to Province – Used Fuel Fund	<b>(100)</b>	(4)	<b>(641)</b>	(306)
	<b>3,238</b>	2,689	<b>3,238</b>	2,689
	<b>7,594</b>	6,788	<b>8,113</b>	6,788

1 The Ontario NFWA Trust represents \$1,102 million as at December 31, 2006 (December 31, 2005 – \$1,003 million) of the Used Fuel Fund on an amortized cost basis.

The amortized cost and fair value of the securities invested in the segregated funds, which include the Used Fuel Fund and Decommissioning Fund, as at December 31, 2006 and 2005 are as follows:

(millions of dollars)	Amortized Cost Basis		Fair Value	
	2006	2005	2006	2005
Cash and cash equivalents and short-term investments	<b>556</b>	516	<b>553</b>	515
Marketable equity securities	<b>4,250</b>	3,772	<b>5,608</b>	4,547
Bonds and debentures	<b>2,306</b>	1,757	<b>2,305</b>	1,762
Receivable from the OEFC	<b>588</b>	759	<b>588</b>	759
Administrative expense payable	<b>(6)</b>	(5)	<b>(6)</b>	(5)
	<b>7,694</b>	6,799	<b>9,048</b>	7,578
Due to Province – Decommissioning Fund	–	(7)	<b>(294)</b>	(484)
Due to Province – Used Fuel Fund	<b>(100)</b>	(4)	<b>(641)</b>	(306)
Total	<b>7,594</b>	6,788	<b>8,113</b>	6,788

The bonds and debentures held in the Used Fuel Fund and the Decommissioning Fund as at December 31, 2006 and 2005 mature according to the following schedule:

(millions of dollars)	Fair Value	
	2006	2005
Less than 1 year	–	–
1 – 5 years	<b>1,167</b>	769
5 – 10 years	<b>467</b>	485
More than 10 years	<b>671</b>	508
Total maturities of debt securities	<b>2,305</b>	1,762
Average yield	<b>4.5%</b>	4.3%

The receivable of \$588 million (2005 – \$759 million) from the OEFC does not have a specified maturity date. The effective rate of interest on the OEFC receivable was 3.9 per cent in 2006 (2005 – 5.8 per cent).

The change in the Nuclear Funds for the years ended December 31, 2006 and 2005 are as follows:

(millions of dollars)	Amortized Cost Basis		Fair Value	
	2006	2005	2006	2005
Decommissioning Fund, beginning of year	<b>4,099</b>	3,858	<b>4,099</b>	3,882
Increase in fund due to return on investments	<b>256</b>	255	<b>592</b>	459
Decrease in fund due to reimbursement of expenditures	<b>(6)</b>	(7)	<b>(6)</b>	(7)
Decrease (increase) in Due to Province	<b>7</b>	(7)	<b>190</b>	(235)
Decommissioning Fund, end of year	<b>4,356</b>	4,099	<b>4,875</b>	4,099
Used Fuel Fund, beginning of year	<b>2,689</b>	2,118	<b>2,689</b>	2,118
Increase in fund due to contributions made	<b>454</b>	454	<b>454</b>	454
Increase in fund due to return on investments	<b>204</b>	133	<b>443</b>	283
Decrease in fund due to reimbursement of expenditures	<b>(13)</b>	(16)	<b>(13)</b>	(16)
(Increase) decrease in Due to Province	<b>(96)</b>	–	<b>(335)</b>	(150)
Used Fuel Fund, end of year	<b>3,238</b>	2,689	<b>3,238</b>	2,689

## 10

## Income Taxes

Commencing April 1, 2005, OPG accounts for income taxes related to the rate regulated segments of its business using the taxes payable method. Under the taxes payable method, OPG does not recognize future income taxes related to the rate regulated segments of its business to the extent that the future income taxes are expected to be recovered in future regulated prices charged to customers. As part of the transition, on April 1, 2005, OPG reversed the net future income tax asset balance of \$74 million relating to the rate regulated segments of its business, and recognized the amount as an extraordinary loss in determining net income. The extraordinary item reduced basic and diluted earnings per share for the year ended December 31, 2005 by \$0.29 per share.

A reconciliation between the statutory and the effective rate of income taxes is as follows:

(millions of dollars)	2006	2005
Income before income taxes	<b>576</b>	558
Combined Canadian federal and provincial statutory income tax rates, including surtax	<b>36.1%</b>	36.1%
Statutory income tax rates applied to accounting income	<b>208</b>	202
Increase (decrease) in income taxes resulting from:		
Large corporations tax in excess of surtax	–	28
Lower future tax rate on temporary differences	<b>(4)</b>	(12)
Non-taxable income items	<b>(5)</b>	7
Unrecorded future income tax related to regulated operations	<b>(89)</b>	(157)
Change in income tax positions	<b>10</b>	50
Other changes in future tax rate	<b>(34)</b>	–
	<b>(122)</b>	(84)
Income tax expense	<b>86</b>	118
Effective rate of income taxes	<b>14.9%</b>	21.1%

The Company has revised its future income tax assets and liabilities to reflect the lower federal income tax rates recently enacted.

In the third quarter of 2006, OPG received a preliminary communication from the Provincial Tax Auditors ("Tax Auditors") with respect to their initial findings from their audit of OPG's 1999 taxation year. Many of the issues raised through the audit are unique to OPG and relate either to start-up matters and positions taken on April 1, 1999 upon commencement of operations, or matters that were not adequately addressed through the *Electricity Act, 1998*. OPG has estimated that the proposed adjustments could result in additional taxes payable for the 1999 taxation year in excess of \$200 million. Although OPG has subsequently resolved some of these issues, there is uncertainty as to how the remaining issues will be resolved.

OPG expects to receive a reassessment for its 1999 taxation year. The Company would defend its position through the tax appeals process. The potential increase in taxes payable related to these issues for 1999 and subsequent taxation years could be material. Because OPG uses the taxes payable method to account for income taxes in the regulated business segments and the liability method for the unregulated business segments, the impact of any potential adjustments on future income tax expense could vary significantly, depending on the resolution of these issues.

OPG has previously recorded income tax charges related to certain income tax positions that the Company has taken in prior years that may be disallowed. Given the uncertainty as to how these income tax matters will be resolved, OPG has not adjusted its income tax liabilities. Should the ultimate outcome materially differ from OPG's recorded income tax liabilities, the Company's effective tax rate and its earnings could be affected positively or negatively in the period in which the matters are resolved.

Significant components of the provision for income tax expense are presented in the table below:

(millions of dollars)	2006	2005
Current income tax expense	60	80
Future income tax expense (benefits):		
Change in temporary differences	–	(51)
Non-capital loss carry-forward	52	88
Other	(26)	1
	26	38
Income tax expense	86	118

The income tax effects of temporary differences that give rise to future income tax assets and liabilities are presented in the table below:

(millions of dollars)	2006	2005
Future income tax assets:		
Fixed asset removal and nuclear waste management liabilities	29	27
Other liabilities and assets	107	107
Non-capital loss carry-forward	28	98
Future recoverable Ontario minimum tax	64	37
	228	269
Future income tax liabilities:		
Fixed assets	332	351
Other liabilities and assets	145	141
	477	492
Net future income tax liabilities	249	223
Represented by:		
Current portion liability (asset)	3	(18)
Long-term portion	246	241
	249	223

The following table summarizes the difference in the balance sheet amounts under the taxes payable method used by the Company to account for income taxes compared to what would have been reported had OPG applied the liability method for the regulated business as at December 31, 2006 and 2005:

	2006		2005	
	As Stated	Liability Method <sup>1</sup>	As Stated	Liability Method <sup>1</sup>
(millions of dollars)				
Future income tax (liabilities) assets – current	(3)	(4)	18	38
Long-term future income tax liabilities	(246)	(417)	(241)	(344)

1 As discussed in note 3, OPG accounts for certain lease revenues relating to the regulated business using the cash basis of accounting. The related future income tax impact disclosed in note 3 is excluded from the above.

The following table summarizes the difference in the income statement amounts under the method used by the Company to account for income taxes compared to what would have been reported had OPG applied the liability method for the regulated business for the years ended December 31, 2006 and 2005:

	2006		2005	
	As Stated	Liability Method <sup>1</sup>	As Stated	Liability Method <sup>1</sup>
(millions of dollars)				
Extraordinary item	–	–	74	–
Future income tax expense	26	115	38	195

1 As discussed in note 3, OPG accounts for certain lease revenues relating to the regulated business using the cash basis of accounting. The related future income tax impact disclosed in note 3 is excluded from the above.

As at December 31, 2006, OPG had available approximately \$308 million (2005 – \$236 million) of non-capital loss carry-forwards for Ontario income tax purposes. The non-capital loss carry-forward for the purpose of calculating Ontario income taxes is related to the following taxation years:

	Ontario Loss-Carry Forward	Expiry Date
(millions of dollars)		
2004	236	2014 <sup>1</sup>
2006	72	2026

1 The Province of Ontario recently introduced legislation in anticipation of the Ontario Corporate tax harmonization whereby these losses would be replaced by a special tax credit which would expire in 2011.

The amount of cash income taxes paid during 2006 was \$24 million (2005 – \$20 million).

The post employment benefit programs include pension, group life insurance, health care and long-term disability benefits. The registered pension plan is a contributory defined benefit plan covering most employees and retirees. Pension fund assets include equity securities and corporate and government debt securities, real estate and other investments which are managed by professional investment managers. The fund does not invest in equity or debt securities issued by OPG. The supplementary pension plans are defined benefit plans covering certain employees and retirees.

Pension and OPEB obligations are impacted by factors including interest rates, adjustments arising from plan amendments, changes in assumptions and experience gains or losses. The pension and OPEB obligations, and the pension fund assets, are measured at December 31, 2006.

	Registered and Supplementary Pension Plans		Other Post Employment Benefits	
	2006	2005	2006	2005
<b>Weighted Average Assumptions – Benefit Obligation at Year End</b>				
Rate used to discount future benefits	5.25%	5.00%	5.22%	4.97%
Salary schedule escalation rate	3.00%	3.00%	–	–
Rate of cost of living increase to pensions	2.00%	2.00%	–	–
Initial health care trend rate	–	–	7.34%	7.76%
Ultimate health care trend rate	–	–	4.68%	4.68%
Year ultimate rate reached	–	–	2014	2014
Rate of increase in disability benefits	–	–	2.00%	2.00%

	Registered and Supplementary Pension Plans		Other Post Employment Benefits	
	2006	2005	2006	2005
<b>Weighted Average Assumptions – Cost for the Year</b>				
Expected return on plan assets net of expenses	7.00%	7.00%	–	–
Rate used to discount future benefits	5.00%	6.00%	4.97%	5.88%
Salary schedule escalation rate	3.00%	3.25%	–	–
Rate of cost of living increase to pensions	2.00%	2.25%	–	–
Initial health care trend rate	–	–	7.76%	7.03%
Ultimate health care trend rate	–	–	4.68%	4.46%
Year ultimate rate reached	–	–	2014	2014
Rate of increase in disability benefits	–	–	2.00%	2.25%
Average remaining service life for employees (years)	11	11	11	11

	Registered Pension Plans		Supplementary Pension Plans		Other Post Employment Benefits	
(millions of dollars)	2006	2005	2006	2005	2006	2005
<b>Changes in Plan Assets</b>						
Fair value of plan assets at beginning of year	7,921	7,056	–	–	–	–
Contributions by employer	261	254	7	7	62	58
Contributions by employees	61	56	–	–	–	–
Actual return on plan assets net of expenses	945	858	–	–	–	–
Settlements	–	(2)	–	–	–	–
Benefit payments	(359)	(301)	(7)	(7)	(62)	(58)
Fair value of plan assets at end of year	8,829	7,921	–	–	–	–
<b>Changes in Projected Benefit Obligation</b>						
Projected benefit obligation at beginning of year	9,095	7,663	144	144	2,065	1,499
Employer current service costs	212	163	6	7	71	47
Contributions by employees	61	56	–	–	–	–
Interest on projected benefit obligation	459	461	7	9	104	88
Past service costs	–	–	–	–	13	1
Settlement gain	–	(2)	–	–	–	–
Benefit payments	(359)	(301)	(7)	(7)	(62)	(58)
Net actuarial loss (gain)	(155)	1,055	2	(9)	(124)	488
Projected benefit obligation at end of year	9,313	9,095	152	144	2,067	2,065
Funded Status – Deficit at end of year	(484)	(1,174)	(152)	(144)	(2,067)	(2,065)

The assets of the OPG pension fund are allocated among three principal investment categories. Furthermore, equity investments are diversified across Canadian, U.S. and non-North American stocks. The fund also has a small real estate portfolio that is less than one per cent of plan assets.

	2006	2005
Registered pension plan fund asset investment categories		
Equities	67%	64%
Fixed income	30%	33%
Cash and short-term	3%	3%
Total	100%	100%

Based on the most recently filed actuarial valuation, as at January 1, 2005, there was an unfunded liability on a going-concern basis of \$465 million and a deficiency on a wind-up basis of \$1,979 million. The deficit disclosed in the next filed funding valuation, which must have an effective date no later than January 1, 2008, could be significantly different.

The supplementary plans are not funded, but are secured by Letters of Credit totalling \$159 million (2005 – \$138 million).

	Registered Pension Plans		Supplementary Pension Plans		Other Post Employment Benefits	
(millions of dollars)	2006	2005	2006	2005	2006	2005
<b>Reconciliation of Funded Status to Accrued Benefit Asset (Liability)</b>						
Funded status – deficit at end of year	<b>(484)</b>	(1,174)	<b>(152)</b>	(144)	<b>(2,067)</b>	(2,065)
Unamortized net actuarial loss	<b>1,108</b>	1,737	<b>20</b>	18	<b>699</b>	885
Unamortized past service costs	<b>82</b>	100	<b>3</b>	4	<b>25</b>	16
Accrued benefit asset (liability) at end of year	<b>706</b>	663	<b>(129)</b>	(122)	<b>(1,343)</b>	(1,164)
Short-term portion	–	–	<b>(6)</b>	(7)	<b>(70)</b>	(67)
Long-term portion	<b>706</b>	663	<b>(123)</b>	(115)	<b>(1,273)</b>	(1,097)

	Registered Pension Plans		Supplementary Pension Plans		Other Post Employment Benefits	
(millions of dollars)	2006	2005	2006	2005	2006	2005
<b>Components of Cost Recognized</b>						
Current service costs	<b>212</b>	163	<b>6</b>	7	<b>71</b>	47
Interest on projected benefit obligation	<b>459</b>	461	<b>7</b>	9	<b>104</b>	88
Expected return on plan assets net of expenses	<b>(551)</b>	(527)	–	–	–	–
Amortization of past service costs	<b>18</b>	18	<b>1</b>	1	<b>4</b>	3
Amortization of net actuarial loss	<b>80</b>	–	–	1	<b>62</b>	25
Cost recognized	<b>218</b>	115	<b>14</b>	18	<b>241</b>	163

	Registered Pension Plans		Supplementary Pension Plans		Other Post Employment Benefits	
(millions of dollars)	2006	2005	2006	2005	2006	2005
<b>Components of Cost Incurred and Recognized</b>						
Current service costs	<b>212</b>	163	<b>6</b>	7	<b>71</b>	47
Interest on projected benefit obligation	<b>459</b>	461	<b>7</b>	9	<b>104</b>	88
Actual return on plan assets net of expenses	<b>(945)</b>	(858)	–	–	–	–
Past service costs	–	–	–	–	<b>13</b>	1
Net actuarial loss (gain)	<b>(155)</b>	1,055	<b>2</b>	(9)	<b>(124)</b>	488
Cost incurred in year	<b>(429)</b>	821	<b>15</b>	7	<b>64</b>	624
Differences between costs incurred and recognized in respect of:						
Actual return on plan assets net of expenses	<b>394</b>	331	–	–	–	–
Past service costs	<b>18</b>	18	<b>1</b>	1	<b>(9)</b>	2
Net actuarial (gain) loss	<b>235</b>	(1,055)	<b>(2)</b>	10	<b>186</b>	(463)
Cost recognized	<b>218</b>	115	<b>14</b>	18	<b>241</b>	163

A one per cent increase or decrease in the health care trend rate would result in an increase in the service and interest components of the 2006 OPEB cost recognized of \$34 million (2005 – \$26 million) or a decrease in the service and interest components of the 2006 OPEB cost recognized of \$26 million (2005 – \$20 million), respectively. A one per cent increase or decrease in the health care trend rate would result in an increase in the projected OPEB obligation at December 31, 2006 of \$342 million (2005 – \$343 million) or a decrease in the projected OPEB obligation at December 31, 2006 of \$265 million (2005 – \$266 million).



Contracts for all trading transactions are carried on the consolidated balance sheet as assets or liabilities at fair value, with changes in fair value recorded in trading revenue as gains or losses.

Fair values of derivative instruments have been estimated by reference to quoted market prices for actual or similar instruments where available. Where quoted market prices are not available, OPG considers various factors to estimate forward prices, including market prices and price volatility in neighbouring electricity markets, market prices for fuel, and other factors.

Forward pricing information is inherently uncertain so that fair values of the derivative instruments may not accurately represent the cost to enter into these positions. To address the impact of some of this uncertainty on trading positions, OPG established liquidity reserves against the mark-to-market gains or losses of these positions. During 2006, the liquidity reserve increased trading revenue by \$1 million (2005 – \$4 million).

#### *Derivative Instruments Used for Hedging Purposes*

The following table provides the estimated fair value of derivative instruments designated as hedges. The majority of OPG's derivative instruments are treated as hedges, with gains or losses recognized upon settlement when the underlying transactions occur. OPG holds financial commodity derivatives primarily to hedge the commodity price exposure associated with changes in the price of electricity.

	<b>Notional Quantity</b>	<b>Terms 2006</b>	<b>Fair Value</b>	Notional Quantity	Terms 2005	Fair Value
(millions of dollars except where noted)						
Gain (loss)						
Electricity derivative instruments	<b>4.3 TWh</b>	<b>1–4 yrs</b>	<b>51</b>	4.1 TWh	1–2 yrs	(125)
Foreign exchange derivative instruments	<b>U.S.\$2</b>	<b>Jan/07</b>	<b>–</b>	U.S.\$15	Jan/06	–
Floating to fixed interest rate hedges	<b>45</b>	<b>1–12 yrs</b>	<b>(3)</b>	47	1–13 yrs	(3)
Forward start interest rate hedges	<b>622</b>	<b>1–14 yrs</b>	<b>(9)</b>	400	1–15 yrs	(7)

Foreign exchange derivative instruments are used to hedge the exposure to anticipated U.S. dollar denominated purchases. The weighted average fixed exchange rate for contracts outstanding at December 31, 2006 was U.S.\$0.87 (2005 – U.S.\$0.87) for every Canadian dollar.

One of the Company's joint ventures is exposed to changes in interest rates. The joint venture entered into an interest rate swap to manage the risk arising from fluctuations in interest rates by swapping the short-term floating interest rate with a fixed rate of 5.33 per cent. OPG's proportionate interest in the swap is 50 per cent and is accounted for as a hedge.

OPG entered into a number of forward start interest rate swap agreements to hedge against the effect of future interest rate movement based on the anticipated future borrowing requirement for the Niagara Tunnel and the Portlands Energy Centre projects. These transactions are accounted for as hedges.

#### *Derivative Instruments Not Used for Hedging Purposes*

The carrying amount (fair value) of derivative instruments not designated for hedging purposes is as follows:

	<b>Notional Quantity</b>	<b>Fair Value</b>	Notional Quantity	Fair Value
(millions of dollars except where noted)				
Foreign exchange derivative	–	–	U.S.\$3	–
Commodity derivative instruments				
Assets	<b>3.9 TWh</b>	<b>25</b>	3.3 TWh	13
Liabilities	<b>2.6 TWh</b>	<b>(25)</b>	1.1 TWh	(37)
		–		(24)
Liquidity reserve		<b>(2)</b>		(3)
Total		<b>(2)</b>		(27)

Foreign exchange derivative instruments that were not designated as hedges had a weighted average exchange rate of U.S.\$0.85 as at December 31, 2005.

### Fair Value of Other Financial Instruments

The carrying values of cash and cash equivalents, accounts receivable, accounts payable and accrued charges, Market Power Mitigation Agreement rebate payable, and short-term notes payable approximate their fair values due to the immediate or short-term maturity of these financial instruments. Fair values for other financial instruments have been estimated by reference to quoted market prices for actual or similar instruments where available.

The carrying values and fair values of these other financial instruments are as follows:

(millions of dollars)	<b>Carrying Value 2006</b>	<b>Fair Value 2006</b>	Carrying Value 2005	Fair Value 2005
<b>Financial Assets</b>				
Nuclear fixed asset removal and nuclear waste management funds	<b>7,594</b>	<b>8,113</b>	6,788	6,788
Long-term accounts receivable and other assets	<b>69</b>	<b>69</b>	61	61
<b>Financial Liabilities</b>				
Long-term debt due within one year	<b>406</b>	<b>409</b>	806	814
Long-term debt	<b>2,953</b>	<b>3,082</b>	3,089	3,267
Long-term accounts payable and accrued charges	<b>150</b>	<b>150</b>	183	183

### Credit Risk

Credit risk is the financial risk of non-performance by contractual counterparties. Credit risk excludes any operational risk resulting from a third party failing to deliver a product or service as expected. The majority of OPG revenues are derived from sales through the IESO administered spot market. However, OPG also derives revenue from several other sources including the sale of energy products and financial risk management products to third parties.

Credit exposure to the IESO fluctuates based on spot prices and the volume of rate regulated and unregulated generation, and is reduced each month upon settlement of the accounts. Credit exposure to the IESO peaked at \$1,029 million during the year ended December 31, 2006 and at \$1,146 million during the year ended December 31, 2005.

## 13

### Common Shares

As at December 31, 2006 and 2005, OPG had 256,300,010 common shares issued and outstanding at a stated value of \$5,126 million. OPG is authorized to issue an unlimited number of common shares without nominal or par value.

## 14

### Commitments and Contingencies

#### Litigation

Various legal proceedings are pending against OPG or its subsidiaries covering a wide range of matters that arise in the ordinary course of its business activities.

In July 2004, OPG and two individual OPG employees were each charged with criminal negligence causing death and criminal negligence causing bodily harm in relation to a 2002 drowning accident at Barrett Chute. Further to a recent summary application by all three, OPG was acquitted of all charges on November 14, 2006. On December 18, 2006, the two employees were acquitted of all the remaining charges. The appeal period expired on January 18, 2007. Since no appeal was filed, the acquittals of OPG and its employees are considered final.

Certain First Nations have commenced actions for interference with reserve and traditional land rights. The claims by some of these First Nations total approximately \$50 million and claims by others are for unspecified amounts.

On August 9, 2006, a Notice of Action and Statement of Claim in the amount of \$500 million (the "Claim") was served on OPG and Bruce Power L.P. by British Energy Limited and British Energy International Holdings Limited ("British Energy"), claiming that OPG is liable to them for breach of contract and negligence. OPG leased the Bruce nuclear generating stations to Bruce Power L.P. in 2001. British Energy was an investor in Bruce Power L.P. In 2003, British Energy sold its interest in Bruce Power L.P. to a group of investors (the "Purchasers"). The Purchasers are claiming that British Energy is liable to them with respect to this purchase transaction. Their claim is currently the subject of an arbitration proceeding (the "Arbitration"). British Energy is therefore suing OPG in order to preserve any similar claim it may have against OPG pursuant to the 2001 lease transaction. British Energy has indicated that it does not require OPG to actively defend the Claim at this point in time.

as British Energy is defending the Arbitration commenced by the Purchasers. The Arbitration may narrow or eliminate the claims or damages British Energy has, so as to narrow or eliminate the need to continue the Claim against OPG. British Energy has reserved the right to require OPG to defend the Claim prior to the conclusion of the Arbitration should British Energy at some point believe there is some advantage of doing so.

Each of these matters is subject to various uncertainties. Some of these matters may be resolved unfavourably with respect to OPG and could have a significant effect on OPG's financial position. Management has provided for contingencies that are determined to be likely and are reasonably measurable.

### Environmental

OPG was required to assume certain environmental obligations from Ontario Hydro. A provision of \$76 million was established as at April 1, 1999 for such obligations. During the year ended December 31, 2006, expenditures of \$4 million (2005 – \$4 million) were recorded against the provision. As at December 31, 2006, the remaining provision was \$52 million (December 31, 2005 – \$56 million).

Current operations are subject to regulation with respect to air, soil and water quality and other environmental matters by federal, provincial and local authorities. The cost of obligations associated with current operations is provided for on an ongoing basis. Management believes it has made adequate provision in its consolidated financial statements to meet OPG's current environmental obligations.

### Guarantees

As part of normal business, OPG and certain of its subsidiaries and joint ventures enter into various agreements providing financial or performance assurance to third parties on behalf of certain subsidiaries. Such agreements include guarantees, standby Letters of Credit and surety bonds.

### Contractual and Commercial Commitments

The Company's contractual obligations and other significant commercial commitments as at December 31, 2006 are as follows:

(millions of dollars)	2007	2008	2009	2010	2011	Thereafter	Total
Contractual obligations:							
Fuel supply agreements	670	514	202	153	167	351	<b>2,057</b>
Contributions under the ONFA <sup>1</sup>	454	679	350	350	350	1,053	<b>3,236</b>
Long-term debt repayment	400	400	350	970	375	670	<b>3,165</b>
Interest on long-term debt	181	158	135	103	55	80	<b>712</b>
Unconditional purchase obligations	25	20	17	15	12	194	<b>283</b>
Long-term accounts payable	28	9	–	–	–	–	<b>37</b>
Operating lease obligations	10	9	11	10	10	123	<b>173</b>
Operating licence	16	17	17	17	18	–	<b>85</b>
Pension contributions <sup>2</sup>	268	–	–	–	–	–	<b>268</b>
Other	144	30	26	28	24	26	<b>278</b>
Significant commercial commitments:							
Niagara Tunnel	167	178	132	2	–	–	<b>479</b>
Lac Seul	24	–	–	–	–	–	<b>24</b>
Portlands Energy Centre	155	63	22	2	1	24	<b>267</b>
<b>Total</b>	<b>2,542</b>	<b>2,077</b>	<b>1,262</b>	<b>1,650</b>	<b>1,012</b>	<b>2,521</b>	<b>11,064</b>

1 Contributions under the ONFA are subject to adjustment due to the 2006 Approved Reference Plan.

2 The pension contributions include additional funding requirements towards the deficit and ongoing funding requirements in accordance with the actuarial valuation as at January 1, 2005, as well as a voluntary contribution of approximately \$20 million. The contributions are affected by various factors including market performance, changes in actuarial assumptions, plan experience, and the timing of funding valuations. Funding requirements after 2007 are excluded due to significant variability in the assumptions required to project the timing of future cash flows.

The Niagara Tunnel project will increase the amount of water flowing to existing turbines at OPG's Sir Adam Beck generating stations in Niagara, allowing the stations to utilize available water more effectively. On-site assembly of the tunnel boring machine was completed in September 2006 and boring of the tunnel commenced during the month. The intake configuration required the replacement of the existing accelerating wall and the installation of a cellular cofferdam, which were completed in 2006. Capital project expenditures for the year ended December 31, 2006 were \$161 million and life-to-date capital expenditures were approximately \$244 million. The project is debt financed through the OEFC.

OPG is constructing a new 12.5 MW hydroelectric generating station on the English River. The new Lac Seul generating station will utilize a majority of the spill currently passing the existing Ear Falls generating station, thus increasing the overall efficiency, capacity and energy generated from this location. A design-build contract was awarded and construction started during the first quarter of 2006. In 2006, the water conveyance tunnel, the tailrace channel excavation, and the intake cofferdam were completed. The powerhouse civil foundation and envelope was completed in January 2007. Major sub-assemblies have been delivered to the site and pre-installation work has started. Capital project expenditures for the year ended December 31, 2006 were approximately \$24 million and life-to-date capital expenditures were approximately \$27 million. OPG has negotiated the project's debt financing with the OEFC.

OPG entered into a partnership with TransCanada Energy Ltd. ("TransCanada"), called Portlands Energy Centre L.P. ("PEC"), to pursue the development of a 550 MW gas-fired, combined cycle station on the site of the former R.L. Hearn generating station, near downtown Toronto. During the first quarter of 2006, the Province directed the OPA to negotiate an agreement with PEC for the purchase of electricity. PEC signed a 20-year Accelerated Clean Energy Supply ("ACES") contract with the OPA during the third quarter of 2006. PEC entered into a design-build contract for the construction of the facility, and construction started in 2006. A significant proportion of the capital cost relates to this contract. OPG's share of capital project expenditures for the year ended December 31, 2006 was approximately \$97 million. OPG has negotiated financing for its share of the project with the OEFC.

#### **Other Commitments**

In addition to the above commitments, the Company has the following commitments:

The Company maintains labour agreements with the Power Workers' Union and The Society of Energy Professionals; the agreements are effective until March 31, 2009 and December 31, 2010, respectively. As of December 31, 2006, OPG had approximately 11,500 regular employees and approximately 90 per cent of its regular labour force is covered by the collective bargaining agreements.

Contractual and commercial commitments above exclude certain purchase orders as they represent purchase authorizations rather than legally binding contracts and are subject to change without significant penalties.

#### **Proxy Property Taxes**

In November 2005, OPG received a letter from the Ministry of Finance indicating its intent to recommend to the Minister of Finance that an Ontario regulation covering proxy property taxes be updated retroactive to April 1, 1999 to reflect reassessments and appeal settlements of certain OPG properties since that date. OPG continues to discuss resolution to this issue with the Ministry of Finance as updates to the regulation may not occur for several years. OPG has not recorded any amounts relating to this anticipated regulation change.

## **15**

### **Transition Rate Option Contracts**

Under a regulation known as Transition – Generation Corporation Designated Rate Options ("TRO"), OPG was required to provide transitional price relief since market opening to certain power customers for up to four years based on the consumption and average price paid by each customer during a reference period of July 1, 1999 to June 30, 2000. The TRO was treated as a hedge of generation revenue. The maximum anticipated volume subject to the transitional price relief was approximately 5.4 TWh in the first year after market opening and 3.6 TWh in the second year. The maximum anticipated volume in each of the third and fourth years is 1.8 TWh. The maximum length of the program was four years, which expired April 30, 2006.

The change in the TRO contracts provision for the years ended December 31, 2006 and 2005 is as follows:

(millions of dollars)	<b>2006</b>	2005
Provision, beginning of year	<b>12</b>	48
Decrease of provision during the year	<b>(12)</b>	(36)
Provision, end of year	<b>–</b>	12

Eighty-five per cent of the generation output from OPG's unregulated generation assets, excluding the Lennox generating station and forward sales as of January 1, 2005, is subject to a revenue limit. The output from a generating unit where there has been a fuel conversion and the incremental output from a generating station where there has been a refurbishment or expansion of these assets is also excluded from the output covered by the revenue limit. In addition, until the TRO contracts expired on April 30, 2006, volumes sold under such options were also excluded from the revenue limit rebate.

The revenue limit, which was originally established for a period of 13 months ending April 30, 2006, was subsequently extended for an additional three years. Starting May 1, 2006, the revenue limit decreased to 4.6¢/kWh from the previous limit of 4.7¢/kWh. On May 1, 2007, the revenue limit will return to 4.7¢/kWh and increase to 4.8¢/kWh effective May 1, 2008. In addition, beginning May 1, 2006, volumes sold under a Pilot Auction administered by the Ontario Power Authority ("OPA") are subject to a revenue limit that is 0.5¢/kWh higher than the revenue limit applicable to OPG's other generating assets. Revenues above these two revenue limits are returned to the IESO for the benefit of consumers.

The changes in the revenue limit rebate liability for the years ended December 31, 2006 and 2005 are as follows:

(millions of dollars)	2006	2005
Liability, beginning of the year	739	–
Increase to provision during the year	161	739
Payments made during the year	(860)	–
Liability, end of year	40	739

Until April 1, 2005, OPG was required under its generating licence to comply with prescribed market power mitigation measures to address the potential for OPG to exercise market power in Ontario. The market power mitigation measures included both a rebate mechanism and the requirement to decontrol generating capacity. Under the rebate mechanism, a majority of OPG's expected energy sales in Ontario were subject to an average annual revenue cap of 3.8¢/kWh. During the term of the Market Power Mitigation Agreement, OPG was required to pay a rebate to the Independent Electricity System Operator equal to the excess, if any, of the average hourly spot energy price over 3.8¢/kWh for a 12-month settlement period, multiplied by the amount of energy subject to the rebate mechanism. The Market Power Mitigation Agreement was replaced effective April 1, 2005 by regulated prices for the output from most of OPG's baseload hydroelectric facilities and all of the nuclear facilities operated by OPG, and a revenue limit that applies to OPG's unregulated generation assets.

In accordance with the Market Power Mitigation Agreement, the rebate was calculated after taking into account the amount of energy sales subject to the rebate mechanism for only those generating stations that OPG continues to control. Since the average hourly spot price during the three months ended March 31, 2005, when the rebate mechanism ended, exceeded the 3.8¢/kWh revenue cap, OPG provided \$412 million in 2005 as a Market Power Mitigation Agreement rebate.

The change in the Market Power Mitigation Agreement rebate liability for the year ended December 31, 2005 is as follows:

(millions of dollars)	2005
Liability, beginning of year	439
Increase to provision during the year	412
Payments	(851)
Liability, end of year	–

With the introduction of rate regulation effective April 1, 2005, OPG revised its reportable business segments to separately reflect the regulated and unregulated aspects of its business. In the first quarter of 2006, OPG separated the Unregulated Generation business segment into two reportable segments identified as Unregulated – Fossil-Fuelled and Unregulated – Hydroelectric, as a result of changes in the management structure of these segments. Results for the comparative periods have been reclassified to reflect the revised disclosure.

### **Regulated – Nuclear Segment**

OPG's Regulated – Nuclear business segment operates in Ontario, generating and selling electricity from the nuclear generating stations that OPG owns and operates. The business segment includes electricity generated by the Pickering A and B, and Darlington nuclear generating stations.

OPG's Regulated – Nuclear business segment includes revenue under the terms of a lease arrangement with Bruce Power related to the Bruce nuclear generating stations. The arrangement includes lease revenue, interest income and revenue from engineering analysis and design, technical and other services. The Regulated – Nuclear business segment also includes revenue earned from isotope sales and ancillary services. Ancillary revenues are earned through voltage control/reactive support. These earnings are included in the Regulated – Nuclear business segment since they were included in determining the regulated price for production from the nuclear facilities operated by OPG.

#### ***Bruce Nuclear Generating Stations***

In May 2001, the Company leased its Bruce A and Bruce B nuclear generating stations to Bruce Power until 2018, with options to renew for up to 25 years.

Under the terms of the lease, OPG agreed to transfer certain fuel and material inventory to Bruce Power, in addition to certain fixed assets. Pension assets and liabilities related to the approximately 3,000 employees were transferred to Bruce Power. Bruce Power assumed the liability for other post employment benefits for these employees. OPG makes payments to Bruce Power in respect of other post employment benefits of approximately \$2.3 million per month over a 72-month period, ending in 2008.

As part of the closing, OPG recorded deferred revenue to reflect the initial payments of \$595 million less net assets transferred to Bruce Power under the lease agreement. The deferred revenue is being amortized over the initial lease term of approximately 18 years and is recorded as revenue.

In December 2002, British Energy plc. entered into an agreement to dispose of its entire 82.4 per cent interest in Bruce Power. The transaction was completed in February 2003 and a consortium of Canadian companies assumed the lease of the Bruce A and Bruce B nuclear generating stations that was formerly held by British Energy plc. The Bruce facilities will continue to be operated by Bruce Power. Upon closing of the transaction, the \$225 million note receivable was paid to OPG, and lease payments commenced to be paid monthly. Proceeds from the note are to be applied by March 2008 against OPG's funding requirements with respect to the nuclear fixed asset removal and nuclear waste management liabilities.

As part of the agreement reached in October 2005 between the Province and Bruce Power, OPG received a Shareholder Declaration from the Province instructing OPG's Board of Directors to accept certain amendments to the lease agreement. These amendments included a change to the provisions regarding the transfer of Bruce Power's interest in the site and included a reduction of the annual lease payment for three of the four refurbished Bruce A units to \$5.5 million per unit (in 2002 dollars, escalated at CPI), that will affect the three Bruce A units to be refurbished, once the planned future refurbishments are completed. These changes to the lease agreement will affect OPG when Units 1 and 2 of the Bruce A nuclear generating station are returned to service, and when Unit 3 is refurbished at the end of its current operational life. Other changes to the existing arrangements were made to address Cameco Corporation's decision not to participate in the refurbishment of the Bruce A nuclear generating station.

For 2004 through 2008, minimum payments under the lease are \$190 million annually, subject to limited exceptions. The lease revenue of \$251 million (2005 – \$244 million) was recorded in revenue. The remaining terms of the operating lease agreement will remain substantially unchanged until the planned future refurbishments are completed.

The net book value of fixed assets on lease to Bruce Power at December 31, 2006 was \$1,273 million (2005 – \$492 million). The net book value at December 31, 2006 includes the impact of the increase in the nuclear fixed asset removal and nuclear waste management liabilities relating to the Bruce units as a result of the new Reference Plan described in Note 9.

#### **Regulated – Hydroelectric Segment**

OPG's Regulated – Hydroelectric business segment operates in Ontario, generating and selling electricity from most of OPG's baseload hydroelectric generating stations. The business segment is comprised of electricity generated by the Sir Adam Beck 1, 2 and Pump generating station, DeCew Falls 1 and 2, and the R.H. Saunders hydroelectric facilities. The Regulated – Hydroelectric business segment also includes ancillary revenues related to these stations earned through offering available generating capacity as operating reserve and through the supply of other ancillary services including voltage control/reactive support, certified black start facilities and automatic generation control.

#### **Unregulated – Hydroelectric Segment**

The Unregulated – Hydroelectric business segment operates in Ontario, generating and selling electricity from its hydroelectric generating stations that are not subject to rate regulation. The Unregulated – Hydroelectric business segment also includes ancillary revenues earned through offering available generating capacity as operating reserve, and through the supply of other ancillary services including voltage control/reactive support, certified black start facilities and automatic generation control, and revenues from other services.

#### **Unregulated – Fossil-Fuelled Segment**

The Unregulated – Fossil-Fuelled business segment operates in Ontario, generating and selling electricity from its fossil-fuelled generating stations, which are not subject to rate regulation. The Unregulated – Fossil-Fuelled business segment also includes ancillary revenues earned through offering available generating capacity as operating reserve, and through the supply of other ancillary services including voltage control/reactive support, automatic generation control, and revenues from other services.

#### **Other**

OPG earns revenue from its joint venture share of the Brighton Beach related to an energy conversion agreement between Brighton Beach and Coral. In addition, the Other category includes revenue from real estate rentals.

The revenue and expenses related to OPG's trading and other non-hedging activities are also included in the Other category. As part of these activities, OPG transacts with counterparties in Ontario and neighbouring energy markets in predominantly short-term trading activities of typically one year or less in duration. These activities relate primarily to physical energy that is purchased and sold at the Ontario border, sales of financial risk management products and sales of energy-related products. All contracts that are not designated as hedges are recorded as assets or liabilities at fair value, with changes in fair value recorded in other revenue as gains or losses.

Operations, maintenance and administration ("OM&A") expenses of the generation business segments include an intersegment service fee for the use of certain property, plant and equipment of the Other category. The total service fee is recorded as a reduction to the Other category's OM&A expenses. For the year ended December 31, 2006, the service fee was \$25 million for Regulated – Nuclear, \$2 million for Regulated – Hydroelectric, \$3 million for Unregulated – Hydroelectric and \$9 million for Unregulated – Fossil-Fuelled, with a corresponding reduction in OM&A expenses of \$39 million for the Other category. Results of the comparative periods have been reclassified to reflect the service fee.

<b>Segment Income (Loss) for the Year Ended December 31, 2006</b>	<b>Regulated</b>		<b>Unregulated</b>			<b>Total</b>
	<b>Nuclear</b>	<b>Hydro- electric</b>	<b>Hydro- electric</b>	<b>Fossil- Fuelled</b>	<b>Other</b>	
(millions of dollars)						
Revenue before revenue limit rebate	<b>2,665</b>	<b>685</b>	<b>780</b>	<b>1,430</b>	<b>165</b>	<b>5,725</b>
Revenue limit rebate	–	–	<b>(44)</b>	<b>(117)</b>	–	<b>(161)</b>
	<b>2,665</b>	<b>685</b>	<b>736</b>	<b>1,313</b>	<b>165</b>	<b>5,564</b>
Fuel expense	<b>122</b>	<b>245</b>	<b>88</b>	<b>643</b>	–	<b>1,098</b>
Gross margin	<b>2,543</b>	<b>440</b>	<b>648</b>	<b>670</b>	<b>165</b>	<b>4,466</b>
Operations, maintenance and administration	<b>1,967</b>	<b>92</b>	<b>189</b>	<b>524</b>	<b>5</b>	<b>2,777</b>
Depreciation and amortization	<b>343</b>	<b>66</b>	<b>69</b>	<b>133</b>	<b>53</b>	<b>664</b>
Accretion on fixed asset removal and nuclear waste management liabilities	<b>490</b>	–	–	<b>9</b>	–	<b>499</b>
Earnings on nuclear fixed asset removal and nuclear waste management funds	<b>(371)</b>	–	–	–	–	<b>(371)</b>
Property and capital taxes	<b>44</b>	<b>18</b>	<b>15</b>	<b>19</b>	<b>10</b>	<b>106</b>
Income (loss) before impairment of long-lived assets	<b>70</b>	<b>264</b>	<b>375</b>	<b>(15)</b>	<b>97</b>	<b>791</b>
Impairment of long-lived assets	–	–	–	<b>22</b>	–	<b>22</b>
Income (loss) before interest, income taxes and extraordinary item	<b>70</b>	<b>264</b>	<b>375</b>	<b>(37)</b>	<b>97</b>	<b>769</b>
<b>Segment (Loss) Income for the Year Ended December 31, 2005</b>						
(millions of dollars)						
Revenue before revenue limit and Market Power Mitigation Agreement rebates	2,607	857	1,000	2,399	86	6,949
Revenue limit rebate	–	–	(210)	(529)	–	(739)
Market Power Mitigation Agreement rebate	(160)	(65)	(58)	(129)	–	(412)
	2,447	792	732	1,741	86	5,798
Fuel expense	115	254	82	846	–	1,297
Gross margin	2,332	538	650	895	86	4,501
Operations, maintenance and administration	1,804	78	148	455	31	2,516
Depreciation and amortization	359	67	64	203	60	753
Accretion on fixed asset removal and nuclear waste management liabilities	467	–	–	9	–	476
Earnings on nuclear fixed asset removal and nuclear waste management funds	(381)	–	–	–	–	(381)
Property and capital taxes	30	18	15	39	5	107
Restructuring	–	–	–	4	6	10
Income (loss) before impairment of long-lived assets	53	375	423	185	(16)	1,020
Impairment of long-lived assets	63	–	–	202	–	265
(Loss) income before interest, income taxes and extraordinary item	(10)	375	423	(17)	(16)	755



(millions of dollars)	Regulated		Unregulated		Other	Total
	Nuclear	Hydro-electric	Hydro-electric	Fossil-Fuelled		
<b>Selected Balance Sheet Information</b>						
As at December 31, 2006						
Segment fixed assets in service, net	<b>4,213</b>	<b>3,907</b>	<b>3,012</b>	<b>408</b>	<b>544</b>	<b>12,084</b>
Segment construction work in progress	<b>165</b>	<b>252</b>	<b>78</b>	<b>49</b>	<b>133</b>	<b>677</b>
Segment property, plant and equipment, net	<b>4,378</b>	<b>4,159</b>	<b>3,090</b>	<b>457</b>	<b>677</b>	<b>12,761</b>
Segment materials and supplies inventory, net:						
Short term	<b>63</b>	<b>1</b>	–	<b>48</b>	–	<b>112</b>
Long term	<b>320</b>	–	<b>3</b>	<b>3</b>	–	<b>326</b>
Segment fuel inventory	<b>183</b>	–	–	<b>486</b>	–	<b>669</b>
As at December 31, 2005						
Segment fixed assets in service, net	3,016	3,963	3,031	484	570	11,064
Segment construction work in progress	140	91	45	47	25	348
Segment property, plant and equipment, net	3,156	4,054	3,076	531	595	11,412
Segment materials and supplies inventory, net:						
Short term	72	–	–	43	–	115
Long term	268	–	4	1	–	273
Segment fuel inventory	158	–	–	423	–	581
<b>Selected Cash Flow Information</b>						
Year ended December 31, 2006						
Investment in fixed assets	<b>173</b>	<b>171</b>	<b>81</b>	<b>71</b>	<b>141</b>	<b>637</b>
Year ended December 31, 2005						
Investment in fixed assets	273	101	44	46	30	494

Given that the Province owns all of the shares of OPG, related parties include the Province, the other successor entities of Ontario Hydro, including Hydro One Inc. ("Hydro One"), the IESO, and the OEFC. OPG also enters into related party transactions with its joint ventures. The transactions between OPG and related parties are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

These transactions are summarized below:

(millions of dollars)	<b>Revenue Expenses 2006</b>		Revenue	Expenses 2005
Hydro One				
Electricity sales	<b>34</b>	–	40	–
Services	–	<b>13</b>	–	12
Settlement Transactions	–	–	–	27
Province of Ontario				
GRC water rentals and land tax	–	<b>132</b>	–	132
Guarantee fee	–	<b>8</b>	–	8
Used Fuel Fund rate of return guarantee	–	<b>96</b>	–	–
Decommissioning Fund excess funding	–	<b>(7)</b>	–	7
OEFC				
GRC and proxy property tax	–	<b>205</b>	–	207
Interest income on receivable	–	<b>(29)</b>	–	(75)
Interest expense on long-term notes	–	<b>203</b>	–	211
Capital tax	–	<b>51</b>	–	51
Income taxes	–	<b>86</b>	–	192
Indemnity fees	–	<b>2</b>	–	5
IESO				
Electricity sales	<b>5,029</b>	<b>146</b>	6,517	329
Market Power Mitigation Agreement rebate	–	–	(412)	–
Revenue limit rebate	<b>(161)</b>	–	(739)	–
Ancillary services	<b>132</b>	–	68	–
Other	<b>1</b>	<b>1</b>	–	–
	<b>5,035</b>	<b>907</b>	5,474	1,106

During 2006, OPG's Board of Directors approved the payment of a dividend to its shareholder, the Province. The declared dividend of \$128 million represents 35 per cent of OPG's 2005 net income and was paid in November 2006.

At December 31, 2006, accounts receivable included \$8 million (2005 – \$14 million) due from Hydro One and \$71 million (2005 – \$324 million) due from the IESO. Accounts payable and accrued charges at December 31, 2006 included \$2 million (2005 – \$2 million) due to Hydro One.

Significant joint ventures include Brighton Beach and PEC, which are 50 per cent owned by OPG (2005 – 50 per cent).

The following condensed information from the consolidated statements of operations, cash flows and balance sheets detail the Company's share of its investment in joint ventures and partnerships that has been proportionately consolidated:

(millions of dollars)	2006	2005
<b>Proportionate joint venture operations</b>		
Operating revenue	39	46
Operating expenses	(19)	(36)
Net income	20	10
<b>Proportionate joint venture cash flows</b>		
Operating activities	17	21
Investing activities	(109)	(2)
Financing activities	(6)	(4)
Share of increase in cash	(98)	15
<b>Proportionate joint venture balance sheets</b>		
Current assets	25	26
Long-term assets	379	279
Current liabilities	(25)	(11)
Long-term liabilities	(191)	(199)
Share of net assets	188	95

The Company applied AcG-18 for all investments owned by OPGV. OPGV is a wholly owned subsidiary of the Company and its results are consolidated into the Company's financial statements. Since OPGV is the only enterprise in the group that satisfies the criteria set out in AcG-18, all other investments made by OPG and its subsidiaries, partnerships or joint ventures continue to be carried at amortized cost. The carrying amount of OPGV's investments was \$32 million (2005 – \$29 million) and the amount was included as long-term accounts receivable and other assets on the consolidated balance sheets.

As a result of the application of this policy, the Company's net income and other assets for 2006 increased by \$2 million (2005 – decreased by \$11 million). The net realized gains and losses for OPGV was \$1 million (2005 – \$nil).

The gross unrealized gains and losses on the investment held by OPGV as at December 31, 2006 were \$5 million and \$14 million respectively. The gross unrealized gains and losses on the investment held by OPGV as at December 31, 2005 were \$2 million and \$13 million respectively.

**22****Research and Development**

For the year ended December 31, 2006, \$16 million (2005 – \$19 million) of research and development expenses were charged to operations.

**23****Changes in Non-Cash Working Capital Balances**

(millions of dollars)	<b>2006</b>	2005
Accounts receivable	<b>303</b>	(191)
Fuel inventory	<b>(88)</b>	(12)
Materials and supplies	–	(23)
Market Power Mitigation Agreement rebate payable	–	412
Revenue limit rebate payable	<b>161</b>	739
Accounts payable and accrued charges	<b>54</b>	10
Income and capital taxes payable	<b>47</b>	69
	<b>477</b>	1,004

# Board of Directors<sup>1</sup>



**Jake Epp**

Chairman



**Jim Hankinson**

President and CEO



**Donald Hintz**

Retired President,  
Entergy Corporation



**Gary Kugler**

Chairman,  
Nuclear Waste  
Management Organization



**M. George Lewis**

Chairman and CEO,  
RBC Asset Management Inc.



**David J. MacMillan**

Corporate Director



**Corbin A. McNeill Jr.**

Retired Chairman and  
Co-Chief Executive Officer,  
Exelon Corporation



**Peggy Mulligan**

Corporate Director



**C. Ian Ross**

Chairman,  
GrowthWorks  
Canadian Fund Ltd.



**Marie C. Rounding**

Counsel,  
Gowling Lafleur  
Henderson LLP



**William (Bill) Sheffield**

Corporate Director



**David G. Unruh**

Corporate Director

**Audit/Risk  
Committee  
(ARC)<sup>2</sup>**

**George Lewis,  
Chair**

Gary Kugler  
Peggy Mulligan  
Ian Ross  
David Unruh

**Compensation  
and Human  
Resources  
Committee  
(CHRC)**

**Bill Sheffield,  
Chair**

Jake Epp  
Don Hintz  
David Unruh

**Governance  
and Nominating  
Committee  
(GNC)**

**Corbin McNeill,  
Chair**

Jake Epp  
Gary Kugler  
Ian Ross

**Investment  
Funds  
Oversight  
Committee  
(IFOC)<sup>2</sup>**

**Peggy Mulligan,  
Chair**

George Lewis  
Corbin McNeill  
Marie Rounding  
Bill Sheffield

**Nuclear  
Operations  
(N.Ops)<sup>2</sup>**

**Don Hintz,  
Chair**

Gary Kugler  
David MacMillan  
Corbin McNeill  
Marie Rounding

**Major Projects  
Committee  
(MPC)<sup>2</sup>**

**David MacMillan,  
Chair**

Ian Ross  
Marie Rounding  
Bill Sheffield  
David Unruh

**Nuclear  
Generation  
Projects  
Committee  
(NGPC)**

**Corbin McNeill,  
Chair**

Jake Epp  
Don Hintz  
Gary Kugler  
Ian Ross

<sup>1</sup> Board committee memberships are current as of May 2007.

<sup>2</sup> The Board Chair will attend meetings.

# Officers



**Jake Epp**

Chairman



**Jim Hankinson**

President and CEO



**Bruce Boland**

Senior Vice President,  
Corporate Affairs



**David Brennan**

Senior Vice President,  
Law and General Counsel



**Jim Burpee**

Executive Vice President,  
Corporate Development



**Pierre Charlebois**

Executive Vice President  
and Chief Operating Officer



**Janice Dunlop**

Senior Vice President,  
Human Resources and  
Chief Ethics Officer



**Donn Hanbidge**

Senior Vice President and  
Chief Financial Officer



**Catriona King**

Vice President,  
Corporate Secretary



**Tom Mitchell**

Chief Nuclear Officer



**John Murphy**

Executive Vice President,  
Hydro



**Ken Nash**

Senior Vice President,  
Nuclear Waste Management



**Colleen Sidford**

Vice President, Treasurer



**Gregory Smith**

Senior Vice President,  
Nuclear Generation  
Development and Services








**Jim Twomey**

Executive Vice President,  
Fossil

# Ontario Power Generation Facilities



<p>3 </p> <p><b>Nuclear Stations</b></p>	<p>5 </p> <p><b>Fossil-Fueled Stations</b></p>	<p>64 </p> <p><b>Hydroelectric Stations</b></p>	<p>3 </p> <p><b>Wind Power Stations*</b></p>	<p>3 </p> <p><b>New Generation Projects</b></p>
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\*Includes a 50% interest in the Huron Wind joint venture

This annual report is also available in French on our Web site –  
ce rapport est également publié en français – at [www.opg.com](http://www.opg.com)

**Please recycle.**

The head office of Ontario Power Generation Inc. is located at  
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telephone (416) 592-2555 or (877) 592-2555.



Materials used in this report are environmentally friendly. Cover and text stocks are recycled and recyclable, with a minimum of 10% post-consumer waste. Vegetable-based inks have been used throughout.

**Pictured on the Front Cover**

Darlington planned outage, Spring 2006; Co-Op Student, Lambton Generating Station;  
Authorized Nuclear Operators, Pickering B; Employee, OPG's Western Waste  
Management Facility; OPG employees, Cameron Falls hydroelectric generating station



February 29, 2008

## **ONTARIO POWER GENERATION REPORTS 2007 FINANCIAL RESULTS**

[Toronto]: Ontario Power Generation Inc. ("OPG" or the "Company") today reported its financial and operating results for the year ended December 31, 2007. Net income for the year was \$528 million compared to net income of \$490 million for the year ended December 31, 2006.

"In 2007, safety performance was the best since the Company's inception in 1999, and the performance of our generating stations improved significantly. Ensuring employee and public safety, and improving the performance of our existing assets are two important priorities. The reliability of our generating stations improved over the previous year with the exception of the Pickering A and B nuclear stations, where one-time events unfavourably affected production in 2007," said President and CEO Jim Hankinson.

Electricity generated in 2007 of 105.1 terawatt hours ("TWh") was essentially equal to production of 105.2 TWh in 2006. Electricity production from OPG's nuclear stations of 44.2 TWh in 2007 decreased from 2006 production of 46.9 TWh. Production at the Pickering A station decreased primarily as a result of a requirement to perform modifications to a backup electrical system, and repair work required due to a component failure during inspection. In addition, production at the Pickering B station during the first quarter of 2007 was affected by an inadvertent release of resin by a third party contractor from the water treatment plant into the demineralized water system. Hydroelectric production of 31.9 TWh was slightly lower than production of 33.3 TWh in 2006 due to lower water levels. Fossil production increased to 29.0 TWh in 2007 compared to 25.0 TWh in 2006, mainly as a result of lower generation from OPG's nuclear and hydroelectric generating stations.

OPG received an average price of 4.6¢/kilowatt hour ("kWh") for the output from all of its generating stations in 2007. This average price equalled that of 2006. These average prices received by OPG reflect regulated prices for production from its nuclear and baseload hydroelectric generating assets, and spot market prices, subject to a revenue limit, for the majority of its remaining production. The average Ontario electricity spot market price in 2007 increased to 5.1¢/kWh from 4.9¢/kWh in 2006.

Earnings in 2007 were favourably affected by an increase in earnings from the Nuclear Funds, an increase in non-electricity generation revenue, higher fossil generation, a decrease in income tax expense largely due to an additional contribution to the Nuclear Funds that is deductible for tax purposes, and lower depreciation expense primarily due to the extension in 2006 of the service lives of the coal-fired generating stations for accounting purposes. These favourable impacts were partly offset by lower generation from OPG's Pickering nuclear stations, and higher nuclear and fossil maintenance expenses.

OPG continues to pursue a number of hydroelectric generation projects, and, in consultation with its shareholder, plans to explore and develop, where feasible, nuclear and natural gas generation projects. The following projects will significantly contribute to meeting Ontario's long-term electricity supply requirements.

- Excavation of a new 10.4 km water diversion tunnel to increase the amount of water flowing to existing turbines at the Sir Adam Beck generating stations in Niagara began in September 2006. At December 31, 2007, the tunnel boring machine had advanced 1,609 metres. The progress of the tunnel boring machine through a fractured rock formation has been slower than expected. Considerable uncertainty remains with respect to the schedule until the tunnel boring machine advances to approximately 2,300 metres, and establishes consistent tunneling performance. The contractor has advised that the in-service date of the tunnel will be delayed, and is investigating alternatives, including the realignment of the tunnel, to mitigate the impact of the delay. The estimated in-service date will be dependent on the alternative selected by the contractor. There is a potential risk that the schedule delay could impact the project cost.
- Construction of the new 12.5 megawatt ("MW") Lac Seul hydroelectric generating station on the English River began during the first quarter of 2006. The design-build contractor indicated that the project is expected to be in-service in the third quarter of 2008. There have been project delays due to various difficulties, including the replacement of the major subcontractor on two occasions.
- OPG plans to redevelop four existing hydroelectric stations that are nearing the end of their useful lives. Three stations are on the Upper Mattagami River and one is located on the Montreal River. The total installed capacity of the four stations will increase from 23 MW to 44 MW. Project completion is planned for the second quarter of 2011.
- OPG is expanding the Healey Falls generating station by 6.4 MW on the Trent-Severn Waterway. Project completion is planned for mid-2010.
- OPG plans to increase the generating capacity of four hydroelectric generating stations on the Lower Mattagami River. The incremental capacity associated with these stations totals 450 MW. Following discussions with the Canadian Environmental Assessment Agency ("CEAA"), a scoping document for a comprehensive study process has been posted on the CEAA website for public comment. OPG is engaged in consultations with First Nation stakeholders regarding an agreement to address past issues and establish a new commercial relationship.
- The Portlands Energy Centre ("PEC") is a 550 MW gas-fired, combined cycle generating station that is under construction near downtown Toronto. PEC is a limited partnership between OPG and TransCanada Energy Ltd. Construction of the station started in 2006 and is expected to be operational in a simple cycle mode, with a capacity of up to 340 MW, by June 1, 2008. The generating station is expected to be completed in a combined cycle mode in the second quarter of 2009, providing up to 550 MW of power.
- OPG is exploring the potential development of a gas-fuelled electricity generating station at its Lakeview site. Construction of a new plant would proceed only after required approvals and a clean energy supply agreement are obtained.

- OPG is proceeding with a feasibility study on the refurbishment and life extension of the Pickering B nuclear generating station. This work includes an assessment of the plant condition, an Environmental Assessment (“EA”), and an Integrated Safety Review. The requirements of the EA and the Integrated Safety Review have extended the timeframe required to define the scope of the refurbishment project and complete a comprehensive assessment. As a result, OPG plans to make a recommendation on this project to its Board of Directors in early 2009. OPG plans to begin a feasibility study on the refurbishment of the Darlington nuclear generating station in 2008.
- In September 2006, OPG initiated a federal approvals process for new nuclear generating units at the Darlington nuclear generating site. An Application for a Site Preparation licence was filed with the Canadian Nuclear Safety Commission (“CNSC”). In 2007, OPG implemented initiatives in support of an EA for new nuclear units at the Darlington site and filed a project description with the CNSC to determine the type of EA required. In January 2008, the CNSC recommended to the Federal government that the project proceed directly to a panel review, which is the highest level of review under current legislation. The panel review decision is pending.

Ontario’s Minister of Energy has directed the Ontario Power Authority (“OPA”) to negotiate Hydroelectric Energy Supply Agreement’s with OPG for the following hydroelectric development projects: Lac Seul, Upper Mattagami , Hound Chute, Healey Falls, and Lower Mattagami. The directive indicated that the negotiation and execution of these agreements should be completed in the first half of 2008.

“The list of new generation projects that OPG is undertaking is unprecedented. In consultation with our Shareholder, we will develop these much-needed new sources of electricity supply to help meet Ontario’s future electricity needs. Our objective is to efficiently manage and complete these small, medium, and large scale projects in a timely and cost effective manner,” said Hankinson.

Hankinson added, “In 2008, the OEB will review OPG’s application for new payment amounts for our regulated facilities. We look forward to presenting our case for receiving a fair return on equity for our regulated assets as a transition to a financially sustainable company.”

## FINANCIAL AND OPERATIONAL HIGHLIGHTS

<i>(millions of dollars – except where noted)</i>	<b>2007</b>	<b>2006</b>
<i>Earnings</i>		
Revenue after revenue limit rebate	<b>5,660</b>	5,564
Fuel expense	<b>1,270</b>	1,098
Gross margin	<b>4,390</b>	4,466
Operations, maintenance and administration	<b>2,974</b>	2,752
Other expenses	<b>939</b>	1,138
Income tax (recoveries) expenses	<b>(51)</b>	86
Net income	<b>528</b>	490
<i>Cash flow</i>		
Cash flow provided by operating activities	<b>407</b>	397
<i>Electricity Generation (TWh)</i>		
Regulated – Nuclear	<b>44.2</b>	46.9
Regulated – Hydroelectric	<b>18.1</b>	18.3
Unregulated – Hydroelectric	<b>13.8</b>	15.0
Unregulated – Fossil-Fuelled	<b>29.0</b>	25.0
Total electricity generation	<b>105.1</b>	105.2
<i>Average electricity sales price<sup>1</sup> (¢/kWh)</i>		
Regulated – Nuclear <sup>1</sup>	<b>4.9</b>	4.9
Regulated – Hydroelectric <sup>1</sup>	<b>3.5</b>	3.5
Unregulated – Hydroelectric <sup>2</sup>	<b>4.7</b>	4.6
Unregulated – Fossil-Fuelled <sup>2</sup>	<b>4.8</b>	4.8
OPG's average sales price	<b>4.6</b>	4.6
<i>Nuclear unit capability factor (per cent)</i>		
Darlington	<b>89.5</b>	88.7
Pickering A	<b>41.3</b>	72.0
Pickering B	<b>75.0</b>	75.2
<i>Equivalent forced outage rate (per cent)</i>		
Unregulated– Fossil-Fuelled	<b>11.5</b>	14.1
<i>Availability (per cent)</i>		
Regulated – Hydroelectric	<b>94.1</b>	94.2
Unregulated – Hydroelectric	<b>93.9</b>	92.4

<sup>1</sup> After April 1, 2005, electricity generation from stations in the Regulated – Nuclear segment receives a fixed price of 4.95¢/kWh and electricity generation from stations in the Regulated – Hydroelectric segment receives a fixed price of 3.3¢/kWh for the first 1,900 MWh of generation in any hour, and the Ontario spot electricity market price for generation above this level.

<sup>2</sup> Eighty-five per cent of the electricity generation from unregulated stations, excluding the Lennox generating station and other contract volumes, is subject to a revenue limit. During the period from April 1, 2005 to April 30, 2006, the revenue limit was set at 4.7¢/kWh. Starting May 1, 2006, the revenue limit decreased to 4.6¢/kWh and increased to 4.7¢/kWh effective May 1, 2007.

Ontario Power Generation Inc. is an Ontario-based electricity generation company whose principal business is the generation and sale of electricity in Ontario. Our focus is on the efficient production and sale of electricity from our generation assets, while operating in a safe, open and environmentally responsible manner.

Ontario Power Generation Inc.'s audited consolidated financial statements and Management's Discussion and Analysis as at and for the year ended December 31, 2007, can be accessed on OPG's Web site ([www.opg.com](http://www.opg.com)), the Canadian Securities Administrators' Web site ([www.sedar.com](http://www.sedar.com)), or can be requested from the Company.

For further information, please contact: Investor Relations 416-592-6700  
1-866-592-6700  
[investor.relations@opg.com](mailto:investor.relations@opg.com)  
Media Relations 416-592-4008  
1-877-592-4008

## **STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL INFORMATION**

Ontario Power Generation Inc.'s ("OPG") management is responsible for presentation and preparation of the annual consolidated financial statements and Management's Discussion and Analysis ("MD&A").

The consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles ("GAAP") and the requirements of the Ontario Securities Commission ("OSC"), as applicable. The MD&A has been prepared in accordance with the requirements of securities regulators, including National Instrument 51-102 of the Canadian Securities Administrators and its related published requirements.

The consolidated financial statements and information in the MD&A necessarily include amounts based on informed judgments and estimates of the expected effects of current events and transactions with appropriate consideration to materiality. Something is considered material if it is reasonably expected to have a significant impact on the Company's earnings, cash flow, value of an asset or liability, or reputation. In addition, in preparing the financial information we must interpret the requirements described above, make determinations as to the relevancy of information to be included, and make estimates and assumptions that affect reported information. The MD&A also includes information regarding the impact of current transactions and events, sources of liquidity and capital resources, operating trends, risks and uncertainties. Actual results in the future may differ materially from our present assessment of this information because future events and circumstances may not occur as expected.

In meeting our responsibility for the reliability of financial information, we maintain and rely on a comprehensive system of internal controls and internal audit, including organizational and procedural controls and internal controls over financial reporting. Our system of internal controls includes written communication of our policies and procedures governing corporate conduct and risk management; comprehensive business planning; effective segregation of duties; delegation of authority and personal accountability; careful selection and training of personnel; and sound and conservative accounting policies, which we regularly update. This structure ensures appropriate internal control over transactions, assets and records. We also regularly audit internal controls. These controls and audits are designed to provide us with reasonable assurance that the financial records are reliable for preparing financial statements and other financial information, assets are safeguarded against unauthorized use or disposition, liabilities are recognized, and we are in compliance with all regulatory requirements.

Management, including the President and Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of OPG's disclosure controls and procedures (as defined in Multilateral Instrument 52-109 of the Canadian Securities Administrators) as of December 31, 2007. Management concluded that, as of December 31, 2007, OPG's disclosure controls and procedures were effective to provide reasonable assurance that material information relating to OPG and its consolidated subsidiaries and interests in jointly controlled entities would be made known to them by others within those entities, particularly during the period in which this report was being prepared.

Management has designed internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with GAAP.

Accordingly, we, as OPG's Chief Executive Officer and Chief Financial Officer, will certify OPG's annual disclosure documents filed with the OSC, which includes attesting to the design and effectiveness of OPG's disclosure controls and procedures and the design of internal control over financial reporting.

The Board of Directors, based on recommendations from its Audit/Risk Committee, reviews and approves the consolidated financial statements and the MD&A, and oversees management's responsibilities for the presentation and preparation of financial information, maintenance of appropriate internal controls, management and control of major risk areas and assessment of significant and related party transactions.

The consolidated financial statements have been audited by Ernst & Young LLP, independent external auditors appointed by the Board of Directors. The Auditors' Report outlines the auditors' responsibilities and the scope of their examination and their opinion on OPG's consolidated financial statements. The independent external auditors, as confirmed by the Audit and Risk Committee, had direct and full access to the Audit and Risk Committee, with and without the presence of management, to discuss their audit and their findings therefrom, as to the integrity of OPG's financial reporting and the effectiveness of the system of internal controls.

**Jim Hankinson (signed)**  
*President and Chief Executive Officer*

**Donn W. J. Hanbidge (signed)**  
*Chief Financial Officer*

February 27, 2008

## **AUDITORS' REPORT**

### **To the Shareholder of Ontario Power Generation Inc.**

We have audited the consolidated balance sheets of Ontario Power Generation Inc. as at December 31, 2007 and 2006 and the consolidated statements of income, changes in shareholder's equity, comprehensive income and cash flows for the years then ended. These consolidated financial statements are the responsibility of Ontario Power Generation Inc.'s management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of Ontario Power Generation Inc. as at December 31, 2007 and 2006 and the results of its operations and its cash flows for the years then ended in accordance with Canadian generally accepted accounting principles.

**ERNST & YOUNG LLP (signed)**  
**Chartered Accountants, Licensed Public Accountants**  
Toronto, Canada  
February 27, 2008



## CONSOLIDATED STATEMENTS OF INCOME

### Years Ended December 31

(millions of dollars except where noted)

	2007	2006
<b>Revenue</b> (Note 19)		
Revenue before revenue limit rebate	5,887	5,725
Revenue limit rebate (Note 16)	(227)	(161)
	<u>5,660</u>	<u>5,564</u>
Fuel expense	1,270	1,098
<b>Gross margin</b>	<u>4,390</u>	<u>4,466</u>
<b>Expenses</b> (Note 19)		
Operations, maintenance and administration	2,974	2,752
Depreciation and amortization (Note 5)	695	689
Accretion on fixed asset removal and nuclear waste management liabilities (Note 10)	507	499
Earnings on nuclear fixed asset removal and nuclear waste management funds (Note 10)	(481)	(371)
Property and capital taxes	85	106
	<u>610</u>	<u>791</u>
<b>Income before the following:</b>		
Other (gains) and losses (Note 17)	(10)	22
<b>Income before interest and income taxes</b>	<u>620</u>	<u>769</u>
Net interest expense	143	193
<b>Income before income taxes</b>	<u>477</u>	<u>576</u>
Income tax (recovery) expense (Note 11)		
Current	1	60
Future	(52)	26
	<u>(51)</u>	<u>86</u>
<b>Net income</b>	<u>528</u>	<u>490</u>
<b>Basic and diluted income per common share</b> (dollars)	<u>2.06</u>	<u>1.91</u>
<b>Common shares outstanding</b> (millions)	<u>256.3</u>	<u>256.3</u>

See accompanying notes to the consolidated financial statements

## CONSOLIDATED STATEMENTS OF CASH FLOWS

Years Ended December 31

(millions of dollars)

### Operating activities

	2007	2006
Net income	528	490
Adjust for non-cash items:		
Depreciation and amortization (Note 5)	695	689
Accretion on fixed asset removal and nuclear waste management liabilities (Note 10)	507	499
Earnings on nuclear fixed asset removal and nuclear waste management funds (Note 10)	(481)	(371)
Pension cost (Note 12)	243	218
Other post employment benefits and supplementary pension plans (Note 12)	244	255
Future income taxes (Note 11)	(52)	26
Transition rate option contracts	-	(12)
Mark-to-market on derivative instruments	1	(29)
Provision for used nuclear fuel	30	33
Regulatory assets and liabilities (Note 7)	(11)	2
Other (gains) and losses (Note 17)	(10)	22
Provision for other liabilities	54	22
Other	25	(11)
	<b>1,773</b>	<b>1,833</b>
Contributions to nuclear fixed asset removal and nuclear waste management funds (Note 10)	(788)	(454)
Expenditures on fixed asset removal and nuclear waste management (Note 10)	(200)	(164)
Reimbursement of expenditures on nuclear fixed asset removal and nuclear waste management (Note 10)	119	19
Contributions to pension fund (Note 12)	(268)	(261)
Expenditures on other post employment benefits and supplementary pension plans (Note 12)	(73)	(69)
Revenue limit rebate (Note 16)	(167)	(860)
Expenditures on restructuring	(2)	(8)
Net changes to other long-term assets and liabilities	(56)	(116)
Changes in non-cash working capital balances (Note 23)	69	477
<b>Cash flow provided by operating activities</b>	<b>407</b>	<b>397</b>
<b>Investing activities</b>		
Increase in regulatory assets (Note 7)	(58)	(13)
Investment in fixed assets (Notes 5 and 18)	(666)	(637)
Cash and cash equivalents transferred to long-term investments (Note 6)	(58)	-
<b>Cash flow used in investing activities</b>	<b>(782)</b>	<b>(650)</b>
<b>Financing activities</b>		
Issuance of long-term debt (Note 9)	900	270
Repayment of long-term debt (Note 9)	(406)	(806)
Dividend paid	-	(128)
Net (decrease) increase in short-term notes (Note 8)	(15)	15
<b>Cash flow provided by (used in) financing activities</b>	<b>479</b>	<b>(649)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>104</b>	<b>(902)</b>
<b>Cash and cash equivalents, beginning of year</b>	<b>6</b>	<b>908</b>
<b>Cash and cash equivalents, end of year</b>	<b>110</b>	<b>6</b>

See accompanying notes to the consolidated financial statements

## CONSOLIDATED BALANCE SHEETS

As at December 31  
(millions of dollars)

	2007	2006
<b>Assets</b>		
<b>Current assets</b>		
Cash and cash equivalents	110	6
Accounts receivable (Notes 4 and 19)	315	230
Fuel inventory (Note 18)	604	669
Prepaid expenses	35	26
Future income taxes (Note 11)	12	-
Materials and supplies (Note 18)	125	112
	<b>1,201</b>	<b>1,043</b>
<b>Fixed assets (Notes 5 and 18)</b>		
Property, plant and equipment	17,772	17,136
Less: accumulated depreciation	4,995	4,375
	<b>12,777</b>	<b>12,761</b>
<b>Other long-term assets</b>		
Deferred pension asset (Note 12)	731	706
Nuclear fixed asset removal and nuclear waste management funds (Note 10)	9,263	7,594
Long-term investments (Notes 6 and 21)	93	32
Long-term materials and supplies (Note 18)	353	326
Regulatory assets (Note 7)	356	251
Long-term accounts receivable and other assets	65	37
	<b>10,861</b>	<b>8,946</b>
	<b>24,839</b>	<b>22,750</b>

See accompanying notes to the consolidated financial statements

## CONSOLIDATED BALANCE SHEETS

As at December 31  
(millions of dollars)

	2007	2006
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable and accrued charges (Notes 12 and 19)	953	989
Revenue limit rebate payable (Note 16)	100	40
Short-term notes payable (Note 8)	-	15
Long-term debt due within one year (Note 9)	407	406
Future income taxes (Note 11)	-	3
Deferred revenue due within one year	12	12
Income and capital taxes payable (Note 11)	66	128
	<b>1,538</b>	<b>1,593</b>
<b>Long-term debt (Note 9)</b>	<b>3,446</b>	<b>2,953</b>
<b>Other long-term liabilities</b>		
Fixed asset removal and nuclear waste management (Note 10)	10,957	10,520
Other post employment benefits and supplementary pension plans (Note 12)	1,556	1,396
Long-term accounts payable and accrued charges	184	150
Deferred revenue	120	132
Future income taxes (Note 11)	217	246
Regulatory liabilities (Note 7)	14	11
	<b>13,048</b>	<b>12,455</b>
<b>Shareholder's equity</b>		
Common shares (Note 14)	5,126	5,126
Retained earnings	1,664	623
Accumulated other comprehensive income	17	-
	<b>6,807</b>	<b>5,749</b>
	<b>24,839</b>	<b>22,750</b>

Commitments and Contingencies (Notes 2, 8, 9, 10, 11, 13, 15, and 18)

See accompanying notes to the consolidated financial statements

On behalf of the Board of Directors:

**Honourable Jake Epp (signed)**  
Chairman

**M. George Lewis (signed)**  
Director

## CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDER'S EQUITY

### Years Ended December 31

(millions of dollars)

	<u>2007</u>	<u>2006</u>
<b>Common shares</b> (Note 14)	<u>5,126</u>	5,126
<b>Retained earnings</b>		
Balance at beginning of year	623	261
Transition adjustment on adoption of financial instruments accounting standards (Note 3)	513	-
Net income	528	490
Dividends	-	(128)
Balance at end of year	<u>1,664</u>	<u>623</u>
<b>Accumulated other comprehensive income, net of income taxes</b>		
Balance at beginning of year	-	
Transition adjustment on adoption of financial instruments accounting standards (Note 3)	21	
Other comprehensive income for the year	<u>(4)</u>	
Balance at end of year	<u>17</u>	
<b>Total shareholder's equity at end of year</b>	<u>6,807</u>	

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

### Year Ended December 31, 2007

(millions of dollars)

<b>Net income</b>	528
<b>Other comprehensive loss, net of income tax</b>	
Net gain on derivatives designated as cash flow hedges <sup>1</sup>	11
Reclassification to income of gains on derivatives designated as cash flow hedges <sup>2</sup>	(15)
Other comprehensive loss for the year	<u>(4)</u>
<b>Comprehensive income</b>	<u>524</u>

<sup>1</sup> Net of income tax of \$1 million for the year ended December 31, 2007.

<sup>2</sup> Net of income tax benefit of \$9 million for the year ended December 31, 2007.

See accompanying notes to the consolidated financial statements

## **NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2007 AND 2006**

### **1. DESCRIPTION OF BUSINESS**

Ontario Power Generation Inc. ("OPG" or the "Company") was incorporated on December 1, 1998 pursuant to *the Business Corporations Act* (Ontario). As part of the reorganization of Ontario Hydro, under the *Electricity Act, 1998* and the related restructuring of the electricity industry in Ontario, Ontario Power Generation Inc. and its subsidiaries (collectively "OPG" or the "Company") purchased and assumed certain assets, liabilities, employees, rights and obligations of the electricity generation business of Ontario Hydro on April 1, 1999 and commenced operations on that date. Ontario Hydro has continued as Ontario Electricity Financial Corporation ("OEFC"), responsible for managing and retiring Ontario Hydro's outstanding debt and other obligations.

### **2. BASIS OF PRESENTATION**

These consolidated financial statements were prepared in accordance with Canadian generally accepted accounting principles. The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

The consolidated financial statements include the accounts of OPG and its subsidiaries. OPG accounts for its interests in jointly controlled entities using the proportionate consolidation method. All significant intercompany transactions have been eliminated on consolidation.

Certain of the 2006 comparative amounts have been reclassified from financial statements previously presented to conform to the 2007 financial statement presentation.

### **3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

#### **Cash and Cash Equivalents and Short-Term Investments**

Cash and cash equivalents include cash on deposit and money market securities with a maturity of less than 90 days on the date of purchase. All other money market securities with a maturity on the date of purchase that is greater than 90 days, but less than one year, are recorded as short-term investments. These securities are valued at the lower of cost or market.

Interest earned on cash and cash equivalents and short-term investments of \$5 million (2006 – \$21 million) at an average effective rate of 4.4 per cent (2006 – 4.0 per cent) is offset against interest expense in the consolidated statements of income.

#### **Sales of Accounts Receivable**

Asset securitization involves selling assets such as accounts receivable to independent entities or trusts, which buy the receivables and then issue interests in them to investors. These transactions are accounted for as sales, given that control has been surrendered over these assets in return for net cash consideration. For each transfer, the excess of the carrying value of the receivables transferred over the estimated fair value of the proceeds received is reflected as a loss on the date of the transfer, and is included in net interest expense. The carrying value of the interests transferred is allocated to accounts receivable sold or interests retained according to their relative fair values on the day the transfer is made.

Fair value is determined based on the present value of future cash flows. Cash flows are projected using OPG's best estimates of key assumptions, such as discount rates, weighted average life of accounts receivable and credit loss ratios.

As part of the sales of accounts receivable, certain financial assets are retained and consist of interests in the receivables transferred. Any retained interests held in the receivables are accounted for at cost. The receivables are transferred on a fully serviced basis and do not create a servicing asset or liability.

### **Inventories**

Fuel inventory is valued at weighted average cost.

Materials and supplies are valued at the lower of average cost and net realizable value. The determination of net realizable value of materials and supplies takes into account various factors including the remaining useful life of the related facilities in which the materials and supplies are expected to be used.

### **Fixed Assets and Depreciation**

Property, plant and equipment are recorded at cost. Interest costs incurred during construction are capitalized as part of the cost of the asset based on the interest rate on OPG's long-term debt. Expenditures for replacements of major components are capitalized.

Depreciation rates for the various classes of assets are based on their estimated service lives. Any asset removal costs that have not been specifically provided for in current or previous periods are also charged to depreciation expense. Repairs and maintenance are expensed when incurred.

Fixed assets are depreciated on a straight-line basis except for computers, and transport and work equipment, which are depreciated on a declining balance basis as noted below:

Nuclear generating stations and major components	15 to 49 years <sup>1</sup>
Fossil generating stations and major components	25 to 40 years <sup>2</sup>
Hydroelectric generating stations and major components	25 to 100 years
Administration and service facilities	10 to 50 years
Computers, and transport and work equipment assets – declining balance	9% to 40% per year
Major application software	5 years
Service equipment	5 to 10 years

<sup>1</sup> The end of station life for depreciation purposes for the Darlington, Pickering A, Pickering B, and Bruce B nuclear generating stations ranges between 2012 and 2021. Major components are depreciated over the lesser of the station life and the life of the components. The Bruce A nuclear generating station was fully depreciated in 2003. Bruce Power decided to refurbish the Bruce A generating station contributing to an increase in the asset retirement obligation at December 31, 2006 and an increase in the carrying value of the Bruce A station. For the year ended December 31, 2007, the depreciation of the Bruce A station was calculated based on the end-of-life date of 2030.

<sup>2</sup> Commencing July 1, 2006, the end of station life for depreciation purposes for the coal-fired generating stations was changed to 2012, due to the expected shutdown of these stations by the end of 2012.

<sup>3</sup> The end of station life for depreciation purposes disclosed above excludes the impact of life extensions commencing January 1, 2008, which are described under the heading, *Changes in Accounting Policies and Estimates*.

### **Impairment of Fixed Assets**

OPG evaluates its property, plant and equipment for impairment whenever conditions indicate that estimated undiscounted future net cash flows may be less than the net carrying amount of assets. In cases where the undiscounted expected future cash flows are less than the carrying amount, an impairment loss is recognized equal to the amount by which the carrying amount exceeds the fair value. Fair value is determined using expected discounted cash flows when quoted market prices are not available.

## **Rate Regulated Accounting**

In December 2004, the *Electricity Restructuring Act, 2004* (Ontario) received Royal Assent. A regulation made pursuant to that statute by the Province of Ontario (the "Province") in February 2005 provides that OPG receives regulated prices beginning April 1, 2005 for electricity generated from most of OPG's baseload hydroelectric facilities and all of the nuclear facilities that it operates. This includes electricity generated from Sir Adam Beck 1, 2 and Pump generating stations, DeCew Falls 1 and 2, and R.H. Saunders hydroelectric facilities, and Pickering A and B, and Darlington nuclear facilities. The regulation was amended in February 2007. The amendment clarified certain aspects of the regulation and directed OPG to establish a deferral account related to certain changes in its liabilities for nuclear used fuel management and nuclear decommissioning and low and intermediate level waste management.

The amendment issued in February 2007 also clarified that the OEB must ensure that OPG recovers, through future regulated prices, all capital and non-capital costs incurred in order to increase the output of, refurbish or add operating capacity to a regulated facility. The amendment requires these costs be within budgets approved by OPG's Board of Directors prior to the OEB's first order establishing regulated prices or that the OEB is satisfied that these costs were prudently incurred.

In February 2008, a second amendment to the regulation was made by the Province. This amendment directs OPG to establish a deferral account to record, for the period up to the effective date of the OEB's first order, the costs incurred and firm financial commitments made on or after June 13, 2006, in the course of planning and preparation for the development of proposed new nuclear generation facilities. This amendment further directs OPG to establish a variance account to record, for the period on or after the effective date of the OEB's first order, the differences between actual non-capital costs incurred and firm financial commitments made, and the amounts included in the approved regulated price related to planning and preparation for the development of proposed new nuclear generation facilities. In addition, the amendment states that the OEB must ensure that OPG recovers these costs to the extent the OEB is satisfied that the costs were prudently incurred or commitments prudently made.

OPG's regulated prices were established by the Province based on a forecast of production volumes and total operating costs, and a return on rate base, which assumed an average five per cent rate of return on equity. Rate base is a regulatory construct that represents the average net level of investment in regulated fixed assets and an allowance for working capital. The initial prices took effect April 1, 2005, and are expected to remain in effect until at least March 31, 2008, at which time the Ontario Energy Board (the "OEB") will assume responsibility for establishing new regulated prices.

The OEB is a self-funding crown corporation. Its mandate and authority come from the *Ontario Energy Board Act, 1998*, the *Electricity Act, 1998*, and a number of other provincial statutes. The OEB is an independent, quasi-judicial tribunal that reports to the Legislature of the Province through the Minister of Energy. It regulates all market participants in the Province's natural gas and electricity industries and carries out its regulatory functions through public hearings and other more informal processes such as consultations.

Accounting standards recognize that rate regulation can create economic benefits and obligations, which are reported in the consolidated financial statements as regulatory assets and liabilities. When the regulation provides assurance that incurred expenses will be recovered in the future, then OPG may defer those expenses and report them as a regulatory asset. If current recovery is provided for expenses expected to be incurred in the future, then OPG reports a regulatory liability. Also, if the regulation provides for lesser or greater than planned revenue to be received or returned by OPG through future regulated prices, then OPG recognizes a regulatory asset or liability, respectively. The measurement of such regulatory assets and liabilities is subject to certain estimates and assumptions, including assumptions made in the interpretation of the regulation. See Notes 7 and 11 to the audited consolidated financial statements for additional disclosure related to rate regulated accounting.

## **Investments in OPG Ventures**

In accordance with Accounting Guideline 18, *Investment Companies* ("AcG-18"), investments owned by the Company's wholly owned subsidiary OPG Ventures Inc. ("OPGV") are recorded at fair value, and changes to the fair value of the investments are included in revenue in the period in which the change



occurs. The fair values of these investments are estimated based on readily available market information or using estimation techniques based on historical performance.

### **Fixed Asset Removal and Nuclear Waste Management Liability**

OPG recognizes asset retirement obligations for fixed asset removal and nuclear waste management, discounted for the time value of money. OPG has estimated both the amount and timing of future cash expenditures based on current plans for fixed asset removal and nuclear waste management. The liabilities are initially recorded at their estimated fair value, which is based on a discounted value of the expected costs to be paid.

On an ongoing basis, the liability is increased by the present value of the variable cost portion of the nuclear waste generated each year, with the corresponding amounts charged to operating expenses. Expenses relating to low and intermediate level waste are charged to depreciation and amortization expense. Expenses relating to the disposal or storage of nuclear used fuel are charged to fuel expense. The liability may also be adjusted due to any changes in the estimated amount or timing of the underlying future cash flows. Upon settlement of the liability, a gain or loss would be recorded.

Accretion arises because liabilities for fixed asset removal and nuclear waste management are reported on a net present value basis. Accretion expense is the increase in the carrying amount of the liabilities due to the passage of time. The resulting expense is included in operating expenses.

The asset retirement cost is capitalized by increasing the carrying value of the related fixed assets. The capitalized cost is depreciated over the remaining useful life of the related fixed assets and is included in depreciation expense.

### **Nuclear Fixed Asset Removal and Nuclear Waste Management Funds**

Pursuant to the Ontario Nuclear Funds Agreement (“ONFA”) between OPG and the Province of Ontario, OPG established a Used Fuel Segregated Fund (“Used Fuel Fund”) and a Decommissioning Segregated Fund (“Decommissioning Fund”) (together the “Nuclear Funds”). The Used Fuel Fund is intended to fund expenditures associated with the disposal of highly radioactive used nuclear fuel bundles, while the Decommissioning Fund was established to fund expenditures associated with nuclear fixed asset removal and the disposal of low and intermediate level nuclear waste materials. OPG maintains the Nuclear Funds in third party custodial accounts that are segregated from the rest of OPG’s assets.

The Nuclear Funds are invested in fixed income and equity securities. Prior to 2007, OPG recorded the investments in the Nuclear Funds as long-term investments and accounted for the investments at their amortized cost value. Therefore, gains and losses were recognized only upon the sale of an underlying security. As such, there may have been unrealized gains and losses associated with the investments in the Nuclear Funds, which OPG had not recognized in its consolidated financial statements.

Effective January 1, 2007, OPG adopted the Canadian Institute of Chartered Accountants (“CICA”) Handbook Section 3855, Financial Instruments – Recognition and Measurement. As a result of the adoption of this new section, the investments in the Nuclear Funds and the corresponding payables to the Province are classified as held-for-trading. Accordingly, the Nuclear Funds and the corresponding payables to the Province are measured at fair value based on the bid prices of the underlying securities with gains and losses recognized in net income. More details on the impact of the new accounting standards are provided in the Accounting Changes section.

### **Revenue Recognition**

All of OPG’s electricity generation is sold into the real-time energy spot market administered by the Independent Electricity System Operator (“IESO”). Prior to April 1, 2005, revenue was recorded as electricity was generated and metered based on the spot market sales price, net of the Market Power Mitigation Agreement rebate and hedging activities. At each balance sheet date, OPG computed the average spot energy price that prevailed since the beginning of the current settlement period and recognized a Market Power Mitigation Agreement rebate if the average price exceeded 3.8¢/kilowatt hour (“kWh”), based on the amount of energy subject to the rebate.

Effective April 1, 2005, the generation from most of OPG's baseload hydroelectric facilities and all of the nuclear facilities that OPG operates became rate regulated. As a result, energy revenue generated from the nuclear facilities is recognized based on a regulated price of 4.95¢/kWh. The regulated price received by OPG for the first 1,900 megawatt hours ("MWh") of production from the regulated hydroelectric facilities in any hour is 3.3¢/kWh. Any production from these regulated hydroelectric facilities above 1,900 MWh in any hour receives the Ontario electricity spot market price.

The production from OPG's remaining hydroelectric, fossil-fuelled and wind generating stations remains unregulated and continues to be sold at the Ontario electricity spot market price. However, 85 per cent of the generation output from these other generating assets, excluding the Lennox generating station, stations whose generation output is subject to a Hydroelectric Energy Supply Agreement ("HESA") with the Ontario Power Authority ("OPA") pursuant to a ministerial directive, and forward sales as of January 1, 2005, is subject to a revenue limit. The output from a generating unit where there has been a fuel conversion and the incremental output from a generating station where there has been a refurbishment or expansion of these assets are also excluded from the output covered by the revenue limit. In addition, until the Transition – Generation Corporation Designated Rate Options ("TRO") expired on April 30, 2006, volumes sold under such options were also excluded from the revenue limit rebate. This revenue limit, which was originally established for a period of 13 months ending April 30, 2006, was subsequently extended for an additional three years. Starting May 1, 2006, the revenue limit decreased to 4.6¢/kWh from the previous limit of 4.7¢/kWh. On May 1, 2007, the revenue limit returned to 4.7¢/kWh and will increase to 4.8¢/kWh effective May 1, 2008. In addition, beginning April 1, 2006, volumes sold under a Pilot Auction administered by the OPA are subject to a revenue limit that is 0.5¢/kWh higher than the revenue limit applicable to OPG's other generating assets. Revenues above these two revenue limits are returned to the IESO for the benefit of consumers.

OPG also sells into, and purchases from, interconnected markets of other provinces and the U.S. northeast and midwest. All contracts that are not designated as hedges are recorded in the consolidated balance sheets at market value with gains or losses recorded in the consolidated statements of income. Gains and losses on energy trading contracts (including those to be physically settled) are recorded on a net basis in the consolidated statements of income. Accordingly, power purchases of \$120 million in 2007 and \$163 million in 2006 were netted against revenue.

OPG derives non-energy revenue under the terms of a lease arrangement with Bruce Power L.P. ("Bruce Power") related to the Bruce nuclear generating stations. This includes lease revenues and revenues for engineering analysis and design, technical and ancillary services. OPG also earns revenue from its joint venture share of the Brighton Beach Power Limited Partnership ("Brighton Beach") related to an energy conversion agreement between Brighton Beach and Coral Energy Canada Inc. ("Coral"). In addition, non-energy revenue includes isotope sales and real estate rentals. Revenues from these activities are recognized as services are provided or as products are delivered.

## **Derivatives**

OPG is exposed to changes in electricity prices associated with a wholesale spot market for electricity in Ontario. To hedge the commodity price risk exposure associated with changes in the wholesale price of electricity, OPG enters into various energy and related sales contracts. These contracts are expected to be effective as hedges of the commodity price exposure on OPG's generation portfolio. Gains or losses on hedging instruments are recognized in unregulated revenue over the term of the contract when the underlying hedged transactions occur. All contracts not designated as hedges are recorded as assets or liabilities at fair value with changes in fair value recorded in other revenue.

OPG also enters into derivative contracts with major financial institutions to manage the Company's exposure to foreign currency movements. Foreign exchange translation gains and losses on these foreign currency denominated derivative contracts are recognized as an adjustment to the purchase price of the commodity or goods received.

OPG is exposed to changes in market interest rates on debt expected to be issued in the future. OPG uses interest rate derivative contracts to hedge this exposure. Gains and losses on interest rate hedges

are recorded as an adjustment to interest expense for the debt being hedged. Gains and losses that do not meet the effectiveness criteria are recorded through net income in the period incurred.

OPG utilizes emission reduction credits ("ERCs") and allowances to manage emissions within the prescribed regulatory limits. ERCs are purchased from trading partners in Canada and the United States. Emission allowances are obtained from the Province and purchased from trading partners in Ontario. The cost of ERCs and allowances are held in inventory and charged to OPG's operations at average cost as part of fuel expense as required. Options to purchase ERCs are accounted for as derivatives and are recorded at estimated market value.

Hedge accounting is applied when the derivative instrument is designated as a hedge and is expected to be effective throughout the life of the hedged item. The fair value of such derivative instrument is included in accumulated other comprehensive income ("AOCI") on a net of tax basis and changes to the fair value are recorded on the consolidated statement of comprehensive income. When a derivative hedging relationship is expired, the designation of a hedging relationship is terminated, or a portion of the hedging instrument is no longer effective, any associated gains or losses included in AOCI are recognized in the current period's consolidated statement of income.

### **Foreign Currency Translation**

Monetary assets and liabilities denominated in foreign currencies are translated into Canadian currency at year-end exchange rates. Any resulting gain or loss is reflected in revenue.

### **Research and Development**

Research and development costs are charged to operations in the year incurred. Research and development costs incurred to discharge long-term obligations such as the nuclear waste management liabilities, for which specific provisions have already been made, are charged to the related liability.

### **Pension and Other Post Employment Benefits**

OPG's post employment benefit programs include a contributory defined benefit registered pension plan, a defined benefit supplementary pension plan, group life insurance, health care and long-term disability benefits. OPG accrues its obligations under pension and other post employment benefit ("OPEB") plans. The obligations for pension and other post retirement benefit costs are determined using the projected benefit method pro-rated on service. The obligation for long-term disability benefits is determined using the projected benefit method on a terminal basis. The obligations are affected by salary levels, inflation, and cost escalation. Pension and OPEB costs and obligations are determined annually by independent actuaries using management's best estimate assumptions. The discount rates used by OPG in determining projected benefit obligations and the costs for the Company's employee benefit plans are based on representative AA corporate bond yields.

Pension fund assets are valued using market-related values for purposes of determining actuarial gains or losses and the expected return on plan assets. The market-related value recognizes gains and losses on equity assets relative to a six per cent assumed real return over a five-year period.

Pension and OPEB costs include current service costs, interest costs on the obligations, the expected return on pension plan assets, adjustments for plan amendments and adjustments for actuarial gains or losses, which result from changes in assumptions and experience gains and losses. Past service costs arising from pension and OPEB plan amendments are amortized on a straight-line basis over the expected average remaining service life of the employees covered by the plan, since OPG will realize the economic benefit over that period. Due to the long-term nature of post-employment liabilities, the excess of the net cumulative unamortized gain or loss, over 10 per cent of the greater of the benefit obligation and the market-related value of the plan assets, is also amortized over the expected average remaining service life.

When the recognition of the transfer of employees and employee-related benefits gives rise to both a curtailment and a settlement, the curtailment is accounted for prior to the settlement. A curtailment is the

loss by employees of the right to earn future benefits under the plan. A settlement is the discharge of a plan's liability.

## **Taxes**

Under the *Electricity Act, 1998*, OPG is responsible for making payments in lieu of corporate income and capital taxes to the OEFC. These payments are calculated in accordance with the *Income Tax Act* (Canada) and the *Corporations Tax Act* (Ontario), and are modified by the *Electricity Act, 1998* and related regulations. This effectively results in OPG paying taxes similar to what would be imposed under the federal and Ontario tax acts.

OPG follows the liability method of accounting for income taxes of its unregulated operations. Under the liability method, future tax assets and liabilities are determined based on differences between the accounting and tax bases of assets and liabilities and measured using the substantively enacted tax rates and laws that will be in effect when the differences are expected to reverse. The effect on future income tax assets and liabilities of a change in tax rates is included in income in the period the change is substantively enacted. Future income tax assets are evaluated and if realization is not considered more likely than not, a valuation allowance is established.

Commencing April 1, 2005, with the introduction of rate regulation, OPG accounts for income taxes relating to the rate regulated segments of its business using the taxes payable method. Under the taxes payable method, OPG does not recognize future income taxes relating to the rate regulated segments of its business to the extent those future income taxes are expected to be recovered or refunded in future regulated prices charged to customers.

OPG makes payments in lieu of property tax on its nuclear and fossil-fuelled generating assets to the OEFC, and also pays property taxes to municipalities.

OPG pays charges on gross revenue derived from the annual generation of electricity from its hydroelectric generating assets. The gross revenue charge ("GRC") includes a fixed percentage charge applied to the annual hydroelectric generation derived from stations located on provincial Crown lands, in addition to graduated rate charges applicable to all hydroelectric stations. GRC costs are included in fuel expense.

## **Changes in Accounting Policies and Estimates**

### *Depreciation of Long-Lived Assets*

The accounting estimates related to the depreciation of long-lived assets require significant management judgment to assess the appropriate useful lives of OPG's long-lived assets, including consideration of various technological and other factors.

Effective January 1, 2006, following the completion of a review of the life limiting components of the Pickering B nuclear generating station, OPG revised and extended, for the purpose of calculating depreciation, the estimated remaining service life of the Pickering B nuclear generating station to 2014 from 2009. The extension reduced depreciation expense by \$36 million in 2006 and in 2007.

The Province accepted the advice of the IESO in their June 2006 report that indicated a need for 2,500 to 3,000 MW of additional capacity to maintain system reliability. Therefore, further delays were necessary in the Province's plan to replace coal-fired generation by 2009. As a result of delays in the plan to replace coal-fired generation by 2009, effective July 1, 2006, OPG extended the life for all of the coal-fired generating stations, for purposes of calculating depreciation, to December 31, 2012. The extension reduced depreciation expense by \$64 million in 2006, \$126 million in 2007, and \$46 million in 2008. From 2009 to 2012, the depreciation expense will increase by \$59 million in each year. OPG will reassess the service life of the coal-fired generating stations upon release of the submitted Integrated Power System Plan, and as subsequently approved by the OEB. Any change to the estimated service life of the coal-fired generating stations, for purposes of calculating depreciation, could have a material impact on OPG's consolidated financial statements.

Effective January 1, 2008, the service life of the Darlington nuclear generating station, for the purposes of calculating depreciation, was extended by two years to 2019 after a review of the technical analysis for life limiting components. The life extension will reduce depreciation expense by \$18 million annually.

The Company has extended the service life of Bruce B nuclear generating station to 2014 for depreciation purposes effective January 1, 2008 after reviewing future capacity plans in the OPA's Integrated Power System Plan, which was filed with the OEB in August 2007, and historical information regarding the service lives of major life limiting components of the station. As a result of the extension, depreciation expense will be reduced by \$7 million annually. In addition, effective January 1, 2008, OPG extended the service life of Bruce A nuclear generating station to 2035 for depreciation purposes after the review of future capacity plans filed with the OPA and other publicly available information. The extension of the service life to the Bruce A nuclear generating station for depreciation purposes will decrease depreciation expense by \$8 million annually.

### *Financial Instruments*

On January 1, 2007, OPG adopted three new accounting standards that were issued by the Canadian Institute of Chartered Accountants ("CICA"): Handbook Section 1530, *Comprehensive Income*; Handbook Section 3855, *Financial Instruments – Recognition and Measurement*; and Handbook Section 3865, *Hedges*. Comparative amounts for prior periods have not been restated.

### Comprehensive Income

As a result of adopting these standards, a new category, accumulated other comprehensive income, was added to shareholder's equity in the consolidated balance sheets. Comprehensive income consists of net income and other comprehensive income. This category includes changes in the fair value of the effective portion of cash flow hedging instruments. Amounts are recorded in other comprehensive income until the criteria for recognition in the consolidated statements of income are met.

### Financial Instruments – Recognition and Measurement

Under the new standard, for accounting purposes, financial assets are classified as one of the following: held-to-maturity, loans and receivables, held-for-trading or available-for-sale, and financial liabilities are classified as held-for-trading or other than held-for-trading. Financial assets and liabilities held-for-trading are measured at fair value with gains and losses recognized in net income. Financial assets held-to-maturity, loans and receivables, and financial liabilities other than those held-for-trading, are measured at amortized cost. Financial assets available-for-sale are measured at fair value with unrealized gains and losses due to fluctuations in fair value recognized in accumulated other comprehensive income. Financial assets purchased and sold, where the contract requires the asset to be delivered within an established timeframe, are recognized on a trade-date basis. All derivatives, including embedded derivatives that must be separately accounted for, generally must be classified as held-for-trading and recorded at fair value in the consolidated balance sheets. Transaction costs are expensed as incurred for financial instruments classified or designated as held-for-trading.

The new standard permits designation of any financial instrument as held-for-trading (the fair value option) upon initial recognition. This designation by OPG requires that the financial instrument be reliably measurable, and eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise from measuring assets or liabilities.

### Hedges

The new standard specifies the criteria under which hedge accounting can be applied and how hedge accounting is to be executed for each of the permitted hedging strategies: fair value hedges, cash flow hedges and hedges of a foreign currency exposure of a net investment in a self-sustaining foreign operation. In a cash flow hedging relationship, the effective portion of the change in the fair value of the hedging derivative is recognized in other comprehensive income. The ineffective portion is recognized in net income. The amounts recognized in accumulated other comprehensive income are reclassified to net income in the periods in which net income is affected by the variability in the cash flows of the hedged item.

## Impact of Adoption

Upon adoption of the financial instruments accounting standards, the assets in the Nuclear Funds that were carried at amortized cost until the end of 2006 were classified as held-for-trading and reported at fair value. The transition adjustment related to the change in accounting for the Nuclear Funds was recognized in the opening balance of retained earnings at January 1, 2007. The transition adjustment for embedded derivatives within long-term contracts was also recognized in the opening balance of retained earnings at January 1, 2007. OPG elected January 1, 2004 as the transition date for embedded derivatives. Prior to January 1, 2007, OPG disclosed the fair value of securities in the Nuclear Funds based on the closing price of the securities. Starting January 1, 2007, OPG applied bid pricing to determine the fair value of the securities.

The fair value of the Nuclear Funds based on bid pricing is lower than that reported in the 2006 comparative period. The change in pricing methodology does not have any impact to the overall balance on the consolidated balance sheets since the reduction in fair value is offset by the corresponding change in the due to Province balance.

The fair values of hedging instruments designated as cash flow hedges were recognized in the opening accumulated other comprehensive income on a net of tax basis. The fair values of these hedges are disclosed in Note 13 to the audited consolidated financial statements.

The transition amounts that were recorded in the opening retained earnings or in the opening accumulated other comprehensive income balance on January 1, 2007 were as follows:

<i>(millions of dollars)</i>	<b>At Cost</b>	<b>At Fair Value</b>	<b>Transition Amounts – January 1, 2007</b>	
	<b>December 31 2006</b>	<b>January 1 2007</b>	<b>Opening Retained Earnings</b>	<b>Opening Accumulated Other Comprehensive Income</b>
Nuclear Funds balance	7,694	9,041	1,347	-
Due to Province	(100)	(928)	(828)	-
	7,594	8,113	519	-
Accounts receivable and other assets	325	372	-	47
Accounts payable and accrued charges	(989)	(1,005)	(6)	(10)
Net future income tax liability	(249)	(265)	-	(16)
Transition adjustments			513	21

## **Future Changes in Accounting Policies**

### *Capital Disclosures and Financial Instruments*

In December 2006, the CICA issued three new accounting standards: Handbook Section 1535, Capital Disclosures ("Section 1535"), Handbook Section 3862, Financial Instruments – Disclosures ("Section 3862"), and Handbook Section 3863, Financial Instruments – Presentation ("Section 3863"). These new standards are effective for the Company beginning January 1, 2008.

Section 1535 specifies the disclosure of (i) an entity's objectives, policies and processes for managing capital; (ii) quantitative data about what the entity regards as capital; (iii) whether the entity has complied with any capital requirements; and (iv) if it has not complied, the consequences of such non-compliance.

Sections 3862 and 3863 replace Handbook Section 3861, Financial Instruments – Disclosure and Presentation, revising and enhancing its disclosure requirements, and carrying forward unchanged its

presentation requirements. These new sections place increased emphasis on disclosures about the nature and extent of risks arising from financial instruments and how the entity manages those risks.

#### *Inventories*

The CICA issued a new accounting standard, Section 3031, Inventories, in March 2007, which is based on International Accounting Standard (“IAS”) 2. The new section replaced the existing Section 3030, Inventories. Under the new section, inventories are required to be measured at the “lower of cost and net realizable value”, which is different from the existing guidance of “lower of cost and market”. The new section also allows the reversal of any write-downs previously recognized. Further, due to the changes in the section and the consequential amendments, some of OPG’s critical spare parts currently reported as materials and supplies on OPG’s consolidated balance sheets will be accounted for as property, plant and equipment. The new accounting standard and the consequential amendments are effective for OPG beginning January 1, 2008. OPG reclassified significant critical spare parts of \$19 million, net of accumulated depreciation, to property, plant and equipment in 2008.

#### *Accounting for Regulatory Operations*

In December 2007, the CICA revised its guidance on accounting for rate regulated operations. The revision resulted in amendments to Handbook Sections 1100, *Generally Accepted Accounting Principles*, and 3465, *Income Taxes*, and Accounting Guideline 19 (“AcG-19”), *Disclosures by Entities Subject to Rate Regulation*, as follows:

- to remove the temporary exemption pertaining to the application of Section 1100 to rate regulated operations, including the elimination of the opportunity to use industry practice as an acceptable basis for recognition and measurement of assets and liabilities arising from rate regulation;
- to amend Section 3465 to require the recognition of future income tax assets and liabilities as well as a separate regulatory asset or liability for the amount of future income taxes expected to be included in future rates and recovered from or paid to customers; and
- to amend AcG-19, as necessary, as a result of amendments to Sections 1100 and 3465.

As a result of the changes to Section 3465, OPG will be required to recognize future income taxes associated with its rate regulated operations in the same manner as it currently recognizes future income taxes for its unregulated operations. OPG will apply the changes prospectively to interim and annual consolidated financial statements beginning January 1, 2009. OPG is currently evaluating the impact of implementing these changes on its consolidated financial statements.

#### **4. SALE OF ACCOUNTS RECEIVABLE**

In October 2003, the Company signed an agreement to sell an undivided co-ownership interest in its current and future accounts receivable (the “receivables”) to an independent trust. The Company also retains an undivided co-ownership interest in the receivables sold to the trust. Under the agreement, OPG continues to service the receivables. The transfer provides the trust with ownership of a share of the payments generated by the receivables, computed on a monthly basis. The trust’s recourse to the Company is generally limited to its income earned on the receivables. In December 2005, the Company extended this agreement to August 2009.

OPG reflected the initial transfer to the trust of the co-ownership interest, and subsequent transfers required by the revolving nature of the securitization, as sales in accordance with CICA Accounting Guideline 12, *Transfer of Receivables*. In accordance with this Guideline, the proceeds of each sale to the trust were deemed to be the cash received from the trust, net of the undivided co-ownership interest retained by the Company. For 2007, OPG has recognized pre-tax charges of \$15 million (2006 – \$13 million) on such sales at an average cost of funds of 5.1 per cent (2006 – 4.4 per cent). As at December 31, 2007, OPG had sold receivables of \$300 million from its total portfolio of \$479 million (2006 – \$392 million).

The accounts receivable reported and securitized by the Company are as follows:

<i>(millions of dollars)</i>	Principal amount of receivables as at December 31		Average balance of receivables for the year ended December 31	
	2007	2006	2007	2006
Total receivables portfolio <sup>1</sup>	479	392	454	445
Receivables sold	300	300	300	300
Receivables retained	179	92	154	145
Average cost of funds			5.1%	4.4%

<sup>1</sup> Amount represents receivables outstanding, including receivables that have been securitized, which the Company continues to service.

An immediate 10 per cent or 20 per cent adverse change in the discount rate would not have a material effect on the current fair value of the retained interest. There were no credit losses for the years ended December 31, 2007 and 2006.

Details of cash flows from securitizations for the years ended December 31, 2007 and 2006 are as follows:

<i>(millions of dollars)</i>	2007	2006
Collections reinvested in revolving sales <sup>1</sup>	3,600	3,600
Cash flows from retained interest	1,759	2,020

<sup>1</sup> Given the revolving nature of the securitization, the cash collections received on the receivables securitized are immediately reinvested in additional receivables resulting in no further cash proceeds to the Company over and above the initial cash amount of \$300 million. The amounts reflect the total of 12 monthly amounts.

## 5. DEPRECIATION AND AMORTIZATION AND FIXED ASSETS

Depreciation and amortization expense consists of the following:

<i>(millions of dollars)</i>	2007	2006
Depreciation and amortization	587	659
Amortization of deferred Pickering A return to service costs <i>(Note 7)</i>	96	25
Nuclear waste management costs	12	5
	695	689



Fixed assets consist of the following:

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Property, plant and equipment		
Nuclear generating stations	<b>6,466</b>	6,275
Regulated hydroelectric generating stations	<b>4,411</b>	4,384
Unregulated hydroelectric generating stations	<b>3,525</b>	3,481
Fossil-fuelled generating stations	<b>1,553</b>	1,465
Other fixed assets	<b>867</b>	854
Construction in progress	<b>950</b>	677
	<b>17,772</b>	17,136
Less: accumulated depreciation		
Generating stations	<b>4,636</b>	4,066
Other fixed assets	<b>359</b>	309
	<b>4,995</b>	4,375
	<b>12,777</b>	12,761

Interest capitalized to construction in progress at six per cent during the years ended December 31, 2007 and 2006 was \$42 million and \$21 million, respectively.

#### **Impairment of Long-Lived Assets**

The accounting estimates related to asset impairment require significant management judgment to identify factors such as short and long-term forecasts for future sales prices, the supply of electricity in Ontario, inflation, fuel prices, and station lives. The amount of the future cash flow that OPG will ultimately realize with respect to these assets could differ materially from the carrying values recorded in the consolidated financial statements.

##### *Thunder Bay and Atikokan Generating Stations*

OPG recognized an impairment loss on the Thunder Bay and Atikokan coal-fired generating stations in 2006 of \$22 million, which represented the carrying amount or net book value of these stations. OPG tested the recoverability of the carrying amounts of the coal-fired stations as a result of changes in circumstance, which included a decrease in forecast Ontario spot market prices and the extension of the lives of the coal-fired stations. The fair value of the coal-fired generating stations, which was determined using a discounted cash flow method, was compared to the carrying value of the generating assets to determine the impairment loss. It was determined that the Thunder Bay and Atikokan coal-fired generating stations would not be able to recover their operating and capital expenditures and carrying amount, over their remaining service lives.

#### **6. INVESTMENTS IN ASSET-BACKED COMMERCIAL PAPER**

In August 2007, a number of Canadian third-party Trusts, as issuers of asset-backed commercial paper ("ABCP"), experienced difficulty in accessing the liquidity required to repay maturing ABCP debt. OPG's original exposure to third-party ABCP notes was \$103 million. Of that total, \$45 million consisted of notes held with Skeena Capital Trust ("Skeena"). In December 2007, OPG received payment of approximately \$44 million against these notes and recognized an impairment loss of \$1 million. The settlement amount represented 98.65 per cent of the original investment including interest up to the maturity date.

Following the settlement of investments in Skeena, OPG's holdings of third-party ABCP was reduced to \$58 million. On December 23, 2007, a restructuring plan was announced for the remaining third-party ABCP Trusts. Documentation of the restructuring plan for these trusts is expected in March 2008.

Approval for any restructuring is required by note holders representing not less than 66 and two-thirds of the value of the Trusts.

OPG performed a valuation analysis as at December 31, 2007 to assess the amount of any impairment, taking into account the limited information available. The assessment considered the likelihood of achieving a successful restructuring based on the current proposal announced on December 23, 2007. OPG used a probability weighted cash flow model to determine the fair value of its third-party ABCP holdings. Since the majority of OPG's remaining ABCP is made up of combined traditional and synthetic assets such as Collateralized Debt Obligations ("CDO's"), the recoverability was estimated to be 85 per cent. An insignificant amount of OPG's remaining third-party ABCP is made up of ineligible assets, where the underlying assets or the collateral provided is supported by United States ("U.S.") sub-prime assets. The recoverability of these ineligible assets was estimated to be 70 per cent. OPG also considered alternative methods to assess the fair value of the investments. As a result of the analysis, OPG recorded an impairment loss of \$9 million against the remaining holdings of \$58 million, in addition to the \$1 million loss related to the Skeena investments. The impairment loss is included in other gains and losses.

OPG reviewed the classification of its third-party ABCP holdings and has determined that a long-term classification is appropriate, based on the restructuring information available. OPG will continue to monitor developments with respect to ABCP and will continue to assess its position.

OPG has sufficient credit facilities to satisfy its financial obligations as they come due and does not expect any material adverse impact on its operations as a result of this current third-party ABCP liquidity issue.

## 7. REGULATORY ASSETS AND LIABILITIES AND SUMMARY OF RATE REGULATED ACCOUNTING

The regulatory assets and liabilities as at December 31, 2007 and 2006 are as follows:

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Regulatory assets		
Pickering A return to service costs	<b>183</b>	249
Nuclear liabilities deferral account	<b>131</b>	-
Nuclear generation development costs	<b>28</b>	-
Hydroelectric production variance	<b>7</b>	-
Ancillary service revenue variance	<b>5</b>	-
Transmission outages and transmission restrictions variance	<b>2</b>	2
<b>Total regulatory assets</b>	<b>356</b>	251
Regulatory liabilities		
Hydroelectric production variance	-	4
Other	<b>14</b>	7
<b>Total regulatory liabilities</b>	<b>14</b>	11

The changes in the regulatory assets and liabilities for 2007 and 2006 are as follows:

<i>(millions of dollars)</i>	<b>Pickering A Return to Service Costs</b>	<b>Nuclear Liabilities Deferral Account</b>	<b>Nuclear Generation Development Costs</b>	<b>Transmission Outages and Transmission Restrictions Variance</b>	<b>Hydro- electric Production Variance</b>	<b>Ancillary Services Revenue Variance</b>	<b>Other</b>
Regulatory assets (liabilities), January 1, 2006	261	-	-	-	(4)	5	(8)
Change during the year	13	-	-	2	-	(5)	1
Amortization during the year	(25)	-	-	-	-	-	-
Regulatory assets (liabilities), December 31, 2006	249	-	-	2	(4)	-	(7)
Change during the period	30	131	28	-	11	5	(7)
Amortization during the period	96	-	-	-	-	-	-
Regulatory assets (liabilities), December 31, 2007	<b>183</b>	<b>131</b>	<b>28</b>	<b>2</b>	<b>7</b>	<b>5</b>	<b>(14)</b>

### **Pickering A Return to Service Costs**

Effective January 1, 2005, in accordance with a regulation made under the *Electricity Restructuring Act, 2004* (Ontario), OPG was required to establish a deferral account in connection with non-capital costs incurred on or after January 1, 2005 that were associated with the planned return to service of all units at the Pickering A nuclear generating station. The regulation, as amended in February 2007, also requires OPG to record interest at an annual rate of six per cent on the balance in the deferral account. As at December 31, 2007, the balance in the deferral account was \$183 million, consisting of non-capital costs of \$232 million relating to Unit 1 and \$19 million relating to Units 2 and 3, \$20 million of general return to service non-capital costs and interest of \$37 million, net of the accumulated amortization of \$125 million. As at December 31, 2006, the balance in the deferral account was \$249 million, consisting of non-capital costs of \$232 million relating to Unit 1 and \$19 million relating to Units 2 and 3, \$20 million of general return to service non-capital costs and interest of \$7 million, net of the accumulated amortization of \$29 million.

There were no operations, maintenance and administration (“OM&A”) costs charged to the deferral account during 2007. During 2006, OM&A expenses of \$13 million were charged to the deferral account. Had OPG not charged these costs to the deferral account, OM&A expenses would have increased by \$13 million for 2006.

During 2007, OPG deferred applied interest related to the Pickering A return to service deferral account of \$30 million. Had OPG not applied interest to this account, the net interest expense would have increased by \$30 million for 2007 (2006 – nil).

The costs accumulated in the deferral account are charged to operations in accordance with the terms of the regulation. Under the regulation, the OEB is directed to ensure that OPG recovers any balance in the deferral account on a straight-line basis over a period not to exceed 15 years. Had OPG not amortized the costs in the deferral account, depreciation and amortization expense for 2007 would have been reduced by \$96 million (2006 – \$25 million).

### **Nuclear Liabilities Deferral Account**

In February 2007, the Province amended a regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario) to direct OPG to establish a deferral account in connection with certain changes to its liabilities for nuclear used fuel management and nuclear decommissioning and low and intermediate level waste management. The deferral account represents the revenue requirement impact associated with the changes in the nuclear liabilities arising from an approved reference plan, approved after April 1, 2005, as reflected in OPG’s audited consolidated financial statements. Revenue requirement is a regulatory construct, which represents all allowed costs and a return on rate base at a rate of return that the regulator determines to be appropriate. The regulation also requires OPG to record interest at an annual rate of six per cent on the balance in the deferral account.

On December 31, 2006, OPG recorded an increase in its nuclear liabilities of \$1,386 million arising from an update to the approved reference plan in accordance with the terms of the Ontario Nuclear Funds Agreement ("2006 Approved Reference Plan"). Commencing January 1, 2007 and up to the effective date of OEB's first order establishing regulated prices, which is expected to be after March 31, 2008, OPG records a regulatory asset associated with the increase in the nuclear liabilities arising from the 2006 Approved Reference Plan.

The OEB is directed by the regulation to ensure that OPG recovers the balance recorded in the deferral account on a straight-line basis over a period not to exceed three years, to the extent that the OEB is satisfied that the revenue requirement impacts are accurately recorded.

As at December 31, 2007, the following items have been recorded as components of the regulatory asset relating to the increase in the nuclear liabilities arising from the 2006 Approved Reference Plan:

<i>(millions of dollars)</i>	<b>2007</b>
Return on rate base	<b>75</b>
Depreciation expense	<b>54</b>
Fuel expense	<b>(5)</b>
Capital tax	<b>3</b>
Interest expense	<b>4</b>
	<b>131</b>

The return on rate base component of \$75 million was recorded as a reduction to the accretion expense on fixed asset removal and nuclear waste management expense for the year ended December 31, 2007.

For the year ended December 31, 2007, had OPG not established the deferral account as required by the regulation, accretion expense would have increased by \$75 million, depreciation expense would have increased by \$54 million, property and capital taxes expense would have been higher by \$3 million, net interest expense would have increased by \$4 million, and fuel expense would have been lower by \$5 million.

The regulation also provides for the recovery of an amount relating to additional income taxes that OPG will be subject to as a result of recovering the regulatory asset through future regulated prices charged to customers. Since OPG has not yet incurred a related income tax expense, no amounts related to income taxes have been recorded as part of the regulatory asset.

### **Nuclear Generation Development Costs**

The amendment to the regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario) made in February 2007 clarified that the OEB must ensure that OPG recovers, through future regulated prices, all capital and non-capital costs incurred in order to increase the output of, refurbish or add operating capacity to a regulated facility, if these costs are either within budgets approved by OPG's Board of Directors prior to the OEB's first order establishing regulated prices or if the OEB is satisfied that these costs were prudently incurred. A further amendment in February 2008, clarified that the OEB must ensure that OPG recovers the costs incurred and firm financial commitments made in the course of planning and preparing for the development of proposed new nuclear facilities. As a result of these amendments, OPG has recorded a regulatory asset of \$28 million for the year ended December 31, 2007, which represents non-capital costs incurred for its nuclear generation development initiatives. Non-capital costs are recorded as a regulatory asset to the extent that they were incurred after April 1, 2005 and were not included in the forecast information provided to the Province for the purposes of establishing regulated prices.

Had OPG not recorded the above costs as a regulatory asset, OM&A expenses would have increased by \$27 million and net interest expense would have increased by \$1 million for the year ended December 31, 2007.

### **Variance Accounts and Other Regulatory Balances**

Effective April 1, 2005, in accordance with a regulation made under the *Electricity Restructuring Act, 2004* (Ontario), OPG was directed to establish variance accounts for capital and non-capital costs incurred and revenues earned or foregone on or after April 1, 2005 due to deviations from the forecast information provided to the Province for the purposes of establishing regulated prices. Variance accounts have been established for differences in hydroelectric electricity production due to differences between forecast and actual water conditions, unforeseen changes to nuclear regulatory requirements or unforeseen technological changes which directly affect the nuclear facilities, changes to revenues for ancillary services from the regulated facilities, acts of God (including severe weather events), and transmission outages and transmission restrictions.

OPG recorded an increase in revenue during the year ended December 31, 2007 of \$5 million reflecting ancillary services revenue that was unfavourable compared to the forecast provided to the Province for the purposes of establishing regulated prices. In addition, OPG recorded an increase in revenue of \$11 million in 2007 as a result of actual water conditions that were unfavourable to those forecast.

OPG recorded a decrease in revenue during the year ended December 31, 2006 of \$5 million reflecting ancillary services revenue that was favourable compared to the forecast provided to the Province for the purposes of establishing regulated prices.

The OEB is directed by the regulation to ensure recovery of amounts recorded in the variance accounts to the extent that the OEB is satisfied that revenues recorded in the accounts were earned or foregone, that costs recorded in the accounts were prudently incurred, and that both revenues and costs are accurately recorded. Any balances approved by the OEB will be amortized over a period not to exceed three years. The amortization will commence when OPG starts to recover or return the balances through new prices that will be set by the OEB. Any balances in the accounts disallowed by the OEB will be reflected in the results of operations in the period that the OEB decision occurs.

The other regulatory liability consists of a portion of non-regulated revenue earned by OPG's regulated assets and interest on the account balance, which OPG expects to apply as a reduction to future regulated prices to be established by the OEB. OPG recorded an additional regulatory liability of \$7 million in 2007 (2006 – an asset of \$1 million), including \$1 million of interest expense (2006 – nil).

Had OPG not accounted for the variance accounts and other regulatory balances as regulatory assets and liabilities, revenue for 2007 would have been lower by \$12 million (2006 – higher by \$2 million). Had OPG not accounted for the variance accounts and other regulatory balances as regulatory assets and liabilities, net interest expense for 2007 would have decreased by \$1 million (2006 – nil).

## Summary of Rate Regulated Accounting

The following tables summarize the impact of applying rate regulated accounting for selected income statement information:

<i>Years Ended December 31</i>	2007			2006		
<i>(millions of dollars)</i>	As Stated	Impact of Rate Regulated Accounting	Financial Statements without Rate Regulated Accounting	As Stated	Impact of Rate Regulated Accounting	Financial Statements without Rate Regulated Accounting
Revenue	5,660	9	5,669	5,564	30	5,594
Fuel expense	1,270	(5)	1,265	1,098	-	1,098
Operations, maintenance and administration	2,974	27	3,001	2,752	13	2,765
Depreciation and amortization	695	(42)	653	689	(25)	664
Accretion on fixed asset removal and nuclear waste management liabilities	507	75	582	499	-	499
Property and capital taxes	85	3	88	106	-	106
Net interest expense	143	33	176	193	-	193

## Accounting for Certain Leases

OPG accounts for certain lease revenues relating to the regulated business using the cash basis of accounting. Under the cash basis of accounting, OPG recognizes lease income as stipulated in the lease agreement to the extent that the lease payments are expected to be included in future regulated prices charged to customers. If OPG did not apply the cash basis of accounting for leases, the revenue would have increased by \$21 million (2006 – \$21 million). As at December 31, 2007, had OPG accounted for the leases related to the regulated business using a straight-line basis, OPG would have reported a deferred lease receivable of \$57 million (2006 – \$36 million).

## 8. SHORT-TERM CREDIT FACILITIES

OPG's \$1 billion revolving committed bank credit facility is divided into two tranches – a \$500 million 364-day term tranche maturing May 21, 2008, and a \$500 million five-year term tranche maturing May 22, 2012. The longer term tranche was extended from a three-year term to a five-year term, upon renewal of the bank credit facility in May 2007. The total credit facility will continue to be used primarily as credit support for notes issued under OPG's commercial paper program. As at December 31, 2007, there was no commercial paper outstanding (2006 – \$15 million). OPG had no other outstanding borrowing under its bank credit facility as at December 31, 2007.

OPG also maintains \$25 million (2006 – \$26 million) in short-term uncommitted overdraft facilities as well as \$238 million (2006 – \$240 million) of short-term uncommitted credit facilities, which support the issuance of Letters of Credit. OPG uses Letters of Credit to support its supplementary pension plans and for other purposes. At December 31, 2007, there was a total of \$205 million (2006 – \$185 million) of Letters of Credit issued, which included \$175 million (2006 – \$159 million) relating to the supplementary pension plans and \$16 million (2006 – \$16 million) relating to the construction of the Portlands Energy Centre.

## 9. LONG-TERM DEBT

Long-term debt consists of the following:

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Notes payable to the OEFC	<b>3,665</b>	3,165
Share of non-recourse limited partnership debt	<b>188</b>	194
	<b>3,853</b>	3,359
Less: due within one year		
Notes payable to the OEFC	<b>400</b>	400
Share of limited partnership debt	<b>7</b>	6
	<b>407</b>	406
<b>Long-term debt</b>	<b>3,446</b>	2,953

Holders of the senior debt are entitled to receive, in full, amounts owing in respect of the senior debt before holders of the subordinated debt are entitled to receive any payments. The OEFC currently holds all of OPG's outstanding senior and subordinated notes.

The maturity dates as at December 31, 2007 for notes payable to the OEFC are as follows:

<b>Year of Maturity</b>	<b>Interest Rate (%)</b>	<b>Principal Outstanding (millions of dollars)</b>		<b>Total</b>
		<b>Senior Notes</b>	<b>Subordinated Notes</b>	
2008	5.90%	400	-	400
2009	6.01%	350	-	350
2010	6.00%	595	375	970
2011	6.65%	-	375	375
2012	5.72%	400	-	400
2016	4.91%	270	-	270
2017	5.35%	900	-	900
		2,915	750	3,665

In September 2005, OPG reached an agreement with the OEFC to provide debt financing for the Niagara Tunnel project. The funding, which is up to \$1 billion over the duration of the project, will be in the form of 10-year notes, which will be issued quarterly to meet the project's obligations. Interest will be fixed for each note issued at the time of advance at a rate equal to the prevailing Benchmark Government of Canada 10-Year Bond, plus a credit spread determined by the OEFC based on a survey of market rates. As at December 31, 2007, OPG issued \$240 million against this facility, which included new borrowing of \$80 million under the facility in 2007. In January 2008, \$40 million of new borrowing was issued under the facility.

In December 2006, OPG reached an agreement with the OEFC to provide debt financing for the Lac Seul Hydroelectric Generating Station and the Portlands Energy Centre projects. There will be up to \$50 million available for the Lac Seul project and up to \$400 million available for the Portlands Energy Centre project under each credit facility. The credit facilities will be drawn as needed to fund the respective projects over the construction period. The funding will be in the form of 10-year notes with interest rates fixed for each note issued at the time of advance at a rate equal to the prevailing Benchmark Government of Canada 10-Year Bond, plus a credit spread determined by the OEFC based on a survey of market rates. As at December 31, 2007, OPG issued \$20 million against the Lac Seul project credit facility and \$210 million against the Portlands Energy Centre credit facility, which included new borrowing of \$120 million under the Portlands Energy Centre facility in 2007. In January 2008, \$35 million of new borrowing was issued under the Portlands Energy Centre facility.

In 2007, OPG reached an agreement with the OEFC for a \$500 million general corporate facility that is available for the period June 1, 2007 to March 31, 2008, and for a \$950 million credit agreement to refinance senior notes as they mature over the period September 22, 2007 to September 22, 2009. In 2007, OPG borrowed \$500 million under its general corporate facility and refinanced \$200 million senior notes under the \$950 million credit facility. These borrowings will mature in 2017.

The non-recourse limited partnership debt is secured by a first charge on the assets of one of the joint venture limited partnerships, an assignment of the joint venture's bank accounts, and an assignment of the joint venture's project agreements. OPG's share of the total assets was \$284 million as at December 31, 2007. The minimum principal repayments of the non-recourse limited partnership debt for the next five calendar years range from \$7 million to \$9 million annually. OPG's share of the non-recourse limited partnership debt included a note payable of \$131 million at an interest rate of 6.9 per cent, with an effective interest rate of 7.0 per cent. This note payable is repayable in quarterly payments commencing March 31, 2006 to March 31, 2024. The remaining non-recourse limited partnership debt is at various floating rates. The interest rates of the floating rate debt are referenced to various interest rate indices, such as the bankers' acceptance rate and the London Interbank Offered Rate, plus a margin. The joint venture has entered into floating to fixed interest rate hedges to manage the risks arising from fluctuation in interest rates. These hedges were described under note 13 of the audited consolidated financial statements.

Interest paid in 2007 was \$224 million (2006 – \$247 million), of which \$203 million relates to interest paid on long-term debt (2006 – \$230 million).

#### 10. FIXED ASSET REMOVAL AND NUCLEAR WASTE MANAGEMENT

The liabilities for fixed asset removal and nuclear waste management on a present value basis consists of the following:

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Liability for nuclear used fuel management	<b>5,938</b>	5,669
Liability for nuclear decommissioning and low and intermediate level waste management	<b>4,843</b>	4,659
Liability for non-nuclear fixed asset removal	<b>176</b>	192
<b>Fixed asset removal and nuclear waste management liabilities</b>	<b>10,957</b>	10,520

The changes in the fixed asset removal and nuclear waste management liabilities for the years ended December 31, 2007 and 2006 are as follows:

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Liabilities, beginning of year	<b>10,520</b>	8,759
Increase in liabilities due to accretion	<b>582</b>	499
Increase in liabilities due to nuclear used fuel and nuclear waste management variable expenses	<b>76</b>	38
Liabilities settled by expenditures on waste management	<b>(200)</b>	(164)
(Increase) decrease in the liability for non-nuclear fixed asset removal	<b>(21)</b>	2
Increase in the liability for nuclear used fuel management and the liability for nuclear decommissioning and low and intermediate level waste management to reflect the change in cost estimates	<b>-</b>	1,386
<b>Liabilities, end of year</b>	<b>10,957</b>	10,520



OPG's fixed asset removal and nuclear waste management liabilities are comprised of expected costs to be incurred up to and beyond termination of operations and the closure of nuclear and fossil-fuelled generating plant facilities. Costs will be incurred for activities such as dismantling, demolition and disposal of facilities and equipment, remediation and restoration of sites and the ongoing and long-term management of nuclear used fuel and low and intermediate level waste material. Nuclear station decommissioning consists of original placement of stations into a safe store condition followed by a nominal 30-year store period prior to station dismantling.

The following costs are recognized as a liability:

- The present value of the costs of dismantling the nuclear and fossil-fuelled production facilities at the end of their useful lives;
- The present value of the fixed cost portion of any nuclear waste management programs that are required based on the total volume of waste expected to be generated over the assumed life of the stations; and
- The present value of the variable cost portion of any nuclear waste management program taking into account actual waste volumes generated to date.

The determination of the accrual for fixed asset removal and nuclear waste management costs requires significant assumptions, since these programs run for many years. As at December 31, 2006, OPG updated the estimates for the nuclear used fuel management and nuclear decommissioning and low and intermediate level waste management liabilities. The resulting updated Reference Plan, the 2006 Approved Reference Plan, was approved by the Province in accordance with the terms of the ONFA. The increase in cost estimates reflected in the 2006 Approved Reference Plan was mainly due to additional used fuel and waste quantities resulting from station life extensions, recent experience in decommissioning reactors, and changes in economic indices. The increase is partially offset by the impact of later end of life dates for some stations such as the Bruce A nuclear generating station and Units 1 and 4 at the Pickering nuclear generating station, which results in a later decommissioning dates and a reduced present value of decommissioning costs.

As a result of the approval of the 2006 Approved Reference Plan, OPG will recognize additional expenses including accretion on the fixed asset removal and nuclear waste management liabilities and depreciation of the carrying value of the related fixed assets. The impact of these additional expenses will be reduced by the recognition of a regulatory asset to be recovered through future prices charged to customers, as prescribed by the amended regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario). This is discussed in Note 7 to the consolidated financial statements.

For the purposes of calculating OPG's fixed asset removal and nuclear management liabilities, nuclear and fossil-fuelled plant closures are projected to occur over the next five to 29 years. End of life dates may change as decisions on life extensions are made. The 2006 Approved Reference Plan includes cash flow estimates for decommissioning nuclear stations for approximately 40 years after station shutdown and to 2065 for placement of used fuel into the long-term disposal repository followed by extended monitoring. The undiscounted amount of estimated future cash flows associated with the liabilities is approximately \$24 billion in December 31, 2007 dollars. The discount rate used to calculate the present value of the liabilities was 5.75 per cent for liabilities established prior to December 31, 2006. The increase in cost estimates related to the 2006 Approved Reference Plan and subsequent increases to the value of the undiscounted estimated cash flows for OPG's liability for nuclear waste management and decommissioning are discounted at 4.6 per cent. The cost escalation rates ranged from 1.8 per cent to 3.6 per cent. Under the terms of the lease agreement with Bruce Power, OPG continues to be responsible for the nuclear fixed asset removal and nuclear waste management liabilities associated with the Bruce nuclear generating stations.

The significant assumptions underlying operational and technical factors used in the calculation of the accrued liabilities are subject to periodic review. Changes to these assumptions, including changes to assumptions on the timing of the programs, financial indicators or the technology employed may result in significant changes to the value of the accrued liabilities. With programs of this duration and the evolving

technology to handle the nuclear waste, there is a significant degree of uncertainty surrounding the measurement accuracy of the costs for these programs, which may increase or decrease over time.

### **Liability for Nuclear Used Fuel Management Costs**

The liability for nuclear used fuel management represents the cost of managing the highly radioactive used nuclear fuel bundles. The federal Nuclear Fuel Waste Act (“NFWA”) released in 2002 required that Canada’s nuclear fuel waste owners form a Nuclear Waste Management Organization (“NWMO”) and that each waste owner establish a trust fund for used fuel management costs. The NWMO studied alternatives for used fuel management and submitted an options study to the federal government in November 2005. The submission included a proposal titled Adaptive Phased Management for used fuel with an end-point being a deep geologic repository. In June 2007, the Government of Canada announced its decision to accept the NWMO proposal. To estimate its liability for nuclear used fuel management costs, OPG has adopted a conservative approach consistent with the approved Adaptive Phased Management concept approved by the Government of Canada, which assumes a deep geologic repository in-service date in 2035.

### **Liability for Nuclear Decommissioning and Low and Intermediate Level Waste Management Costs**

The liability for nuclear decommissioning and low and intermediate level waste management represents the estimated costs of decommissioning nuclear generating stations after the end of their service lives, as well as the cost of managing low and intermediate level radioactive wastes generated by the nuclear stations. The significant assumptions used in estimating future nuclear fixed asset removal costs include decommissioning of nuclear generating stations on a deferred dismantlement basis where the reactors will remain in a safe storage state for a 30-year period prior to a 10-year dismantlement period.

The life cycle costs of low and intermediate level waste management include the costs of processing and storage of such radioactive wastes during and following the operation of the nuclear stations, as well as the costs of ultimate long-term management of these wastes. The current assumptions used to establish the accrued low and intermediate level waste management costs include a disposal facility for low and intermediate level waste with a targeted in-service date of year end 2017. Agreement has been reached with local municipalities for OPG to develop a deep geologic repository for the long-term management of low and intermediate level waste adjacent to the Western Waste Management Facility . OPG has initiated a federal environmental assessment process in respect of this proposed facility

### **Liability for Non-Nuclear Fixed Asset Removal Costs**

The liability for non-nuclear fixed asset removal is based on third-party cost estimates after an in-depth review of active plant sites and an assessment of required clean-up and restoration activities. This liability represents the estimated costs of decommissioning fossil-fuelled generating stations at the end of their service lives. The estimated retirement date of these stations is between 2012 and 2034.

In addition to the \$107 million liability for active sites, OPG also has an asset retirement obligation liability of \$69 million for decommissioning and restoration costs associated with plant sites that have been divested or are no longer in use.

OPG has no legal obligation associated with the decommissioning of its hydroelectric generating facilities. Also, the costs cannot be reasonably estimated because of the long service life of these assets. With either maintenance efforts or rebuilding, the water control structures are assumed to be used for the foreseeable future. Accordingly, OPG has not recognized a liability for the decommissioning of its hydroelectric generating facilities.

### **Ontario Nuclear Funds Agreement**

OPG sets aside funds to be used specifically for discharging its nuclear fixed asset removal and nuclear waste management liabilities. In July 2003, OPG and the Province completed arrangements, pursuant to the ONFA. To comply with the ONFA, OPG established the Nuclear Funds. OPG jointly oversees the investment management of the Nuclear Funds with the Province. The assets of the Nuclear Funds are maintained in third party custodian accounts that are segregated from the rest of OPG’s assets.

The Decommissioning Fund was established to fund the future costs of nuclear fixed asset removal and long-term low and intermediate level nuclear waste management and a portion of used fuel storage costs after station life. As at December 31, 2007, the Decommissioning Fund was in an overfunded position. OPG bears the risk and liability for cost estimate increases and fund earnings in the Decommissioning Fund.

The Used Fuel Fund will be used to fund future costs of long-term nuclear used fuel waste management. OPG is responsible for the risk and liability for cost increases for used fuel waste management, subject to graduated liability thresholds specified in the ONFA, which limit OPG's total financial exposure at approximately \$9.6 billion in December 31, 2007 dollars based on used fuel bundle projections of 2.23 million bundles consistent with the station lives included within the initial financial reference plan. The graduated liability thresholds do not apply to additional used fuel bundles beyond 2.23 million as projected in the 2006 Approved Reference Plan.

OPG makes quarterly payments to the Used Fuel Fund over the life of its nuclear generating stations, as specified in the ONFA. Required funding for 2007 under the ONFA was \$454 million, including a contribution to The Ontario NFWA Trust (the "Trust") of \$100 million. In 2007, OPG also made a one-time contribution of approximately \$334 million to the Used Fuel Fund to satisfy the extraordinary payment specified within the ONFA and related to the Bruce Lease transaction with Bruce Power as discussed in Note 18 to the audited consolidated financial statements. This payment constitutes a Triggering Event under the ONFA which results in the need to further update the Amended Payment Schedule approved by the Province earlier in 2007 as part of the initial update to the 2006 Approved Reference Plan. The update to the payment schedule is currently in progress.

The NFWA was proclaimed into force in November 2002. In accordance with the NFWA, the Nuclear Waste Management Organization was formed. The NWMO prepared and reviewed alternatives, and provided recommendations to the federal government for long-term management of nuclear fuel waste in November 2005. The federal government selected the recommended option titled Adaptive Phased Management in June 2007. As required under the NFWA, OPG established the Trust in November 2002 and made an initial deposit of \$500 million into the Trust. The NFWA also required OPG to make annual contributions of \$100 million to the Trust. These contributions are to be deposited into the Trust no later than the November anniversary of the NFWA. The deposit amounts will be adjusted when the Minister of Natural Resources approves the funding formula to be proposed by the NWMO in the first quarter of 2008. Given that the Trust forms part of the Used Fuel Fund, contributions to the Trust, as required by the NFWA, are applied towards the ONFA payment obligations.

As required by the *Nuclear Safety and Control Act* (Canada), and under the terms of the ONFA, the Province provided a Provincial Guarantee to the Canadian Nuclear Safety Commission ("CNSC") since 2003, on behalf of OPG. The Nuclear Safety and Control Act requires OPG to have sufficient funds available to discharge the current nuclear decommissioning and waste management liabilities. The Provincial Guarantee will supplement the Used Fuel Fund and the Decommissioning Fund until they have accumulated sufficient funds to cover the accumulated liabilities for nuclear decommissioning and waste management. The current value of this guarantee is for \$760 million for years 2008 to 2010. Current plans indicate the Provincial Guarantee will not be required beyond 2010. The guarantee, taken together with the Used Fuel Fund and Decommissioning Fund, was in satisfaction of OPG's nuclear licensing requirements with the CNSC. OPG pays the Province an annual guarantee fee of 0.5 per cent of the amount guaranteed by the Province. In 2007, OPG paid the annual guarantee fee of \$8 million (2006 – \$8 million). These fees are associated with the Provincial Guarantee of \$1,510 million, which was required at that time.

Effective January 1, 2007, OPG adopted the CICA Handbook Section 3855, Financial Instruments – Recognition and Measurement. As a result of the adoption of this new section, the investments in the Nuclear Funds and the corresponding payables to the Province are classified as held-for-trading and are measured at fair value with realized and unrealized gains and losses recognized in OPG's consolidated financial statements.

### *Decommissioning Fund*

Upon termination of the ONFA, the Province has a right to any excess funding in the Decommissioning Fund, which is the excess of the fair market value of the Decommissioning Fund over the estimated completion costs as per the most recently approved ONFA Reference Plan. When the Decommissioning Fund is overfunded, OPG limits the earnings it recognizes in its consolidated financial statements, through a charge to the Decommissioning Fund with a corresponding payable to the Province, such that the balance of the Decommissioning Fund would equal the cost estimate of the liability based on the most recently approved ONFA reference plan. The payable to the Province could be reduced in subsequent periods in the event that the Decommissioning Fund earns less than its target rate of return or in the event that a new ONFA reference plan is approved with a higher estimated decommissioning liability.

At December 31, 2006, based on the estimate of costs to complete under the 2006 Approved Reference Plan, the Decommissioning Fund was overfunded on a fair value basis, and underfunded on an amortized cost basis. As a result of the adoption of the financial instruments accounting standards on January 1, 2007, OPG adjusted the investments and the related payables in the Decommissioning Fund to fair value, and recorded a transition adjustment of \$519 million to increase opening retained earnings. Subsequently, the investments and the related payables in the Decommissioning Fund are measured at fair value and any changes to the fair values are recognized in income.

Since the Decommissioning Fund was underfunded on an amortized cost basis, no excess adjustment was reported in the Decommissioning Fund as at December 31, 2006. If the investments in the Decommissioning Fund were accounted for at fair value in the consolidated financial statements as at December 31, 2006, and the Decommissioning Fund was terminated under the ONFA, there would have been an amount due to the Province of \$294 million.

After the adjustment to reflect the investments at fair value, on January 1, 2007 the value of the investments in the Decommissioning Fund exceeded the estimated completion costs under the 2006 Approved Reference Plan, and accordingly, the Decommissioning Fund balance was reduced by the amount of the excess funding through the recording of a payable to the Province. The Province's right to any excess funding in the Decommissioning Fund upon termination of the ONFA results in OPG capping its earnings at 5.15 per cent, which is the rate of growth in the liability for the estimated completion cost, as long as the Decommissioning Fund is in an overfunded status. If the Decommissioning Fund were underfunded, the earnings for the Decommissioning Fund would reflect actual fund returns based on the market value of the assets.

At December 31, 2007, the Decommissioning Fund's asset value on a fair value basis was \$5,075 million, which continued to exceed the value of the liability as per the 2006 Approved Reference Plan. As a result of the overfunded status, OPG reported a payable to the Province of \$3 million reflecting an amount due to the Province if the Decommissioning Fund were terminated under ONFA. Under the ONFA, if there is a surplus in the Decommissioning Fund such that the liabilities, as defined by the most recently approved ONFA reference plan, are at least 120 per cent funded, OPG may direct up to 50 per cent of the surplus over 120 per cent to be treated as a contribution to the Used Fuel Fund, and the OEFC would be entitled to a distribution of an equal amount.

The assets in the Decommissioning Fund are invested primarily in publicly traded fixed income and equity investments. As a result, the value of these investments is subject to volatility in the capital markets. The volatility of the returns on these investments has increased over the past few months, which has resulted in a negative impact on the fair value and the funding status of the Decommissioning Fund. During the period January 1, 2008, to February 26, 2008, the fair value decreased by approximately 2 per cent, which resulted in a loss of approximately \$100 million. The Decommissioning Fund has been designed to meet long-term liability requirements, and, therefore, short-term market variations are inevitable.

### *Used Fuel Fund*

Under the ONFA, the Province guarantees OPG's annual return in the Used Fuel Fund at 3.25 per cent plus the change in the Ontario Consumer Price Index ("committed return") for funding related to the first 2.23 million used fuel bundles. OPG recognizes the committed return on the Used Fuel Fund and includes it in the earnings on the nuclear fixed asset removal and nuclear waste management funds. The

difference between the committed return on the Used Fuel Fund and the actual market return, based on the fair value of the Used Fuel Fund's assets, which includes realized and unrealized returns, is recorded as due to or due from the Province.

Up until December 31, 2006, OPG accounted for the investments in the Used Fuel Fund on an amortized cost basis, with the amount due to or due from the Province being recorded in the consolidated financial statements as the difference between the committed return and the actual return based on realized returns. At December 31, 2006, the Used Fuel Fund included an amount due to the Province of \$100 million. The Used Fuel Fund's asset value, after taking into account the committed return and the amount due to the Province, was \$3,238 million at December 31, 2006.

In addition, under the ONFA, the Province is entitled to any surplus in the Used Fuel Fund, subject to a threshold funded ratio of 110 per cent compared to the value of the associated liabilities.

Commencing January 1, 2007, the value of the investments held in the Used Fuel Fund is measured at fair value. Accordingly, the Used Fuel Fund's balance increased to \$3,876 million to reflect the fair value measurement. The Province guarantees OPG's annual return in the Used Fuel Fund related to the initial 2.23 million used fuel bundles at the committed return, such that any difference between the committed return and the actual return based on fair value would be offset by the change in the related payable or receivable to the Province in the Used Fuel Fund. As a result, OPG did not record a transition adjustment to opening retained earnings for the Used Fuel Fund.

As at December 31, 2007, the Used Fuel Fund asset value on a fair value basis was \$4,702 million. The asset value was offset by a payable to the Province of \$511 million related to the committed return adjustment.

The nuclear fixed asset removal and nuclear waste management funds as at December 31, 2007 and 2006, consist of the following:

<i>(millions of dollars)</i>	Fair Value		Amortized Cost
	2007	2006	2006
Decommissioning Fund	<b>5,075</b>	5,169	4,356
Due to Province – Decommissioning Fund	<b>(3)</b>	(294)	-
	<b>5,072</b>	4,875	4,356
Used Fuel Fund <sup>1</sup>	<b>4,702</b>	3,879	3,338
Due to Province – Used Fuel Fund	<b>(511)</b>	(641)	(100)
	<b>4,191</b>	3,238	3,238
	<b>9,263</b>	8,113	7,594

<sup>1</sup> The Ontario NFWA Trust represented \$1,244 million as at December 31, 2007 of the Used Fuel Fund on a fair value basis. The Ontario NFWA Trust represented \$1,102 million as at December 31, 2006 of the Used Fuel Fund on an amortized cost and fair value basis.

The amortized cost and fair value of the securities invested in the Nuclear Funds, which include the Used Fuel Fund and Decommissioning Fund, as at December 31, 2007 and 2006 are as follows:

<i>(millions of dollars)</i>	Fair Value		Amortized Cost
	2007	2006	2006
Cash and cash equivalents and short-term investments	833	553	556
Marketable equity securities	5,391	5,608	4,250
Bonds and debentures	3,559	2,305	2,306
Receivable from the OEFC	-	588	588
Administrative expense payable	(6)	(6)	(6)
	<b>9,777</b>	9,048	7,694
Due to Province – Decommissioning Fund	(3)	(294)	-
Due to Province – Used Fuel Fund	(511)	(641)	(100)
<b>Total</b>	<b>9,263</b>	8,113	7,594

The bonds and debentures held in the Used Fuel Fund and the Decommissioning Fund as at December 31, 2007 and 2006 mature according to the following schedule:

<i>(millions of dollars)</i>	Fair Value	
	2007	2006
Less than 1 year	-	-
1 – 5 years	1,631	1,167
5 – 10 years	879	467
More than 10 years	1,049	671
<b>Total maturities of debt securities</b>	<b>3,559</b>	2,305
<b>Average yield</b>	<b>4.9%</b>	4.5%

The receivable of \$588 million in 2006 from the OEFC was repaid in 2007. The effective rate of interest on the OEFC receivable was 3.9 per cent in 2006.

The change in the Nuclear Funds for the years ended December 31, 2007 and 2006 are as follows:

<i>(millions of dollars)</i>	<b>2007</b>	<b>Amortized Cost 2006</b>
Decommissioning Fund at amortized cost, beginning of year	<b>4,356</b>	4,099
Transition adjustment to fund on adoption of financial instruments accounting standards	<b>519</b>	-
Increase in fund due to return on investments	<b>5</b>	256
Decrease in fund due to reimbursement of expenditures	<b>(99)</b>	(6)
Decrease in Due to Province	<b>291</b>	7
<b>Decommissioning Fund, end of year</b>	<b>5,072</b>	4,356
Used Fuel Fund, beginning of year	<b>3,238</b>	2,689
Increase in fund due to contributions made	<b>788</b>	454
Increase in fund due to return on investments	<b>55</b>	204
Decrease in fund due to reimbursement of expenditures	<b>(20)</b>	(13)
Decrease (increase) in Due to Province	<b>130</b>	(96)
<b>Used Fuel Fund, end of year</b>	<b>4,191</b>	3,238

## 11. INCOME TAXES

Commencing April 1, 2005, OPG accounts for income taxes related to the rate regulated segments of its business using the taxes payable method. Under the taxes payable method, OPG does not recognize future income taxes related to the rate regulated segments of its business to the extent that the future income taxes are expected to be recovered or refunded through future regulated prices charged to customers.

A reconciliation between the statutory and the effective rate of income taxes is as follows:

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Income before income taxes	<b>477</b>	576
Combined Canadian federal and provincial statutory income tax rates, including surtax	<b>36.1%</b>	36.1%
Statutory income tax rates applied to accounting income	<b>172</b>	208
Decrease in income taxes resulting from:		
Lower future tax rate on temporary differences	<b>(10)</b>	(4)
Non-taxable income items	<b>(7)</b>	(5)
Unrecorded future income tax related to regulated operations	<b>(127)</b>	(89)
Change in income tax positions	<b>(13)</b>	10
Changes in future tax rate	<b>(66)</b>	(34)
	<b>(223)</b>	(122)
Income tax (recovery) expense	<b>(51)</b>	86
Effective rate of income taxes	<b>(10.7%)</b>	14.9%

The Company has revised its future income tax assets and liabilities to reflect the lower federal income tax rates recently enacted.

In the third quarter of 2006, OPG received a preliminary communication from the Provincial Tax Auditors with respect to their initial findings from their audit of OPG's 1999 taxation year. Many of the issues raised through the audit are unique to OPG and relate either to start-up matters and positions taken on April 1, 1999 upon commencement of operations, or matters that were not adequately addressed through the *Electricity Act, 1998*. Although OPG has subsequently resolved some of these issues, there is uncertainty as to how the remaining issues will be resolved. OPG expects to receive a reassessment for its 1999 taxation year. The Company would defend its position through the tax appeals process.

OPG has previously recorded income tax charges related to certain income tax positions that the Company has taken in prior years that may be disallowed. Given the uncertainty as to how these income tax matters will be resolved, OPG has not adjusted its income tax liabilities. Should the ultimate outcome materially differ from OPG's recorded income tax liabilities, the Company's effective tax rate and its earnings could be affected positively or negatively in the period in which the matters are resolved.

Significant components of the income tax (recovery) expense are presented in the table below:

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Current income tax expense	<b>1</b>	60
Future income tax expense (benefits):		
Change in temporary differences	<b>(2)</b>	-
Non-capital loss carry-forward	-	52
Changes in future tax rate	<b>(30)</b>	-
Other	<b>(20)</b>	(26)
	<b>(52)</b>	26
Income tax (recovery) expense	<b>(51)</b>	86

The income tax effects of temporary differences that give rise to future income tax assets and liabilities as at December 31, 2007 and 2006 are presented in the table below:

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Future income tax assets:		
Fixed asset removal and nuclear waste management liabilities	<b>22</b>	29
Other liabilities and assets	<b>125</b>	107
Non-capital loss carry-forward	-	28
Future recoverable Ontario minimum tax	<b>87</b>	64
	<b>234</b>	228
Future income tax liabilities:		
Fixed assets	<b>263</b>	332
Other liabilities and assets	<b>176</b>	145
	<b>439</b>	477
Net future income tax liabilities	<b>205</b>	249
Represented by:		
Current portion (asset) liability	<b>(12)</b>	3
Long-term portion	<b>217</b>	246
	<b>205</b>	249



The following table summarizes the difference in the consolidated statements of income and consolidated statements of comprehensive income under the taxes payable method used by the Company to account for income taxes for the regulated businesses compared to what would have been reported had OPG applied the liability method for the regulated businesses for 2007 and 2006:

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
As stated:		
Future income tax expense	<b>(52)</b>	26
Future income tax: Other comprehensive income – upon transition	<b>16</b>	-
Future income tax: Other comprehensive income – for the period	<b>(8)</b>	-
Liability method <sup>1</sup> :		
Future income tax expense	<b>75</b>	115
Future income tax: Other comprehensive income – upon transition	<b>12</b>	-
Future income tax: Other comprehensive income – for the period	<b>(6)</b>	-

<sup>1</sup> OPG accounts for certain lease revenues relating to the regulated businesses using the cash basis of accounting. The related future income tax impact is excluded from the above.

The following table summarizes the difference in the consolidated balance sheet amounts under the taxes payable method used by the Company to account for income taxes compared to what would have been reported had OPG applied the liability method for the regulated business as at December 31, 2007 and 2006:

<i>(millions of dollars)</i>	<b>2007</b>		<b>2006</b>	
	<b>As Stated</b>	<b>Liability Method<sup>1</sup></b>	<b>As Stated</b>	<b>Liability Method<sup>1</sup></b>
Current future income tax recoverable (liabilities)	<b>12</b>	<b>39</b>	(3)	(4)
Long-term future income tax liabilities	<b>(217)</b>	<b>(680)</b>	(246)	(417)

<sup>1</sup> OPG accounts for certain lease revenues relating to the regulated businesses using the cash basis of accounting. The related future income tax impact is excluded from the above.

The amount of cash income taxes paid for 2007 was \$64 million (2006 – \$24 million).

## **12. BENEFIT PLANS**

The post employment benefit programs include pension, group life insurance, health care and long-term disability benefits. The registered pension plan is a contributory defined benefit plan covering most employees and retirees. Pension fund assets include equity securities and corporate and government debt securities, real estate and other investments which are managed by professional investment managers. The fund does not invest in equity or debt securities issued by OPG. The supplementary pension plans are defined benefit plans covering certain employees and retirees.

Pension and OPEB obligations are impacted by factors including interest rates, adjustments arising from plan amendments, changes in assumptions and experience gains or losses. The pension and OPEB obligations, and the pension fund assets, are measured at December 31, 2007.

	Registered and Supplementary Pension Plans		Other Post Employment Benefits	
	2007	2006	2007	2006
<i>Weighted Average Assumptions – Benefit Obligation at Year End</i>				
Rate used to discount future benefits	<b>5.60%</b>	5.25%	<b>5.59%</b>	5.22%
Salary schedule escalation rate	<b>3.25%</b>	3.00%	-	-
Rate of cost of living increase to pensions	<b>2.25%</b>	2.00%	-	-
Initial health care trend rate	-	-	<b>6.91%</b>	7.34%
Ultimate health care trend rate	-	-	<b>4.68%</b>	4.68%
Year ultimate rate reached	-	-	<b>2014</b>	2014
Rate of increase in disability benefits	-	-	<b>2.25%</b>	2.00%

	Registered and Supplementary Pension Plans		Other Post Employment Benefits	
	2007	2006	2007	2006
<i>Weighted Average Assumptions – Cost for the Year</i>				
Expected return on plan assets net of expenses	<b>7.00%</b>	7.00%	-	-
Rate used to discount future benefits	<b>5.25%</b>	5.00%	<b>5.22%</b>	4.97%
Salary schedule escalation rate	<b>3.00%</b>	3.00%	-	-
Rate of cost of living increase to pensions	<b>2.00%</b>	2.00%	-	-
Initial health care trend rate	-	-	<b>7.34%</b>	7.76%
Ultimate health care trend rate	-	-	<b>4.68%</b>	4.68%
Year ultimate rate reached	-	-	<b>2014</b>	2014
Rate of increase in disability benefits	-	-	<b>2.00%</b>	2.00%
Average remaining service life for employees (years)	<b>11</b>	11	<b>11</b>	11

	Registered Pension Plan		Supplementary Pension Plans		Other Post Employment Benefits	
<i>(millions of dollars)</i>	2007	2006	2007	2006	2007	2006
<i>Changes in Plan Assets</i>						
Fair value of plan assets at beginning of year	8,829	7,921	-	-	-	-
Contributions by employer	268	261	7	7	66	62
Contributions by employees	66	61	-	-	-	-
Actual return on plan assets net of expenses	159	945	-	-	-	-
Benefit payments	(398)	(359)	(7)	(7)	(66)	(62)
Fair value of plan assets at end of year	8,924	8,829	-	-	-	-
<i>Changes in Projected Benefit Obligation</i>						
Projected benefit obligation at beginning of year	9,313	9,095	152	144	2,067	2,065
Employer current service costs	224	212	6	6	70	71
Contributions by employees	66	61	-	-	-	-
Interest on projected benefit obligation	493	459	8	7	109	104
Past service costs	-	-	-	-	-	13
Benefit payments	(398)	(359)	(7)	(7)	(66)	(62)
Net actuarial loss (gain)	(95)	(155)	3	2	(116)	(124)
Projected benefit obligation at end of year	9,603	9,313	162	152	2,064	2,067
Funded Status – Deficit at end of year	(679)	(484)	(162)	(152)	(2,064)	(2,067)

The assets of the OPG pension fund are allocated among three principal investment categories. Furthermore, equity investments are diversified across Canadian, U.S. and non-North American stocks. The fund also has a small real estate portfolio that is less than one per cent of plan assets.

	2007	2006
Registered pension plan fund asset investment categories		
Equities	60%	67%
Fixed income	35%	30%
Cash and short-term investments	5%	3%
Total	100%	100%

Based on the most recently filed actuarial valuation, as at January 1, 2005, there was an unfunded liability on a going-concern basis of \$465 million and a deficiency on a wind-up basis of \$1,979 million. The deficit disclosed in the next filed funding valuation, which must have an effective date no later than January 1, 2008, could be significantly different.

The supplementary pension plans are not funded, but are secured by Letters of Credit totalling \$175 million (2006 – \$159 million).

	Registered Pension Plan		Supplementary Pension Plans		Other Post Employment Benefits	
<i>(millions of dollars)</i>	2007	2006	2007	2006	2007	2006
<i>Reconciliation of Funded Status to Accrued Benefit Asset (Liability)</i>						
Funded status – deficit at end of year	<b>(679)</b>	(484)	<b>(162)</b>	(152)	<b>(2,064)</b>	(2,067)
Unamortized net actuarial loss	<b>1,346</b>	1,108	<b>22</b>	20	<b>538</b>	699
Unamortized past service costs	<b>64</b>	82	<b>3</b>	3	<b>20</b>	25
Accrued benefit asset (liability) at end of year	<b>731</b>	706	<b>(137)</b>	(129)	<b>(1,506)</b>	(1,343)
Short-term portion	-	-	<b>(7)</b>	(6)	<b>(80)</b>	(70)
Long-term portion	<b>731</b>	706	<b>(130)</b>	(123)	<b>(1,426)</b>	(1,273)

	Registered Pension Plan		Supplementary Pension Plans		Other Post Employment Benefits	
<i>(millions of dollars)</i>	2007	2006	2007	2006	2007	2006
<i>Components of Cost Recognized</i>						
Current service costs	<b>224</b>	212	<b>6</b>	6	<b>70</b>	71
Interest on projected benefit obligation	<b>493</b>	459	<b>8</b>	7	<b>109</b>	104
Expected return on plan assets net of expenses	<b>(569)</b>	(551)	-	-	-	-
Amortization of past service costs	<b>18</b>	18	-	1	<b>5</b>	4
Amortization of net actuarial loss	<b>77</b>	80	<b>1</b>	-	<b>45</b>	62
Cost recognized	<b>243</b>	218	<b>15</b>	14	<b>229</b>	241

	Registered Pension Plan		Supplementary Pension Plans		Other Post Employment Benefits	
<i>(millions of dollars)</i>	2007	2006	2007	2006	2007	2006
<i>Components of Cost Incurred and Recognized</i>						
Current service costs	<b>224</b>	212	<b>6</b>	6	<b>70</b>	71
Interest on projected benefit obligation	<b>493</b>	459	<b>8</b>	7	<b>109</b>	104
Actual return on plan assets net of expenses	<b>(159)</b>	(945)	-	-	-	-
Past service costs	-	-	-	-	-	13
Net actuarial (gain) loss	<b>(95)</b>	(155)	<b>3</b>	2	<b>(116)</b>	(124)
Cost incurred in year	<b>463</b>	(429)	<b>17</b>	15	<b>63</b>	64
Differences between costs incurred and recognized in respect of:						
Actual return on plan assets net of expenses	<b>(410)</b>	394	-	-	-	-
Past service costs	<b>18</b>	18	-	1	<b>5</b>	(9)
Net actuarial loss (gain)	<b>172</b>	235	<b>(2)</b>	(2)	<b>161</b>	186
Cost recognized	<b>243</b>	218	<b>15</b>	14	<b>229</b>	241

A one per cent increase or decrease in the health care trend rate would result in an increase in the service and interest components of the 2007 OPEB cost recognized of \$37 million (2006 – \$34 million) or a decrease in the service and interest components of the 2007 OPEB cost recognized of \$29 million (2006 – \$26 million), respectively. A one per cent increase or decrease in the health care trend rate would result in an increase in the projected OPEB obligation at December 31, 2007 of \$328 million (2006 – \$342 million) or a decrease in the projected OPEB obligation at December 31, 2007 of \$256 million (2006 – \$265 million).

### **13. FINANCIAL INSTRUMENTS**

#### *Risk Management and Hedging Activities*

OPG is exposed to changes in electricity prices associated with a wholesale spot market for electricity in Ontario. To hedge the commodity price risk exposure associated with changes in the wholesale price of electricity, OPG enters into various energy and related sales contracts. These contracts are expected to be effective as hedges of the commodity price exposure on OPG's generation portfolio. Gains or losses on hedging instruments are recognized in income when the underlying hedged transactions occur. These gains or losses are included in unregulated revenue and are recorded on the consolidated balance sheets. All contracts not designated as hedges are recorded as assets or liabilities at fair value with changes in fair value recorded in other revenue.

OPG also enters into derivative contracts with major financial institutions to manage the Company's exposure to foreign currency movements. Foreign exchange translation gains and losses on these foreign currency denominated derivative contracts are recognized as an adjustment to the purchase price of the commodity or goods received.

OPG is exposed to changes in market interest rates on debt expected to be issued in the future. OPG uses interest rate derivative contracts to hedge this exposure. Gains and losses on interest rate hedges are recorded as an adjustment to interest expense for the debt being hedged. Gains and losses that do not meet the effectiveness criteria are recorded through net income in the period incurred.

OPG utilizes ERCs and allowances to manage emissions within the prescribed regulatory limits. ERCs are purchased from trading partners in Canada and the United States. Emission allowances are obtained from the Province and purchased from trading partners in Ontario. The cost of ERCs and allowances are held in inventory and charged to OPG's operations at average cost as part of fuel expense as required. Options to purchase ERCs are accounted for as derivatives and are recorded at estimated market value.

Equity price risk is the risk of loss due to volatility in the prices of individual equity instruments and equity indices. The holdings of OPG's Nuclear Funds and pension fund include publicly traded equity investments. As a result, the value of these investments is subject to capital market volatility. This risk can impact the value of the investments held by OPG's Nuclear Funds and pension fund.

To manage this risk, OPG's Nuclear Funds and pension fund have investment policies and procedures in place to set out the investment framework of the funds, including the investment assumptions, permitted investments, and various investment constraints. Such policies and procedures are approved annually by OPG's Investment Funds Oversight Committee of the Board of Directors. For the Nuclear Funds, such policies and procedures are also agreed to jointly with the Province, under ONFA.

#### *Hedge Accounting*

At the inception of a hedging relationship, OPG documents the relationship between the hedging instrument and the hedged item, its risk management objective and its strategy for undertaking the hedge. OPG also requires a documented assessment, both at hedge inception and on an ongoing basis, of whether or not the derivatives that are used in hedging transactions are highly effective in offsetting the changes attributable to the hedged risks in the fair values or cash flows of the hedged items.

Hedge accounting is applied when the derivative instrument is designated as a hedge and is expected to be effective throughout the life of the hedged item. When a derivative hedging relationship is expired, the

designation of a hedging relationship is terminated, or a portion of the hedging instrument is no longer effective, any associated gains or losses included in AOCI are recognized in income in the current period's consolidated statement of income.

#### *Determination of Fair Value*

Fair values of derivative instruments have been estimated by reference to quoted market prices for actual or similar instruments where available. Where quoted market prices are not available, OPG considers various factors to estimate forward prices, including market prices and price volatility in neighbouring electricity markets, market prices for fuel, and other factors.

Forward pricing information is inherently uncertain so that fair values of derivative instruments may not accurately represent the cost to enter into these positions. To address the impact of some of this uncertainty on trading positions, OPG established liquidity reserves against the mark-to-market gains or losses of these positions.

#### *Derivative Instruments Qualifying for Hedge Accounting*

The following table provides the estimated fair value of derivative instruments designated as hedges. The majority of OPG's derivative instruments are treated as hedges, with gains or losses recognized in net income upon settlement when the underlying transactions occur. OPG holds financial commodity derivatives primarily to hedge the commodity price exposure associated with changes in the price of electricity.

<i>(millions of dollars except where noted)</i>	<b>Notional Quantity</b>	<b>Terms</b>	<b>Fair Value</b>	<b>Notional Quantity</b>	<b>Terms</b>	<b>Fair Value</b>
		<b>2007</b>			<b>2006</b>	
Gain (loss)						
Electricity derivative instruments	<b>1.8 TWh</b>	<b>1-3 yrs</b>	<b>35</b>	4.3 TWh	1-4 yrs	51
Foreign exchange derivative instruments	<b>U.S. \$48</b>	<b>Sep./08</b>	<b>(1)</b>	U.S. \$2	Jan./07	-
Floating to fixed interest rate hedges	<b>43</b>	<b>1-11 yrs</b>	<b>(2)</b>	45	1-12 yrs	(3)
Forward start interest rate hedges	<b>692</b>	<b>1-12 yrs</b>	<b>(6)</b>	622	1-14 yrs	(9)

Foreign exchange derivative instruments are used to hedge the exposure to anticipated U.S. dollar denominated purchases. The weighted average fixed exchange rate for contracts outstanding at December 31, 2007 was U.S. \$1.00 (2006 – U.S. \$0.87) for every Canadian dollar.

One of the Company's joint ventures is exposed to changes in interest rates. The joint venture entered into an interest rate swap to manage the risk arising from fluctuations in interest rates by swapping the short-term floating interest rate with a fixed rate of 5.33 per cent. OPG's proportionate interest in the swap is 50 per cent and is accounted for as a hedge.

OPG entered into a number of forward start interest rate swap agreements to hedge against the effect of future interest rate movements based on the anticipated future borrowing requirement for the Niagara Tunnel and the Portlands Energy Centre projects, and OPG's general corporate facility. Although these transactions are ordinarily accounted for as hedges, a gain of approximately \$3 million was recorded to account for ineffectiveness in the hedges for 2006.

In 2007, OPG has de-designated a number of forward start interest rate hedges as the previously anticipated future borrowings associated with these instruments were no longer expected to occur. As a result of the de-designation, a gain of \$1 million was reclassified to net income in 2007.

Net gains of \$15 million related to derivative instruments qualifying for hedge accounting were recognized in net income in 2007. These amounts were previously recorded in other comprehensive income.

Existing net gains of \$20 million deferred in accumulated other comprehensive income as at December 31, 2007 are expected to be reclassified to net income within the next 12 months.

*Derivative Instruments Not Qualifying for Hedge Accounting*

The carrying amount (fair value) of derivative instruments not designated for hedging purposes is as follows:

<i>(millions of dollars except where noted)</i>	<b>Notional Quantity 2007</b>	<b>Fair Value</b>	<b>Notional Quantity 2006</b>	<b>Fair Value</b>
Foreign exchange derivative instruments	<b>U.S.\$14</b>	<b>(2)</b>	-	-
Commodity derivative instruments				
Assets	<b>9.9 TWh</b>	<b>14</b>	3.9 TWh	25
Liabilities	<b>1.2 TWh</b>	<b>(10)</b>	2.6 TWh	(25)
		<b>2</b>		-
Market liquidity reserve		<b>(2)</b>		(2)
<b>Total</b>		<b>-</b>		<b>(2)</b>

Foreign exchange derivative instruments that are not designated as hedges have a weighted average exchange rate of U.S. \$0.86 at December 31, 2007.

**Fair Value of Other Financial Instruments**

The carrying values of financial instruments such as in cash and cash equivalents, accounts receivable, long-term accounts receivable and other assets, accounts payable and accrued charges, and long-term accounts payable and accrued charges approximate their fair values. Fair values for other financial instruments have been estimated by reference to quoted market prices for actual or similar instruments where available.

The carrying values and fair values of these other financial instruments as at December 31, 2007 and 2006 are as follows:

<i>(millions of dollars)</i>	<b>Carrying Value 2007</b>	<b>Fair Value</b>	<b>Carrying Value 2006</b>	<b>Fair Value</b>
Financial Assets				
Nuclear fixed asset removal and nuclear waste management funds	<b>9,263</b>	<b>9,263</b>	7,594	8,113
Financial Liabilities				
Long-term debt due within one year	<b>407</b>	<b>409</b>	406	409
Long-term debt	<b>3,446</b>	<b>3,502</b>	2,953	3,082

## **Credit Risk**

Credit risk is the financial risk of non-performance by contractual counterparties. Credit risk excludes any operational risk resulting from a third party failing to deliver a product or service as expected. As the majority of OPG's sales are through the IESO administered spot market, OPG management accepts this credit risk due to the IESO's primary role in the Ontario electricity market. This confidence is based on the IESO's own credit risk management policies and practices, which require all spot market participants to meet specific standards for creditworthiness. Additionally, in the event of a participant default, the loss is shared on a pro-rata basis among all participants thus reducing the specific exposure to OPG.

Credit exposure to the IESO fluctuates based on spot prices and the volume of rate regulated and unregulated generation, and is reduced each month upon settlement of the accounts. Credit exposure to the IESO peaked at \$883 million in 2007 (2006 – \$1,029 million).

OPG's second element of credit risk relates to the exposures created by companies ("counterparties") who are contracted to provide services or products. OPG manages this risk using a comprehensive credit risk management function that independently evaluates all major counterparties and provides continuous input to business units who acquire these services.

## **14. COMMON SHARES**

As at December 31, 2007 and 2006, OPG had 256,300,010 common shares issued and outstanding at a stated value of \$5,126 million. OPG is authorized to issue an unlimited number of common shares without nominal or par value.

## **15. COMMITMENTS AND CONTINGENCIES**

### **Litigation**

Various legal proceedings are pending against OPG or its subsidiaries, covering a wide range of matters, that arise in the ordinary course of its business activities.

On August 9, 2006, a Notice of Action and Statement of Claim in the amount of \$500 million (the "Claim") was served on OPG and Bruce Power L.P. by British Energy Limited and British Energy International Holdings Limited ("British Energy"), claiming that OPG is liable to them for breach of contract and negligence. OPG leased the Bruce nuclear generating stations to Bruce Power L.P. in 2001. British Energy was an investor in Bruce Power L.P. In 2003, British Energy sold its interest in Bruce Power L.P. to a group of investors (the "Purchasers"). The Purchasers are claiming that British Energy is liable to them with respect to this purchase transaction. Their claim is currently the subject of an arbitration proceeding (the "Arbitration"). British Energy is therefore suing OPG in order to preserve any similar claim it may have against OPG pursuant to the 2001 lease transaction. British Energy has indicated that it does not require OPG to actively defend the Claim at this point in time as British Energy is defending the Arbitration commenced by the Purchasers. The Arbitration may narrow or eliminate the claims or damages British Energy has, so as to narrow or eliminate the need to continue the Claim against OPG. British Energy has reserved the right to require OPG to defend the Claim prior to the conclusion of the Arbitration should British Energy at some point believe there is some advantage in doing so.

Certain First Nations have commenced actions for interference with reserve and traditional land rights. The claims by some of these First Nations total approximately \$163 million and claims by others are for unspecified amounts. In 2007, OPG recorded additional expenses associated with past grievances by First Nations.

Each of these matters is subject to various uncertainties. Some of these matters may be resolved unfavourably with respect to OPG and could have a significant effect on OPG's financial position. Management has provided for contingencies that are determined to be likely and are reasonably measurable.



## Environmental

OPG was required to assume certain environmental obligations from Ontario Hydro. A provision of \$76 million was established as at April 1, 1999 for such obligations. During 2007, OPG recorded expenditures of \$2 million (2006 – \$4 million). As at December 31, 2007, the remaining provision was \$45 million (2006 – \$52 million).

Current operations are subject to regulation with respect to air, soil and water quality and other environmental matters by federal, provincial and local authorities. The cost of obligations associated with current operations is provided for on an ongoing basis. Management believes it has made adequate provision in its interim consolidated financial statements to meet OPG's current environmental obligations.

## Guarantees

As part of normal business, OPG and certain of its subsidiaries and joint ventures enter into various agreements providing financial or performance assurance to third parties on behalf of certain subsidiaries. Such agreements include guarantees, standby Letters of Credit and surety bonds.

## Contractual and Commercial Commitments

The Company's contractual obligations and other significant commercial commitments as at December 31, 2007 are as follows:

<i>(millions of dollars)</i>	2008	2009	2010	2011	2012	Thereafter	Total
Contractual obligations:							
Fuel supply agreements	694	417	325	258	219	374	2,287
Contributions under the ONFA <sup>1</sup>	454	350	350	317	308	1,239	3,018
Long-term debt repayment	400	350	970	375	400	1,170	3,665
Interest on long-term debt	201	183	152	103	75	288	1,002
Unconditional purchase obligations	18	17	16	12	13	174	250
Long-term accounts payable	9	-	-	-	-	-	9
Operating lease obligations	12	12	13	13	13	2	65
Operating licence	20	19	21	22	22	-	104
Pension contributions <sup>2</sup>	260	-	-	-	-	-	260
Other	33	31	34	32	18	42	190
	2,101	1,379	1,881	1,132	1,068	3,289	10,850
Significant commercial commitments:							
Niagara Tunnel	146	258	34	-	-	-	438
Other hydroelectric projects	48	8	1	-	-	-	57
Portlands Energy Centre	59	5	3	3	3	46	119
<b>Total</b>	<b>2,354</b>	<b>1,650</b>	<b>1,919</b>	<b>1,135</b>	<b>1,071</b>	<b>3,335</b>	<b>11,464</b>

<sup>1</sup> Contributions under the ONFA are subject to adjustment due to the 2006 Approved Reference Plan.

<sup>2</sup> The pension contributions include additional funding requirements towards the deficit and ongoing funding requirements in accordance with the actuarial valuation as at January 1, 2005. The contributions are affected by various factors including market performance, changes in actuarial assumptions, plan experience, and the timing of funding valuations. Funding requirements after 2008 are excluded due to significant variability in the assumptions required to project the timing of future cash flows. The pension contributions are subject to change as a result of the filing of the actuarial valuation in 2008.

## Niagara Tunnel

The Niagara Tunnel project will increase the amount of water flowing to existing turbines at OPG's Sir Adam Beck generating stations in Niagara Falls, allowing the stations to more effectively utilize available water. At December 31, 2007, the tunnel boring machine had advanced 1,609 metres. The progress of the tunnel boring machine by the design-build contractor through a fractured rock formation has been slower than expected. Considerable uncertainty remains with respect to the schedule until the

tunnel boring machine advances sufficiently beyond the St. David's gorge to approximately 2,300 metres, and establishes consistent tunneling performance.

The contract structure places the onus on the contractor to mitigate schedule delays, and includes liquidated damages provisions for failure to meet the contractual in-service date.

Based on the information provided by the contractor, the in-service date of the tunnel will be delayed. To mitigate the impact of the schedule delay, the contractor is investigating alternatives, including the realignment of the tunnel. The estimated in-service date will be dependent on the alternative selected by the contractor. Considerable uncertainty remains with respect to the schedule for any of the contractor's alternatives until the tunnel boring machine has advanced beyond the St. David's gorge.

There is a potential that the schedule delay could impact the project cost. The project cost estimate of \$985 million will be reviewed in conjunction with the changes to the project completion schedule and a review of actual subsurface rock conditions compared to those that were anticipated as part of the design-build contract.

The capital project expenditures for the year ended December 31, 2007 were \$60 million and life-to-date capital expenditures were \$303 million. The project is debt financed through the OEFC.

#### *Lac Seul*

OPG is constructing a new 12.5 MW hydroelectric generating station on the English River. The new Lac Seul generating station will utilize a majority of the spill currently passing the existing Ear Falls generating station, thus increasing the overall efficiency, capacity and energy generated from this location. A design-build contract was awarded and construction started during the first quarter of 2006. In accordance with the contractor's original schedule, the project was expected to be in-service in the fourth quarter of 2007. However, the contractor has advised OPG that the project is now expected to be in-service in the third quarter of 2008.

Life-to-date expenditures are \$41 million. Total project costs are expected to be \$47 million. The project is debt financed through the OEFC.

On December 20, 2007, the Ontario Government issued a directive to the Ontario Power Authority ("OPA") instructing the OPA to negotiate and execute a Hydroelectric Energy Supply Agreement for Lac Seul by January 31, 2008. The Lac Seul Hydroelectric Energy Supply Agreement was executed in January 2008.

#### *Portlands Energy Centre*

OPG entered into a partnership with TransCanada Energy Ltd., through the Portlands Energy Centre L.P. ("PEC"), to pursue the development of a 550 MW gas-fired, combined cycle station on the site of the former R.L. Hearn generating station, near downtown Toronto. OPG has a 50 per cent ownership interest in the joint venture.

Construction of the generating station started in 2006 and it is expected to be operational in a simple cycle mode with a capacity of up to 340 MW by June 1, 2008. The simple cycle mode will only operate as needed during the summer of 2008, after which the generating station will be taken out of service to enable construction to be completed on the combined cycle mode.

The plant is expected to be completed and fully operational in the second quarter of 2009, providing up to 550 MW of power in a combined cycle mode. Project costs are expected to be within the approved budget of \$730 million excluding capitalized interest. A significant proportion of this capital cost relates to an engineer-procure-construct contract to construct the facility.

OPG's share of capital project expenditures for the year ended December 31, 2007 was \$176 million. OPG's share of the life-to-date capital expenditures was \$273 million. OPG's share of the project is debt financed through the OEFC.

### *Other Commitments*

In addition to the above commitments, the Company has the following commitments:

The Company maintains labour agreements with the Power Workers' Union and The Society of Energy Professionals; the agreements are effective until March 31, 2009 and December 31, 2010, respectively. As at December 31, 2007, OPG had approximately 11,700 regular employees and approximately 90 per cent of its regular labour force is covered by the collective bargaining agreements.

Contractual and commercial commitments above exclude certain purchase orders as they represent purchase authorizations rather than legally binding contracts and are subject to change without significant penalties.

### **Proxy Property Taxes**

In November 2005, OPG received a letter from the Ministry of Finance indicating its intent to recommend to the Minister of Finance that an Ontario regulation covering proxy property taxes be updated retroactive to April 1, 1999 to reflect reassessments and appeal settlements of certain OPG properties since that date. OPG continues to discuss resolution to this issue with the Ministry of Finance as updates to the regulation may not occur for several years. OPG has not recorded any amounts relating to this anticipated regulation change.

### **16. REVENUE LIMIT REBATE**

Eighty-five per cent of the generation output from OPG's unregulated generation assets, excluding the Lennox generating station, stations whose generation output is subject to a HESA with the OPA pursuant to a ministerial direction, and forward sales as of January 1, 2005, is subject to a revenue limit. The output from a generating unit where there has been a fuel conversion and the incremental output from a generating station where there has been a refurbishment or expansion of these assets is also excluded from the output covered by the revenue limit. In addition, until the TRO expired on April 30, 2006, volumes sold under such options were also excluded from the revenue limit rebate.

The revenue limit, which was originally established for a period of 13 months ending April 30, 2006, was subsequently extended for an additional three years. Starting May 1, 2006, the revenue limit decreased to 4.6¢/kWh from the previous limit of 4.7¢/kWh. On May 1, 2007, the revenue limit returned to 4.7¢/kWh and it will increase to 4.8¢/kWh effective May 1, 2008. In addition, beginning April 1, 2006, volumes sold under a Pilot Auction administered by the OPA are subject to a revenue limit that is 0.5¢/kWh higher than the revenue limit applicable to OPG's other generating assets. Revenues above these limits are returned to the IESO for the benefit of consumers.

The changes in the revenue limit rebate liability are as follows:

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Liability, beginning of the year	<b>40</b>	739
Increase to provision during the year	<b>227</b>	161
Payments made during the year	<b>(167)</b>	(860)
Liability, end of year	<b>100</b>	40

## 17. OTHER GAINS AND LOSSES

<i>(millions of dollars)</i>	2007	2006
Impairment loss on the Thunder Bay and Atikokan coal-fired generating stations <i>(Note 5)</i>	-	22
Change in estimated cost required to decommission the Lakeview generating station	<b>(20)</b>	-
Impairment loss on investments in ABCP <i>(Note 6)</i>	<b>10</b>	-
Other (gains) and losses	<b>(10)</b>	22

The demolition of the former Lakeview coal-fired generating station was substantially completed during 2007. During the fourth quarter of 2007, the Company re-estimated the costs to complete the remaining work to remediate the site in 2008. As a result, OPG recorded a recovery of \$20 million in other gains and losses to reflect a change in the estimated costs.

OPG conducted an analysis to determine the fair market value of its third-party ABCP holdings as at December 31, 2007. After reviewing this matter in detail, OPG recorded a write-down of \$10 million. Further details on OPG's investments in third-party ABCP are disclosed in Note 6 of the consolidated annual financial statements.

## 18. BUSINESS SEGMENTS

Effective April 1, 2005, the output from most of OPG's baseload hydroelectric facilities and all of the nuclear facilities that it operates became rate regulated. With the introduction of rate regulation, OPG revised its reportable business segments to separately reflect the regulated and unregulated aspects of its business. Commencing in the first quarter of 2006, OPG separated the Unregulated Generation business segment into two reportable segments identified as Unregulated – Fossil-Fuelled and Unregulated – Hydroelectric, as a result of changes in the management structure of these segments.

### Regulated – Nuclear Segment

OPG's Regulated – Nuclear business segment operates in Ontario, generating and selling electricity from the nuclear generating stations that OPG owns and operates. The business segment includes electricity generated by the Pickering A and B, and Darlington nuclear generating stations.

OPG's Regulated – Nuclear business segment includes revenue under the terms of a lease arrangement with Bruce Power related to the Bruce nuclear generating stations. The arrangement includes lease revenue, interest income and revenue from engineering analysis and design, technical and other services. The Regulated – Nuclear business segment also includes revenue earned from isotope sales and ancillary services. Ancillary revenues are earned through voltage control/reactive support. These revenues are included in the Regulated – Nuclear business segment since they were included in determining the regulated price for production from the nuclear facilities operated by OPG.

#### *Bruce Nuclear Generating Stations*

In May 2001, the Company leased its Bruce A and Bruce B nuclear generating stations to Bruce Power until 2018, with options to renew for up to 25 years.

Under the terms of the lease, OPG agreed to transfer certain fuel and material inventory to Bruce Power, in addition to certain fixed assets. Pension assets and liabilities related to the approximately 3,000 employees were transferred to Bruce Power. Bruce Power assumed the liability for other post employment benefits for these employees. OPG makes payments to Bruce Power in respect of other post employment benefits of approximately \$2.3 million per month over a 72-month period, ending in 2008.

As part of the closing, OPG recorded deferred revenue to reflect the initial payments of \$595 million less net assets transferred to Bruce Power under the lease agreement. The deferred revenue is being amortized over the initial lease term of approximately 18 years and is recorded as revenue.

In December 2002, British Energy plc. entered into an agreement to dispose of its entire 82.4 per cent interest in Bruce Power. The transaction was completed in February 2003 and a consortium of Canadian companies assumed the lease of the Bruce A and Bruce B nuclear generating stations that was formerly held by British Energy plc. The Bruce facilities will continue to be operated by Bruce Power. Upon closing of the transaction, a \$225 million note receivable was paid to OPG, and lease payments commenced to be paid monthly. Proceeds from the note and applicable interest were to be applied by March 2008 against OPG's funding requirements with respect to the nuclear fixed asset removal and nuclear waste management liabilities. OPG made an extraordinary contribution of \$334 million to the Used Fuel Fund in December 2007.

As part of the agreement reached in October 2005 between the Province and Bruce Power, OPG received a Shareholder Declaration from the Province instructing OPG's Board of Directors to accept certain amendments to the lease agreement. These amendments included a change to the provisions regarding the transfer of Bruce Power's interest in the site and included a reduction of the annual lease payment for three of the four refurbished Bruce A units to \$5.5 million per unit (in 2002 dollars, escalated at Consumer Price Index, that will affect the three Bruce A units to be refurbished, once the planned future refurbishments are completed. These changes to the lease agreement will affect OPG when Units 1 and 2 of the Bruce A nuclear generating station are returned to service, and when Unit 3 is refurbished at the end of its current operational life. Other changes to the existing arrangements were made to address Cameco Corporation's decision not to participate in the refurbishment of the Bruce A nuclear generating station.

For 2004 through 2008, minimum payments under the lease are \$190 million annually, subject to limited exceptions. The lease revenue of \$253 million (2006 – \$251 million) was recorded in revenue. The remaining terms of the operating lease agreement will remain substantially unchanged until the planned future refurbishments are completed.

The net book value of fixed assets on lease to Bruce Power at December 31, 2007 was \$1,201 million (2006 – \$1,273 million). The net book value at December 31, 2006 includes the impact of the increase in the nuclear fixed asset removal and nuclear waste management liabilities relating to the Bruce units as a result of the 2006 Approved Reference Plan described in Note 10 to the audited consolidated financial statements.

### **Regulated – Hydroelectric Segment**

OPG's Regulated – Hydroelectric business segment operates in Ontario, generating and selling electricity from most of OPG's baseload hydroelectric generating stations. The business segment is comprised of electricity generated by the Sir Adam Beck 1, 2 and Pump generating station, DeCew Falls 1 and 2, and the R.H. Saunders hydroelectric facilities. The Regulated – Hydroelectric business segment also includes ancillary revenues related to these stations earned through offering available generating capacity as operating reserve and through the supply of other ancillary services including voltage control/reactive support, certified black start facilities and automatic generation control.

### **Unregulated – Hydroelectric Segment**

The Unregulated – Hydroelectric business segment operates in Ontario, generating and selling electricity from its hydroelectric generating stations that are not subject to rate regulation. The Unregulated – Hydroelectric business segment also includes ancillary revenues earned through offering available generating capacity as operating reserve, and through the supply of other ancillary services including voltage control/reactive support, certified black start facilities and automatic generation control, and revenues from other services.

## **Unregulated – Fossil-Fuelled Segment**

The Unregulated – Fossil-Fuelled business segment operates in Ontario, generating and selling electricity from its fossil-fuelled generating stations, which are not subject to rate regulation. The Unregulated – Fossil-Fuelled business segment also includes ancillary revenues earned through offering available generating capacity as operating reserve, and through the supply of other ancillary services including voltage control/reactive support, automatic generation control, and revenues from other services.

## **Other**

OPG earns revenue from its joint venture share of Brighton Beach related to an energy conversion agreement between Brighton Beach and Coral. In addition, the Other category includes revenue from real estate rentals.

The revenue and expenses related to OPG's trading and other non-hedging activities are also included in the Other category. As part of these activities, OPG transacts with counterparties in Ontario and neighbouring energy markets in predominantly short-term trading activities of typically one year or less in duration. These activities relate primarily to physical energy that is purchased and sold at the Ontario border, sales of financial risk management products and sales of energy-related products. All contracts that are not designated as hedges are recorded as assets or liabilities at fair value, with changes in fair value recorded in other revenue as gains or losses.

OM&A expenses of the generation business segments include an inter-segment service fee for the use of certain property, plant and equipment of the Other category. The total service fee is recorded as a reduction to the Other category's OM&A expenses. For the year ended December 31, 2007, the service fee was \$33 million for Regulated – Nuclear, \$2 million for Regulated – Hydroelectric, \$4 million for Unregulated – Hydroelectric and \$11 million for Unregulated – Fossil-Fuelled, with a corresponding reduction in OM&A expenses of \$50 million for the Other category. For the year ended December 31, 2006, the service fee was \$30 million for Regulated – Nuclear, \$3 million for Regulated – Hydroelectric, \$4 million for Unregulated – Hydroelectric and \$11 million for Unregulated – Fossil-Fuelled, with a corresponding reduction in OM&A expenses of \$48 million for the Other category.

<b>Segment (Loss) Income for the Year Ended December 31, 2007</b> <i>(millions of dollars)</i>	<b>Regulated</b>		<b>Unregulated</b>			<b>Total</b>
	<b>Nuclear</b>	<b>Hydro-electric</b>	<b>Hydro-electric</b>	<b>Fossil-Fuelled</b>	<b>Other</b>	
Revenue	2,581	695	763	1,713	135	5,887
Revenue limit rebate	-	-	(64)	(163)	-	(227)
	2,581	695	699	1,550	135	5,660
Fuel expense	133	244	81	812	-	1,270
Gross margin	2,448	451	618	738	135	4,390
Operations, maintenance and administration	2,061	123	207	573	10	2,974
Depreciation and amortization	426	68	68	82	51	695
Accretion on fixed asset removal and nuclear waste management liabilities	499	-	-	8	-	507
Earnings on nuclear fixed asset removal and nuclear waste management funds	(481)	-	-	-	-	(481)
Property and capital taxes	31	11	10	21	12	85
(Loss) income before other gains and losses	(88)	249	333	54	62	610
Other (gains) and losses <i>(Note 17)</i>	(4)	-	4	(20)	10	(10)
(Loss) income before interest and income taxes	(84)	249	329	74	52	620

<b>Segment Income (Loss) for the Year Ended December 31, 2006</b> <i>(millions of dollars)</i>	<b>Regulated</b>		<b>Unregulated</b>			<b>Total</b>
	<b>Nuclear</b>	<b>Hydro-electric</b>	<b>Hydro-electric</b>	<b>Fossil-Fuelled</b>	<b>Other</b>	
Revenue	2,665	685	780	1,430	165	5,725
Revenue limit rebate	-	-	(44)	(117)	-	(161)
	2,665	685	736	1,313	165	5,564
Fuel expense	122	245	88	643	-	1,098
Gross margin	2,543	440	648	670	165	4,466
Operations, maintenance and administration	1,942	92	189	524	5	2,752
Depreciation and amortization	368	66	69	133	53	689
Accretion on fixed asset removal and nuclear waste management liabilities	490	-	-	9	-	499
Earnings on nuclear fixed asset removal and nuclear waste management funds	(371)	-	-	-	-	(371)
Property and capital taxes	44	18	15	19	10	106
Income (loss) before other gains and losses	70	264	375	(15)	97	791
Other (gains) and losses <i>(Note 17)</i>	-	-	-	22	-	22
Income (loss) before interest and income taxes	70	264	375	(37)	97	769

<i>(millions of dollars)</i>	Regulated		Unregulated			Total
	Nuclear	Hydro-electric	Hydro-electric	Fossil-Fuelled	Other	
<b>Selected Balance Sheet Information</b>						
As at December 31, 2007						
Segment fixed assets in service, net	4,030	3,871	2,996	422	508	11,827
Segment construction work in progress	210	299	88	322	31	950
Segment property, plant and equipment, net	4,240	4,170	3,084	744	539	12,777
Segment materials and supplies inventory, net:						
Short-term	73	1	-	51	-	125
Long-term	346	-	3	4	-	353
Segment fuel inventory	231	-	-	373	-	604
As at December 31, 2006						
Segment fixed assets in service, net	4,213	3,907	3,012	408	544	12,084
Segment construction work in progress	165	252	78	145	37	677
Segment property, plant and equipment, net	4,378	4,159	3,090	553	581	12,761
Segment materials and supplies inventory, net:						
Short-term	63	1	-	48	-	112
Long-term	320	-	3	3	-	326
Segment fuel inventory	183	-	-	486	-	669
<b>Selected Cash Flow Information</b>						
Year ended December 31, 2007						
Investment in fixed assets	207	80	66	270	43	666
Year ended December 31, 2006						
Investment in fixed assets	173	171	81	71	141	637

## 19. RELATED PARTY TRANSACTIONS

Given that the Province owns all of the shares of OPG, related parties include the Province, the other successor entities of Ontario Hydro, including Hydro One Inc. ("Hydro One"), the IESO, and the OEFC. OPG also enters into related party transactions with its joint ventures. The transactions between OPG and related parties are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.



These transactions are summarized below:

<i>(millions of dollars)</i>	Revenue	Expenses	Revenue	Expenses
	2007	2007	2006	2006
Hydro One				
Electricity sales	28	-	34	-
Services	-	12	-	13
Province of Ontario				
GRC water rentals and land tax	-	129	-	132
Guarantee fee	-	8	-	8
Used Fuel Fund rate of return guarantee	-	(130)	-	96
Decommissioning Fund excess funding	-	(291)	-	(7)
OEFC				
GRC and proxy property tax	-	199	-	205
Interest income on receivable	-	(6)	-	(29)
Interest expense on long-term notes	-	187	-	203
Capital tax	-	32	-	51
Income taxes	-	(51)	-	86
Indemnity fees	-	-	-	2
IESO				
Electricity sales	5,094	104	5,029	146
Revenue limit rebate	(227)	-	(161)	-
Ancillary services	145	-	132	-
Other	-	1	1	1
	<b>5,040</b>	<b>194</b>	<b>5,035</b>	<b>907</b>

During 2006, OPG's Board of Directors approved the payment of a dividend to its shareholder, the Province. The declared dividend of \$128 million represents 35 per cent of OPG's 2005 net income and was paid in November 2006.

At December 31, 2007, accounts receivable included \$2 million (2006 – \$8 million) due from Hydro One and \$211 million (2006 – \$71 million) due from the IESO. Accounts payable and accrued charges at December 31, 2007 included \$2 million (2006 – \$2 million) due to Hydro One.

## 20. JOINT VENTURES

Significant joint ventures include Brighton Beach and PEC, which are 50 per cent owned by OPG.

The following condensed information from the consolidated statements of operations, cash flows and balance sheets detail the Company's share of its investments in joint ventures and partnerships that has been proportionately consolidated:

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
<b>Proportionate joint venture operations</b>		
Operating revenue	<b>43</b>	39
Operating expenses	<b>(24)</b>	(19)
Net income	<b>19</b>	20
<b>Proportionate joint venture cash flows</b>		
Operating activities	<b>1</b>	17
Investing activities	<b>(165)</b>	(109)
Financing activities	<b>164</b>	(6)
Share of changes in cash	<b>-</b>	(98)
<b>Proportionate joint venture balance sheets</b>		
Current assets	<b>38</b>	25
Long-term assets	<b>533</b>	379
Current liabilities	<b>(24)</b>	(25)
Long-term liabilities	<b>(185)</b>	(191)
Share of net assets	<b>362</b>	188

## 21. INVESTMENT COMPANY

The Company applied AcG-18 for all investments owned by OPGV. OPGV is a wholly owned subsidiary of the Company and its results are included into the Company's consolidated financial statements. The carrying amount of OPGV's investments was \$45 million (2006 – \$32 million) and the amount was included as long-term accounts receivable and other assets on the consolidated balance sheets.

As a result of the application of this policy, the Company's net income and other assets for 2007 increased by \$13 million (2006 – \$2 million). The net realized gains and losses for OPGV was nil in 2007 (2006 – \$1 million).

The gross unrealized gains and losses on the investment held by OPGV as at December 31, 2007 were \$19 million and \$15 million, respectively. The gross unrealized gains and losses on the investment held by OPGV as at December 31, 2006 were \$5 million and \$14 million, respectively.

## 22. RESEARCH AND DEVELOPMENT

For the year ended December 31, 2007, \$88 million (2006 – \$66 million) of research and development expenses were charged to operations.

**23. CHANGES IN NON-CASH WORKING CAPITAL BALANCES**

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Accounts receivable	<b>(97)</b>	303
Prepaid expenses	<b>(9)</b>	-
Fuel inventory	<b>65</b>	(88)
Materials and supplies	<b>(13)</b>	-
Revenue limit rebate payable	<b>227</b>	161
Accounts payable and accrued charges	<b>(42)</b>	54
Income and capital taxes payable	<b>(62)</b>	47
	<b>69</b>	477

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## **ONTARIO POWER GENERATION INC. MANAGEMENT'S DISCUSSION AND ANALYSIS**

This Management's Discussion and Analysis ("MD&A") should be read in conjunction with the audited consolidated financial statements and accompanying notes of Ontario Power Generation Inc. ("OPG" or the "Company") as at and for the year ended December 31, 2007. OPG's consolidated financial statements are prepared in accordance with Canadian generally accepted accounting principles ("GAAP") and are presented in Canadian dollars. Certain of the 2006 comparative amounts have been reclassified to conform to the 2007 presentation. This MD&A is dated February 28, 2008.

### **FORWARD-LOOKING STATEMENTS**

The MD&A contains forward-looking statements that reflect OPG's current views regarding certain future events and circumstances. Any statement contained in this document that is not current or historical is a forward-looking statement. OPG generally uses words such as "anticipate", "believe", "foresee", "forecast", "estimate", "expect", "schedule", "intend", "plan", "project", "seek", "target", "goal", "strategy", "may", "will", "should", "could" and other similar words and expressions to indicate forward-looking statements. The absence of any such word or expression does not indicate that a statement is not forward-looking.

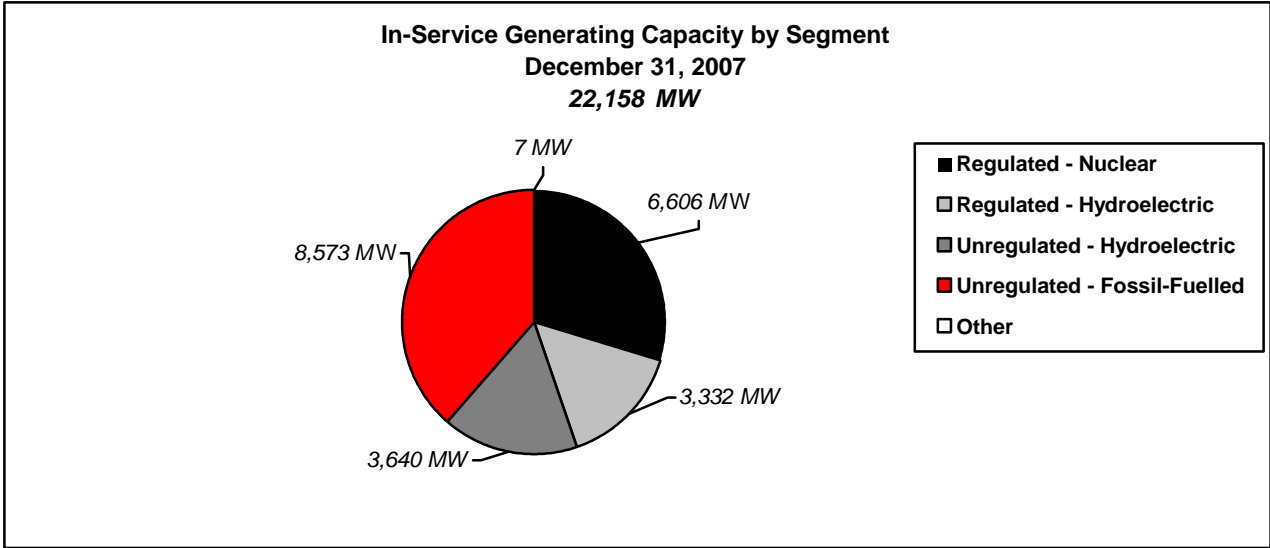
All forward-looking statements involve inherent assumptions, risks and uncertainties and, therefore, could be inaccurate to a material degree. In particular, forward-looking statements may contain assumptions such as those relating to OPG's fuel costs and availability, asset performance, nuclear decommissioning and waste management, closure of coal-fired generating stations, refurbishment of existing facilities, development and construction of new facilities, pension and other post employment benefit ("OPEB") obligations, income taxes, spot electricity market prices, the ongoing evolution of the Ontario electricity industry, environmental and other regulatory requirements, the weather, and the developments with respect to third-party Asset-Backed Commercial Paper. Accordingly, undue reliance should not be placed on any forward-looking statement. The forward-looking statements included in this MD&A are made only as of the date of this MD&A. OPG does not undertake to publicly update these forward-looking statements to reflect new information, future events or otherwise.

### **THE COMPANY**

OPG is an Ontario-based electricity generation company whose principal business is the generation and sale of electricity in Ontario. OPG's focus is on the efficient production and sale of electricity from its generating assets, while operating in a safe, open and environmentally responsible manner. OPG was established under the *Business Corporations Act* (Ontario) and is wholly owned by the Province of Ontario (the "Province").

At December 31, 2007, OPG's electricity generating portfolio had an in-service capacity of 22,158 megawatts ("MW"). OPG's electricity generating portfolio consists of three nuclear generating stations, five fossil-fuelled generating stations, 64 hydroelectric generating stations and three wind generating stations (including a 50 per cent interest in the Huron Wind joint venture, which was subsequently sold in February 2008). In addition, OPG, ATCO Power Canada Ltd. and ATCO Resources Ltd. co-own the Brighton Beach gas-fired generating station. OPG also owns two other nuclear generating stations, which are leased on a long-term basis to Bruce Power L.P. ("Bruce Power").

Effective April 1, 2005, the output from most of OPG's baseload hydroelectric facilities and all of the nuclear facilities that the Company operates became rate regulated. OPG receives the spot market price for the output from its remaining hydroelectric, fossil-fuelled and wind generating stations, subject to a revenue limit on the majority of this output.



**RATE REGULATION**

A regulation was introduced pursuant to the *Electricity Restructuring Act, 2004* (Ontario), which provides that, effective April 1, 2005, OPG receives regulated prices for electricity generated from most of its baseload hydroelectric and all of the nuclear facilities that it operates. This comprises electricity generated from the Sir Adam Beck 1, 2 and Pump generating station, DeCew Falls 1 and 2, and R.H. Saunders hydroelectric facilities, and Pickering A and B and Darlington nuclear facilities.

The regulated price received by OPG for the first 1,900 megawatt hours (“MWh”) of production from the regulated hydroelectric facilities in any hour is \$33.00/MWh (3.3¢/kWh). As an incentive to encourage maximum hydroelectric electricity production during peak demand periods, any production from these regulated hydroelectric facilities above 1,900 MWh in any hour receives the Ontario electricity spot market price. The regulated price received by OPG for production from the nuclear facilities is \$49.50/MWh (4.95¢/kWh). These regulated prices were established by the Province, based on a revenue requirement taking into account a forecast of production volumes and total operating costs, and a return on rate base, which assumed an average five per cent return on equity. Rate base is a regulatory construct that represents the average net level of investment in regulated fixed assets and an allowance for working capital. These initial prices took effect April 1, 2005, and are expected to remain in effect until at least March 31, 2008, after which time the Ontario Energy Board (“OEB”) will assume responsibility for establishing new regulated prices.

The regulation directed OPG to establish variance accounts for costs incurred and revenues earned or foregone on or after April 1, 2005 due to deviations from the forecast information provided to the Province for the purposes of establishing regulated prices. Variance accounts have been established for differences in hydroelectric electricity production due to differences between forecast and actual water conditions; unforeseen changes to nuclear regulatory requirements or unforeseen technological changes which directly affect the nuclear facilities; changes to revenues for ancillary services from the regulated facilities; acts of God (including severe weather events); and transmission outages and transmission restrictions. In addition, the regulation directed OPG to establish a deferral account for non-capital costs incurred on or after January 1, 2005 that are associated with the planned return to service of all units at the Pickering A nuclear generating station.

An amendment to the regulation was made by the Province in February 2007. The amendment clarified certain aspects of the regulation and directed OPG to establish a deferral account related to certain changes in its liabilities for nuclear used fuel management and nuclear decommissioning and low and intermediate level waste management. The amendment directed OPG to establish a deferral account to record, up to the effective date of the OEB’s first order establishing regulated prices, the revenue requirement impact of any changes in its nuclear liabilities arising from a new reference plan, approved after April 1, 2005, in accordance with the terms of the Ontario Nuclear Funds Agreement (“ONFA”).

The amendment also clarified that the OEB must ensure that OPG recovers, through future regulated prices, all capital and non-capital costs incurred by OPG in order to increase the output of, refurbish, or add operating capacity to a regulated facility. The amendment requires these costs be within budgets approved by OPG's Board of Directors prior to the OEB's first order establishing regulated prices, or that the OEB is satisfied that these costs were prudently incurred.

In February 2008, a second amendment to the regulation was made by the Province. This amendment directs OPG to establish a deferral account to record, for the period up to the effective date of the OEB's first order, the costs incurred and firm financial commitments made on or after June 13, 2006, in the course of planning and preparation for the development of proposed new nuclear generation facilities. This amendment further directs OPG to establish a variance account to record, for the period on or after the effective date of the OEB's first order, the differences between actual non-capital costs incurred and firm financial commitments made, and the amounts included in the approved regulated price related to planning and preparation for the development of proposed new nuclear generation facilities. In addition, the amendment states that the OEB must ensure that OPG recovers these costs to the extent the OEB is satisfied that the costs were prudently incurred or commitments prudently made.

In November 2007, OPG filed an application with the OEB for new payment amounts for its regulated facilities effective April 1, 2008, for a 21-month period. OPG invited stakeholders to participate in consultation sessions, which occurred in early November, in advance of filing this application. The intent of the consultations was to inform stakeholders about OPG's regulated facilities and to discuss issues related to the application for new payment amounts. OPG is seeking a rate of return consistent with the scope and type of business risks associated with reliably operating, maintaining and developing its regulated assets. Further information about OPG's application filed with the OEB is included under the heading *Recent Developments, Decisions by the Ontario Energy Board*.

The production from OPG's other generating assets remains unregulated and continues to be sold at the Ontario electricity spot market price. However, 85 per cent of the generation output from OPG's other generating assets, excluding the Lennox generating station, stations whose generation output is subject to a Hydroelectric Energy Supply Agreement ("HESA") with the Ontario Power Authority ("OPA") pursuant to a ministerial directive, and forward sales as of January 1, 2005, is subject to a revenue limit. The output from a generating unit where there has been a fuel conversion and the incremental output from a generating station where there has been a refurbishment or expansion of these assets are also excluded from the output covered by the revenue limit. In addition, until the Transition – Generation Corporation Designated Rate Options expired on April 30, 2006, volumes sold under such options were excluded from the revenue limit rebate.

The revenue limit, which was originally established for a period of 13 months ending April 30, 2006, was subsequently extended for an additional three years. Starting May 1, 2006, the revenue limit decreased to 4.6¢/kWh from the previous limit of 4.7¢/kWh. On May 1, 2007, the revenue limit returned to 4.7¢/kWh and will increase to 4.8¢/kWh effective May 1, 2008. In addition, beginning April 1, 2006, volumes sold under a Pilot Auction administered by the OPA are subject to a revenue limit that is 0.5¢/kWh higher than the revenue limit applicable to OPG's other generating assets. Revenues above these limits are returned to the Independent Electricity System Operator ("IESO") for the benefit of consumers.

## HIGHLIGHTS

### Overview of Results

This section provides an overview of OPG's audited consolidated operating results. A detailed discussion of OPG's performance by reportable business segment is included under the heading, *Discussion of Operating Results by Business Segment*.

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
<i>Revenue</i>		
Revenue before revenue limit rebate	<b>5,887</b>	5,725
Revenue limit rebate	<b>(227)</b>	(161)
	<b>5,660</b>	5,564
<i>Earnings</i>		
Income before the following:	<b>610</b>	791
Other (gains) and losses	<b>(10)</b>	22
Income before interest and income taxes	<b>620</b>	769
Net interest expense	<b>143</b>	193
Income before income taxes	<b>477</b>	576
Income tax (recoveries) expenses	<b>(51)</b>	86
Net income	<b>528</b>	490
<i>Electricity production (TWh)</i>	<b>105.1</b>	105.2
<i>Cash flow</i>		
Cash flow provided by operating activities	<b>407</b>	397

Net income for the year ended December 31, 2007 was \$528 million compared to \$490 million in 2006, an increase of \$38 million. Income before income taxes for the year ended December 31, 2007 was \$477 million compared to \$576 million in 2006, a decrease of \$99 million.

For the year ended December 31, 2007, there was a net income tax recovery of \$51 million, compared to an income tax expense of \$86 million for 2006. The decrease in income tax expense was largely due to an additional contribution to the Used Fuel Segregated Fund ("Used Fuel Fund") of \$334 million in 2007. These contributions are deductible for tax purposes. There is no offsetting future tax expense due to the use of the taxes payable method to account for income taxes for the rate regulated segment. In addition, the income tax expense was favourably impacted by a reduction in federal future income tax rates that were substantively enacted in 2007.



The following is a summary of the factors impacting OPG's results for the year ended December 31, 2007 compared to results in 2006, on a before-tax basis:

*(millions of dollars – before tax)*

<b>Income before income taxes for the year ended December 31, 2006</b>	<b>576</b>
Changes in gross margin	
Increase in electricity sales price after revenue limit rebate and hedging margin	20
Change in electricity generation by segment:	
Regulated – Nuclear	(127)
Regulated – Hydroelectric	(5)
Unregulated – Hydroelectric	(47)
Unregulated – Fossil-Fuelled	61
Increase in fuel expense primarily due to higher costs for coal consumed in production and higher uranium prices	(27)
Increase in ancillary revenue	13
Increase in non-electricity generation revenue primarily due to an increase in nuclear technical services revenue	67
Decrease in trading revenue primarily due to lower mark-to-market gains and lower transaction margins	(45)
Other changes in gross margin	14
	(76)
Increase in operations and maintenance expenses primarily due to higher outage expenditures at OPG's nuclear stations and an increase in maintenance at the fossil-fuelled generating stations	(95)
Increase in costs to support nuclear technical services provided to external parties	(30)
Additional costs included in operations, maintenance and administration expenses related to past grievances by First Nations	(30)
Increase in pension and other post employment benefit costs	(14)
Increase in earnings on nuclear fixed asset removal and nuclear waste management funds	110
Decrease in depreciation expense primarily due to the extension of service lives of the coal-fired generating stations in 2006	65
Decrease in net interest expense primarily due to deferral of interest related to the Pickering A return to service deferral account	50
Increase in amortization of the Pickering A return to service deferral account balance	(71)
Other changes	(40)
<b>Decrease in income before other gains and losses and income taxes</b>	<b>(131)</b>
Impairment of long-lived assets recognized in 2006	22
Other gains and losses recognized in 2007	10
<b>Income before income taxes for the year ended December 31, 2007</b>	<b>477</b>

Earnings for the year ended December 31, 2007 were unfavourably impacted by a decrease in gross margin from electricity sales compared to 2006 primarily due to lower generation from OPG's nuclear and unregulated hydroelectric generating stations, partly offset by an increase in generation from higher marginal cost fossil-fuelled generating stations. The gross margin from electricity sales was further reduced by higher costs for coal and uranium consumed in production in 2007 compared to 2006.

Gross margin was favourably impacted by an increase in ancillary revenue due to higher revenue recognized related to the Lennox reliability must run ("RMR") contract. The RMR contract is a cost-based contract with the IESO that provides regular payments, which are subject to adjustments for actual costs. The contract was contingent upon approval by the OEB. The increase in revenue recognized in 2007 was partly due to the timing in which OEB approval was issued for the current and prior year contracts.

Gross margin was also impacted by an increase in non-electricity revenue primarily due to an increase in nuclear technical services provided to external parties. Trading revenue decreased in 2007 compared to 2006 primarily due to lower mark-to-market gains and lower margins on trading transactions.

For the year ended December 31, 2007, operations, maintenance and administration ("OM&A") expenses were \$2,974 million compared to \$2,752 million in 2006. The increase was primarily due to higher outage expenditures at OPG's nuclear generating stations, increased maintenance programs and projects related to the extended period over which the coal-fired generating stations will be required to operate, and additional expenses related to past grievances by First Nations. OPG also incurred additional expenses during 2007 due to the increase in nuclear technical services provided to external parties.

Earnings from the Used Fuel Fund and the Decommissioning Segregated Fund ("Decommissioning Fund") (together, the "Nuclear Funds"), in 2007 were \$481 million compared to \$371 million in 2006, an increase of \$110 million. The increase in earnings from the Nuclear Funds was due to a higher asset base in 2007, a higher Ontario Consumer Price Index ("CPI") in 2007 compared to 2006, which impacted the guaranteed return on the Used Fuel Fund, and the reimbursement from the Decommissioning Fund for expenditures related to the safe storage of Pickering A Units 2 and 3. The increase in earnings from the Nuclear Funds as a result of these factors, was partially offset by a lower rate of return in the Decommissioning Fund in 2007 of 5.15 per cent compared to 5.75 per cent in 2006 as a result of changes in the ONFA Reference Plan, approved in December 2006.

The demolition of the former Lakeview coal-fired generating station was substantially completed during 2007. During the fourth quarter of 2007, the Company re-estimated the costs to complete the remaining work to remediate the site in 2008. As a result, OPG recorded a recovery of \$20 million in other gains and losses to reflect a change in the estimated costs.

During the fourth quarter of 2007, OPG recorded impairment losses of \$10 million in other gains and losses related to the fair market value of its third-party Asset-Backed Commercial Paper ("ABCP") holdings.

For the year ended December 31, 2006, OPG recognized an impairment loss on the Thunder Bay and Atikokan coal-fired generating stations of \$22 million, which represented the carrying amount or net book value of these stations. OPG tested the recoverability of the carrying amounts of the coal-fired stations as a result of changes in circumstance, which included a decrease in forecasted Ontario electricity spot market prices and the extension of the lives of the coal-fired stations. It was determined that the Thunder Bay and Atikokan coal-fired generating stations would not be able to recover their operating and capital expenditures and carrying amount, over their remaining service lives. The impairment charge was recorded in other gains and losses.

Net interest expense for the year ended December 31, 2007 was \$143 million compared to \$193 million for 2006, a decrease of \$50 million. The decrease in net interest expense in 2007 was primarily due to the deferral of interest expense related to the Pickering A return to service deferral account as required by the amended regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario).

The amortization of the Pickering A return to service deferral account increased by \$71 million during 2007, compared to the same period in 2006, consistent with the method of recovery of costs included in regulated prices.

Following the introduction of rate regulation on April 1, 2005, OPG has accounted for income taxes related to the rate regulated segments of its business using the taxes payable method. Under this method, future income tax assets and liabilities associated with these segments are not recognized where those future income taxes are expected to be recovered or refunded through future regulated prices charged to customers. As a result, OPG did not record a future tax expense of \$127 million and \$89 million for the rate regulated segments during 2007 and 2006, respectively, which would have been recorded had OPG accounted for income taxes for the regulated segments using the liability method.

#### *Average Sales Prices*

The weighted average Ontario spot electricity market price and OPG's average sales prices by reportable business segment, net of the revenue limit rebate for the years ended December 31, 2007 and 2006 were as follows:

<i>(¢/kWh)</i>	<b>2007</b>	<b>2006</b>
Weighted average hourly Ontario spot electricity market price	<b>5.1</b>	4.9
Regulated – Nuclear	<b>4.9</b>	4.9
Regulated – Hydroelectric <sup>1</sup>	<b>3.5</b>	3.5
Unregulated – Hydroelectric <sup>2</sup>	<b>4.7</b>	4.6
Unregulated – Fossil-Fuelled <sup>2</sup>	<b>4.8</b>	4.8
<b>OPG's average sales price</b>	<b>4.6</b>	4.6

<sup>1</sup> Electricity generated from stations in the Regulated – Hydroelectric segment received a fixed price of 3.3¢/kWh for the first 1,900 MWh of generation in any hour, and the Ontario spot electricity market price for generation above this level.

<sup>2</sup> 85 per cent of the electricity generated from unregulated stations, excluding the Lennox generating station and other contract volumes, is subject to a revenue limit. During the period from April 1, 2005 to April 30, 2006, the revenue limit was set at 4.7¢/kWh. Starting May 1, 2006, the revenue limit decreased to 4.6¢/kWh and subsequently increased to 4.7¢/kWh effective May 1, 2007.

The weighted average hourly Ontario spot electricity market price was 5.1¢/kWh for the year ended December 31, 2007 compared to 4.9¢/kWh during 2006. The increase was primarily a result of lower nuclear and hydroelectric generation and the impact of higher primary demand in Ontario, partially offset by a stronger Canadian dollar which contributes to lower spot market prices.

OPG's average sales price was 4.6¢/kWh during the years ended December 31, 2007 and 2006. The favourable impact on OPG's average sales price of a higher revenue limit of 4.7¢/kWh for OPG's unregulated electricity generation, which commenced May 1, 2007, was partially offset by a lower revenue limit of 4.6¢/kWh during the period of January to April, 2007. On May 1, 2006, the revenue limit decreased to 4.6¢/kWh from the previous limit of 4.7¢/kWh.

As a result of regulated prices and the revenue limit rebate, OPG's average sales price during 2007 and 2006 was lower than the weighted average hourly Ontario spot electricity market price.

#### **Electricity Generation**

Total electricity generated during the year ended December 31, 2007 from OPG's generating stations was 105.1 TWh compared to 105.2 TWh in 2006.

Electricity generation from OPG's nuclear stations was 44.2 TWh in 2007 compared to 46.9 TWh in 2006. The decrease of 2.7 TWh was partly due to the shutdown of Units 1 and 4 at the Pickering A nuclear generating station during the period from June to September to perform modifications on a backup electrical system. Unit 4 was restarted in October 2007. Unit 1 entered a planned outage, and was

restarted in early January 2008. Nuclear generation in 2007 was also unfavourably impacted by an extension to a planned outage during the first quarter of 2007 at the Pickering A nuclear generating station for significant repair work required as a result of a component failure during inspection. In addition, nuclear generation decreased as a result of an unplanned outage during the first quarter of 2007 at the Pickering B nuclear generation station. This outage was caused by an inadvertent release of resin, by a third-party contractor, from the water treatment plant into the station's demineralized water system, and the requirement for maintenance related to the recovery of resin.

For the year ended December 31, 2007, electricity sales volume in the Regulated - Hydroelectric segment was 18.1 TWh compared to 18.3 TWh in 2006. Electricity generated by the unregulated hydroelectric facilities in 2007 was 13.8 TWh compared to 15.0 TWh in 2006, a decrease of 1.2 TWh. The decrease in electricity generated by the regulated and unregulated hydroelectric facilities in 2007 compared to 2006 was primarily a result of lower water levels in Eastern Ontario during the fourth quarter of 2007.

Electricity generation from OPG's fossil-fuelled generating stations in 2007 was 29.0 TWh compared to 25.0 TWh in 2006. The increase was primarily due to lower generation from OPG's nuclear and hydroelectric generating stations, and improved station performance.

OPG's operating results are impacted by changes in demand resulting from variations in seasonal weather conditions. The following table provides a comparison of Heating and Cooling Degree Days for the years ended December 31:

	<b>2007</b>	<b>2006</b>
<b>Heating Degree Days <sup>1</sup></b>		
Total for year	<b>3,684</b>	3,346
Ten-year average	<b>3,601</b>	3,626
<b>Cooling Degree Days <sup>2</sup></b>		
Total for year	<b>454</b>	391
Ten-year average	<b>394</b>	372

<sup>1</sup> Heating Degree Days are recorded on days with an average temperature below 18°C, and represent the aggregate of the differences between the average temperature and 18°C for each day during the period, as measured at Pearson International Airport in Toronto, Ontario.

<sup>2</sup> Cooling Degree Days are recorded on days with an average temperature above 18°C, and represent the aggregate of the differences between the average temperature and 18°C for each day during the period, as measured at Pearson International Airport in Toronto, Ontario.

Heating Degree Days for 2007 increased significantly compared to 2006 primarily due to weather that was colder during the first and fourth quarters of 2007 compared to the same quarters in 2006. Cooling Degree Days for 2007 increased compared to 2006 as a result of weather that was warmer than average and warmer compared to 2006. Ontario primary electricity demand was 152.2 TWh and 151.1 TWh for 2007 and 2006, respectively.

### **Cash Flow from Operations**

Cash flow provided by operating activities for 2007 was \$407 million compared to \$397 million for 2006. The increase in cash flow was primarily due to lower revenue limit rebate payments, the increase in non-electricity generation revenue, and a higher reimbursement of expenditures from the Nuclear Funds associated with the safe storage of Units 2 and 3 at the Pickering A nuclear generating station. The increase in cash flow was partially offset by a one-time contribution of \$334 million to the Used Fuel Fund as required by the ONFA, higher operating and maintenance expenditures, and a decrease in cash receipts from electricity sales. The lower revenue limit rebate payments for 2007 compared to 2006 were a result of making a payment of \$739 million in the second quarter of 2006 related to the period from April 1, 2005, to December 31, 2005. Revenue limit rebate payments are now made on a quarterly basis.

## Recent Developments

### *Decisions by the Ontario Energy Board*

In February 2008, the OEB held a hearing to consider OPG's request that payment amounts for its regulated facilities be declared interim, effective April 1, 2008, and OPG's request for an interim increase in payment amounts. The OEB granted OPG's request that payment amounts be made interim, effective April 1, 2008. This decision preserves the opportunity for OPG to recover the difference between final payment amounts as approved by the OEB and the current payment amounts, for the period between April 1, 2008 and the date of the OEB's final order. The decision regarding retrospective recovery will be made by the OEB as part of the final payment order. The OEB did not approve an interim increase in payment amounts, and stated that if a retrospective recovery adjustment is required, it can be achieved prospectively by spreading the impact of the adjustment over a period after the final order is made. Standard & Poor's Rating Services indicated that OPG's ratings would be unaffected by the OEB's decision with respect to an interim increase in payment amounts.

### *Investments in Asset-Backed Commercial Paper*

In August 2007, a number of Canadian third-party Trusts, as issuers of ABCP, experienced difficulty in accessing the liquidity required to repay maturing ABCP debt. OPG's original exposure to third-party ABCP notes was \$103 million. Of that total, \$45 million consisted of notes held with Skeena Capital Trust ("Skeena"). In December 2007, OPG received payment of approximately \$44 million against these notes and recognized an impairment loss of \$1 million. The settlement amount represented 98.65 per cent of the original investment including interest up to the maturity date.

Following the settlement of investments in Skeena, OPG's holdings of third-party ABCP was reduced to \$58 million. On December 23, 2007, a restructuring plan was announced for the remaining third-party ABCP Trusts. Documentation of the restructuring plan for these Trusts is expected in March 2008. Approval for any restructuring is required by note holders representing not less than 66 and two-thirds of the value of the Trusts.

OPG performed a valuation analysis as at December 31, 2007 to assess the amount of any impairment, taking into account the limited information available. The assessment considered the likelihood of achieving a successful restructuring based on the current proposal announced on December 23, 2007. OPG used a probability weighted cash flow model to determine the fair value of its third-party ABCP holdings. Since the majority of OPG's remaining ABCP is made up of combined traditional and synthetic assets such as Collateralized Debt Obligations ("CDO's"), the recoverability was estimated to be 85 per cent. An insignificant amount of OPG's remaining ABCP is made up of ineligible assets, where the underlying assets or the collateral provided is supported by United States ("U.S.") sub-prime assets. The recoverability of these ineligible assets was estimated to be 70 per cent. OPG also considered alternative methods to assess the fair value of the investments. As a result of the analysis, OPG recorded an impairment loss of \$9 million against the remaining holdings of \$58 million, in addition to the \$1 million loss related to the Skeena investments. The impairment loss is included in other gains and losses.

OPG reviewed the classification of its third-party ABCP holdings and has determined that a long-term classification is appropriate, based on the restructuring information available. OPG will continue to monitor developments with respect to ABCP and will continue to assess its position.

OPG has sufficient credit facilities to satisfy its financial obligations as they come due and does not expect any material adverse impact on its operations as a result of this current third-party ABCP liquidity issue.

### *Climate Change Plan*

In June 2007, aggressive targets to reduce greenhouse gas emissions were introduced by the Province as part of the Province's climate change plan. Among other initiatives, the plan identified a target reduction of greenhouse gases to six per cent below 1990 levels by 2014. In August 2007, the Province

finalized a regulation that commits to end the use of coal to generate electricity at OPG's coal-fired generating stations by December 31, 2014.

The Federal Government, in April 2007, also announced targets for reducing both greenhouse gases and air pollutants from 2006 levels. Under the Federal proposal, OPG would be required to reduce its intensity levels of greenhouse gas emissions from its fossil-fuelled generating stations from 2006 levels by 18 per cent in 2010, with an eventual reduction of 28 per cent by 2015. The Federal Government has delayed the regulation of air pollutants until the spring of 2008, and expects to have the greenhouse gas framework finalized by the end of 2008.

#### *Lennox Generating Station*

The Lennox generating station operated under an RMR contract approved by the OEB for the period beginning on October 1, 2006 to September 30, 2007. The IESO has concluded that all four units at the Lennox generating station continue to be required for the purpose of reliability, and recommended that all four units be covered by an RMR contract for the period from October 1, 2007 to September 30, 2008. An RMR contract with the IESO for the period from October 1, 2007 to September 30, 2008 was approved by the OEB in December 2007.

### **VISION, CORE BUSINESS AND STRATEGY**

OPG's mandate is to cost effectively produce electricity from its diversified generating assets, while operating in a safe, open and environmentally responsible manner. To achieve its mandate, OPG is focused on four corporate strategies: improving the performance of its generating assets; increasing its generating capacity; achieving financial sustainability; and achieving excellence in corporate governance, safety, social responsibility, corporate citizenship and environmental stewardship.

#### **Improving the Performance of Generating Assets**

##### *Nuclear Generating Assets*

OPG's strategic objective with respect to its nuclear generating assets is to operate the Darlington, and Pickering A and B nuclear generating stations in a safe, efficient and cost effective manner, while undertaking prudent investments to improve their reliability and operating performance. To achieve this objective, programs and initiatives have been implemented that will continue to: improve safety performance; reduce generation interruptions through improvements in equipment reliability; increase generation through improved planning and execution of maintenance outages; mitigate technological risks through comprehensive inspection and testing programs; and address longer term human resource and demographic issues. These initiatives, combined with ongoing cost control efforts, are expected to result in lower production unit energy costs.

Nuclear safety is a major driver of maintenance expenditures. Nuclear inspection and testing programs are largely driven by maintenance governance requirements designed to ensure that equipment is fit for service and performs as expected. This enables OPG to satisfy regulatory requirements that the stations are safe to operate, and that nuclear safety is not compromised.

OPG is transitioning from maintenance programs designed to improve the condition of equipment to initiatives aimed at increasing the reliability of generation and the predictability of performance. OPG plans to perform major scheduled maintenance over the next three years, including vacuum building outages at both the Darlington and Pickering stations. In addition, ongoing maintenance work including inspection and cleaning of steam generators, and the servicing of pumps, valves and other equipment or components will continue in accordance with life cycle maintenance work plans.

OPG is focused on reducing maintenance backlogs to improve equipment reliability. The initiative to reduce corrective maintenance backlogs to industry levels was successful in 2007. In addition, by year end, the Darlington and Pickering A stations had achieved significant reductions in elective maintenance backlogs compared to 2006.

OPG is focused on reducing the number and length of planned outages to increase generation time. The planned outage schedule at the Darlington station has moved to a three-year cycle from a two-year cycle. The Pickering stations remain on a two-year planned outage schedule. The reduction in outage duration targeted at the nuclear stations reflects ongoing and new programs aimed at improving the planning, execution, monitoring and reporting of outage work.

In 2007, OPG also implemented hiring and training programs to improve employee performance and promote leadership development, while addressing demographic and developmental issues.

#### Pickering A Units 2 and 3 Safe Storage Project

As a result of OPG's decision in 2005 that the return to service of Units 2 and 3 at the Pickering A nuclear station could not be justified on a commercial basis, an initiative is underway to place these units in a safe state for the remaining life of the station and an additional 30-year period prior to dismantlement. The project includes isolating Units 2 and 3 from the rest of the generating station, redesigning the control room for the remaining two operating units, and de-watering and de-fuelling the units.

The initial cost estimate of the project was approximately \$270 million, with completion targeted for 2009. In the third quarter of 2007, the Canadian Nuclear Safety Commission ("CNSC") concluded that an Environmental Assessment ("EA") was necessary for certain parts of the Units 2 and 3 safe storage project. As a result, certain planned work has been suspended pending completion of the EA. It is estimated that as a result of the EA requirement, completion of the safe storage project will be delayed by approximately 14 months. The total project cost will be increased by approximately \$40 million, including costs for the continued monitoring of the units in their current state.

#### Refurbishment Projects

Work is proceeding on the feasibility study to refurbish the Pickering B nuclear generating station. This work includes an assessment of the plant condition, an EA, and an Integrated Safety Review. Work to complete the EA and Integrated Safety Review is continuing and has extended the time frame required to define the scope of the refurbishment project and complete a comprehensive assessment. As a result, OPG plans to make a recommendation regarding the feasibility of this project to its Board of Directors in early 2009.

OPG plans to begin a feasibility study on the refurbishment of the Darlington nuclear generating station commencing in 2008.

#### *Hydroelectric Generating Assets*

OPG's strategic objective with respect to its existing hydroelectric generating assets is to improve production in a cost effective and efficient manner. Programs and initiatives are underway to replace aging equipment such as turbines, generators and transformers. OPG plans to increase the capacity of existing stations by 53 MW over the next five years by replacing existing turbine runners with more efficient equipment. The replacement of control equipment will also improve efficiency and accommodate market dispatch requirements. Aging civil structures will be repaired, rehabilitated or replaced. The hydroelectric generating assets achieved an availability of 94 per cent in 2007, which is the best performance in 23 years. OPG plans to maintain high reliability levels as measured by availability factors in excess of 90 per cent and an equivalent forced outage rate of less than 2 per cent.

The hydroelectric business segment is strengthening its relationships with First Nations and local communities. In 2007, a number of ceremonies recognizing the settlement of past grievances were held with First Nations.

OPG is meeting the demographic challenges faced by its hydroelectric business unit by training staff to perform new roles and by hiring new staff. OPG mentors these new employees in safe work practices and technical skills to ensure continuing performance improvements.

#### *Fossil-Fuelled Generating Assets*

OPG's strategic objective with respect to its fossil-fuelled generating assets is to maintain the productive capability of its coal-fired generating facilities for as long as they are required, while continuing to operate in compliance with all applicable environmental laws and emission regulations. OPG's fossil-fuelled generating stations perform as intermediate and peaking facilities, which results in many frequent starts and stops of the units. Maintenance programs have been implemented to mitigate the unfavourable impacts of these starts and stops on equipment.

The reliability of OPG's fossil-fuelled stations has continued to improve. During 2007, the reliability of OPG's fossil-fuelled generating assets as measured by equivalent forced outage rates, was the best since 2000. This level of reliability is expected to be maintained over the next few years. Improved reliability in 2007 also resulted in less corrective maintenance work, which had a positive impact on maintenance expenses.

OPG's Unregulated – Fossil-Fuelled business segment has more than 1,500 employees. During the past two years, approximately 20 per cent of employees have been replaced in order to manage the effects of an aging workforce. The majority of the new hires were external recruits. OPG provides in-house technical training to assist staff with their new roles, and to adopt safe work practices.

A focus on maintenance, environmental and recruitment programs will enable the continued operation of the coal-fired generating stations for as long as they are required.

#### **Increasing OPG's Generating Capacity**

OPG's strategy with respect to increasing its generating capacity is to expand, develop, and/or improve its hydroelectric generating capacity by expanding and redeveloping its existing sites, as well as pursuing new projects where feasible. In addition, OPG, in consultation with its shareholder, plans to explore and develop, where feasible, natural gas and nuclear opportunities in Ontario. OPG will undertake these investments on its own or through partnerships. OPG is currently involved in the following hydroelectric, natural gas and nuclear generation projects.

#### *Niagara Tunnel*

The Niagara tunnel project will increase the amount of water flowing to existing turbines at OPG's Sir Adam Beck generating stations in Niagara Falls, allowing the stations to more effectively utilize available water. Upon the completion of the 10.4 km tunnel, the average annual generation from the Sir Adam Beck generating stations is expected to increase by approximately 1.6 TWh.

At December 31, 2007, the tunnel boring machine had advanced 1,609 metres. The progress of the tunnel boring machine by the design-build contractor through a fractured rock formation has been slower than expected. Considerable uncertainty remains with respect to the schedule until the tunnel boring machine advances sufficiently beyond the St. David's gorge to approximately 2,300 metres, and establishes consistent tunneling performance.

The contract structure places the onus on the contractor to mitigate schedule delays, and includes liquidated damages provisions for failure to meet the contractual in-service date.

Based on the information provided by the contractor, the in-service date of the tunnel will be delayed. To mitigate the impact of the schedule delay, the contractor is investigating alternatives, including the realignment of the tunnel. The estimated in-service date will be dependent on the alternative selected by the contractor. Considerable uncertainty remains with respect to the schedule for any of the contractor's alternatives until the tunnel boring machine has advanced beyond the St. David's gorge.



There is a potential that the schedule delay could impact the project cost. The project cost estimate of \$985 million will be reviewed in conjunction with any changes to the project completion schedule and a review of actual subsurface rock conditions compared to those that were anticipated as part of the design-build contract.

The capital project expenditures for 2007 were \$60 million and life-to-date capital expenditures were \$303 million. The project is debt financed through the Ontario Electricity Financial Corporation ("OEFC").

#### *Lac Seul*

OPG is constructing a new 12.5 MW hydroelectric generating station on the English River. The new Lac Seul generating station will utilize a majority of the spill currently passing the existing Ear Falls generating station, thus increasing the overall efficiency, capacity and energy generated from this location. A design-build contract was awarded and construction started during the first quarter of 2006. In accordance with the contractor's original schedule, the project was expected to be in-service in the fourth quarter of 2007. However, the contractor has advised OPG that the project is now expected to be in-service in the third quarter of 2008. The program delays are a result of various difficulties, including the replacement of the major subcontractor on two occasions.

The design-build contract includes liquidated damages terms to mitigate, among other things, the impact of any project delay. OPG is deducting applicable liquidated damages from amounts otherwise payable to the contractor for the late in-service date.

At year end 2007, the powerhouse was substantially complete. Turbine/generator components have been installed and unit alignment has begun. Auxiliary systems, station service, heating and lighting are substantially complete. Concrete work at the intake area is continuing. Life-to-date expenditures are \$41 million. Total project costs are expected to be \$47 million. The project is financed through the OEFC.

#### *Lower Mattagami*

In May 2006, OPG provided development alternatives to the Province to increase the generating capacity of four hydroelectric generating stations on the Lower Mattagami River. The incremental capacity associated with these alternatives ranged from approximately 140 MW to 450 MW. The Minister of Energy subsequently directed OPG to proceed with the definition phase for a 450 MW development which includes the replacement of the Smoky Falls generating station and the expansion of the Little Long, Harmon and Kipling generating stations, all of which are located on the Lower Mattagami River.

Following discussions with the Canadian Environmental Assessment Agency ("CEAA"), it was determined that a comprehensive study process must be followed under CEAA regulations. A scoping document for this process has been posted on the CEAA website for public comment.

OPG is engaged in consultations with First Nations stakeholders regarding an agreement to address past issues and establish a new commercial relationship.

#### *Small Hydroelectric Projects*

In December 2007, OPG's Board of Directors approved the redevelopment of four existing hydroelectric generation stations that are at the end of their useful lives and would otherwise be removed from service in the near future. Three of the generating stations are on the Upper Mattagami River (Wawaitin, Sandy Falls and Lower Sturgeon) and the fourth (Hound Chute) is located on the Montreal River. Due to their similar size and geographic proximity, the redevelopments are being combined as one project under one design-build contract. Upon completion of the project, the total installed capacity of the four stations will increase from 23 MW to 44 MW, and the annual energy will increase from 134 gigawatt hours ("GWh") to 223 GWh. The total approved project cost is approximately \$300 million with project completion planned for the second quarter of 2011. The project is expected to be financed through third-party project financing.

In December 2007, OPG commenced a 6.4 MW expansion of the existing Healey Falls generating station on the Trent-Severn Waterway that will result in additional energy production of 25 GWh per year. The total approved project cost is \$22 million with project completion planned for mid-2010.

#### *Hydroelectric Projects Directive*

In December 20, 2007, the Minister of Energy issued a directive to the OPA to negotiate HESA with OPG for the following hydroelectric development projects: Lac Seul, Upper Mattagami, Hound Chute, Healey Falls, and Lower Mattagami. The final review of the Lac Seul HESA was completed in January 2008 and the agreement was executed. The directive indicated that the negotiation and execution of the remaining agreements should be completed in the first half of 2008.

#### *Portlands Energy Centre*

OPG entered into a partnership with TransCanada Energy Ltd., through the Portlands Energy Centre L.P. ("PEC"), to pursue the development of a 550 MW gas-fired, combined cycle generating station on the site of the former R.L. Hearn generating station, near downtown Toronto. OPG has a 50 per cent ownership interest in the joint venture.

Construction of the generating station started in 2006 and it is expected to be operational in a simple cycle mode with a capacity of up to 340 MW by June 1, 2008. The simple cycle mode will only operate as needed during the summer of 2008, after which the generating station will be taken out of service to enable construction to be completed on the combined cycle mode. During 2007, construction progress included substantial work on the pumphouse, assembly of generator step-up transformers, erection of gas compressor building steel, and completion of the steam turbine generator pedestal.

The plant is expected to be completed and fully operational in the second quarter of 2009, providing up to 550 MW of power in a combined cycle mode. Project costs are expected to be within the approved budget, which is \$730 million excluding capitalized interest. A significant proportion of this capital cost relates to an engineer-procure-construct contract to construct the facility.

OPG's share of capital expenditures for 2007 was \$176 million. OPG's share of the life-to-date capital expenditures was \$273 million. OPG's share of the project is debt financed through the OEFC.

#### *Lakeview Site*

OPG is continuing with the decommissioning and demolition of the Lakeview coal-fired generating station, having closed the station in 2005 after more than 40 years of service. OPG is exploring the potential development of a gas-fuelled electricity generating station at the site. Construction of a new plant would proceed only after the required approvals and the completion of a clean energy supply agreement.

#### *New Nuclear Generating Units*

As directed by the Minister of Energy in June 2006, OPG initiated a federal approvals process in September 2006 by filing an Application for a Site Preparation Licence with the CNSC for new nuclear generating units at the Darlington nuclear generating site.

During the first quarter of 2007, OPG proceeded with initiatives in support of an EA for new nuclear units at the Darlington site that included studies relating to geology, distribution and movements of groundwater and aquifers, archeology and terrestrial. During the second quarter of 2007, OPG continued to the second step in the federal approvals process by filing a Project Description to be used by the CNSC to determine the type of EA that is required.

In January 2008, the CNSC recommended to the Federal Minister of Environment that the project be referred to a panel review, which is the highest level of review under current legislation. The Minister's decision on the recommendation is pending. Planning for new nuclear generating units at OPG's Darlington nuclear generating site continues.

OPG and Bruce Power jointly undertook to assess the potential nuclear technologies, which might be deployed in Ontario. Technologies under review include existing, evolutionary and new designs. This assessment will provide the Province with a generator's perspective to be considered in its global examination of nuclear reactor technologies.

### **Achieving Financial Sustainability**

With respect to its strategic financial objectives, OPG's mandate, as agreed with its Shareholder, states that: as an Ontario Business Corporations Act corporation with a commercial mandate, OPG will operate on a financially sustainable basis and maintain the value of its assets for its shareholder, the Province. In addition, as a transition to a sustainable financial model, any significant new generation project approved by OPG's Board of Directors and agreed to or directed by the Shareholder, may receive financial support from the Province, if and as appropriate.

OPG's financial priority, operating as a commercial enterprise, is to achieve a sustainable level of financial performance. Inherent in this priority are the objectives of: earning an appropriate return on OPG's regulated assets; receiving equitable treatment for production from unregulated assets; identifying and exploiting efficiency improvement opportunities; and ensuring that sufficient funds are available to achieve OPG's strategic objectives of improving the performance of its generating assets and increasing its generating capacity. OPG has employed a number of strategies to achieve a level of sustainable financial performance.

OPG's ability to increase its revenues is constrained as it receives regulated prices for electricity produced from its nuclear generating stations and most of its baseload hydroelectric generating stations. To address this constraint, OPG filed an application with the OEB in November 2007, for new payment amounts for its regulated facilities effective April 1, 2008, for a 21-month period. OPG will seek a rate of return consistent with the scope and type of business risks associated with reliably operating and responsibly increasing production from its regulated assets. OPG revenues are also constrained by a revenue limit on the majority of the output from its other generating assets. This limit was established in April 2006, and will cease on April 30, 2009.

OPG is focused on implementing effective cost management initiatives to identify and exploit opportunities to improve efficiency. In 2007, OPG undertook a review of its support function activities to further optimize the management of available resources.

To the extent that additional funds, beyond those generated from operations, are required, OPG seeks agreement with its Shareholder on options to ensure that adequate financing resources are available to fund ongoing operational requirements and new generation development. OPG will continue to seek opportunities to diversify its sources of funding and increase its access to cost effective capital. By ensuring access to cost effective funding and maintaining its investment grade credit ratings, OPG will ensure its status as a long-term, commercially viable investment.

### **Excellence in Corporate Governance, Safety, Social Responsibility, Corporate Citizenship and Environmental Stewardship**

Another of OPG's strategic objectives is to operate in accordance with the highest corporate standards, including, but not limited to, the areas of corporate governance, safety, and sustainable development.

#### *Corporate Governance*

OPG's corporate governance strategy is to continually improve the policies and procedures used to direct and manage the corporation. OPG continues to implement initiatives that are consistent with Ontario Securities Commission ("OSC") regulatory requirements in order to enhance its corporate governance practices. A description of OPG's corporate governance structure is described in the *Corporate Governance* section.

OPG's Board of Directors consists of a majority of independent directors with substantial capability in managing and restructuring large businesses, managing and operating nuclear stations, managing capital

intensive companies, and overseeing regulatory, government and public relations. The Board has established a number of committees to focus on areas critical to the success of the Company. The Board develops governance principles for OPG that are consistent with high standards of corporate governance and annually reviews OPG's system of corporate governance with a view to maintaining these standards.

### *Safety*

OPG is committed to achieving excellence in employee and public safety through: continuous improvement in its safety management systems and risk control programs; and a corporate commitment to achieving the goal of zero injuries in the workplace. Continuous oversight and reporting provides management with information on the effectiveness of safety management initiatives, compliance with legal and corporate requirements, and safety performance trends. Oversight activities include internal and external safety management system audits, work protection code audits, and specific operational safety risk reviews. OPG also has a rigorous incident management system, which requires that all incidents including near misses be reported and investigated, as appropriate, and that corrective action plans are developed to prevent reoccurrences.

OPG's safety culture is rooted in the belief that zero injuries can be a reality. This culture is supported through initiatives that address safety issues related to young and new employees. Also, a contractor management program ensures that contractors contribute to OPG's strong safety culture, and that they maintain a level of safety equivalent to that of employees.

OPG measures its safety performance primarily through two performance indicators – Accident Severity Rate ("ASR") and All Injury Rate ("AIR"). The ASR is a measure of the number of days lost due to injuries. In 2007, OPG experienced 1.56 days lost per 200,000 hours worked compared to 5.87 in 2006. The AIR provides a measure of the frequency of injuries resulting in lost time or requiring medical treatment. In 2007, OPG experienced 1.12 injuries per 200,000 hours worked compared to 1.30 in 2006. OPG's 2007 ASR and AIR improved significantly compared to 2006 and is the best performance that the Company has achieved since its inception in 1999. This improvement can be attributed to visible leadership and commitment to safety, a strong safety culture where employees take personal responsibility for safety, effective safety management systems with targeted risk mitigation strategies, and robust return to work strategies for injured workers.

Safety performance at OPG's nuclear generating stations improved in 2007. The Pickering A station completed two million hours of work without a loss time accident, and the Pickering B and Darlington stations completed over three million hours of work without a loss time accident.

In 2007, the hydroelectric business segment achieved two years without a lost time accident. Certain hydroelectric plant groups have achieved significant safety milestones, including some that have worked more than 10 years without a lost time accident.

The fossil-fuelled business unit experienced exceptional safety performance in 2007. Certain stations achieved significant safety milestones, including the Thunder Bay generating station that has worked 10 years without a lost time accident, and the Lennox generating station that has worked five years without a lost time accident.

A commitment to public safety is also an important part of the operation of OPG's generating stations. OPG works to increase public awareness that dams, hydroelectric generating stations and surrounding waterways are unsafe places for recreation. An independent review of the Company's public safety systems was conducted by a panel of international experts who concluded that OPG's practices relative to other jurisdictions are a leading example for other hydroelectric organizations and dam owners.

### *Sustainable Development*

OPG is committed to continuous improvement in its sustainable development performance, including both environmental stewardship and social responsibility. This commitment is supported by the Provincial Government's Memorandum of Agreement with OPG, which mandates OPG to operate in accordance

with the highest corporate standards of environmental stewardship as well as social responsibility and corporate citizenship.

### Environmental Stewardship

OPG's Environmental Policy states that "OPG will strive to continually improve its environmental performance". This policy further commits OPG to meet all legal requirements and voluntary commitments, with the objective of exceeding those standards where appropriate and feasible. Other goals include integrating environmental factors into business planning and decision-making, and maintaining environmental management systems.

To achieve the goal of continuous improvement in environmental performance, each year OPG sets key performance targets, which are tracked and managed through the ISO 14001 (2004) Environmental Management System. These efforts are reinforced by an annual incentive plan that links management's compensation to meeting or surpassing internally established environmental targets. Targets are established for a wide spectrum of environmental indicators, including spills; air emissions inclusive of Nitrogen Oxides ("NO<sub>x</sub>") and Sulphur Dioxide ("SO<sub>2</sub>") emissions; regulatory infractions; energy efficiency improvements; and reductions in waste generated.

To achieve further improvements in OPG's greenhouse gas emissions, OPG launched its Greenhouse Gas Management Plan in 2007. The plan focuses on: improving the energy efficiency of OPG's facilities, the use of biofuels as a partial replacement for coal, researching the impact of climate change on OPG's operations, expanding the tree planting effort through OPG's extensive biodiversity program, and an education program for employees.

OPG manages air emissions of NO<sub>x</sub> and SO<sub>2</sub> through the installation of specialized equipment such as scrubbers, low NO<sub>x</sub> burners, and selective catalytic reduction equipment. OPG also purchases low sulphur fuel and utilizes a regulatory approved emissions trading program to manage emission levels within regulatory limits. The Province has directed the OPA to develop a plan to phase out coal-fired generation in the earliest possible timeframe, with the assurance that there is an adequate supply of electricity during the phase-out period. In order to ensure that coal-fired facilities are available to generate electricity within environmental regulatory requirements, OPG continues to implement emissions control strategies, including improvements to equipment. OPG will operate its coal-fired generating stations in accordance with all regulatory requirements and will implement continuous improvement measures that are consistent with the remaining in-service requirements for these stations.

OPG monitors emissions into the air and water and regularly reports the results to regulators that include the Ministry of the Environment, Environment Canada and the CNSC. The public also receives ongoing communications regarding OPG's environmental performance. OPG has developed and implemented internal monitoring, assessment, and reporting programs to manage environmental risks such as air and water emissions, discharges, spills, the treatment of radioactive emissions, and radioactive wastes. OPG also continues to address historical land contamination through its voluntary land assessment and remediation program.

OPG's environmental performance for 2007 met, or was better than target, regarding major spills (Category A), major infractions, and tritium and C-14 emissions. OPG also maintained its ISO 14001 certification for its corporate level EMS and all of its generating stations. OPG did not meet its target for intermediate spills (Level B), and the NO<sub>x</sub> emission rate for Lennox GS (oil and gas) was slightly in excess of target. Acid gas (SO<sub>2</sub> and NO<sub>x</sub>) emissions were 139.5 gigagrams (Gg) in 2007 compared to 118.1 Gg in 2006. The increase in emissions was primarily a result of increased generation from the fossil facilities.

OPG began a program to test the burning of biomass fuel on selected units at its fossil-fuelled generating stations. The Atikokan generating station was also used by Ontario's Bio-Energy Research Centre to conduct and assess bio-energy initiatives.

## Social Responsibility and Corporate Citizenship

Contributing to the quality of life in communities where companies operate is a corporate responsibility as well as a societal expectation. OPG is committed to being a good corporate citizen by strengthening relationships with the communities that host OPG's generating facilities. At the corporate level, as well as through the actions of employees, OPG plays a significant role in local communities by donating time and resources. OPG's Corporate Citizenship Program provides financial and in-kind support to registered charities and not-for-profit environmental, educational and community organizations whose initiatives both reflect OPG's values and help build better communities. OPG employees also strive through multiple Corporate and personal initiatives to help make local communities better places to live.

OPG is committed to openness and transparency in its reporting to the broader community. This includes distributing operational and financial reports that are prepared in a manner that users can easily understand, as well as making these reports available on our website, [opg.com](http://opg.com).

## **CAPABILITY TO DELIVER RESULTS**

### **Generating Assets**

OPG continues to implement specific initiatives to improve the reliability and predictability of each nuclear generating station. These initiatives are designed to address the specific technology requirements, operational experience, and mitigate risks. The Darlington nuclear generating station is transitioning to a three-year outage cycle to take advantage of the physical condition of the plant, the availability of backup systems, and the ability to refuel during operations. The Pickering B nuclear generating station will continue to focus on making targeted improvements in reliability.

OPG has increased the productive capacity of its hydroelectric stations, extended their service lives and invested significant capital to replace aging equipment, upgrade runners, increase station automation, and enhance maintenance practices. Programs are in place to further improve the efficiency and availability of existing hydroelectric stations.

OPG will continue to maintain the reliability and productive capacity of its coal-fired generating stations until their scheduled closure dates.

OPG has a number of potential sites for new generating asset development in Ontario. The completion of the decommissioning activity at OPG's Lakeview generating station will provide a brownfield site with the potential for development of additional generating capacity in the Greater Toronto Area.

In addition to the discussion in this section, OPG's capability to deliver results is affected by factors discussed in the *Risk Management* section.

### **Skilled Workforce**

As of December 31, 2007, OPG had approximately 11,700 regular employees. OPG's employees have considerable technical experience in operating and maintaining the Company's generating stations. Due to an aging workforce, OPG's challenge is to attract and retain a skilled workforce to replace retiring employees. Approximately 36 per cent of OPG's workforce was over the age of 50 at December 31, 2007. OPG has initiated a comprehensive resource and succession planning program to address demographic issues related to a high percentage of employees that are eligible for retirement over the next five years and staffing issues associated with the closure of the coal-fired generating stations.

The Company's collective agreement with the Power Workers' Union runs through March 31, 2009 and the labour agreement with The Society of Energy Professionals runs through December 31, 2010. As of December 31, 2007, the Company had approximately 90 per cent of its regular labour force represented by collective bargaining agreements.

## **ONTARIO ELECTRICITY MARKET TRENDS**

In its 18-Month Outlook published in December 2007, the IESO indicated that Ontario's installed electricity generating capacity was 31,214 MW. OPG's in-service electricity generating capacity at the end of 2007 was 22,158 MW or 71 per cent of Ontario's capacity. The expected peak electricity demand in the summer of 2008, under normal weather conditions and prior to the impacts of targeted conservation, is forecast by the IESO to be 25,929 MW. The IESO expects energy demand in 2008 to grow by 1.1 per cent over the 2007 energy demand to 153.6 TWh. The Outlook report attributes this growth to the impact of economic and demographic growth offset by planned conservation measures. The IESO reported that over the next 18 months, the outlook for Ontario's supply/demand balance remains generally positive under a normal weather scenario. Over the next 18 months, more than 4,600 MW of new supply is scheduled to come into service. The new supply during this period includes 3,000 MW of gas-fired generation, 800 MW of nuclear generation, 100 MW of hydroelectric generation and approximately 700 MW of wind generation. This represents the highest amount of additional capacity in an 18-Month Outlook period since the Ontario electricity market began.

In the Ontario Reliability Outlook published in December 2007, the IESO identified the industry's need to shift the focus to ensuring that the new supply is implemented in time to meet Ontario's needs, as well as addressing the integration and operational challenges of a complex and changing generation mix.

The Ontario spot electricity market price is influenced by changes in the United States dollar ("USD") to Canadian dollar exchange rate. Fuel prices are also affected by the USD to Canadian dollar exchange rate and the underlying commodity price. Both the spot electricity market price and fuel prices can have a significant impact on OPG's revenue and gross margin. Uranium spot market prices have increased significantly since 2003. The increase in the price of uranium is driven by a number of factors that are expected to persist, supporting higher prices for a number of years. Any significant impact on OPG's fuel costs has been mitigated by the drawing down of inventories purchased at lower prices. However, fuel costs for nuclear operations are expected to be significantly higher in the near future. During the fourth quarter of 2007, market prices for natural gas increased by approximately five per cent and coal prices increased over 10 per cent compared to market prices in the same period of 2006. The outlook for gas prices remains volatile, although the longer term trend is stabilizing in the futures markets. Coal futures have increased recently as a result of tight global markets and may remain high until various supply constraints and demand pressures are overcome. With the Federal Government's proposed EcoAction regulations, emission credit costs associated with the use of fossil fuels in the electricity sector could increase after 2009.

In August 2007, the OPA filed its proposed 20-year plan for Ontario, the Integrated Power System Plan ("IPSP"), with the OEB for approval. The OPA is required by regulation to develop and submit an IPSP that covers a period of 20 years from the date of its submission and to develop and submit an updated 20-year plan every three years thereafter. The OEB will review the IPSP and assess whether it is consistent with government directives, complies with the IPSP Regulation, and is prudent and cost effective. The plan's estimated \$60 billion capital cost would be directed toward conservation initiatives, new renewable generation including hydroelectric facilities, refurbishment or replacement of nuclear generation for baseload capacity, natural gas-fired generation for intermediate and peaking uses, and the transmission capacity required to deliver the electricity to Ontario consumers. The plan also calls for the phase-out of coal-fired electricity generation by the end of 2014.

## **BUSINESS SEGMENTS**

OPG has four reportable business segments. The business segments are Regulated – Nuclear, Regulated – Hydroelectric, Unregulated – Hydroelectric, and Unregulated – Fossil-Fuelled.

OPG has entered into various energy and related sales contracts with its customers to hedge commodity price exposure to changes in electricity prices associated with the spot market for electricity in Ontario. Contracts that are designated as hedges of OPG's generation revenues are included in the Unregulated – Hydroelectric and Unregulated – Fossil-Fuelled generation segments. Gains or losses from these

hedging transactions are recognized in revenue over the terms of the contract when the underlying transaction occurs.

### **Regulated – Nuclear Segment**

OPG's Regulated – Nuclear business segment operates in Ontario, generating and selling electricity from the nuclear generating stations that it owns and operates. The business segment includes electricity generated by the Pickering A and B, and Darlington nuclear generating stations. This business segment also includes revenue under the terms of a lease arrangement with Bruce Power related to the Bruce nuclear generating stations. This arrangement includes lease revenue and revenue from engineering analysis and design, technical and other services. Revenue is also earned from isotope sales and ancillary services. Ancillary revenues are earned through voltage control/reactive support.

### **Regulated – Hydroelectric Segment**

OPG's Regulated – Hydroelectric business segment operates in Ontario, generating and selling electricity from most of the Company's baseload hydroelectric generating stations. The business segment is comprised of electricity generated by the Sir Adam Beck 1, 2 and Pump generating station, DeCew Falls 1 and 2, and the R.H. Saunders hydroelectric facilities. The Regulated – Hydroelectric business segment also includes ancillary revenues related to these stations earned through offering available generating capacity as operating reserve and through the supply of other ancillary services including voltage control/reactive support, certified black start facilities and automatic generation control.

### **Unregulated – Hydroelectric Segment**

The Unregulated – Hydroelectric business segment operates in Ontario, generating and selling electricity from its hydroelectric generating stations that are not subject to rate regulation. The Unregulated – Hydroelectric business segment also includes ancillary revenues earned through offering available generating capacity as operating reserve, and through the supply of other ancillary services including voltage control/reactive support, certified black start facilities and automatic generation control, and revenues from other services.

### **Unregulated – Fossil-Fuelled Segment**

The Unregulated – Fossil-Fuelled business segment operates in Ontario, generating and selling electricity from its fossil-fuelled generating stations, which are not subject to rate regulation. The Unregulated – Fossil-Fuelled business segment also includes ancillary revenues earned through offering available generating capacity as operating reserve, and through the supply of other ancillary services including voltage control/reactive support and automatic generation control, and revenues from other services.

### **Other**

The Other category includes revenue that OPG earns from its 50 per cent joint venture share of the Brighton Beach Power Limited Partnership ("Brighton Beach") related to an energy conversion agreement between Brighton Beach and Coral Energy Canada Inc. The revenue and expenses related to OPG's trading and other non-hedging activities are also included in the Other category. As part of these activities, OPG transacts with counterparties in Ontario and neighbouring energy markets in predominantly short-term trading activities of typically one year or less in duration. These activities relate primarily to physical energy that is purchased and sold at the Ontario border, sales of financial risk management products and sales of energy-related products. All contracts that are not designated as hedges are recorded as assets or liabilities at fair value, with changes in fair value recorded in other revenue as gains or losses. In addition, the Other category includes revenue from real estate rentals.



## **KEY GENERATION AND FINANCIAL PERFORMANCE INDICATORS**

Key performance indicators that directly pertain to OPG's mandate and corporate strategies are measures of production efficiency, cost effectiveness, and environmental performance. OPG evaluates the performance of its generating stations using a number of key performance indicators, which vary depending on the generating technology. These indicators are defined in this section and are discussed in the *Discussion of Operating Results by Business Segment* section.

### **Nuclear Unit Capability Factor**

OPG's nuclear stations operate as baseload facilities as they have low marginal costs and are not designed for fluctuating production levels to meet peaking demand. The nuclear unit capability factor is a key measure of nuclear station performance. It is the amount of energy that the unit(s) generated over a period of time, adjusted for externally imposed constraints such as transmission or demand limitations, as a percentage of the amount of energy that would have been produced over the same period had the unit(s) produced maximum generation. Capability factors are primarily affected by planned and unplanned outages. Capability factors by industry definition exclude grid-related unavailability.

### **Fossil-Fuelled and Hydroelectric Equivalent Forced Outage Rate ("EFOR")**

OPG's fossil-fuelled stations provide a flexible source of energy and operate as baseload, intermediate and peaking facilities, depending on the characteristics of the particular stations. OPG's hydroelectric stations operate primarily as baseload facilities and provide a reliable and low-cost source of renewable energy. A key measure of the reliability of the fossil-fuelled and hydroelectric generating stations is the proportion of time they are available to produce electricity when required. EFOR is an index of the reliability of the generating unit measured by the ratio of time a generating unit is forced out of service, including any forced deratings, compared to the amount of time the generating unit was available to operate.

### **Hydroelectric Availability**

Hydroelectric availability is a measure of the reliability of a hydroelectric generating unit represented by the percentage of time the generating unit is capable of providing service, whether or not it is actually in-service, compared to the total time for a respective period.

### **Nuclear Production Unit Energy Cost ("PUEC")**

Nuclear PUEC is used to measure the operations-related costs of production of OPG's nuclear generating assets. Nuclear PUEC is defined as nuclear fuel, OM&A expenses including allocated corporate costs, and variable costs related to used fuel disposal and storage and the disposal of low and intermediate level radioactive waste materials, divided by nuclear electricity generation.

### **Hydroelectric OM&A Expense per MWh**

Hydroelectric OM&A expense per MWh is used to measure the cost effectiveness of the hydroelectric generating stations. It is defined as total hydroelectric OM&A expenses, including allocated corporate costs, divided by hydroelectric electricity generation.

### **Fossil-Fuelled OM&A Expense per MW**

Since fossil-fuelled generating stations are primarily employed during periods of intermediate and peak demand, the cost effectiveness of these stations is measured by their annualized OM&A expenses for the period, including allocated corporate costs, divided by total station nameplate capacity.

### **Other Key Indicators**

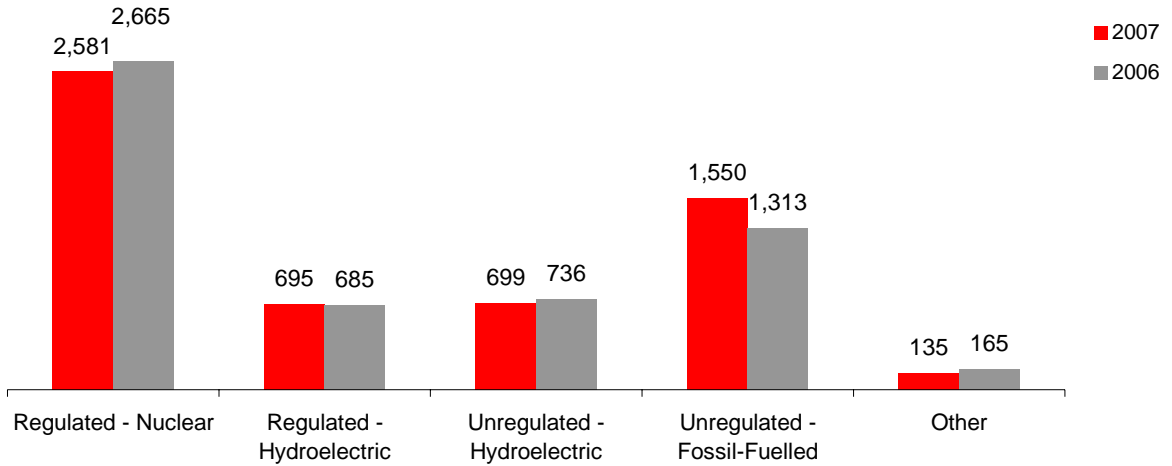
In addition to performance and cost effectiveness indicators, OPG has identified certain environmental indicators. These indicators are discussed under the heading, *Risk Management*.

## DISCUSSION OF OPERATING RESULTS BY BUSINESS SEGMENT

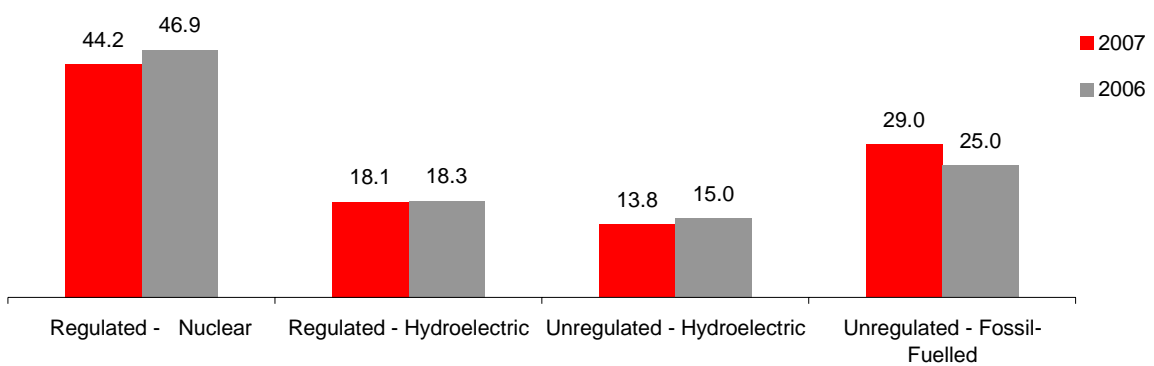
This section summarizes OPG's key results by segment for the years ended December 31, 2007 and 2006. The following table provides a summary of revenue, earnings and key generation and financial performance indicators by business segment:

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
<i>Revenue, net of revenue limit rebate</i>		
Regulated – Nuclear	<b>2,581</b>	2,665
Regulated – Hydroelectric	<b>695</b>	685
Unregulated – Hydroelectric	<b>699</b>	736
Unregulated – Fossil-Fuelled	<b>1,550</b>	1,313
Other	<b>135</b>	165
	<b>5,660</b>	5,564
<i>(Loss) income before interest and income taxes</i>		
Regulated – Nuclear	<b>(84)</b>	70
Regulated – Hydroelectric	<b>249</b>	264
Unregulated – Hydroelectric	<b>329</b>	375
Unregulated – Fossil-Fuelled	<b>74</b>	(37)
Other	<b>52</b>	97
	<b>620</b>	769
<i>Electricity Generation (TWh)</i>		
Regulated – Nuclear	<b>44.2</b>	46.9
Regulated – Hydroelectric	<b>18.1</b>	18.3
Unregulated – Hydroelectric	<b>13.8</b>	15.0
Unregulated – Fossil-Fuelled	<b>29.0</b>	25.0
Total electricity generation	<b>105.1</b>	105.2
<i>Nuclear unit capability factor (per cent)</i>		
Darlington	<b>89.5</b>	88.7
Pickering A	<b>41.3</b>	72.0
Pickering B	<b>75.0</b>	75.2
<i>Equivalent forced outage rate (per cent)</i>		
Regulated – Hydroelectric	<b>1.8</b>	1.5
Unregulated – Hydroelectric	<b>1.5</b>	1.9
Unregulated – Fossil-Fuelled	<b>11.5</b>	14.1
<i>Availability (per cent)</i>		
Regulated – Hydroelectric	<b>94.1</b>	94.2
Unregulated – Hydroelectric	<b>93.9</b>	92.4
<i>Nuclear PUEC (\$/MWh)</i>	<b>47.18</b>	42.87
<i>Regulated – Hydroelectric OM&amp;A expense per MWh (\$/MWh)</i>	<b>5.30</b>	5.03
<i>Unregulated – Hydroelectric OM&amp;A expense per MWh (\$/MWh)</i>	<b>13.33</b>	11.27
<i>Unregulated – Fossil-Fuelled OM&amp;A expense per MW (\$000/MW)</i>	<b>66.8</b>	61.1

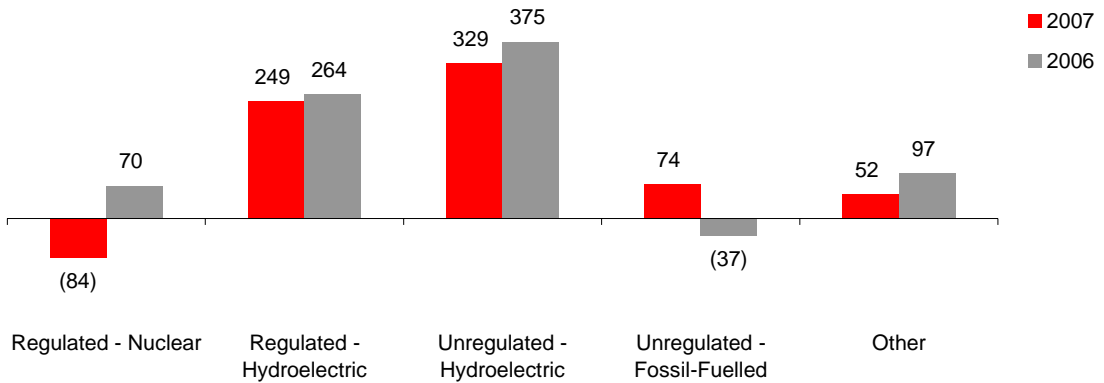
**Revenue, Net of Revenue Limit Rebate by Segment**  
**Years Ended December 31**  
*(millions of dollars)*



**Electricity Generation by Segment**  
**Years Ended December 31**  
*(TWh)*



**(Loss) Income Before Interest and Income Taxes by Segment**  
**Years Ended December 31**  
*(millions of dollars)*



## Regulated – Nuclear Segment

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Revenue	<b>2,581</b>	2,665
Fuel expense	<b>133</b>	122
Gross margin	<b>2,448</b>	2,543
Operations, maintenance and administration	<b>2,061</b>	1,942
Depreciation and amortization	<b>426</b>	368
Accretion on fixed asset removal and nuclear waste management liabilities	<b>499</b>	490
Earnings on nuclear fixed asset removal and nuclear waste management funds	<b>(481)</b>	(371)
Property and capital taxes	<b>31</b>	44
(Loss) income before other gains and losses, interest and income taxes	<b>(88)</b>	70
Other (gains) and losses	<b>(4)</b>	-
(Loss) income before interest and income taxes	<b>(84)</b>	70

### Revenue

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Regulated generation sales	<b>2,179</b>	2,312
Variance account	-	1
Other	<b>402</b>	352
Total revenue	<b>2,581</b>	2,665

Regulated – Nuclear revenue was \$2,581 million for the year ended December 31, 2007 compared to \$2,665 million in 2006. The decrease in revenue was primarily due to lower electricity generation of 2.7 TWh compared to 2006, partially offset by an increase in non-electricity generation revenue from nuclear technical services provided to external parties.

### Electricity Prices

Electricity generation from stations in the Regulated – Nuclear segment received a fixed price of 4.95¢/kWh since the introduction of rate regulation effective April 1, 2005.

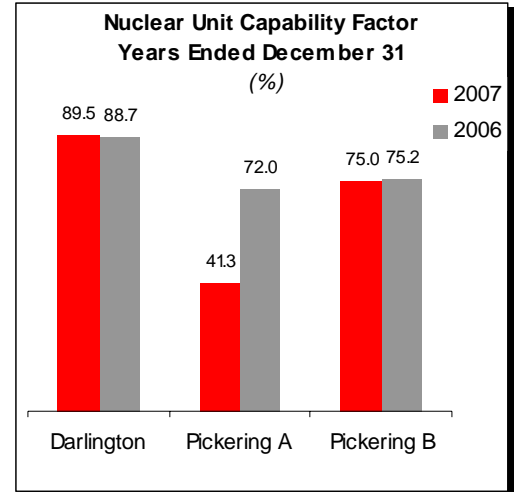
### Volume

Electricity generation from stations in the Regulated – Nuclear segment for the year ended December 31, 2007 was 44.2 TWh compared to 46.9 TWh in 2006. The decrease in electricity generation of 2.7 TWh was partly due to the shutdown of the Pickering A nuclear generating station Units 1 and 4 in early June 2007 to perform modifications on a backup electrical system. This system provides a redundant electrical connection for the Pickering A nuclear generating station from the Pickering B nuclear generating station. A strict safety protocol dictated that Units 1 and 4 remain off-line during the completion of the modifications to the backup electrical system. This modification was completed in September 2007. Unit 4 of the Pickering A nuclear generating station was restarted in October 2007. Unit 1 entered a planned outage and was restarted in early January 2008.

Nuclear generation for 2007 was also impacted by an extension to a planned outage during the first quarter of 2007 at the Pickering A nuclear generating station for significant additional repair work required as a result of a component failure during inspection. In addition, nuclear generation decreased as a result

of an unplanned outage during the first quarter of 2007 at the Pickering B nuclear generating station. This outage was caused by an inadvertent release of resin by a third-party contractor from the water treatment plant into the demineralized water system, and the requirement for maintenance related to the recovery of the resin. OPG is currently pursuing the recovery of lost revenue and incremental costs as a result of this matter. In February 2008, OPG received an interim partial payment of \$10 million related to the claim.

The impact of the lower generation from the Pickering A and the Pickering B nuclear generating stations during 2007 was partially offset by continued strong performance at the Darlington nuclear generating station. For the year ended December 31, 2007, the nuclear unit capability factor for the Darlington nuclear generating station was 89.5 per cent compared to 88.7 per cent in 2006.



The nuclear unit capability factor for the Pickering A nuclear generating station was 41.3 per cent in 2007 compared to 72.0 per cent in 2006. The decrease was primarily due to significantly higher outage days due to the shutdown of Units 1 and 4 to perform modifications to the backup electrical system and as a result of the component failure during inspection during the first quarter of 2007.

For 2007, the Pickering B nuclear generating station's nuclear unit capability factor was 75.0 per cent compared to 75.2 per cent in 2006. The decrease was primarily due to higher unplanned outage days related to the release of resin into the demineralized water system during the first quarter of 2007.

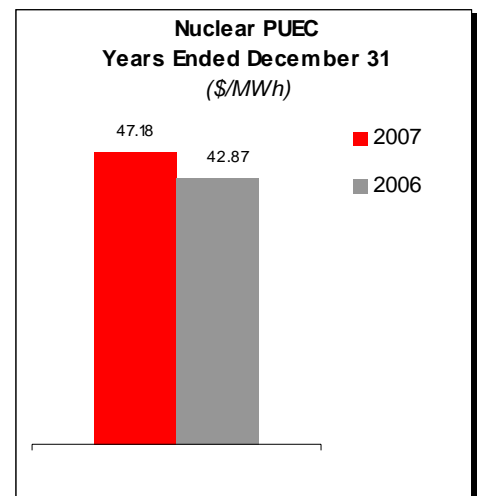
The output of Units 1 and 4 at the Pickering A nuclear generating station is currently restricted to 96 per cent of full power rating. This restriction has been imposed by the CNSC pending further review and disposition of a reactor physics assessment. The restriction on Unit 4 came into effect in October 2007 and on Unit 1 in January 2008. OPG expects the restriction will remain in force for the balance of 2008. Management has undertaken further technical evaluations and is pursuing a resolution with the CNSC.

*Fuel Expense*

Fuel expense for the year ended December 31, 2007 was \$133 million compared to \$122 million in 2006. The increase in fuel expense was primarily due to higher uranium prices compared to the same period in 2006, partially offset by the impact of lower generation.

*Operations, Maintenance and Administration*

OM&A expenses were \$2,061 million for the year ended December 31, 2007 compared to \$1,942 million in 2006. The increase in OM&A expenses was primarily due to higher outage expenditures, higher costs related to the increase in nuclear technical services provided to external parties, and higher pension and OPEB costs, partially offset by reduced expenditures on nuclear project work.



Based on the amendment to the regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario) made in February 2007, OPG recorded a regulatory asset of \$27 million related to non-capital costs for nuclear generation development initiatives during 2007.

Nuclear PUEC for the year ended December 31, 2007 was \$47.18/MWh compared to \$42.87/MWh during 2006. The increase was primarily due to higher maintenance and outage expenditures and lower generation volume.

### *Depreciation and Amortization*

Depreciation and amortization expense for the year ended December 31, 2007 was \$426 million compared to \$368 million in 2006. The increase in depreciation and amortization expense was primarily due to the amortization of the Pickering A return to service deferral account. The amortization of the Pickering A return to service deferral account was \$96 million for 2007 compared to \$25 million in 2006. The amortization expense is consistent with the method of recovery of the deferred costs included in regulated prices.

At December 31, 2006, OPG increased the estimate of the present value of the asset retirement obligation for nuclear fixed asset removal and nuclear waste management by \$1,386 million, based on an approved reference plan in accordance with the terms of the ONFA (the "2006 Approved Reference Plan"). Asset retirement costs are capitalized by increasing the carrying value of the related fixed assets. As a result, OPG recorded an increase in the carrying value of the nuclear fixed assets of \$1,386 million at December 31, 2006. For the year ended December 31, 2007, OPG recognized additional depreciation expense of \$56 million related to this increase. The increase in depreciation expense was largely offset by the impact of establishing a deferral account, effective January 1, 2007, related to the change in the liabilities for nuclear used fuel management and nuclear decommissioning and low and intermediate level waste management, as prescribed by the amended regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario).

### *Accretion*

Accretion expense for the year ended December 31, 2007 was \$499 million compared to \$490 million in 2006. The increase was due to the higher nuclear fixed asset removal and nuclear waste management liability compared to 2006 primarily as a result of the increase in the present value of the liability due to the passage of time. For the year ended December 31, 2007, OPG recorded additional accretion expense related to the increase in the estimate of the liability recorded on December 31, 2006. This increase in accretion expense was largely offset by the impact of establishing the deferral account effective January 1, 2007 relating to the change in estimate of the liabilities, as prescribed by the amended regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario).

### *Earnings on the Nuclear Fixed Asset Removal and Nuclear Waste Management Funds*

Earnings from the Nuclear Funds for the year ended December 31, 2007 were \$481 million compared to \$371 million in 2006, an increase of \$110 million. This increase was primarily due to a higher asset base in 2007, a higher Ontario CPI in 2007 compared to 2006, which impacted the guaranteed return on the Used Fuel Fund, and the reimbursement from the Decommissioning Fund for expenditures related to the safe storage of Pickering A Units 2 and 3 of \$46 million. Under the ONFA, the Province guarantees the rate of return in the Used Fuel Fund at 3.25 per cent plus the change in the Ontario CPI.

The increase in earnings from the Nuclear Funds was partially offset by a lower rate of return in the Decommissioning Fund in 2007 of 5.15 per cent compared to 5.75 per cent in 2006, as a result of changes in the ONFA 2006 Approved Reference Plan, approved in December 2006. Upon termination of the ONFA, the Province has a right to any funding in the Decommissioning Fund in excess of the estimated completion costs. Accordingly, the value of the investments recorded in the Decommissioning Fund is limited to the cost estimate of the related liability. When the Decommissioning Fund is overfunded, the earnings are capped at the rate of growth of the liability for the estimated completion costs under ONFA.

The assets in the Decommissioning Fund are invested primarily in publicly traded fixed income and equity investments. As a result, the value of these investments is subject to volatility in the capital markets. The volatility of the returns on these investments has increased over the past few months, which has resulted in a negative impact on the fair value and the funding status of the Decommissioning Fund. During the period January 1, 2008 to February 26, 2008, the fair value decreased by approximately 2 per cent, which resulted in a loss of approximately \$100 million. The Decommissioning Fund has been designed to meet long-term liability requirements, and, therefore, short-term market variations are inevitable.

The Used Fuel Fund is also subject to the volatility of the capital markets. However, for the Used Fuel Fund, the Province guarantees the rate of return on the fund for the first 2.23 million used fuel bundles.

### Regulated – Hydroelectric Segment

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Revenue	<b>695</b>	685
Fuel expense	<b>244</b>	245
Gross margin	<b>451</b>	440
Operations, maintenance and administration	<b>123</b>	92
Depreciation and amortization	<b>68</b>	66
Property and capital taxes	<b>11</b>	18
Income before interest and income taxes	<b>249</b>	264

#### Revenue

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Regulated generation sales <sup>1</sup>	<b>635</b>	635
Variance accounts	<b>15</b>	(4)
Other	<b>45</b>	54
Total revenue	<b>695</b>	685

<sup>1</sup> Regulated generation sales included revenue of \$158 million and \$169 million that OPG received at the Ontario electricity spot market price for generation over 1,900 MWh in any hour during the years ended December 31, 2007 and 2006, respectively.

Regulated – Hydroelectric revenue was \$695 million for the year ended December 31, 2007 compared to \$685 million in 2006, an increase of \$10 million. The increase in revenue was primarily due to higher revenue recorded as a result of regulatory variance accounts, partially offset by the impact of the lower generation volume.

#### Electricity Prices

For the years ended December 31, 2007 and 2006, the average electricity sales price for the Regulated – Hydroelectric segment was 3.5¢/kWh. The average sales price is based on the fixed price of 3.3¢/kWh for generation up to 1,900 MWh in any hour, and the spot electricity market price for generation above this level.

#### Volume

For the year ended December 31, 2007, electricity sales volume was 18.1 TWh compared to 18.3 TWh in 2006. The decrease in electricity sales volume in 2007 was primarily due to lower water levels in Eastern Ontario during the fourth quarter of 2007 compared to the same period in 2006. For the year ended December 31, 2007, volume related to production levels above 1,900 MWh in any hour was 3.3 TWh compared to 3.4 TWh for 2006.

For the years ended December 31, 2007 and 2006, the EFOR for the Regulated – Hydroelectric stations was 1.8 per cent and 1.5 per cent, respectively. The availability for the Regulated – Hydroelectric stations was 94.1 per cent in 2007 compared to 94.2 per cent in 2006. The low EFOR and high availability reflect the continuing strong performance of the Regulated – Hydroelectric stations.

*Variance Accounts*

OPG is required under a regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario) to establish variance accounts for the Regulated – Hydroelectric segment to capture the impact of differences in hydroelectric electricity production due to differences between forecast and actual water conditions and differences between forecast and actual ancillary service revenue. For the years ended December 31, 2007 and 2006, OPG recorded revenue of \$15 million and a reduction in revenue of \$4 million, respectively, primarily as a result of the difference in actual water conditions and ancillary services revenue compared to the forecast provided to the Province for the purpose of establishing regulated prices.

*Fuel Expense*

OPG pays charges to the Province and the OEFC on gross revenue derived from the annual generation of electricity from its hydroelectric generating assets. The gross revenue charge (“GRC”) includes a fixed percentage charge applied to the annual hydroelectric generation from stations located on provincial Crown lands, in addition to graduated rate charges applicable to all hydroelectric stations. GRC costs are classified as fuel expense. Fuel expense for the years ended December 31, 2007 and 2006 was \$244 million and \$245 million, respectively.

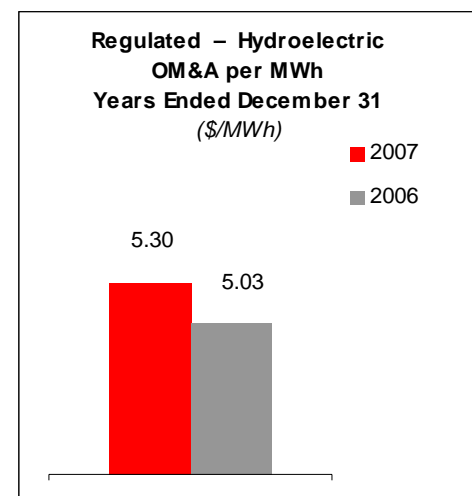
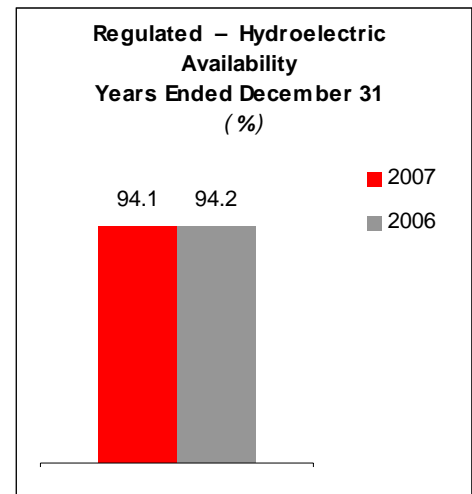
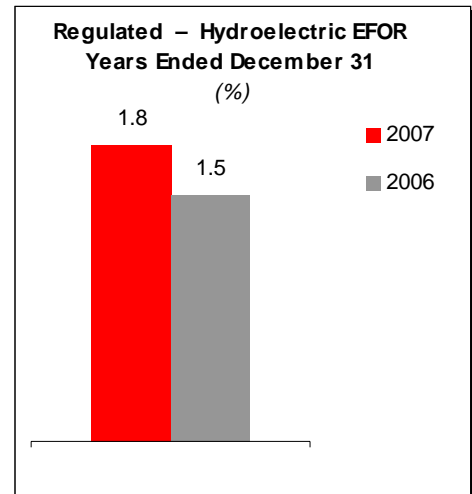
*Operations, Maintenance and Administration*

OM&A expenses for the year ended December 31, 2007 were \$123 million compared to \$92 million in 2006. The increase in OM&A expenses in 2007 was primarily due to an increase in expense related to past grievances by First Nations.

OM&A expense per MWh for the regulated hydroelectric stations increased to \$5.30/MWh in 2007 compared to \$5.03/MWh in 2006. OM&A expense per MWh excludes expenses related to past grievances by First Nations.

*Depreciation and Amortization*

Depreciation expense for the year ended December 31, 2007 was \$68 million compared to \$66 million in 2006.





## Unregulated – Hydroelectric Segment

<i>(millions of dollars)</i>	2007	2006
Revenue, net of revenue limit rebate	699	736
Fuel expense	81	88
Gross margin	618	648
Operations, maintenance and administration	207	189
Depreciation and amortization	68	69
Property and capital taxes	10	15
Income before other gains and losses, interest and income taxes	333	375
Other (gains) and losses	4	-
Income before interest and income taxes	329	375

### Revenue

<i>(millions of dollars)</i>	2007	2006
Spot market sales, net of hedging instruments	725	746
Revenue limit rebate	(64)	(44)
Other	38	34
Total revenue	699	736

Unregulated – Hydroelectric revenue was \$699 million for the year ended December 31, 2007 compared to \$736 million in 2006. The decrease in revenue of \$37 million during the year ended December 31, 2007 compared to 2006 was primarily due to a lower generation volume of 1.2 TWh, partially offset by higher prices.

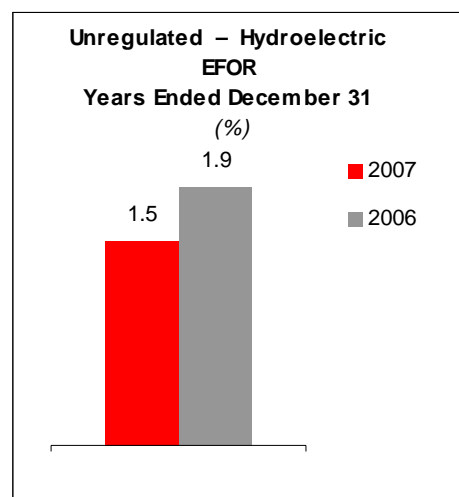
### Electricity Prices

After taking into account the revenue limit rebate, OPG's average sales price for its unregulated hydroelectric generation for the years ended December 31, 2007 and 2006 was 4.7¢/kWh and 4.6¢/kWh, respectively.

### Volume

Electricity sales volume for the year ended December 31, 2007 was 13.8 TWh compared to 15.0 TWh in 2006. The decrease in volume in 2007 was primarily due to lower water levels in Northwestern Ontario during the first two quarters and in Eastern Ontario during the fourth quarter of 2007, compared to the same periods in 2006.

The EFOR for the Unregulated – Hydroelectric stations was 1.5 per cent in the year ended December 31, 2007 compared to 1.9 per cent in 2006. The decrease in EFOR was due to improved equipment performance.



The availability for the Unregulated – Hydroelectric stations was 93.9 per cent for the year ended December 31, 2007 compared to 92.4 per cent for the year ended December 31, 2006. The high availability reflects the continuing strong performance of the Unregulated – Hydroelectric stations due to the continuing investment program.

*Fuel Expense*

Generating stations within this segment are subject to the GRC. Fuel expense was \$81 million for the year ended December 31, 2007 compared to \$88 million during 2006. The decrease in fuel expense was primarily due to lower generation volume.

*Operations, Maintenance and Administration*

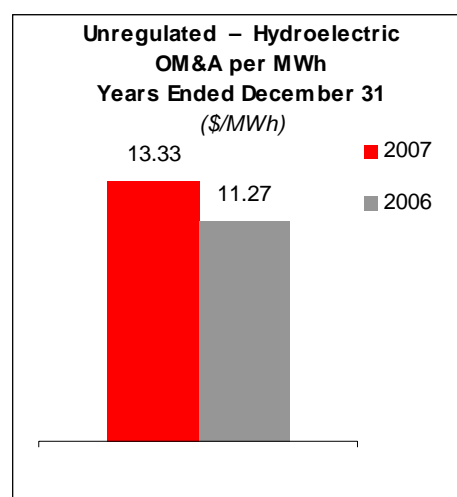
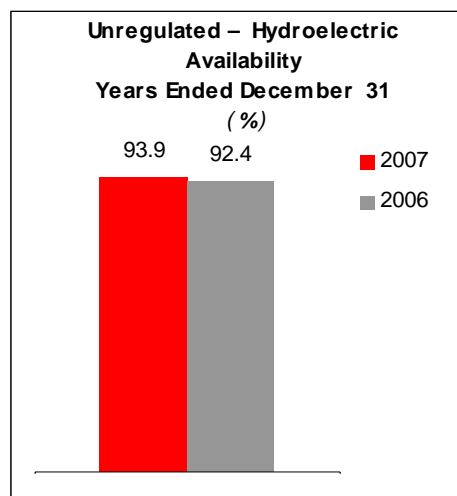
OM&A expenses for the year ended December 31, 2007 and 2006 were \$207 million and \$189 million, respectively. The increase in OM&A expenses in 2007 compared to 2006 was primarily due to higher expenses for plant improvement initiatives.

OM&A expense per MWh for the unregulated hydroelectric stations was \$13.33/MWh for the year ended December 31, 2007 compared to \$11.27/MWh in 2006. The increase in 2007 compared to 2006 reflects higher expenses for plant improvement initiatives.

OM&A expense per MWh excludes expense related to past grievances by First Nations.

*Depreciation and Amortization*

Depreciation expense for the year ended December 31, 2007 was \$68 million compared to \$69 million in 2006.



**Unregulated – Fossil-Fuelled Segment**

*(millions of dollars)*

	2007	2006
Revenue, net of revenue limit rebate	1,550	1,313
Fuel expense	812	643
Gross margin	738	670
Operations, maintenance and administration	573	524
Depreciation and amortization	82	133
Accretion on fixed asset removal liabilities	8	9
Property and capital taxes	21	19
Income (loss) before other gains and losses, interest and income taxes	54	(15)
Other (gains) and losses	(20)	22
Income (loss) before interest and income taxes	74	(37)

## Revenue

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Spot market sales, net of hedging instruments	<b>1,590</b>	1,323
Revenue limit rebate	<b>(163)</b>	(117)
Other	<b>123</b>	107
<b>Total revenue</b>	<b>1,550</b>	<b>1,313</b>

Unregulated – Fossil-Fuelled revenue was \$1,550 million for the year ended December 31, 2007, an increase of \$237 million compared to \$1,313 million in 2006. The increase in revenue in 2007 compared to 2006 was primarily due to higher electricity generation of 4.0 TWh.

### Electricity Prices

OPG's average sales price net of the revenue limit rebate for its unregulated fossil-fuelled generation for the years ended December 31, 2007 and 2006 was 4.8¢/kWh.

The increase in revenue was also due to higher revenue related to the Lennox RMR contract. In 2007, OPG recorded revenue of \$85 million related to the recovery of costs compared to \$59 million in 2006. The higher revenue recognized was primarily due to the timing in which OEB approval was issued for the current and prior year contracts. The RMR contract for the period from October 1, 2007 to September 30, 2008 was approved by the OEB in December 2007. The prior year contract, which was effective October 1, 2006, was approved by the OEB in January 2007. As a result, revenue in 2007 included revenue for the period from October 1, 2006 to December 31, 2007.

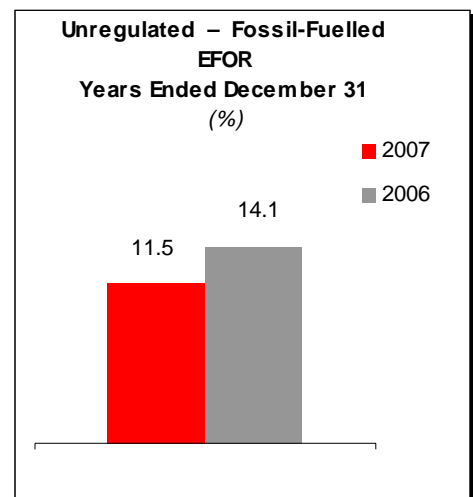
### Volume

Electricity sales volume for 2007 was 29.0 TWh compared to 25.0 TWh during 2006. The increase of 4.0 TWh was primarily due to the lower generation from the nuclear and hydroelectric generating stations.

The EFOR for the Unregulated – Fossil-Fuelled stations for the year ended December 31, 2007 was 11.5 per cent compared to 14.1 per cent in 2006. The lower EFOR in 2007 compared to 2006 was primarily due to much improved performance at the Nanticoke generating station, and continued good performance at the Lennox generating station.

### Fuel Expense

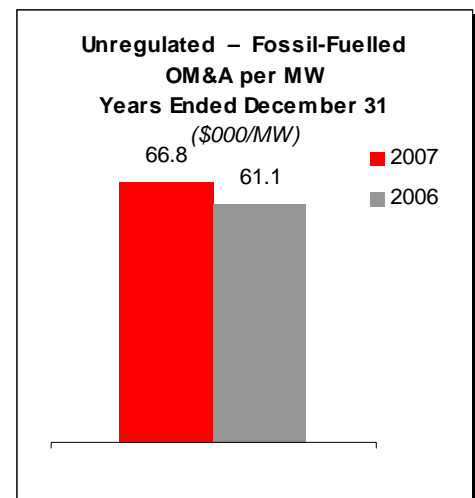
Fuel expense was \$812 million for the year ended December 31, 2007 compared to \$643 million in 2006. The increase in fuel expense in 2007 compared to 2006 was primarily due to higher electricity generation.



### Operations, Maintenance and Administration

OM&A expenses for the year ended December 31, 2007 were \$573 million compared to \$524 million in 2006. The increase of \$49 million was primarily due to increased maintenance programs and projects related to the extended period over which the coal-fired generating stations will be required to operate, partially offset by the write-off of unrecoverable costs in 2006 related to the cancellation of the Thunder Bay generating station gas conversion project.

Annualized OM&A expense per MW (\$/MW) for the unregulated fossil-fuelled stations increased to \$66,800/MW for the year ended December 31, 2007 compared to \$61,100/MW for the year ended December 31, 2006. The increase primarily reflected the impact of the higher OM&A expenses related to the extension of service lives of the coal-fired generating stations.



### Depreciation and Amortization

Depreciation expense for the year ended December 31, 2007 was \$82 million compared to \$133 million in 2006. The decrease in depreciation expense in 2007 was mainly due to the extension of the service life of all coal-fired generating stations, for purposes of calculating depreciation, due to the delay in the Province's coal replacement program announced by the Ministry of Energy in June 2006. OPG will continue to assess the service lives of the coal-fired stations.

### Other Gains and Losses

In 2007, the Company recorded a recovery of \$20 million to reflect a change in the estimated costs required to complete decommissioning of the Lakeview generating station. The demolition of the Lakeview generating station was substantially completed during the year.

OPG recognized an impairment loss on the Thunder Bay and Atikokan coal-fired generating stations in 2006 of \$22 million, which represented the carrying amount or net book value of these stations. OPG tested the recoverability of the carrying amounts of the coal-fired stations as a result of changes in circumstance, which included a decrease in forecast Ontario spot market prices and the extension of the lives of the coal-fired stations. The fair value of the coal-fired generating stations, which was determined using a discounted cash flow method, was compared to the carrying value of the generating assets to determine the impairment loss. It was determined that the Thunder Bay and Atikokan coal-fired generating stations would not be able to recover their operating and capital expenditures and carrying amount, over their remaining service lives.

### Other

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>
Revenue	<b>135</b>	165
Operations, maintenance and administration	<b>10</b>	5
Depreciation and amortization	<b>51</b>	53
Property and capital taxes	<b>12</b>	10
Income before other gains and losses, interest and income taxes	<b>62</b>	97
Other (gains) and losses	<b>10</b>	-
<b>Income before interest and income taxes</b>	<b>52</b>	97

Other revenue for the year ended December 31, 2007 was \$135 million compared to \$165 million in 2006. The decrease of \$30 million was primarily due to significantly lower net trading revenue, partly offset by an increase in investment income from OPG's equity investments.

OM&A expenses of the generation business segments include an inter-segment service fee for the use of certain property, plant and equipment held within the Other category. The total service fee is recorded as a reduction to the Other category's OM&A expenses. For the year ended December 31, 2007, the service fee was \$33 million for Regulated – Nuclear, \$2 million for Regulated – Hydroelectric, \$4 million for Unregulated – Hydroelectric, \$11 million for Unregulated – Fossil-Fuelled, with a corresponding reduction in OM&A expenses of \$50 million for the Other category. For the year ended December 31, 2006, the service fee was \$30 million for Regulated – Nuclear, \$3 million for Regulated – Hydroelectric, \$4 million for Unregulated – Hydroelectric, \$11 million for Unregulated – Fossil-Fuelled, with a corresponding reduction in OM&A expenses of \$48 million for the Other category.

Interconnected markets purchases and sales (including those to be physically settled) and mark-to-market gains and losses (realized and unrealized) on energy trading contracts are disclosed on a net basis in the consolidated statements of income. If disclosed on a gross basis, revenue and power purchases for the year ended December 31, 2007 would have increased by \$120 million (December 31, 2006 – \$163 million).

The changes in the fair value of derivative instruments not qualifying for hedge accounting are recorded in Other revenue, and are carried on the audited annual consolidated balance sheets as assets or liabilities at fair value. The carrying amounts and notional quantities of the derivative instruments are disclosed in Note 13 in the audited annual consolidated financial statements as at and for the year ended December 31, 2007.

### **Net Interest Expense**

The net interest expense for 2007 was \$143 million compared to \$193 million for 2006. The decrease in net interest expense in 2007 compared to 2006 was primarily due to the deferral of additional interest expense related to the Pickering A return to service deferral account as required by the amended regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario).

### **Income Taxes**

OPG follows the liability method of tax accounting for its unregulated operations. Under the liability method, future tax assets and liabilities are determined based on differences between the accounting and tax bases of assets and liabilities and measured using the substantively enacted tax rates and laws that will be in effect when the differences are expected to reverse. Commencing April 1, 2005, with the introduction of rate regulation, OPG accounts for income taxes relating to the rate regulated segments of its business using the taxes payable method. Under the taxes payable method, OPG does not recognize future income taxes relating to the rate regulated segments of its business to the extent those future income taxes are expected to be recovered or refunded through future regulated prices charged to customers.

For the year ended December 31, 2007, there was a net income tax recovery of \$51 million, compared to a tax expense of \$86 million for 2006. The decrease in income tax expense was largely due to an additional contribution of \$334 million to the Nuclear Funds in 2007. Contributions are deductible for tax purposes and no offsetting future tax expense is recognized by OPG due to the use of the taxes payable method to account for income taxes in the regulated segment. In addition, the income tax expense was favourably impacted by a reduction in Federal future income tax rates that were substantively enacted in 2007.

During the years ended December 31, 2007 and 2006, the income tax expense was lower than what would otherwise have been recorded had OPG accounted for income tax for the regulated segment using the liability method by \$127 million and \$89 million, respectively.

The transition adjustment to the accumulated other comprehensive income on adoption of the financial instruments accounting standards was lower by \$4 million than what would otherwise have been recorded had OPG utilized the liability method of tax accounting for the regulated segments.

In the third quarter of 2006, OPG received a preliminary communication from the Provincial Tax Auditors ("Tax Auditors") with respect to their initial findings from their audit of OPG's 1999 taxation year. Many of the issues raised through the audit are unique to OPG and relate either to start-up matters and positions taken on April 1, 1999 upon commencement of operations, or matters that were not adequately addressed through the *Electricity Act, 1998*. Although OPG has subsequently resolved some of these issues, there is uncertainty as to how the remaining issues will be resolved. OPG expects to receive a reassessment for its 1999 taxation year. The Company would defend its position through the tax appeals process.

OPG has previously recorded income tax charges related to certain income tax positions that the Company has taken in prior years that may be disallowed. Given the uncertainty as to how these income tax matters will be resolved, OPG has not adjusted its income tax liabilities. Should the ultimate outcome differ from OPG's recorded income tax liabilities, the Company's effective tax rate and its net income could be materially affected either negatively or positively in the period in which the matters are resolved.

## LIQUIDITY AND CAPITAL RESOURCES

OPG's primary sources of liquidity and capital are funds generated from operations, bank financing and credit facilities provided by OPG's shareholder. These sources are utilized for continued investment in plant and technologies, and to meet other significant funding obligations including contributions to the pension fund, the Used Fuel and Decommissioning Funds, and to service and repay long-term debt and revenue limit rebate obligations.

<i>(millions of dollars)</i>	Years Ended December 31	
	2007	2006
Cash and cash equivalents, beginning of year	6	908
Cash flow provided by operating activities	407	397
Cash flow (used in) investing activities	(782)	(650)
Cash flow provided by (used in) financing activities	479	(649)
Net increase (decrease)	104	(902)
Cash and cash equivalents, end of year	110	6

### Operating Activities

Cash flow provided by operating activities for 2007 was \$407 million compared to cash flow provided by operating activities of \$397 million for 2006. The increase in cash flow was primarily due to lower revenue limit rebate payments, the increase in non-electricity generation revenue, and the higher reimbursement of expenditures from the Nuclear Funds associated with the safe storage of Units 2 and 3 at the Pickering A nuclear generating station. The increase in cash flow was partially offset by the one-time contribution of \$334 million to the Used Fuel Fund as required by the ONFA, relating to the Bruce Lease, higher operating and maintenance expenditures, and a decrease in cash receipts from electricity sales. The lower revenue limit rebate payments for 2007 compared to 2006 were a result of making a payment of \$739 million in the second quarter of 2006 related to the period from April 1, 2005 to December 31, 2005. Revenue limit rebate payments are now made on a quarterly basis.

### Investing Activities

OPG is in a capital-intensive business that requires continued investment in plant and technologies to improve operating efficiencies, increase generating capacity of its existing stations, invest in new

generating stations and to maintain and improve service, reliability, safety and environmental performance.

Investment in fixed assets during the year ended December 31, 2007 was \$666 million compared with \$637 million in 2006. The increase in capital expenditures was primarily due to higher investments in the Portlands Energy Centre and fossil-fuelled and nuclear facilities, partially offset by lower investment in the Niagara Tunnel project.

OPG's forecast capital expenditures for 2008 are approximately \$800 million, which include amounts for the Niagara Tunnel, Portlands Energy Centre and other development projects.

For the year ended December 31, 2007, investing activities included costs deferred as regulatory assets of \$58 million compared to \$13 million during the same period in 2006. The amount deferred as regulatory assets during 2007 included interest expense related to the Pickering A return to service deferral account, and non-capital costs incurred for nuclear generation development initiatives.

At December 31, 2007, OPG reclassified its remaining holdings of third-party ABCP notes in the amount of \$58 million to long-term investments. A discussion of OPG's exposure to the ABCP notes is included in the *Recent Developments* section.

### **Financing Activities**

OPG maintains a \$1 billion revolving committed bank credit facility which is divided into two tranches – a \$500 million 364-day term tranche maturing May 21, 2008 and a \$500 million five-year term tranche maturing May 22, 2012. The longer term tranche was extended from a three-year term to a five-year term, upon renewal of the bank credit facility in May 2007. The total credit facility will continue to be used primarily as credit support for notes issued under OPG's commercial paper program. As at December 31, 2007, no commercial paper was outstanding (2006 – \$15 million). OPG had no other outstanding borrowings under the bank credit facility.

OPG also maintains \$25 million (2006 – \$26 million) in short-term uncommitted overdraft facilities and \$238 million (2006 – \$240 million) of short-term uncommitted credit facilities, which support the issuance of Letters of Credit. OPG uses Letters of Credit to support its supplementary pension plans and for other purposes. At December 31, 2007, there was a total of \$205 million of Letters of Credit issued (2006 – \$185 million), which included \$175 million for the supplementary pension plans (2006 – \$159 million) and \$16 million related to the construction of the Portlands Energy Centre (2006 – \$16 million).

OPG negotiated an agreement with the OEFC to finance the Niagara Tunnel project for up to \$1 billion over the duration of the project. The funding is advanced in the form of 10-year notes, on commercial terms and conditions. Advances under this facility commenced in October 2006, and amounted to \$240 million as at December 31, 2007, including \$80 million of new borrowing during 2007. Similarly, debt financing has been negotiated with the OEFC for OPG's interest in the Portlands Energy Centre and the Lac Seul project for up to \$400 million and \$50 million, respectively. Advances under these facilities commenced in December 2006, and totalled \$210 million for the Portlands Energy Centre and \$20 million for the Lac Seul project as at December 31, 2007. This included \$120 million of new borrowing under the Portlands Energy Centre facility during the year ended December 31, 2007.

As at December 31, 2007, OPG's long-term debt outstanding with the OEFC was \$3.7 billion. Although the new financing added in 2006 and 2007 has extended the maturity profile, approximately \$2.5 billion of long-term debt must be repaid or refinanced within the next five years. To ensure that adequate financing resources are available beyond its \$1 billion commercial paper program backed by the bank credit facility, OPG reached an agreement with the OEFC for a \$500 million general corporate facility that is available for the period from June 1, 2007 to March 31, 2008. OPG also reached an agreement with the OEFC for a \$950 million credit agreement to refinance senior notes as they mature over the period from September 22, 2007 to September 22, 2009.

In June 2007 and December 2007, OPG issued \$100 million and \$400 million, respectively, under the general corporate facility. In September 2007, OPG met its debt retirement obligation by issuing \$200 million of notes under the \$950 million credit facility to refinance the maturing notes. These borrowings will mature in 2017.

### Contractual and Commercial Commitments

The Company's contractual obligations and other significant commercial commitments as at December 31, 2007, are as follows:

<i>(millions of dollars)</i>	2008	2009	2010	2011	2012	Thereafter	Total
Contractual obligations:							
Fuel supply agreements	694	417	325	258	219	374	2,287
Contributions under the ONFA <sup>1</sup>	454	350	350	317	308	1,239	3,018
Long-term debt repayment	400	350	970	375	400	1,170	3,665
Interest on long-term debt	201	183	152	103	75	288	1,002
Unconditional purchase obligations	18	17	16	12	13	174	250
Long-term accounts payable	9	-	-	-	-	-	9
Operating lease obligations	12	12	13	13	13	2	65
Operating licence	20	19	21	22	22	-	104
Pension contributions <sup>2</sup>	260	-	-	-	-	-	260
Other	33	31	34	32	18	42	190
	2,101	1,379	1,881	1,132	1,068	3,289	10,850
Significant commercial commitments:							
Niagara Tunnel	146	258	34	-	-	-	438
Other hydroelectric projects	48	8	1	-	-	-	57
Portlands Energy Centre	59	5	3	3	3	46	119
<b>Total</b>	<b>2,354</b>	<b>1,650</b>	<b>1,919</b>	<b>1,135</b>	<b>1,071</b>	<b>3,335</b>	<b>11,464</b>

<sup>1</sup> Contributions under the ONFA are subject to adjustment due to the ONFA 2006 Approved Reference Plan.

<sup>2</sup> The pension contributions include additional funding requirements towards the deficit and ongoing funding requirements in accordance with the actuarial valuation as at January 1, 2005. The contributions are affected by various factors including market performance, changes in actuarial assumptions, plan experience, and the timing of funding valuations. Funding requirements after 2008 are excluded due to significant variability in the assumptions required to project the timing of future cash flows. The pension contributions are subject to change as a result of the filing of the actuarial valuation in 2008.

### Credit Ratings

Maintaining an investment grade credit rating is essential for corporate liquidity and future capital market access. The cost and availability of financing is influenced by credit ratings, which are intended to be an indicator of the creditworthiness of a particular company, security or obligation. Lower ratings generally result in higher borrowing costs as well as reduced access to capital markets.

At December 2007, OPG has a long-term credit rating of BBB+ by Standard & Poor's ("S&P") and 'A (low)' by Dominion Bond Rating Service ("DBRS"). In November 2007, DBRS confirmed the Unsecured Debt and Commercial Paper ratings of OPG as A (low) and R1 (low), respectively, with stable trends.



## BALANCE SHEET HIGHLIGHTS

The following section provides highlights of OPG's audited consolidated financial position using selected balance sheet data:

<b>Selected balance sheet data</b> <i>(millions of dollars)</i>	<b>As at December 31</b>	
	<b>2007</b>	<b>2006</b>
<b>Assets</b>		
Accounts receivable	<b>315</b>	230
Property, plant and equipment – net	<b>12,777</b>	12,761
Nuclear fixed asset removal and nuclear waste management funds	<b>9,263</b>	7,594
Regulatory assets	<b>356</b>	251
Long-term investments	<b>93</b>	32
<b>Liabilities</b>		
Accounts payable and accrued charges	<b>953</b>	989
Revenue limit rebate payable	<b>100</b>	40
Long-term debt (including debt due within one year)	<b>3,853</b>	3,359
Fixed asset removal and nuclear waste management	<b>10,957</b>	10,520

### Accounts Receivable

As at December 31, 2007, accounts receivable were \$315 million compared to \$230 million as at December 31, 2006. The increase of \$85 million was primarily due to higher electricity generation volumes in December 2007 compared to December 2006.

### Property, Plant and Equipment – Net

Net property, plant and equipment as at December 31, 2007 and December 31, 2006 was \$12,777 million and \$12,761 million, respectively. The increase was primarily due to additions to fixed assets mostly offset by depreciation expense. The Pickering B nuclear generating station auxiliary power system project was a significant addition to in-service fixed assets during the year ended December 31, 2007.

### Nuclear Fixed Asset Removal and Nuclear Waste Management Funds

OPG is responsible for the ongoing long-term management of radioactive waste materials and used fuel resulting from operations and future decommissioning of its nuclear generating stations. OPG's obligations relate to the Pickering and Darlington nuclear generating stations that are operated by OPG, as well as the Bruce A and B nuclear generating stations that are leased by OPG to Bruce Power.

To fund these liabilities, OPG established and manages, jointly with the Province, a Used Fuel Fund and a Decommissioning Fund, which are funded by OPG in accordance with the ONFA. The Used Fuel Fund is primarily intended to fund future expenditures associated with the long-term management of highly radioactive used nuclear fuel bundles. The Decommissioning Fund was established to fund future expenditures associated with nuclear fixed asset removal and the long-term management of low and intermediate level nuclear waste materials. OPG maintains the Nuclear Funds in third-party custodial and trustee accounts that are segregated from the rest of OPG's assets.

Assets in the Nuclear Funds are invested in fixed income and equity securities. The Nuclear Funds are referred to as the nuclear fixed asset removal and nuclear waste management funds in OPG's consolidated financial statements. Until December 31, 2006, OPG recorded the assets in the Nuclear Funds as long-term investments at their amortized cost. Up to and including December 31, 2006, gains and losses were recognized only upon the sale of an underlying security. As such, any unrealized gains and losses associated with the investments in the Nuclear Funds were not recognized in OPG's consolidated financial statements. As at December 31, 2006, the value of the Nuclear Funds on an amortized cost basis was \$7,594 million.

Effective January 1, 2007, OPG adopted the CICA Handbook Section 3855, *Financial Instruments – Recognition and Measurement*. As a result of the adoption of this new section, the investments in the Nuclear Funds and the corresponding payables to the Province are classified as held-for-trading and are measured at fair value with realized and unrealized gains and losses recognized in OPG's consolidated financial statements.

#### *Decommissioning Fund*

Upon termination of the ONFA, the Province has a right to any excess funding in the Decommissioning Fund, which is the excess of the fair market value of the Decommissioning Fund over the estimated completion costs as per the most recently approved ONFA reference plan. When the Decommissioning Fund is overfunded, OPG limits the earnings it recognizes in its consolidated financial statements, through a charge to the Decommissioning Fund with a corresponding payable to the Province, such that the balance of the Decommissioning Fund would equal the cost estimate of the liability based on the most recently approved ONFA reference plan. The payable to the Province could be reduced in subsequent periods in the event that the Decommissioning Fund earns less than its target rate of return or in the event that a new ONFA reference plan is approved with a higher estimated decommissioning liability.

At December 31, 2006, based on the estimate of costs to complete under the 2006 Approved Reference Plan, the Decommissioning Fund was overfunded on a fair value basis, and underfunded on an amortized cost basis. As a result of the adoption of the financial instruments accounting standards on January 1, 2007, OPG adjusted the investments and the related payables in the Decommissioning Fund to fair value, and recorded a transition adjustment of \$519 million to increase opening retained earnings. Subsequently, the investments and the related payables in the Decommissioning Fund are measured at fair value and any changes to the fair values are recognized in income.

After the adjustment to reflect the investments at fair value, on January 1, 2007, the value of the investments in the Decommissioning Fund exceeded the estimated completion costs under the 2006 Approved Reference Plan, and accordingly, the Decommissioning Fund balance was reduced by the amount of the excess funding through the recording of a payable to the Province. The Province's right to any excess funding in the Decommissioning Fund upon termination of the ONFA results in OPG capping its earnings at 5.15 per cent, which is the rate of growth in the liability for the estimated completion cost, as long as the Decommissioning Fund is in an overfunded status. If the Decommissioning Fund were underfunded, the earnings for the Decommissioning Fund would reflect actual fund returns based on the market value of the assets.

At December 31, 2007, the Decommissioning Fund's asset value on a fair value basis was \$5,075 million, which continued to exceed the value of the liability as per the 2006 Approved Reference Plan. As a result of the overfunded status, OPG reported a payable to the Province of \$3 million, reflecting an amount due to the Province if the Decommissioning Fund were terminated under the ONFA. Under the ONFA, if there is a surplus in the Decommissioning Fund such that the liabilities, as defined by the most recently approved ONFA reference plan, are at least 120 per cent funded, OPG may direct up to 50 per cent of the surplus over 120 per cent to be treated as a contribution to the Used Fuel Fund, and the OEFC is entitled to a distribution of an equal amount.

#### *Used Fuel Fund*

Under the ONFA, the Province guarantees the annual return in the Used Fuel Fund at 3.25 per cent plus the change in the Ontario CPI ("committed return") for funding related to the first 2.23 million used fuel bundles. OPG recognizes the committed return on the Used Fuel Fund and includes it in earnings on the nuclear fixed asset removal and nuclear waste management funds. The difference between the committed return on the Used Fuel Fund and the actual market return, based on the fair value of the assets, which includes realized and unrealized returns, is recorded as due to or due from the Province.

Up until December 31, 2006, OPG accounted for the investments in the Used Fuel Fund on an amortized cost basis, with the amount due to or due from the Province being recorded in the consolidated financial statements as the difference between the committed return and the actual return based on realized returns. At December 31, 2006, the Used Fuel Fund included an amount due to the Province of \$100 million. The Used Fuel Fund's asset value, after taking into account the committed return and the amount due to the Province, was \$3,238 million at December 31, 2006.

Under the ONFA, the Province is entitled to any surplus in the Used Fuel Fund, subject to a threshold funded ratio of 110 per cent compared to the value of the associated liabilities.

Commencing January 1, 2007, the value of the investments held in the Used Fuel Fund is measured at fair value. Accordingly, the Used Fuel Fund's balance increased to \$3,876 million to reflect the fair value measurement. The Province guarantees OPG's annual return in the Used Fuel Fund related to the initial 2.23 million used fuel bundles at the committed return, such that any difference between the committed return and the actual return based on fair value would be offset by the change in the related payable or receivable to the Province in the Used Fuel Fund. As a result, OPG did not record a transition adjustment to opening retained earnings for the Used Fuel Fund.

As at December 31, 2007, the Used Fuel Fund asset value on a fair value basis was \$4,702 million. The asset value was offset by a payable to the Province of \$511 million related to the committed return adjustment.

### **Regulatory Assets**

As at December 31, 2007, regulatory assets were \$356 million compared to \$251 million as at December 31, 2006. In accordance with the amendment to the regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario), for the year ended December 31, 2007, OPG recorded \$131 million in the deferral account related to the increase in OPG's liabilities for nuclear used fuel management and nuclear decommissioning and low and intermediate level waste management arising from the 2006 Approved Reference Plan. The recognition of the regulatory asset for this deferral account reduced additional expenses resulting from the increase in the nuclear liabilities. These expenses included accretion on the fixed asset removal and nuclear waste management liabilities and depreciation of the carrying value of the related fixed assets. During the year ended December 31, 2007, OPG also deferred \$28 million of non-capital costs, including \$1 million of interest, incurred for nuclear generation development initiatives in accordance with the regulation.

The increase in the regulatory assets was partially offset by the reduction in the balance of the Pickering A return to service deferral account due to amortization expense of \$96 million during the year ended December 31, 2007. The impact of the amortization related to the Pickering A return to service deferral account was partly offset by the deferral of \$30 million of interest expense related to the balance in the deferral account as prescribed by the amended regulation.

### **Long-Term Investments**

Long-term investments as at December 31, 2007 were \$93 million compared to \$32 million as at December 31, 2006. The increase was primarily due to the reclassification to long-term investments of OPG's holding of third-party ABCP.

### **Accounts Payable and Accrued Charges**

Accounts payable and accrued charges as at December 31, 2007 were \$953 million compared to \$989 million as at December 31, 2006. The decrease was primarily due to changes in timing of expenditures and payments between 2007 and 2006.

### **Revenue Limit Rebate Payable**

The revenue limit rebate payable as at December 31, 2007 was \$100 million compared to \$40 million as at December 31, 2006. The increase was due primarily to higher Ontario spot market prices during the fourth quarter of 2007, compared to the same period in 2006.

### **Long-Term Debt (including debt due within one year)**

Long-term debt as at December 31, 2007 was \$3,853 million compared to \$3,359 million as at December 31, 2006. The increase was primarily due to the issuance of long-term debt of \$200 million under the credit agreement to refinance senior notes, \$200 million related to committed capital projects, and \$500 million under the general corporate facility. The increase was largely offset by repayment of long-term debt of \$406 million.

### **Fixed Asset Removal and Nuclear Waste Management**

The liability for fixed asset removal (for nuclear and fossil-fuelled generating stations) and nuclear waste management as at December 31, 2007 was \$10,957 million compared to \$10,520 million as at December 31, 2006. The increase was primarily due to accretion due to the passage of time, partially offset by expenditures on nuclear waste management activities.

### **Accumulated Other Comprehensive Income**

Effective January 1, 2007, OPG adopted the CICA Handbook Section 3865 – *Hedges*, and recognized hedging instruments designated as cash flow hedges in opening AOCI on a net of tax basis. At the same time, the fair value of the hedging instruments was recorded in OPG's audited annual consolidated balance sheets. Subsequent adjustments arising due to these hedging instruments are also recognized in AOCI on a net of tax basis. Prior to January 1, 2007, hedging instruments that qualified for hedge accounting were not carried at fair value on the consolidated balance sheets and were disclosed as off-balance sheet items.

The majority of OPG's derivative instruments are treated as hedges, with gains or losses recognized in income upon settlement of the underlying transactions. OPG holds financial commodity derivatives primarily to hedge the commodity price exposure associated with changes in the price of electricity. Foreign exchange derivative instruments are used to hedge the exposure to anticipated USD denominated purchases. Interest rate derivative contracts are used to hedge exposure to changes in market interest rates on variable debt and on debt expected to be issued in the future. When a derivative hedging relationship is expired, the designation of a hedging relationship is terminated, or a portion of the hedging instrument is no longer effective, any associated gains or losses included in AOCI are recognized in the current period's consolidated statement of income. As at December 31, 2007, OPG reported AOCI of \$17 million.

### **Off-Balance Sheet Arrangements**

In the normal course of operations, OPG engages in a variety of transactions that, under Canadian GAAP, are either not recorded in the Company's consolidated financial statements or are recorded in the Company's consolidated financial statements in amounts that differ from the full contract amounts. Principal off-balance sheet activities that OPG undertakes include securitization of certain accounts receivable agreements, guarantees, which provide financial or performance assurance to third parties on behalf of certain subsidiaries, and long-term fixed price contracts.

#### *Securitization*

In October 2003, OPG completed a revolving securitization agreement with an independent trust. The independent trust is not controlled by OPG, nor is OPG the primary beneficiary. As such, the results of the trust are not consolidated. The securitization provides OPG with an opportunity to obtain an alternative source of cost effective funding. For the year ended December 31, 2007 and 2006, the average all-in cost of funds was 5.1 per cent and 4.4. per cent, respectively, and the pre-tax charges on

sales to the trust were \$15 million and \$13 million, respectively. The current securitization agreement extends to August 2009. Refer to Note 4 of OPG's 2007 annual audited consolidated financial statements for additional information.

#### *Guarantees*

As part of normal business, OPG and certain of its subsidiaries and joint ventures enter into various agreements providing financial or performance assurance to third parties on behalf of certain subsidiaries and joint ventures. Such agreements include guarantees, stand-by Letters of Credit and surety bonds.

#### *Hedging Instruments Prior to the Adoption of the Financial Instruments Standards*

Prior to the adoption of the financial instruments standards on January 1, 2007, derivative instruments that were designated as hedges were excluded from the audited consolidated financial statements. Such instruments were recognized upon settlement when the underlying transactions occurred. As at December 31, 2006, the deferred gain on such hedging instruments was \$41 million.

### **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

OPG's significant accounting policies, including the impact of future accounting pronouncements, are outlined in Note 3 to the audited annual consolidated financial statements as at and for the year ended December 31, 2007. Certain of these policies are recognized as critical accounting policies by virtue of the subjective and complex judgments and estimates required around matters that are inherently uncertain and could result in materially different amounts being reported under different conditions or assumptions. The critical accounting policies and estimates that affect OPG's consolidated financial statements, the likelihood that materially different amounts would be reported under varied conditions and estimates and the impact of changes in certain conditions or assumptions, are highlighted below.

#### **Rate Regulated Accounting**

A regulation made pursuant to the *Electricity Restructuring Act, 2004* (Ontario) prescribes that most of OPG's baseload hydroelectric facilities and all of the nuclear facilities that OPG operates receive regulated prices for their output. Under this regulation, OPG is required to establish a deferral account in connection with non-capital costs incurred on or after January 1, 2005, that are associated with the planned return to service of all units at the Pickering A nuclear generating station. As at December 31, 2007, the deferral account balance was \$183 million, consisting of non-capital costs of \$232 million related to Unit 1, \$19 million related to Units 2 and 3, \$20 million of general return to service non-capital costs and interest of \$37 million applied at the annual rate of six per cent, as prescribed by the regulation, and net of accumulated amortization of \$125 million. As at December 31, 2006, the deferral account balance was \$249 million, consisting of non-capital costs of \$232 million related to Unit 1, \$19 million related to Units 2 and 3, \$20 million of general return to service non-capital costs and interest of \$7 million applied at the annual rate of six per cent, and net of accumulated amortization of \$29 million. OPG commenced the amortization of the deferral account when Unit 1 of the Pickering A nuclear generating station was returned to service in November 2005. The amortization of \$96 million was charged to depreciation and amortization expense in 2007 (2006 – \$25 million). Upon OPG becoming subject to regulated prices established by the OEB, which is expected in 2008, the OEB is directed by the regulation to ensure that OPG recovers any balance in the deferral account through future prices charged to customers on a straight-line basis, over a period not to exceed 15 years.

In addition, under the regulation, OPG is required to establish a variance account to record certain costs incurred and revenues earned or foregone on or after April 1, 2005, due to deviations from the forecast information provided to the Province for the purposes of establishing regulated prices, associated with a number of predefined circumstances. Under the terms of the regulation, the OEB is directed to ensure that OPG either recovers or returns those amounts through future regulated prices charged to customers over a period not to exceed three years, to the extent that the OEB is satisfied that the costs were prudently incurred and are accurately recorded. As at December 31, 2007, OPG reported a regulatory asset of \$5 million (2006 – nil) in the variance account related to revenues for ancillary services that were

below the forecast provided to the Province for the purposes of establishing regulated prices. As at December 31, 2007, OPG reported a regulatory asset of \$7 million (2006 – regulatory liability of \$4 million) in a variance account reflecting water conditions that were different to those forecasted. Further, as of December 31, 2007, OPG reported a regulatory asset of \$2 million (2006 – nil) reflecting lower generation revenue caused by transmission outages and transmission restrictions.

The other regulatory liability includes a portion of non-regulated revenue earned by OPG's regulated assets, which OPG expects to apply as a reduction to future regulated prices to be established by the OEB. The measurement of regulatory assets and liabilities is subject to certain estimates and assumptions including assumptions made in the interpretation of the regulation.

In February 2007, the Province amended the regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario) to clarify certain sections of the regulation and to require OPG to establish a deferral account in connection with certain changes to its liability for nuclear used fuel management and its liability for nuclear decommissioning and low and intermediate level waste management. The deferral account requires OPG to record a regulatory asset or liability representing the revenue requirement impact associated with the changes in these nuclear liabilities arising from an Approved Reference Plan, approved after April 1, 2005, in accordance with the terms of the ONFA. On December 31, 2006, OPG recorded an increase of \$1,386 million in these nuclear liabilities arising from the 2006 Approved Reference Plan.

Commencing in the first quarter of 2007 and up to the effective date of the OEB's first order establishing regulated prices, which is expected to be after March 31, 2008, OPG records a regulatory asset associated with the increase in the nuclear liabilities arising from the 2006 Approved Reference Plan. As at December 31, 2007, OPG recorded \$131 million in the deferral account relating to this increase in the nuclear liabilities. The OEB is directed by the regulation to ensure that OPG recovers the balance recorded in the deferral account on a straight-line basis over a period not to exceed three years, to the extent that the OEB is satisfied that the revenue requirement impacts are accurately recorded.

The amendment to the regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario) made in February 2007 clarified that the OEB must ensure that OPG recovers, through future regulated prices, all capital and non-capital costs incurred in order to increase the output of, refurbish or add operating capacity to a regulated facility, if these costs are either within budgets approved by OPG's Board of Directors prior to the OEB's first order establishing regulated prices or if the OEB is satisfied that these costs were prudently incurred. A further amendment in February 2008, clarified that the OEB must ensure that OPG recovers the costs incurred and firm financial commitments made in the course of planning and preparing for the development of proposed new nuclear facilities. As a result of these amendments, OPG has recorded a regulatory asset of \$28 million for the year ended December 31, 2007, which represents non-capital costs for its nuclear generation development initiatives. Non-capital costs are recorded as a regulatory asset to the extent that they were incurred after April 1, 2005 and were not included in the forecast information provided to the Province for the purposes of setting interim regulated prices.

## **Income Taxes**

OPG is exempt from tax under the *Income Tax Act* (Canada). However, under the *Electricity Act, 1998*, OPG is required to make payments in lieu of corporate income and capital taxes to the OEFC. These payments are calculated in accordance with the *Income Tax Act* (Canada) and the *Corporations Tax Act* (Ontario), and are modified by regulations made under the *Electricity Act, 1998*.

OPG's operations are complex and the computation of the provision for income taxes involves interpretation of the various tax statutes and regulations. The *Income Tax Act* (Canada) and the *Corporations Tax Act* (Ontario) have a large body of technical interpretations and case law to help determine the Company's filing position. However, the *Electricity Act, 1998* and tax related regulations are relatively new and it has therefore been necessary for OPG, since its inception, to take certain filing positions in calculating the amount of its income tax provision. These filing positions may be challenged on audit and some of them possibly disallowed, resulting in a potential significant change in OPG's tax provision upon reassessment.

OPG uses the liability method of accounting for income taxes for the unregulated segment of the business and provides future income taxes for temporary differences. The process involves an estimate of OPG's actual current tax liability and an assessment of the Company's future income taxes as a result of temporary differences arising from the difference between the tax basis of an asset or liability and its carrying value on the consolidated balance sheets. In addition, OPG has to assess whether the future tax assets can be realized and to the extent that recovery is not considered likely, a valuation allowance must be established.

Commencing April 1, 2005, OPG accounts for income taxes related to the rate regulated segments of its business in accordance with paragraphs 102 to 104, inclusive, of the CICA Handbook, Section 3465 – Income Taxes. Accordingly, OPG does not recognize future income taxes related to the rate regulated segments of its business to the extent that these income taxes are expected to be recovered or refunded through future regulated prices charged to customers.

Future tax assets of \$234 million (2006 – \$228 million) have been recorded on the consolidated balance sheet at December 31, 2007. The Company believes there will be sufficient future taxable income and capital gains that will permit the use of these deductions and carry-forwards. Because of the adoption of rate regulated accounting, OPG did not record future tax assets of \$3,313 million (2006 – \$3,514 million), which it would have recorded under the liability method, resulting primarily from temporary differences related to the nuclear fixed asset removal and nuclear waste management provisions.

Future tax liabilities of \$439 million (2006 – \$477 million) have been recorded on the consolidated balance sheet at December 31, 2007. Because of the adoption of rate regulated accounting, OPG did not record future tax liabilities of \$3,749 million (2006 – \$3,686 million), which it would have recorded under the liability method, resulting primarily from temporary differences related to the nuclear fixed asset removal and nuclear waste management funds.

### **Fixed Assets**

OPG's business is capital intensive and requires significant investment in property, plant and equipment, and at December 31, 2007, the net book value of OPG's fixed assets was \$12,777 million (2006 – \$12,761 million).

Property, plant and equipment are tested for recoverability whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable. Recoverability of property, plant and equipment is determined by comparing the carrying amount of an asset to the undiscounted future net cash flows expected to be generated from the asset over its estimated useful life. In cases where the undiscounted expected future cash flows are less than the carrying amounts, an impairment loss is recognized equal to the amount by which the carrying amount exceeds the fair value, or discounted cash flows.

Various assumptions and accounting estimates are required to determine whether an impairment loss should be recognized and, if so, the value of such loss. This includes factors such as short-term and long-term forecasts of the future market price of electricity, the demand for and supply of electricity, the in-service dates of new and laid-up generating stations, inflation, fuel prices, capital expenditures and station lives. The amount of the future net cash flow that OPG expects to receive from its fixed assets could differ materially from the net book values recorded in OPG's consolidated financial statements.

The accounting estimates related to asset depreciation require significant management judgment to assess the appropriate useful lives of OPG's long-lived assets, including consideration of various technological and other factors. The Province accepted the advice of the IESO in their June 2006 report that indicated a need for 2,500 MW to 3,000 MW of additional capacity to maintain system reliability. As a result of delays in the plan to replace coal-fired generation by 2009, effective July 1, 2006, OPG extended the life for all of the coal-fired generating stations, for purposes of calculating depreciation, to December 31, 2012. The extension reduced depreciation expense by \$64 million in 2006, \$126 million in 2007 and will reduce depreciation expense by \$46 million in 2008. From 2009 to 2012, the depreciation expense will increase by \$59 million in each year. OPG will reassess the service life of the coal-fired stations upon submission of the IPSP, and as subsequently approved by the OEB. Any change to the

estimated service life of the coal-fired generating stations, for purposes of calculating depreciation, could have a material impact on OPG's consolidated financial statements.

During 2006, OPG extended the remaining service life of the Pickering B nuclear generating station to 2014 for depreciation purposes after a review of the life limiting components, taking into account recent station capacity factors. The extension reduced depreciation expense by \$36 million in 2006 and 2007.

Effective January 1, 2008, the service life of Darlington nuclear generating station, for the purposes of calculating depreciation, was extended by two years to 2019 after a review of the technical analysis for life limiting components. The life extension will reduce depreciation expense by \$18 million annually.

The Company has extended the service life of Bruce B nuclear generating station to 2014 for depreciation purposes effective January 1, 2008 after reviewing future capacity plans in the OPA's IPSP, and historical information regarding the service lives of major life limiting components of the station. As a result of the extension, depreciation expense will decrease by \$7 million annually. In addition, effective January 1, 2008, OPG extended the service life of Bruce A nuclear generating station to 2035 for depreciation purposes after the review of future capacity plans filed with the OPA and other publicly available information. The extension of the service life of the Bruce A nuclear generating station for depreciation purposes will decrease depreciation expense by \$8 million annually.

### **Pension and Other Post Employment Benefits**

OPG's accounting for pension and other post employment benefits are dependent on management's accounting policies and assumptions used in calculating such amounts.

#### *Accounting Policy*

In accordance with Canadian GAAP, actual results that differ from the assumptions used, as well as adjustments resulting from changes in assumptions, are accumulated and amortized over future periods and therefore generally affect recognized expense and the recorded obligation in future periods.

Under OPG's policy on accounting for pension and OPEB, certain actuarial gains and losses have not been charged to expense and are therefore not reflected in OPG's pension and OPEB obligations as a result of the following:

- Pension fund assets are valued using market-related values for purposes of determining actuarial gains or losses and the expected return on plan assets. The market-related value recognizes gains and losses on equity assets relative to a six per cent assumed real return over a five-year period.
- For pension and OPEB, the excess of the net cumulative unamortized gain or loss, over 10 per cent of the greater of the benefit obligation and the market-related value of the plan assets (the "corridor"), is amortized over the expected average remaining service life.

In addition, past service costs arising from the pension and OPEB amendments are amortized over future periods and therefore affect recognized expense and the recorded obligation in future periods.



At December 31, 2007, the unamortized net actuarial loss and unamortized past service costs for the pension plans and OPEB amounted to \$1,993 million (2006 – \$1,937 million). Details of the unamortized net actuarial loss and total unamortized past service costs at December 31, 2007 and 2006 are as follows:

<i>(millions of dollars)</i>	Registered Pension Plan		Supplementary Pension Plans		Other Post Employment Benefits	
	2007	2006	2007	2006	2007	2006
Net actuarial loss (gain) not yet subject to amortization due to use of market-related values	2	(677)	-	-	-	-
Net actuarial loss not subject to amortization due to use of corridor	960	931	16	15	206	207
Net actuarial loss subject to amortization	384	854	6	5	332	492
<b>Unamortized net actuarial loss</b>	<b>1,346</b>	<b>1,108</b>	<b>22</b>	<b>20</b>	<b>538</b>	<b>699</b>
<b>Unamortized past service costs</b>	<b>64</b>	<b>82</b>	<b>3</b>	<b>3</b>	<b>20</b>	<b>25</b>

#### *Accounting Assumptions*

Assumptions used in determining projected benefit obligations and the costs for the Company's employee benefit plans are evaluated periodically by management in consultation with an independent actuary. Critical assumptions, such as the discount rate used to measure the Company's benefit obligations, the expected long-term rate of return on plan assets and health care cost projections, are evaluated and updated annually. The discount rates used by OPG in determining projected benefit obligations and the costs for the Company's employee benefit plans are based on representative AA corporate bond yields.

A change in these assumptions, holding all other assumptions constant, would increase (decrease) 2007 costs, excluding amortization components, as follows:

<i>(millions of dollars)</i>	Registered Pension Plan	Supplementary Pension Plans	Other Post Employment Benefits
Expected long-term rate of return			
0.25% increase	(20)	na	na
0.25% decrease	20	na	na
Discount rate			
0.25% increase	(13)	-	(3)
0.25% decrease	13	-	3
Inflation			
0.25% increase	38	1	-
0.25% decrease	(36)	(1)	-
Salary increases			
0.25% increase	10	1	-
0.25% decrease	(10)	(1)	-
Health care cost trend rate			
1% increase	na	na	37
1% decrease	na	na	(29)

na – change in assumption not applicable

## **Asset Retirement Obligations**

OPG's asset retirement obligations are comprised of liabilities for nuclear fixed asset removal and nuclear waste management costs and non-nuclear fixed asset removal costs related to the decommissioning of fossil-fuelled generating stations. The liabilities associated with decommissioning the nuclear generating stations and long-term used nuclear fuel management comprise the most significant amounts of the total obligation. The estimates of the nuclear liabilities are reviewed on an annual basis as part of the ongoing, overall nuclear waste management program. Changes in the nuclear liabilities resulting from changes in assumptions or estimates that impact the amount of the originally estimated undiscounted cash flows are recorded as an adjustment to the liabilities, with a corresponding change in the related asset retirement cost capitalized as part of the carrying amount of fixed assets.

The estimates of nuclear fixed asset removal and nuclear waste management costs require significant assumptions in the calculations since the programs run for many years. Significant assumptions underlying operational and technical factors are used in the calculation of the accrued liabilities and are subject to periodic review. Changes to these assumptions, including changes in the timing of programs, technology employed, inflation rate, and discount rate, could result in significant changes in the value of the accrued liabilities.

During the fourth quarter of 2007, the Company re-estimated the costs to complete the remaining work to remediate the Lakeview fossil-fuelled generating station site in 2008. As a result, OPG recorded a recovery of \$20 million in other gains or losses to reflect a change in the estimated costs.

In 2006, OPG reviewed and updated the cost estimates under the ONFA 2006 Approved Reference Plan. The 2006 Approved Reference Plan under the ONFA resulted in a \$1,386 million increase in OPG's liability for nuclear waste management and decommissioning, and a corresponding increase in the carrying value of the nuclear generating stations to which this liability relates. Changes to the reference plan and cost estimates were mainly due to a change in economic indices, recent industry experience in decommissioning reactors, and additional used fuel and waste quantities resulting from service life extensions.

The increment in the amount of the undiscounted estimated cash flows for OPG's liability for nuclear waste management and decommissioning was discounted using the current credit-adjusted risk-free rate of 4.6 per cent. A ten basis points (0.1 per cent) change in this discount rate would impact the carrying value of the asset retirement obligations by approximately \$100 million.

## **Financial Instruments Measured at Fair Value**

Financial assets and liabilities, including exchange traded derivatives, and other financial instruments measured at fair value and for which quoted prices in an active market are available, are determined directly from those quoted market prices.

For financial instruments which do not have quoted market prices directly available, fair values are estimated using forward price curves developed from observable market prices or rates which may include the use of valuation techniques or models, based wherever possible on assumptions supported by observable market prices or rates prevailing at the balance sheet date. This is the case for over-the-counter derivatives, which includes energy commodity derivatives, foreign exchange derivatives, interest rate swap derivatives, and ABCP issued by third-party trusts. Valuation models use general assumptions and market data and therefore do not reflect the specific risks and other factors that would affect a particular instrument's fair value. The methodologies used for calculating the fair value adjustments are reviewed on an ongoing basis to ensure that they remain appropriate.

OPG's use of financial instruments expose the Company to various risks, including credit risk, commodity price risk, and foreign currency and interest rate risk. A discussion of how OPG manages these and other risks are in the *Risk Management* section.

## Changes in Accounting Policies

### *Financial Instruments*

On January 1, 2007, the Company adopted the CICA Handbook Sections 3855, *Financial Instruments – Recognition and Measurement*, 3865, *Hedges*, 1530, *Comprehensive Income*, 3251, *Equity*, and 3861, *Financial Instruments – Disclosure and Presentation*. As a result of adopting these standards, OPG has recorded transition adjustments to opening retained earnings of \$513 million and accumulated other comprehensive income (“AOCI”) of \$21 million. Comparative amounts for prior periods have not been restated. The impact of adoption is further disclosed in Note 13 to the audited annual consolidated financial statements.

Financial instrument assets include cash and cash equivalents, accounts receivable, nuclear fixed asset removal and nuclear waste management funds, and derivative instruments. Financial instrument liabilities include accounts payable and accrued charges, short-term notes payable, long-term debt and derivative instruments.

## Future Changes in Accounting Policies and Estimates

### *Capital Disclosures and Financial Instruments*

In December 2006, the CICA issued three new accounting standards: Handbook Section 1535, *Capital Disclosures* (“Section 1535”), Handbook Section 3862, *Financial Instruments – Disclosures* (“Section 3862”), and Handbook Section 3863, *Financial Instruments – Presentation* (“Section 3863”). These new standards are effective for the Company beginning January 1, 2008.

Section 1535 specifies the disclosure of (i) an entity’s objectives, policies and processes for managing capital; (ii) quantitative data about what the entity regards as capital; (iii) whether the entity has complied with any capital requirements; and (iv) if it has not complied, the consequences of such non-compliance.

Sections 3862 and 3863 replace Handbook Section 3861, *Financial Instruments – Disclosure and Presentation*, revising and enhancing its disclosure requirements, and carrying forward unchanged its presentation requirements. These new sections place increased emphasis on disclosures about the nature and extent of risks arising from financial instruments and how the entity manages those risks.

### *Inventories*

The CICA issued a new accounting standard, Section 3031, *Inventories*, in March 2007, which is based on International Accounting Standard (“IAS”) 2. The new section replaced the existing Section 3030, *Inventories*. Under the new section, inventories are required to be measured at the “lower of cost and net realizable value”, which is different from the existing guidance of “lower of cost and market”. The new section also allows the reversal of any write-downs previously recognized. Further, due to the changes in the section and the consequential amendments, some of OPG’s critical spare parts currently reported as materials and supplies on OPG’s consolidated balance sheets will be accounted for as property, plant and equipment. The new accounting standard and the consequential amendments are effective for OPG beginning January 1, 2008. OPG reclassified significant critical spare parts of \$19 million, net of accumulated depreciation, to property, plant and equipment in 2008.

### *Accounting for Regulatory Operations*

In December 2007, the CICA revised its guidance on accounting for rate-regulated operations. The revision resulted in amendments to Handbook Sections 1100, *Generally Accepted Accounting Principles*, and 3465, *Income Taxes*, and Accounting Guideline 19 (“AcG-19”), *Disclosures by Entities Subject to Rate Regulation*, as follows:

- to remove the temporary exemption pertaining to the application of Section 1100 to rate-regulated operations, including the elimination of the opportunity to use industry practice as an acceptable basis for recognition and measurement of assets and liabilities arising from rate regulation;

- to amend Section 3465 to require the recognition of future income tax liabilities and assets as well as a separate regulatory asset or liability for the amount of future income taxes expected to be included in future rates and recovered from or paid to customers; and
- to amend AcG-19, as necessary, as a result of amendments to Sections 1100 and 3465.

As a result of the changes to Section 3465, OPG will be required to recognize future income taxes associated with its rate-regulated operations in the same manner as it currently recognizes future income taxes for its unregulated operations. OPG will apply the changes prospectively to interim and annual financial consolidated statements beginning January 1, 2009. OPG is currently evaluating the impact of implementing these changes on its consolidated financial statements.

## RISK MANAGEMENT

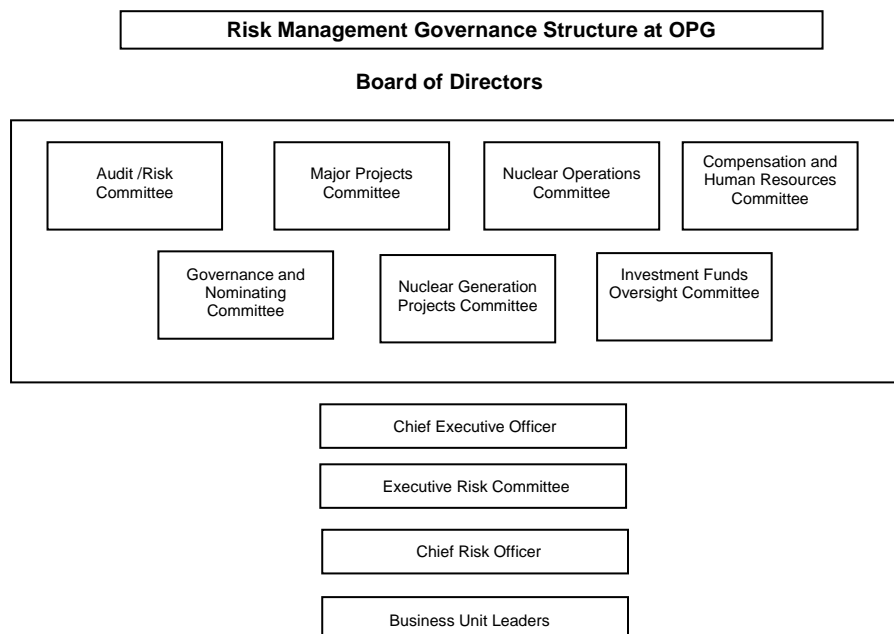
### Governance Structure

OPG operates as an independent commercial organization within a complex and highly regulated industry. The Company must effectively manage a wide array of financial, operational and commercial risks that arise from its various business activities.

To manage these risks, OPG's Board of Directors has approved, and management has implemented, a risk management governance structure designed to effectively identify, measure, monitor and report on key risk management activities across the Company. These activities are coordinated by a centralized risk management group which is led by the Chief Risk Officer. The risk management group is responsible for providing independent assessments of the effectiveness of management's risk mitigation activities and/or actions to the Audit and Risk Committee of the Board on a quarterly basis.

Many of the risks identified by OPG can be managed effectively through various mitigation activities and/or actions. However, some risks are difficult to effectively mitigate as they involve external factors or result from events unrelated to OPG. For instance, changes to various environmental, financial, and nuclear safety regulations can all have a significant impact on OPG's ability to meet its business plan objectives.

Notwithstanding these challenges, OPG continues to focus on managing all of the key risks that it has identified in order to meet its strategic objectives and business plan goals. An illustration of OPG's governance structure that supports its risk management function is provided below.



## **Electricity Generation**

OPG is exposed to the financial impacts of uncertain output from its generating stations. The amount of electricity generated by OPG is affected by a number of factors including fuel supply, equipment malfunction or deterioration, weather, maintenance requirements, water levels, and regulatory and environmental regulations. The primary unfavourable impacts of these factors are higher cost of operations, reduced revenues and the potential derating of a generating unit resulting in production that is lower than its normal level of output.

### *Nuclear Generation*

The uncertainty associated with the volume of electricity produced by OPG's nuclear generating units is primarily driven by the condition of the plant components and systems, which are subject to the effects of aging. The generating stations have extensive inspection and maintenance programs that are designed to monitor and identify actions needed to keep the generating stations within design parameters and to maintain reliability.

In certain cases, deterioration of plant components progresses in an unexpected manner, resulting in the need to increase monitoring, conduct extensive repairs or undertake additional remedial measures. In some instances, derating of the units may be required in order to maintain a safe operating margin. When such a technology risk first appears or is suspected, a specific monitoring program is established. If the risk exposure materializes, a resolution program is initiated. The primary impact of these technology risks is an increase in the long-term cost of operations. In some instances, mitigation creates additional outage work, which may result in outage extensions.

### *Hydroelectric Generation*

OPG's hydroelectric generating performance is partially dependent on the availability of water, which can vary from year to year due in large part to the weather. The inherent uncertainty in forecasting water levels introduces a significant degree of uncertainty with respect to forecasting hydroelectric generation. OPG manages this risk by using production forecasting models that incorporate unit efficiency characteristics, water flow conditions and outage plans. Water flows and outage conditions are assessed, monitored and adjusted on a regular basis.

OPG's hydroelectric generating stations vary in age from 13 to 108 (DeCew Falls I) years, with an average age of over 73 years. Over 75 per cent of the hydroelectric generating capacity is over 50 years old. Due to the variability and age of some of the equipment and civil components, there is a risk that some facilities will require significant work and funding to sustain their reliability. OPG manages these reliability risks by conducting ongoing maintenance of critical components, engineering reviews, plant condition assessments, and inspections to identify future work necessary to sustain and, if necessary, upgrade the plant and its equipment. Over the next five years, OPG plans to continue its reinvestment in its hydroelectric assets to address issues associated with the age of the equipment in order to maintain the performance of its assets. The success of the program is monitored through the measurement of reliability. OPG's hydroelectric assets continue to significantly outperform relevant North American reliability-related benchmarks.

The hydroelectric business segment operates 238 dams across the province. To mitigate and manage the risks associated with the operation of these dams, OPG has a dam safety program that performs ongoing maintenance, upgrades and rehabilitation work. OPG also undertakes ongoing dam safety reviews and monitoring, and ad hoc peer reviews. Emergency preparedness and response plans have been established for all facilities to mitigate losses in the event of a dam failure or uncontrolled release of water.

### *Fossil-Fuelled Generation*

Electricity generation from fossil-fuelled generation units can be unfavourably affected by plant and equipment failures. OPG manages and mitigates these risks by performing ongoing maintenance and undertaking engineering reviews, condition assessments and critical reviews of maintenance processes. OPG uses the results of these reviews and assessments to implement changes to inspection, maintenance, and capital project programs. The performance of OPG's fossil-fuelled stations is measured by their availability to produce electricity when called upon. During 2007, OPG's fossil-fuelled generating stations have achieved significant reliability improvements.

### **Market Risks**

There are a number of discrete kinds of market risks that can impact OPG's financial performance. Many of these risks arise due to OPG's exposure to volatility in equity prices, prices or supply of various commodities, foreign exchange and interest rates, as well as the impact that unexpected events have on credit, global liquidity and regional trading markets. In order to respond to this complex array of risks, OPG manages these risks from a conservative perspective in order to reduce the uncertainty or mitigate the potential negative impact that these events could have on financial results. However, despite these measures, some of OPG's exposures to financial risks cannot be completely or effectively mitigated due to regulatory constraints or due to the nature of the risk itself.

#### *Equity Prices*

Equity price risk is the risk of loss or unexpected volatility due to decline in the value of individual equities and/or equity indices. OPG's specific exposure to equity prices relates to the value of the Company's Nuclear Funds and pension funds that contain a significant allocation to domestic and international equity markets. These funds are managed by OPG to generate investment returns sufficient to meet their respective financial obligations over time.

To manage this risk, OPG's Nuclear Funds and pension fund have investment policies and procedures in place to set out the investment framework of the funds, including the investment assumptions, permitted investments, and various investment constraints. Such policies and procedures are approved annually by OPG's Investment Funds Oversight Committee of the Board of Directors. For the Nuclear Funds, such policies and procedures are also agreed to jointly with the Province, under ONFA.

#### *Commodities*

Changes in the market price of electricity or of the fuels used to produce electricity can adversely impact OPG's earnings and cash flow from operations. To manage this risk, the Company seeks to maintain a balance between the commodity price risk inherent in its electricity production and plant fuel portfolios to the extent that trading liquidity in the relevant commodities markets provides the economic opportunity to do so. To manage fuel price risk, OPG has a fuel hedging program, which includes using fixed price and indexed contracts, as well as approved derivative products.

OPG's revenue is also affected by changes in the market price of electricity. For 2008, a \$1/MWh increase in the spot market price of electricity above the revenue limit would increase OPG's gross margin by approximately \$17 million, while a \$1/MWh decrease below the revenue limit would decrease gross margin by approximately \$45 million. The impact of the revenue limit rebate mechanism results in an asymmetrical impact on gross margin when the price of electricity increases and decreases.

The percentages of OPG's expected generation, emission requirements and fuel requirements hedged are shown below:

	2008	2009	2010
Estimated generation output hedged <sup>1</sup>	92%	72%	60%
Estimated fuel requirements hedged <sup>2</sup>	95%	80%	52%
Estimated nitric oxide ("NO") emission requirement hedged <sup>3</sup>	100%	100%	100%
Estimated SO <sub>2</sub> emission requirement hedged <sup>3</sup>	100%	100%	100%

<sup>1</sup> Represents the portion of megawatt hours of expected future generation production, including power purchases, for which the Company has sales commitments and contracts including the obligations under regulated pricing commitments, agreements with the IESO, OPA auction sales and the revenue limit on OPG's non-prescribed assets (which ends on April 30, 2009).

<sup>2</sup> Represents the approximate portion of megawatt hours of expected generation production (and fossil year-end inventory target) from all types of facilities (fossil, nuclear and hydroelectric) for which OPG has entered into some form of contractual arrangements or obligations in order to secure either the expected availability and/or price of fuel and/or fuel related services. Excess fuel in inventories in a given year is attributed to the next year for the purpose of measuring hedge ratios. Since production from hydroelectric facilities is primarily influenced by expected weather and weather patterns, fuel hedge ratios for hydroelectric facilities are assumed to be 100 per cent.

<sup>3</sup> Represents the approximate portion of megawatt hours of expected fossil production for which OPG has purchased, been allocated or granted emission allowances and Emission Reduction Credits to meet OPG's obligations under Ontario Environmental Regulation 397/01.

#### *Foreign Exchange and Interest Rates*

OPG's foreign exchange exposure is attributable to two primary factors: United States dollar denominated transactions such as the purchase of fossil fuels; and the influence of USD denominated commodity prices on Ontario electricity spot market prices. The magnitude and direction of the exposure to the USD is affected by generation reliability and the price volatility of USD denominated commodities. OPG currently manages its exposure using forwards and various derivative products to periodically hedge its anticipated USD exposures according to approved risk management policies.

OPG has interest rate exposure on its short-term borrowings and investment programs. The majority of OPG's existing debt is at fixed interest rates. Interest rate risk arises with the need to undertake new financing and with the potential addition of variable rate debt. Interest rate risk may be hedged using derivative products. The management of these risks is undertaken by hedging the exposure in accordance with corporate risk management policies. OPG periodically uses interest rate swap agreements to mitigate elements of interest rate risk exposure associated with anticipated new financing. As of December 31, 2007, OPG had total interest rate swap contracts outstanding with a notional principal of \$692 million.

#### *Credit*

OPG's credit risk exposure is comprised of two major components: the first is derived from its sales of electricity and the second is derived from its purchases of services and products. As the majority of OPG's sales are through the IESO-administered spot market, OPG management accepts this credit risk due to the IESO's primary role in the Ontario electricity market. This confidence is based on the IESO's own credit risk management policies and practices, which require all spot market participants to meet specific standards for creditworthiness. Additionally, in the event of a participant default, the loss is shared on a pro-rata basis among all participants thus reducing the specific exposure to OPG.

The following table provides information on credit risk from energy sales and trading activities as at December 31, 2007:

Credit Rating <sup>1</sup>	Number of Counterparties <sup>2</sup>	Potential Exposure for Largest Counterparties		
		Potential Exposure <sup>3</sup> <i>(millions of dollars)</i>	Number of Counterparties	Counterparty Exposure <i>(millions of dollars)</i>
Investment grade	165	115	5	85
Below investment grade	43	60	5	48
IESO <sup>4</sup>	1	453	1	453
<b>Total</b>	<b>209</b>	<b>628</b>	<b>11</b>	<b>586</b>

<sup>1</sup> Credit ratings are based on OPG's own analysis, taking into consideration external rating agency analysis where available, as well as recognizing explicit credit support provided through guarantees and letters of credit or other security.

<sup>2</sup> OPG's counterparties are defined by each master agreement.

<sup>3</sup> Potential exposure is OPG's assessment of maximum exposure over the life of each transaction at a 95 per cent confidence interval.

<sup>4</sup> Credit exposure to the IESO peaked at \$883 million during the year ended December 31, 2007 and at \$1,029 million during the year ended December 31, 2006.

OPG's second element of credit risk relates to the exposures created by companies ("counterparties") who are contracted to provide services or products. OPG manages this risk using a comprehensive credit risk management function that independently evaluates all major counterparties and provides continuous input to business units who acquire these services.

#### *Liquidity*

OPG operates in a capital intensive business. Significant financial resources are required to fund capital improvement projects and related maintenance programs at generating stations. In addition, the Company has other significant disbursement requirements including investment in new generating capacity, annual funding obligations under the ONFA, pension funding and continuing debt maturities with the OEFC. OPG must ensure it has the borrowing capacity and access to the necessary financing sources to fund its capital requirements. A discussion of corporate liquidity is included in the *Liquidity and Capital Resources* section.

OPG's has financial exposure to several third-party ABCP trusts as a result of short-term investment activities. The exposure, which was initially \$103 million, has been reduced to \$58 million as at December 31, 2007 following the settlement of \$45 million of notes held with Skeena Capital Trust. OPG's remaining exposure to third-party ABCP Trusts is not considered material and will have no adverse impact on OPG's liquidity. A discussion of OPG's exposure to third-party ABCP is included in the *Recent Developments* section.

#### *Trading*

Open trading positions are subject to measurement against Value at Risk ("VaR") limits. For a given portfolio, VaR measures the possible future loss in terms of market value, which under normal market conditions will not be exceeded within a defined probability and time period. VaR utilization ranged between \$0.5 million and \$2.0 million during the year ended December 31, 2007, compared to \$1.2 million and \$3.4 million during the year ended December 31, 2006. VaR utilization is closely monitored in order to ensure compliance with approved limits.

Trading liquidity continues to be constrained in Ontario and interconnected markets due to broader energy market fundamentals. In addition, the revenue limit reduces customer exposure to electricity spot market prices and further limits trading activity.



## **Human Resource Risks**

OPG continues to face demographic risks and resourcing gaps. To address these risks, OPG has implemented plans and programs designed to meet current and future business needs for human resources and critical skills. Business leaders are actively involved in the review of workforce needs and plans to resource critical skills and jobs in their functional lines of business. Initiatives continue in support of OPG's employment brand, youth outreach and educational relations. In the third quarter of 2007, OPG launched its largest campus recruitment program to date, participating in career fairs and information sessions on campuses across Ontario and on the East Coast.

In addition, OPG's commitment to building and strengthening internal capabilities was evidenced by the introduction of an integrated leadership competency model, focused efforts in terms of succession planning, and the introduction of a new supervisory training program.

## **Environmental Risks**

Changes to environmental laws or delays in implementing the current timetable of the Province's coal replacement policy could create compliance risks that may be addressed by the installation of additional equipment or control technologies, the purchase of additional emission reduction credits, or by constraining production from the fossil-fuelled fleet. In addition, a failure to comply with applicable environmental laws may result in enforcement actions, including the potential for orders or charges. Further, some of OPG's activities have the potential to cause contamination to land or water that may require remediation. The potential liability associated with any of these events could have a material adverse effect on the business.

In order to meet the federal and provincial emission targets previously identified under the heading, *Recent Developments, Climate Change Plan*, there is a risk that OPG will be required to either reduce certain emissions or purchase offsets, which could have a material adverse impact to OPG.

## **Major Project Risks**

OPG is involved with several major development projects, including: the Niagara Tunnel, Lac Seul, Portlands Energy Centre, other projects supporting operating units, hydroelectric development projects, the potential refurbishment of existing nuclear stations, and the consideration of new nuclear units at OPG's Darlington nuclear generation site. There is a risk that OPG will have insufficient resources to implement several large projects concurrently. This risk is especially critical given the complexity, long project timelines, and inherent risks associated with these projects.

OPG has taken many steps to address the unique challenges relating to the various development projects. OPG utilizes Owner's Representative services to acquire the necessary technical expertise to monitor and control projects. Also, major projects have been contracted on a "design-build at a fixed-price" basis, which provides OPG with greater cost certainty. In addition, certain projects have liquidated damages built into the contracts to mitigate late in-service by the respective contractor. However, this contracting strategy does not fully mitigate the risk to OPG's reputation, as Owner, in the event of prolonged scheduling delays.

For nuclear related projects, OPG has established a new division to evaluate the viability of the refurbishment of existing nuclear facilities in order to extend their life. The activities of this division include completing plant condition and environmental assessments, developing appropriate project infrastructures and confirming various industry regulatory requirements.

## **Regulatory Risks**

Effective April 1, 2005, OPG receives regulated prices for electricity generated from most of its baseload hydroelectric facilities and all of the nuclear facilities that it operates. These prices will remain in effect until at least March 31, 2008.

In November 2007, OPG filed an application with the OEB for new payment amounts for its regulated facilities effective April 1, 2008, for a 21-month period. Effective some time after March 31, 2008, the OEB will establish new regulated prices for electricity generated by OPG's regulated facilities. The process of setting new regulated prices is inherently uncertain. There is a risk that new prices established by the OEB may not provide for recovery of all of OPG's costs, or may not provide an appropriate rate of return. Despite the fact that some costs may not be included within the new prices, these expenditures may still be necessary to maintain the reliability and safety of OPG's regulated generating assets.

The uncertainty associated with nuclear regulatory requirements is primarily driven by plant deterioration, technology risks and changes to technical codes. Remaining current with and addressing these requirements adds to the cost of operations and in some instances, it may result in a reduction in the productive capacity of a plant, or in the earlier than planned replacement of a plant component. As there is currently no preset or prescribed methodology to assess nuclear safety, OPG and the regulator have occasionally While such situations are normally resolved through subsequent detailed reviews and discussions, they contribute to the uncertainty of the regulatory requirements. The primary impact of this risk is an increase in the long term cost of operations; in some instances these are accompanied by outages necessary to deal with the risk.

Regulatory uncertainty also remains a significant risk for all activities and programs related to nuclear plant life extension, rehabilitation, new plant construction and decommissioning (such as the Pickering A Units 2 and 3 safe storage project) as existing standards and regulatory requirements may not readily extend to new conditions or designs. The primary effects of this risk are project delays and higher development costs.

OPG manages uncertainty associated with nuclear regulatory requirements by maintaining close contact with the regulator and issuers of standards and codes for the early identification and discussions of issues. Together with other industry members, OPG is also investigating the use of a common, risk-based mode of assessment and regulation.

### **Reputation Risks**

Maintaining a good reputation is important to every company. OPG focuses on building and maintaining a good reputation through many practices, including appropriate corporate governance practices, transparency, effective communications with stakeholders, and continuous improvement initiatives to manage and mitigate various risks across the Company that could impact its reputation.

## RELATED PARTY TRANSACTIONS

Given that the Province owns all of the shares of OPG, related parties include the Province, the other successor entities of Ontario Hydro, including Hydro One Inc. ("Hydro One"), the IESO, and the OEFC. OPG also enters into related party transactions with its joint ventures. The transactions between OPG and related parties are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

These transactions are summarized below:

<i>(millions of dollars)</i>	<b>Revenue</b>	<b>Expenses</b>	<b>Revenue</b>	<b>Expenses</b>
	<b>2007</b>		<b>2006</b>	
Hydro One				
Electricity sales	<b>28</b>	-	34	-
Services	-	<b>12</b>	-	13
Province of Ontario				
GRC water rentals and land tax	-	<b>129</b>	-	132
Guarantee fee	-	<b>8</b>	-	8
Used Fuel Fund rate of return guarantee	-	<b>(130)</b>	-	96
Decommissioning Fund excess funding	-	<b>(291)</b>	-	(7)
OEFC				
GRC and proxy property tax	-	<b>199</b>	-	205
Interest income on receivable	-	<b>(6)</b>	-	(29)
Interest expense on long-term notes	-	<b>187</b>	-	203
Capital tax	-	<b>32</b>	-	51
Income taxes	-	<b>(51)</b>	-	86
Indemnity fees	-	-	-	2
IESO				
Electricity sales	<b>5,094</b>	<b>104</b>	5,029	146
Revenue limit rebate	<b>(227)</b>	-	(161)	-
Ancillary services	<b>145</b>	-	132	-
Other	-	<b>1</b>	1	1
	<b>5,040</b>	<b>194</b>	5,035	907

At December 31, 2007, accounts receivable included \$2 million (2006 – \$8 million) due from Hydro One and \$211 million (2006 – \$71 million) due from the IESO. Accounts payable and accrued charges at December 31, 2007 included \$2 million (2006 – \$2 million) due to Hydro One.

## CORPORATE GOVERNANCE

### Corporate Governance

National Instrument 58-101, *Disclosure of Corporate Governance Practices*, has been implemented by Canadian securities regulatory authorities to provide greater transparency for the marketplace regarding issuers' corporate governance practices. Information with respect to OPG's Board of Directors is as follows:

#### Board of Directors and Directorships

OPG's Board of Directors is made up of individuals with substantial capability in managing and restructuring large businesses, managing and operating nuclear stations, managing capital intensive companies, and overseeing regulatory, government and public relations. The Board exercises its independent supervision over management as follows: the majority of members of the Board of Directors are independent of the Company; meetings of the Board of Directors are held at least six times a year; a formal Charter for the Board of Directors, and for each Board Committee has been adopted; each Board Committee is chaired by an independent director; and a portion of each Board and Committee meeting is reserved for directors to meet without management present.

All directors listed are independent within the meaning of Section 1.4 of Multilateral Instrument 52-110 of the Canadian Securities Administrators ("MI 52-110") except for Jim Hankinson who is the President and Chief Executive Officer ("CEO") of OPG and Gary Kugler who is the Chairman of the Nuclear Waste Management Organization.

The following are the directors of OPG as at February 28, 2008.



#### **Jake Epp**

Age: 68  
Calgary, Alberta, Canada

Jake Epp was appointed as Chairman of the Board of Ontario Power Generation Inc. in April 2004. He held the position of interim Chairman from December 2003 until his current appointment. Jake Epp was a member of the provincial government's review committee that was created in December 2003 and headed by John Manley, to look at OPG's future role in the province's electricity market; examine its corporate and management structure; and decide whether OPG should go ahead with refurbishing three more nuclear reactors at the Pickering A nuclear power plant. The committee's report was presented to the government in March 2004. In May 2003, he was appointed by the Ontario government to lead a panel to review the delays and cost overruns at the Pickering A nuclear generating station. The findings of the report were released in December 2003. He is also certified by the Institute of Corporate Directors.

#### **Board/Committee Membership:**

Board (since December 2003)  
Compensation and Human Resources Committee (since November 2004)  
Governance and Nominating Committee (since August 2005)  
Nuclear Generation Projects Committee (since November 2006)  
The Board Chair attends all other committee meetings

#### **2007 Attendance:**

11 of 11	100%
11 of 11	100%
3 of 3	100%
5 of 5	100%
22 of 23	96%

**Principal Occupation:** Chairman, Ontario Power Generation Inc. Board of Directors

**Board Memberships for other Reporting Issuers:** QHR Technologies, Inc.

**Independence from OPG:** Independent

**Interlocking Directorships on Boards of other Reporting Issuers:** None



**James F. Hankinson**  
 Age: 64  
 Toronto, Ontario, Canada

James Hankinson was appointed as President and Chief Executive Officer of Ontario Power Generation Inc. in May 2005. He has broad management experience in energy, transportation, resource and manufacturing-based businesses. He served as President and Chief Executive Officer of New Brunswick Power Corporation from 1996 to 2002, and during that time, had a significant impact on improving the operational and financial position of the company. In 1973, he joined Canadian Pacific Limited, and served as Chief Operating Officer from 1990 to 1995. A chartered accountant, Mr. Hankinson has a Master of Business Administration from McMaster University, and an Honourary Doctor of Laws degree from Mount Allison University. He also sits on the boards of CAE Inc. and Maple Leaf Foods Inc.

<b>Board/Committee Membership:</b>	<b>2007 Attendance:</b>	
Board (since December 2003)	11 of 11	100%
The President and CEO attends all committee meetings with the exception of select Compensation and Human Resources Committee meetings	35 of 37	95%

**Principal Occupation:** President and Chief Executive Officer, Ontario Power Generation Inc.

**Board Memberships for other Reporting Issuers:** CAE Inc.  
 Maple Leaf Foods Inc.

**Independence from OPG:** Not Independent (Member of Management)

**Interlocking Directorships on Boards of other Reporting Issuers:** None

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**Donald Hintz**  
 Age: 65  
 Punta Gorda, Florida, U.S.A.

Donald Hintz is the retired President of Entergy Corporation, where he was responsible for Entergy's 30,000 megawatts of generating assets, including 10 nuclear plants. Prior to his appointment as President he spent seven years as President and CEO of Entergy Operations Inc. Here he oversaw the improvement of Entergy's nuclear operations to top quartile performance. Mr. Hintz currently serves on the Board of Entergy Corporation and is the President of the American Nuclear Society, an international organization of more than 10,500 nuclear scientists and engineers. He has a Bachelor of Science in Chemical Engineering from the University of Wisconsin, and has completed the Utility Executive Program and the Advanced Management Program at the University of Michigan and the Harvard Business School, respectively.

<b>Board/Committee Membership:</b>	<b>2007 Attendance:</b>	
Board (since October 2004)	9 of 11	82%
Compensation and Human Resources Committee (since November 2004)	10 of 11	91%
Nuclear Operations Committee* (since November 2004)	3 of 4	75%
Nuclear Generation Projects Committee (since November 2006)	3 of 5	60%
* Chair of Committee		

**Principal Occupation:** Retired President of Entergy Corporation

**Board Memberships for other Reporting Issuers:** Entergy Corporation

**Independence from OPG:** Independent

**Interlocking Directorships on Boards of other Reporting Issuers:** None

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**Gary Kugler**  
 Age: 67  
 Burlington, Ontario, Canada

Dr. Gary Kugler is the retired Senior Vice President, Nuclear Products and Services of Atomic Energy of Canada, Limited (AECL), where he was responsible for all of AECL's commercial operations, including nuclear power plant sales and services world-wide. During his 34 years with AECL, he also held various technical, project management, and business development positions. Prior to joining AECL, he served as a pilot in the Canadian air force. Dr. Kugler currently serves as Chairman of the Nuclear Waste Management Organization's Board of Directors. He holds a Bachelor of Science degree in honours physics and a Ph.D. in nuclear physics from McMaster University.

<b>Board/Committee Membership:</b>	<b>2007 Attendance:</b>	
Board (since September 2004)	9 of 11	82%
Audit and Risk Committee (since November 2004)	3 of 4	75%
Governance and Nominating Committee (since August 2005)	3 of 3	100%
Nuclear Operations Committee (since November 2004)	4 of 4	100%
Nuclear Generation Projects Committee (since November 2006)	5 of 5	100%

**Principal Occupation:** Chairman, Nuclear Waste Management Organization

**Board Memberships for other Reporting Issuers:** None

**Independence from OPG:** Not Independent (Chairman of Nuclear Waste Management Organization)

**Interlocking Directorships on Boards of other Reporting Issuers:** None



**M. George Lewis**  
 Age: 47  
 Toronto, Ontario, Canada

George Lewis is Group Head, Wealth Management, RBC Financial Group. Mr. Lewis is also Chairman and Chief Executive Officer of RBC Asset Management Inc. Prior to his current appointment, Mr. Lewis was Head of Wealth Management for the Canadian Personal and Business segment of RBC FG, Canada's largest bank. Formerly he was Managing Director, Head of Institutional Equity Sales, Trading and Research with RBC Capital Markets and was Canada's top-rated analyst for 3 consecutive years. He has extensive experience in the investment industry and has a Master of Business Administration degree with distinction from Harvard University, a Bachelor of Commerce degree with high distinction from Trinity College at the University of Toronto and is a chartered financial analyst and chartered accountant, as well as being certified by the Institute of Corporate Directors. Mr. Lewis serves on the Board of Directors of the Centre for Addiction and Mental Health Foundation and the Toronto Symphony Orchestra and is Chair of the Bishop's Company of the Anglican Diocese of Toronto, as well as a member of the Cabinet of the United Way of Greater Toronto and Patron.

<b>Board/Committee Membership:</b>	<b>2007 Attendance:</b>	
Board (since February 2005)	10 of 11	91%
Audit and Risk Committee* (since February 2005)	4 of 4	100%
Investment Funds Oversight Committee* (since March 2005)	3 of 3	100%
* Chair of Committee		

**Principal Occupation:** Group Head, Wealth Management, RBC Financial Group

**Board Memberships for other Reporting Issuers:** None

**Independence from OPG:** Independent

**Interlocking Directorships on Boards of other Reporting Issuers:** None



**David J. MacMillan**

Age: 55  
Barnes, London, United Kingdom

David MacMillan is a Managing Director of Good Energies, a European based multi-billion dollar private equity fund that invests in renewable energy technology companies and renewable energy companies and projects worldwide. He is also a Non-Executive Director of InterGen N.V., an international owner and operator of utility scale power generation plants. He has extensive international experience in the power generation sector with a focus on investment strategy and financing. Mr. MacMillan was also a former Director of Killingholme Power Limited. Mr. MacMillan holds a B.A. and a M.A. of Economics from McGill University.

**Board/Committee Membership:**

Board (since September 2004)  
Nuclear Generation Projects Committee (since November 2006)  
Major Projects Committee\*  
\* Chair of Committee

**2007 Attendance:**

11 of 11                    100%  
4 of 4                        100%  
12 of 12                    100%

**Principal Occupation:** Partner – Good Energies

**Board Memberships for other Reporting Issuers:** InterGen N.V.

**Independence from OPG:** Independent

**Interlocking Directorships on Boards of other Reporting Issuers:** None

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**Corbin A. McNeill Jr.**

Age: 68  
Jackson, Wyoming, U.S.A

Corbin McNeill is the retired Chairman and Co-Chief Executive Officer of Exelon Corporation, which was formed by the merger of PECO Energy and Unicom Corp. At PECO, he had been Chairman, President and CEO, having joined PECO in 1988 as Executive Vice President, Nuclear. Prior to PECO, he oversaw nuclear operations at the Public Service Electric and Gas Company and the New York Power Authority. Mr. McNeill currently serves as a Director of Owens-Illinois Inc. and Portland General Electric. Mr. McNeill has a Bachelor of Science degree from the U.S. Naval Academy and has completed the Executive Management Program at the Stanford University.

**Board/Committee Membership:**

Board (since October 2004)  
Governance and Nominating Committee\* (since August 2005)  
Investment Funds Oversight Committee (since May 2005)  
Nuclear Operations Committee (since November 2004)  
Nuclear Generation Projects Committee\* (since November 2006)  
\* Chair of Committee

**2007 Attendance:**

11 of 11                    100%  
3 of 3                        100%  
3 of 3                        100%  
4 of 4                        100%  
5 of 5                        100%

**Principal Occupation:** Retired Chairman and Co-Chief Executive Officer of Exelon Corporation

**Board Memberships for other Reporting Issuers:** Owens-Illinois Inc.  
Portland General Electric Company

**Independence from OPG:** Independent

**Interlocking Directorships on Boards of other Reporting Issuers:** None

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**Peggy Mulligan**  
 Age: 49  
 Mississauga, Ontario Canada

Peggy Mulligan is the former Executive Vice President and Chief Financial Officer of Linamar Corporation. Prior to Linamar, Mrs. Mulligan was with the Bank of Nova Scotia for eleven years as Executive Vice President, Systems and Operations and Senior Vice President, Audit and Chief Inspector. Before joining Scotiabank, she was an Audit Partner with PricewaterhouseCoopers in Toronto. Peggy Mulligan is a Trustee of Resolve Business Outsourcing Income Fund. She holds a B. Math (Honours) from the University of Waterloo and was named an FCA by the Institute of Chartered Accountants of Ontario in 2003.

<b>Board/Committee Membership:</b>	<b>2007 Attendance:</b>	
Board (since December 2005)	10 of 11	91%
Audit and Risk Committee (since February 2006)	4 of 4	100%
Investment Funds Oversight Committee* (since February 2007)	3 of 3	100%
* Chair of Committee		

**Principal Occupation:** Corporate Director

**Board Memberships for other Reporting Issuers:** Resolve Business Outsourcing Income Fund

**Independence from OPG:** Independent

**Interlocking Directorships on Boards of other Reporting Issuers:** None

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**C. Ian Ross**  
 Age: 65  
 Collingwood, Ontario, Canada

Ian Ross served at the Richard Ivey School of Business at the University of Western Ontario from 1997 to September 2003. Most recently he held the position of Senior Director, Administration in the Dean's Office, and was also Executive in Residence for the School's Institute for Entrepreneurship, Innovation and Growth. He has served as Governor and President and CEO of Ortech Corporation; Chairman, President and CEO of Provincial Papers Inc.; and President and CEO of Paperboard Industries Corp. Mr. Ross currently serves as a Director for a number of corporations including Menu Foods Income Trust, GrowthWorks Canadian Fund Ltd., PetValu Canada Inc., RuggedCom Ltd., ING Direct Asset Management Limited, eJust Systems (formerly Praeda Managements Systems) and the Nuclear Waste Management Organization (NWMO). He is also a member of the Law Society of Upper Canada.

<b>Board/Committee Membership:</b>	<b>2007 Attendance:</b>	
Board (since December 2003)	11 of 11	100%
Audit and Risk Committee (since November 2004)	4 of 4	100%
Governance and Nominating Committee (since August 2005)	3 of 3	100%
Major Projects Committee (since November 2004)	12 of 12	100%
Nuclear Generation Projects Committee (since November 2006)	5 of 5	100%

**Principal Occupation:** Chairman, GrowthWorks Canadian Fund Ltd.

**Board Memberships for other Reporting Issuers:** GrowthWorks Canadian Fund Ltd.  
 Menu Foods Income Trust  
 PetValu Canada Inc.  
 RuggedCom Ltd.  
 ING Direct Asset Management Limited

**Independence from OPG:** Independent

**Interlocking Directorships on Boards of other Reporting Issuers:** None

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**Marie C. Rounding**  
 Age: 60  
 Toronto, Ontario, Canada

Marie Rounding is Counsel at Gowling Lafleur Henderson LLP where she is a member of the National Energy and Infrastructure Industry Group. On November 1, 2007, she was appointed by Prime Minister Stephen Harper to the Advisory Council on National Security. Ms. Rounding served as Chair of the Ontario Energy Board from 1992 to 1998 and as President and Chief Executive Officer of the Canadian Gas Association from 1998 to 2003. Prior to those appointments she was Director of the Crown Law Office, Civil Law at the Ontario Ministry of the Attorney General. She has extensive background in regulatory and administrative law, and as a leading regulator was involved in the deregulation of the natural gas markets and the early restructuring of the electricity sector in Ontario. Ms. Rounding currently serves as a Director for Nova Scotia Power Inc. and as a member of the Independent Review Committee for Sentry Select Capital Corp. and several related entities. She is a graduate of the University of Western Ontario and Osgoode Hall Law School and is certified by the Institute of Corporate Directors.

<b>Board/Committee Membership:</b>	<b>2007 Attendance:</b>	
Board (since September 2004)	11 of 11	100%
Compensation and Human Resources Committee (November 2004 – February 2007)	1 of 1	100%
Investment Funds Oversight Committee (since May 2005)	3 of 3	100%
Major Projects Committee (since November 2004)	9 of 12	75%
Nuclear Operation Committee (since February 2007)	3 of 3	100%

**Principal Occupation:** Counsel, Gowling Lafleur Henderson LLP

**Board Memberships for other Reporting Issuers:** Nova Scotia Power Inc.

**Independence from OPG:** Independent

**Interlocking Directorships on Boards of other Reporting Issuers:** None

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**William Sheffield**  
 Age: 59  
 Toronto, Ontario, Canada

William Sheffield is the former Chief Executive Officer of Sappi Fine Paper plc., and a former Executive Vice President of International Operations and Corporate Development at Abitibi Consolidated. He has experience in operating large international industries. He also spent 17 years with Stelco. Mr. Sheffield currently serves on the Boards of Velan Inc., Canada Post, Houston Wire & Cable Company and Corby Distilleries. Mr. Sheffield has a B.Sc. in Chemistry from Carleton University, an M.B.A. from McMaster University and completed the Advanced Management Program at INSEAD School of Business, France and is certified by the Institute of Corporate Directors.

<b>Board/Committee Membership:</b>	<b>2007 Attendance:</b>	
Board (since September 2004)	11 of 11	100%
Compensation and Human Resources Committee* (since November 2004)	11 of 11	100%
Investment Funds Oversight Committee (since February 2005)	3 of 3	100%
Major Projects Committee (since November 2004)	12 of 12	100%
* Chair of Committee		

**Principal Occupation:** Corporate Director

**Board Memberships for other Reporting Issuers:** Corby Distilleries Ltd.  
 Houston Wire & Cable Company  
 Velan Inc.

**Independence from OPG:** Independent

**Interlocking Directorships on Boards of other Reporting Issuers:** None

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**David G. Unruh**  
 Age: 63  
 Vancouver, British Columbia, Canada

David Unruh is a retired lawyer and general counsel currently serving as a director of Union Gas Limited, Pacific Northern Gas Ltd., Corriente Resources Inc., The Wawanesa Mutual Insurance Company, TransLink, Canada Line Rapid Transit Inc., and Globe Foundation of Canada. Prior to this, Mr. Unruh served as Vice Chairman of Westcoast Energy Inc. and Union Gas Limited, before that as Senior Vice President and General Counsel for Houston based Duke Energy Gas Transmission and, before that as Senior Vice President, Law and Corporate Secretary of Westcoast Energy Inc. Mr. Unruh practiced corporate and commercial law in Winnipeg, Manitoba before joining Westcoast Energy Inc. in Vancouver, British Columbia in 1993.

**Board/Committee Membership:**

Board (since September 2004)  
 Compensation and Human Resources Committee (since November 2004)  
 Audit/Risk Committee (since November 2004)  
 Major Projects Committee (since December 2004)

**2007 Attendance:**

11 of 11	100%
11 of 11	100%
4 of 4	100%
12 of 12	100%

**Principal Occupation:** Corporate Director

**Board Memberships for other Reporting Issuers:** Corriente Resources Inc.  
 Pacific Northern Gas Ltd.  
 Union Gas Limited

**Independence from OPG:** Independent

**Interlocking Directorships on Boards of other Reporting Issuers:** None

**Orientation and Continuing Education**

The Governance and Nominating Committee is responsible for reviewing and recommending appropriate orientation and education programs to the Board. New directors are provided relevant documentation relating to OPG’s governance practices, policies and to its business. Directors attend comprehensive introductory briefing sessions from senior executives on OPG’s operations and business and plant tours are provided to OPG generating facilities.

The Board supports the continuing education of directors, in both the business of OPG and their duties as directors. Annual plant tours of major facilities and, based on requests from directors, special presentations by internal and external experts are made to the Board or a Committee on topical business-related issues or on specific aspects of OPG’s operations. OPG also sponsors the professional certification of its directors.

**Ethical Business Conduct**

OPG has a policy for ethical business behaviour and a Code of Business Conduct, which is approved by the Board. The Audit/Risk Committee Charter expressly includes regular reporting by Management on the Code of Business Conduct, including reports on substantiated cases of fraud and the disposition of such cases including disciplinary action. The Audit/Risk Committee also receives an annual report on the Code of Business Conduct in order to satisfy itself that appropriate codes of conduct and compliance programs are in place and are being enforced and remedial action is being taken. A copy of OPG’s Code of Business Conduct has been filed on SEDAR ([www.sedar.com](http://www.sedar.com)). The Audit/Risk Committee has also established procedures for the receipt, retention and treatment of complaints received pertaining to internal accounting controls or auditing matters and the confidential anonymous submission by employees concerning such matters.

The Board has adopted an annual process of written disclosure by directors of information in order to: (i) identify potential conflicts of interest for the purposes of complying with the Ontario Business Corporations Act, (ii) validate their independence and financial literacy for the purposes of complying with securities regulations related to Boards and Audit Committees, and (iii) satisfy other disclosures and filings.

## **Nomination of Directors**

The Governance and Nominating Committee's responsibilities are to: (i) develop and maintain a list of optimum skills which the Board should collectively possess, (ii) recommend a process to identify director candidates, (iii) recommend selection criteria, (iv) identify director candidates to the Board and (v) recommend to the Board the candidates to stand for election. The Board submits recommended candidates to the Shareholder. Nominations of directors by the Shareholder are also reviewed by the Governance and Nominating Committee.

The Governance and Nominating Committee consists of four members, three of which are independent of OPG within the meaning of MI 52-110. Dr. Gary Kugler is Chair of the Nuclear Waste Management Organization, an organization which is in effect controlled by OPG by virtue of OPG's proportionately larger financial responsibility for nuclear fuel. The Board of Directors determined that Dr. Kugler's service as Chair does not affect his ability to exercise impartial judgment and fulfill his responsibilities as a member of the Governance and Nominating Committee.

The Board consists of 12 directors.

## **Compensation**

### *Director Compensation*

The Governance and Nominating Committee is responsible for annually monitoring and reviewing the level and nature of compensation of directors. In 2007, the Governance and Nominating Committee recommended that no change be made to the compensation of directors.

Each director who is not an employee of OPG receives an annual retainer of \$25,000. Directors also receive a \$3,000 annual retainer to chair committees and for each committee that they are a member of. In recognition of the increased duties and responsibilities placed upon the chair of the Audit/Risk Committee as a result of recent regulatory initiatives in North America, the annual retainer for the Audit/Risk Committee chair is \$8,000.

Directors are compensated for each meeting that they attend and receive a fee of \$1,500 or \$750, as determined by the Board or Committee chair.

In order to retain national and international expertise, non-resident directors are compensated in U.S. dollars exchanged at par and directors who travel long distances receive a travel fee to cover travel time related to Board and Committee meetings they attend.

Directors are also reimbursed for travel and other expenses they incur to attend meetings or to perform other duties in their role as a director.

The Chair of the Board in his role as non-executive Chair receives an all-inclusive annual fee of \$150,000 and is reimbursed for out-of-pocket expenses including travel and other expenses.

The total compensation paid to the Directors of the Company for the year ended December 31, 2007 was \$909,511.

### *CEO Compensation*

The Compensation and Human Resources Committee of the Board consists of four directors, all of whom are independent of OPG. The Committee oversees, on behalf of the Board, the setting of the CEO's annual goals and objectives and the annual review of CEO performance, and makes recommendations to the Board with respect to CEO compensation. The Compensation and Human Resources Committee seeks input from an independent advisor with regard to monitoring and benchmarking compensation developments.

During 2007, the Compensation and Human Resources Committee of the Board retained an independent advisor from Mercer Human Resource Consulting, to benchmark the compensation package for the President and CEO and to confirm that the compensation package is appropriate given the nature, complexity and risk profile of OPG's business. The Compensation and Human Resources Committee submitted its recommendation to the Board for approval. The Chair of the Compensation and Human Resource Committee and the Board Chair subsequently informed the Shareholder.

## **Board Committees**

The Board has established seven committees to focus on areas critical to the Company:

### *Audit/Risk Committee*

The Committee is responsible for reviewing the Company's regulatory filings including financial statements, MD&A, and press releases prior to their disclosures to the public. The Committee is also responsible for overseeing the internal audit function, the work of external auditors including their nomination and compensation, that the Company has adequate controls in the financial reporting process and the risk management process, and is in compliance with regulatory and internal policies. The Committee is also responsible for overseeing OPG's policy on ethical behaviour and the Code of Business Conduct, including reports on compliance programs, substantiated cases of fraud and the disposition of such cases including disciplinary action.

### *Compensation and Human Resources Committee*

This Committee focuses on human resources related areas including compensation practices, CEO objectives and compensation, disclosure on compensation and human resources matters, leadership talent review including succession planning, human resources policies related to employee complaints, diversity and pay equity, organizational design, labour relations, pension plans and policies, and Board compensation, education and evaluation programs.

### *Governance and Nominating Committee*

The Committee develops governance principles for OPG that are consistent with high standards of corporate governance and reviewing and assessing on an ongoing basis OPG's system of corporate governance with a view to maintaining these high standards. The Committee identifies and recommends candidates for election or appointment to the Board to be put before the Shareholder in the event of a vacancy on the Board. Finally, the Committee reviews and recommends OPG's processes for director orientation, assessment, and compensation.

### *Investment Funds Oversight Committee*

This Committee assists the Board in fulfilling its responsibilities for the OPG Pension Fund, the Used Fuel Fund and Decommissioning Fund. The Committee provides oversight of the investment of assets, investment-related liabilities and the management of any surplus (deficit) of the funds. Specifically the Committee: reviews the investment policies, risks and the asset mix; approves annual performance objectives for the investment portfolios; and monitors the performance of the funds.

### *Major Projects Committee*

This Committee assists the Board in providing oversight of major non-nuclear electricity supply projects, including project development, contracting, financing, and construction monitoring.

### *Nuclear Generation Projects Committee*

This Committee was formed in 2006 following direction from the Shareholder to: (i) begin feasibility studies on refurbishing its existing nuclear units, and (ii) to begin a federal approvals process, including an environmental assessment, for new nuclear units at an existing site. This Committee assists the

Board in providing oversight of the new nuclear plant projects and the refurbishment and life extension projects for existing nuclear plants.

#### *Nuclear Operations Committee*

This Committee is responsible for oversight of safe and efficient operations of OPG's nuclear business, regulatory compliance of OPG's nuclear facilities, review of reports from independent oversight of OPG's nuclear operations, reviews of OPG's nuclear management and organization matters, security of OPG's nuclear facilities and substances, and oversight of OPG's nuclear waste and decommissioning liabilities and management.

#### **Assessments**

The Governance and Nominating Committee is responsible for the annual process for evaluating the performance of the Board, its Committees and its individual directors. The Board and Committee evaluations are based upon the completion of confidential questionnaires regarding assessment of its performance and the compliance with the Board and Committee Charters. Director evaluations are based on self-assessment questionnaires, which are submitted in confidence to the Board Chair and the Chair of the Governance and Nominating Committee. The annual process is overseen by the Chair of the Governance and Nominating Committee, who reports the results and recommendations for enhancing oversight to the Board.

#### **Further Information on OPG Governance**

OPG provides additional information on OPG's governance on its website ([www.opg.com](http://www.opg.com)) including:

- Memorandum of Agreement
- Shareholder Directives
- Board and Committee Charters
- Board and Committee Chair Position Descriptions
- Code of Business Conduct
- Disclosure Policy
- Environment Policy
- Health and Safety Policy

#### **AUDIT/RISK COMMITTEE INFORMATION**

MI 52-110, Audit Committees, has been implemented by Canadian securities regulatory authorities to encourage reporting issuers to establish and maintain strong, effective and independent audit committees, which enhance the quality of financial disclosure and ultimately foster increased investor confidence in Canada's capital markets. Information on OPG's Audit/Risk Committee, which includes the text of the Audit/Risk Committee Charter, is as follows:

#### **Audit/Risk Committee Charter**

##### *Purpose*

The purpose of the Audit/Risk Committee (the "Committee") is to assist the Board in fulfilling its oversight responsibilities by reviewing, advising and making recommendations to the Board on:

- The integrity, quality and transparency of the Company's financial information,
- The adequacy of the financial reporting process,
- The systems of internal controls and risk management, and the Company's related principles, policies and procedures which Management have established,
- The performance of the Company's internal audit function and the external auditors,
- The external auditors' qualifications and independence,

- The Company's compliance with related legal and regulatory requirements and internal policies, and
- The promotion of a culture of ethical business conduct and compliance with OPG's Code of Business Conduct.

The function of the Audit/Risk Committee is oversight. Management is responsible for the preparation, presentation and integrity of the consolidated financial statements of the Company. Management of the Company is responsible for maintaining appropriate accounting and financial reporting principles and policy and internal controls and procedures that provide for compliance with accounting standards and applicable laws and regulations.

#### *Organization*

#### Members

The Audit/Risk Committee shall consist of three or more independent Directors appointed by the Board of Directors, none of whom shall be employees of the Company or any of the Company's affiliates. A majority of the members of the Committee, but not less than two, will constitute a quorum. As a venture issuer, OPG is exempt from the statutory requirements of Multilateral Instrument 52-110 requiring members of Audit Committees to be independent. However, OPG considers such independence to be "best practice" and, therefore, each of the members of the Audit/Risk Committee shall satisfy the applicable independence and financial literacy requirements of the laws and regulations governing Audit Committees.

The Board of Directors shall designate one member of the Audit/Risk Committee as the Committee Chair. Members of the Audit/Risk Committee shall serve at the pleasure of the Board of Directors for such term or terms as the Board of Directors may determine. The Board of Directors shall confirm that each member of the Audit/Risk Committee is financially literate as such qualification is interpreted by the Board of Directors in its business judgment and in compliance with Multilateral Instrument 52-110 and its Companion Policy.

#### Meetings

The Committee will meet at least quarterly or more frequently as circumstances require and at any time at the request of a member. The Committee will meet regularly and at least annually with the external auditors, the internal auditors and Management in separate sessions to discuss any matters that the Committee believes should be discussed and to provide a forum for any relevant issues to be raised.

#### Reports

The Committee will report its activities and actions to the Board of Directors with recommendations, as the Committee deems appropriate.

The Committee will provide for inclusion in the Company's financial information or regulatory filings any report from the Audit/Risk Committee required by applicable laws and regulations and stating among other things whether the Audit/Risk Committee has:

- Reviewed and discussed the audited consolidated financial statements with Management,
- Discussed pertinent matters with the internal and external auditors,
- Received disclosures from the external auditors regarding the auditors' independence and discussed with the auditors their independence, and
- Recommended to the Board of Directors that the audited consolidated financial statements be included in the Company's Annual Report.

#### *Authority*

While the Audit/Risk Committee has the responsibilities and powers set forth in this Charter, it is not the duty of the Audit/Risk Committee to plan or conduct audits or risk assessments, or to determine that the Company's consolidated financial statements and disclosures are complete and accurate and are in

accordance with generally accepted accounting principles and applicable rules and regulations. These are the responsibility of Management and the external auditor.

In carrying out its oversight responsibilities, the Audit/Risk Committee and the Board will necessarily rely on the expertise, knowledge and integrity of the Company's Management, and internal and external auditors.

The Audit/Risk Committee shall have the authority to set and pay the compensation for any advisors employed by the Committee.

The Audit/Risk Committee shall have the authority to communicate directly with the internal and external auditors.

#### Delegation of Authority

The Committee may delegate to any employee of OPG or a sub-committee the authority to: (i) execute or carry out any decision of the Committee; and/or (ii) exercise any right, power or function of the Committee on such terms and conditions and within such limits as the Committee may establish, except that the Committee may not delegate its oversight responsibilities.

#### Access to Management and Outside Advisors

The Audit/Risk Committee shall have unrestricted access to members of Management and relevant information. The Audit/Risk Committee may retain independent counsel, accountants or other advisors to assist it in the conduct of any investigation, as it determines necessary to carry out its duties.

#### *Committee Responsibilities and Duties*

The Committee shall:

##### General

- Conduct or authorize investigations into any matters within the Committee's scope of responsibilities, and
- Review and recommend approval to the Board, the appointment or replacement of the CFO and the CRO.

##### Risk Management and Internal Controls

- Review and evaluate the Company's policies and processes for assessing significant risks or exposures and the steps Management has taken to monitor and control such risks to the Company, including the organizational structure and the adequacy of resources,
- Consider and review with the CRO and Management the critical risks to the Company, the potential impact of such risks, and related mitigation,
- Ascertain whether the Company has an effective process for determining risks and exposure from actual and potential litigation and claims relating to non-compliance with laws and regulations,
- Review with Management, reports demonstrating compliance with risk management policies,
- Review with the Company's General Counsel and others any legal, tax, or regulatory matters that may have a material impact on Company operations and the financial statements, including, but not limited to, violations of securities law or breaches of fiduciary duty,
- Review with Management, internal audit, and the external auditors, the scope of review of internal control over financial reporting, significant findings, recommendations and Management's responses for implementation of actions to correct weaknesses in internal controls,
- Review disclosures made by the CEO and CFO during the certification process regarding significant deficiencies in the design or operation of internal controls or any fraud that involves Management or other employees who have a significant role in the Company's internal controls, and
- Review the expenses of the Chairman, Board, President and the President's direct reports on a semi-annual basis, and of any other senior officers and employees the Committee considers appropriate.

### Internal Audit

- Evaluate the internal audit process and define expectations in establishing the annual internal audit plan and the focus on risk, including the organizational structure and the adequacy of resources,
- Approve the Charter of the internal audit function annually,
- Evaluate the audit scope and role of internal audit, and
- Consider and review with the CRO and Management:
  - Significant findings and Management's response including the timetable for implementation of Management Actions to correct weaknesses,
  - Any difficulties encountered in the course of their audit (such as restrictions on the scope of their work or access to information),
  - Any changes required in the planned scope of the audit plan, and
  - The internal audit budget.

### External Auditor

- Recommend to the Board of Directors the external auditor to be nominated for the purpose of preparing or issuing an auditor's report or performing other audit, review or attest services for the Company, and the compensation of the external auditor,
- Oversee the work of the external auditor engaged for the purpose of preparing or issuing an auditor's report or performing other audit, review or attest services for the Company, including the resolution of disagreements between Management and the external auditor regarding financial reporting,
- Review the independence and qualifications of the external auditor,
- At least annually, obtain and review a report by the external auditor describing the auditing firm's internal quality control procedures, any material issues raised by the most recent internal quality control review or peer review of the auditing firm or by any inquiry or investigation by governmental or professional authorities within the preceding five years respecting one or more independent audits carried out by the external auditor and any steps taken to deal with any such issues and all relationships between the external auditors and the Company,
- Review the scope and approach of the annual audit plan with the external auditors,
- Discuss with the external auditor the quality and acceptability of the Company's accounting principles including all critical accounting policies and practices used, any alternative treatments that have been discussed with Management as well as any other material communications with Management,
- Assess the external auditor's process for identifying and responding to key audit and internal control risks,
- Ensure the rotation of the lead audit partner every five years and other audit partners every seven years, and consider regular rotation of the audit firm,
- Evaluate the performance of the external auditor annually and present its findings to the Board of Directors,
- Determine which non-audit services the external auditor is prohibited by law or regulation, or as determined by the Audit/Risk Committee, from providing and pre-approve all services provided by the external auditors. The Committee may delegate such pre-approval authority to a member of the Committee. The decision of any Committee member to whom pre-approval authority is delegated must be presented to the full Audit/Risk Committee at its next scheduled meeting,
- Review and approve all related party transactions, and
- Review and approve the Company's hiring policies regarding partners, employees and former partners and employees of the present and former external auditor of the Company.

### Financial Reporting

- Review with Management and the external auditors the Company's interim financial information and disclosures under MD&A and earnings press release, prior to filing,
- Satisfy itself that adequate procedures are in place for the review of the Company's public disclosure of financial information extracted or derived from the Company's consolidated financial statements, other than the public disclosure referred to above, and periodically assess the adequacy of those procedures,



- Review with Management and the external auditors, at the completion of the annual audit:
  - The Company's annual financial statements, MD&A, related footnotes and any documentation required by the Securities Act to be prepared and filed by the Company or that the Company otherwise files with the OSC,
  - The external auditors' audit of the consolidated financial statements and their report,
  - Any significant changes required in the external auditors' audit plan,
  - Any difficulties or disputes with Management encountered during the audit,
  - The Company's accounting principles, and
  - Other matters related to conduct, which should be communicated to the Committee under generally accepted auditing standards.
- Review significant accounting and reporting issues and understand their impact on the consolidated financial statements. These include complex or unusual transactions and highly judgmental areas; major issues regarding accounting principles and financial presentations, including significant changes in the Company's selection or application of accounting principles; and the effect of regulatory and accounting initiatives, as well as off-balance sheet arrangements, on the consolidated financial statements of the Company,
- Review analysis prepared by Management and/or the external auditor detailing financial reporting issues and judgments made in connection with the preparation of financial information, including analysis of the effects of alternative Generally Accepted Accounting Principles methods, and
- Advise Management, based upon the Audit/Risk Committee's review and discussion, whether anything has come to the Committee's attention that causes it to believe that the consolidated financial statements contain an untrue statement of material fact or omit to state a necessary material fact.

#### Compliance with Code of Business Conduct

- Review the administration of and compliance with the Company's Code of Business Conduct to ensure that appropriate codes of conduct and compliance programs are in place, are being enforced and remedial action is being taken, as well as the process for communicating the Code of Business Conduct to Company personnel, and
- Monitor through regular updates from Management regarding compliance matters.

#### Treatment of Complaints

- Establish procedures for the receipt, recording and treatment of complaints received by the Company regarding accounting, internal accounting controls, or auditing matters, and
- Establish procedures for the confidential and anonymous submission by employees of concerns regarding accounting or auditing matters of the Company.

#### *Annual Review and Assessment*

The Committee shall conduct an annual review and assessment of its performance, including a review of its compliance with this Charter, in accordance with the evaluation process approved by the Board.

The Committee shall also review and assess the adequacy of this Charter on an annual basis taking into account all legislative and regulatory requirements applicable to the Committee as well as any best practice guidelines recommended by regulators with whom OPG has a reporting relationship, and if appropriate, shall recommend changes to the Board.

#### **Composition of the Audit/Risk Committee**

OPG's Audit/Risk Committee consists of George Lewis, Gary Kugler, Peggy Mulligan, Ian Ross and David Unruh. As a venture issuer, OPG is not subject to the rules governing the composition and independence of audit committees which are established by MI 52-110. However, OPG's Board of Directors has determined to follow best practices and constitute the Audit/Risk Committee in accordance with the requirements of MI 52-110. The Board of Directors has concluded that all of the members of the committee are financially literate, within the meaning of MI 52-110. In addition, the Board of Directors has

concluded that four of the five members of the Committee are independent of OPG and its subsidiaries within the meaning of MI 52-110. At the request of the Board of Directors, Dr. Kugler serves as a Director and Chairman of the Nuclear Waste Management Organization, an organization which is in effect controlled by OPG by virtue of OPG's proportionately larger financial responsibility for nuclear fuel. The Board of Directors believes that Dr. Kugler's service as Chairman is in the best interests of OPG, the NWMO, and OPG's stakeholders, in view of his experience and extensive knowledge of the Canadian nuclear industry, and does not affect his ability to exercise impartial judgment and fulfill his responsibilities as a member of the OPG Audit/Risk Committee. In view of OPG's nuclear operations and related financial and waste management obligations, Dr. Kugler's experience and knowledge is also considered a key input to the planning and risk management components of the Committee's mandate. As a result, OPG's Board of Directors has determined that it is appropriate for Dr. Kugler to serve as a non-independent member of that Committee, in accordance with section 3.3(2) of MI 52-110.

### Relevant Education and Experience

Financially literate means having the ability to read and understand the accounting principles used by OPG to prepare its consolidated financial statements, and the ability to address the breadth and level of complex accounting issues that are generally comparable to the breadth and complexity of issues that can reasonably be expected to be raised by OPG's consolidated financial statements. Each member had an understanding of internal controls and procedures for financial reporting. The education and experience of each Audit/Risk Committee member that are relevant to his or her performance as an audit committee member may be found in the *Corporate Governance* section.

### Audit/Risk Committee Oversight

There have been no recommendations of the Audit/Risk Committee to nominate or compensate an external auditor which have not been adopted by the Board of Directors.

### External Auditor Service Fees

The following fees were billed by Ernst & Young LLP:

<i>(thousands of dollars)</i>	<b>2007</b>	<b>2006</b>
Audit Fees	<b>1,253</b>	1,250
Audit-Related Fees	<b>259</b>	335
Tax Fees and Other	<b>118</b>	300

#### *Audit Fees*

These fees included the audit of OPG's consolidated financial statements, quarterly reviews of the financial statements, and the pension fund audits.

#### *Audit-Related Fees*

These fees included work with respect to internal controls, accounting assistance, French translation of consolidated financial statements and MD&A, and special audits and reviews. During 2007, OPG has employed the services of other professional advisers, particularly in the areas of internal controls and accounting assistance.

#### *Tax Fees and Other*

These fees included tax services related to assistance with matters raised by the Tax Auditors for the 1999 taxation year and a United States state tax review.

## **INTERNAL CONTROLS OVER FINANCIAL REPORTING AND DISCLOSURE CONTROLS**

Management, including the President and CEO and Chief Financial Officer (CFO), are responsible for maintaining disclosure controls and procedures and internal control over financial reporting. Disclosure controls and procedures are designed to provide reasonable assurance that all relevant information is gathered and reported to senior management, including the President and CEO and the CFO, on a timely basis so that appropriate decisions can be made regarding public disclosure. Internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the financial statements in accordance with GAAP.

An evaluation of the effectiveness of design and operation of OPG's disclosure controls and procedures was conducted as of December 31, 2007. Management, including the President and the CEO and the CFO, has evaluated the effectiveness of OPG's disclosure controls and procedures (as defined in Multilateral Instrument 52-109 - *Certification of Disclosure in Issuers' Annual and Interim Filings*, of the Canadian Securities Administrators) as of December 31, 2007. Management has concluded that, as of December 31, 2007, OPG's disclosure controls and procedures were effective to provide reasonable assurance that material information relating to OPG and its consolidated subsidiaries and interests in jointly controlled entities would be made known to them by others within those entities, particularly during the period in which this report was being prepared.

Management has designed internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with GAAP and has concluded, as of December 31, 2007, that the design of internal controls over financial reporting was effective.

There were no material changes in internal control over financial reporting in OPG's most recent interim period that have materially affected or are reasonably likely to materially affect OPG's internal control over financial reporting.

## **FOURTH QUARTER**

### **Overview of Results**

Net income for the three months ended December 31, 2007 was \$119 million compared to a net loss of \$19 million for the same period in 2006. Loss before income taxes for the three months ended December 31, 2007 was \$44 million compared to loss before income taxes of \$82 million for the same period in 2006.

During the fourth quarter of 2007, there was a net income tax recovery of \$163 million, compared to \$63 million for the same period in 2006. The increase in income tax recoverable was largely due to the additional contribution to the Used Fuel Fund of \$334 million during the fourth quarter of 2007. In addition, the income tax expense was favourably impacted by a reduction in federal future income tax rates that were substantively enacted during the fourth quarter of 2007.

The following is a summary of the factors impacting OPG's results for the three months ended December 31, 2007 compared to results for the same period in 2006, on a before-tax basis:

*(millions of dollars – before tax) (unaudited)*

<b>Loss before income taxes for the three months ended December 31, 2006</b>	<b>(82)</b>
Changes in gross margin	
Increase in electricity sales price after revenue limit rebate and hedging margin	13
Change in electricity generation by segment:	
Regulated – Nuclear	31
Regulated – Hydroelectric	(9)
Unregulated – Hydroelectric	(29)
Unregulated – Fossil-Fuelled	3
Increase in revenue due to the Lennox Reliability Must Run contract	14
Other changes in gross margin	2
	25
Increase in amortization of the Pickering A return to service deferral account balance	(16)
Decrease in earnings on nuclear fixed assets removal and nuclear waste management funds	(8)
Other changes	5
<b>Increase in income before other gains and losses and income taxes</b>	<b>6</b>
Impairment of long-lived assets – 2006	22
Other gains and losses – 2007	10
<b>Loss before income taxes for the three months ended December 31, 2007</b>	<b>(44)</b>

Earnings for the three months ended December 31, 2007 were favourably impacted by an increase in gross margin due primarily to higher generation from nuclear and fossil-fuelled generating stations and higher electricity prices net of revenue limit rebate. The gross margin was also favourably impacted by revenue from the Lennox RMR contract. In December 2007, the OEB approved a third one-year term contract, which ends September 30, 2008. The increase in gross margin was partially offset by lower generation from OPG's hydroelectric facilities.

The demolition of the former Lakeview coal-fired generating station was substantially completed during 2007. During the fourth quarter of 2007, the Company re-estimated the costs to complete the remaining work to remediate the site in 2008. As a result, OPG recorded a recovery of \$20 million in other gains and losses to reflect a change in the estimated costs.

During the fourth quarter of 2007, OPG recorded impairment losses of \$10 million in other gains and losses related to the fair market value of its third-party ABCP holdings.

During the fourth quarter of 2006, OPG recognized an impairment loss of \$22 million on the Thunder Bay and Atikokan coal-fired generating stations, which represented the carrying amount or net book value of these stations. The impairment charge was recorded in other gains and losses.

## Discussion of Operating Results

<i>(millions of dollars)</i> (unaudited)	Three Months Ended December 31	
	2007	2006
Revenue, net of revenue limit rebate	1,342	1,276
Fuel expense	308	267
Gross margin	1,034	1,009
Operations, maintenance and administration	815	806
Depreciation and amortization	176	164
Accretion on fixed asset removal and nuclear waste management liabilities	126	124
Earnings on nuclear fixed asset removal and nuclear waste management funds	(89)	(97)
Property and capital taxes	19	24
(Loss) income before other gains and losses, interest and income taxes	(13)	(12)
Other (gains) and losses	(10)	22
<b>Loss before interest and income taxes</b>	<b>(3)</b>	<b>(34)</b>

### Revenue

<i>(millions of dollars)</i> (unaudited)	Three Months Ended December 31	
	2007	2006
Regulated generation sales <sup>1</sup>	681	665
Spot market sales, net of hedging instruments	519	453
Revenue limit rebate	(51)	(13)
Variance accounts	7	(4)
Other	186	175
<b>Total revenue</b>	<b>1,342</b>	<b>1,276</b>

<sup>1</sup> Regulated generation sales included revenue of \$31 million and \$46 million that OPG received at the Ontario electricity spot market price for Regulated – Hydroelectric generation over 1,900 MWh in any hour during the fourth quarter of 2007 and 2006, respectively.

### Revenue

Revenue was \$1,342 million for the three months ended December 31, 2007 compared to \$1,276 million during the same period in 2006. The increase of \$66 million was primarily due to a higher electricity sales price, net of revenue limit rebate, and increased generation volume.

### Electricity Prices

OPG's average sales price for the three months ended December 31, 2007 was 4.6¢/kWh compared to 4.5¢/kWh for the same period in 2006. The increase was primarily due to a higher revenue limit for electricity generation from OPG's unregulated facilities and a higher average hourly Ontario spot electricity market price during the fourth quarter of 2007 compared to the same quarter in 2006.

### Fuel Expense

Fuel expense was \$308 million for the three months ended December 31, 2007 compared to \$267 million during the same period in 2006. The increase of \$41 million was primarily due to higher generation of 1.0 TWh from OPG's fossil-fuelled generating stations.

### *Operations, Maintenance and Administration*

OM&A expenses for the three months ended December 31, 2007 were \$815 million compared to \$806 million during the same period in 2006. The increase in OM&A expenses was primarily due to higher OM&A expense related to the Unregulated – Fossil-Fuelled segment in the fourth quarter of 2007.

### *Earnings on Nuclear Fixed Asset Removal and Nuclear Waste Management Funds*

Earnings on the Nuclear Funds during the fourth quarter of 2007 were \$89 million compared to \$97 million for the same period in 2006. The decrease in earnings of \$8 million was primarily due to additional earnings recorded in 2006 as a result of the revision to the ONFA reference plan, which did not recur in 2007, and a lower long-term target rate of return on the Decommissioning Fund as specified in the 2006 ONFA Approved Reference Plan. The decrease in earnings was partially offset by the impact of higher Nuclear Fund investments and a higher Ontario CPI in the fourth quarter of 2007 compared to the same quarter in 2006.

### **Average Sales Prices**

The weighted average Ontario spot electricity market price and OPG's average sales prices by reportable business segment, net of the revenue limit rebate for the three months ended December 31, 2007 and 2006, were as follows:

<i>(¢/kWh)</i>	<b>Three Months Ended December 31</b>	
	<b>2007</b>	<b>2006</b>
Weighted average hourly Ontario spot electricity market price	<b>5.1</b>	4.5
Regulated – Nuclear	<b>4.9</b>	4.9
Regulated – Hydroelectric	<b>3.5</b>	3.5
Unregulated – Hydroelectric	<b>4.7</b>	4.5
Unregulated – Fossil-Fuelled	<b>4.8</b>	4.6
OPG's average sales price	<b>4.6</b>	4.5

As a result of regulated prices and the revenue limit rebate, OPG's average sales price was lower than the weighted average hourly Ontario spot electricity market price.

### **Electricity Generation**

Total electricity sales volume for the three months ended December 31, 2007 was 24.7 TWh compared to 24.3 TWh during the same period in 2006. The increase was primarily due to higher generation from OPG's fossil-fuelled and nuclear generating stations, partially offset by lower generation from OPG's hydroelectric facilities. The higher generation from OPG's nuclear generating stations for the three months ended December 31, 2007 compared to the same period in 2006 was primarily due to lower outage days. The lower electricity sales volume from OPG's hydroelectric facilities during the fourth quarter of 2007 compared to the same quarter in 2006 was primarily due to lower water levels in Eastern Ontario.

During the fourth quarter of 2007 and 2006, the primary electricity demand in Ontario was 37.7 TWh and 37.5 TWh, respectively. The higher primary demand in Ontario during the fourth quarter of 2007 was in part due to colder temperatures in November and December of 2007 compared to the same months in 2006.

### **Liquidity and Capital Resources**

Cash flow used in operating activities during the three months ended December 31, 2007 was \$316 million compared to cash flow provided by operating activities of \$91 million for the three months

ended December 31, 2006. The unfavourable change in cash flow was primarily due to the one-time contribution of \$334 million to the Used Fuel Fund related to the Bruce Lease and higher operating and maintenance expenditures.

Investment in fixed assets during the three months ended December 31, 2007 was \$190 million compared with \$215 million during the same period in 2006. The decrease in capital expenditures of \$25 million was primarily due to lower expenditures for the Niagara Tunnel project.

Cash flow provided by financing activities during the three months ended December 31, 2007 was \$449 million compared to cash flow used in financing activities of \$45 million for the three months ended December 31, 2006. The increase in cash flow was primarily due to the issuance of long-term debt under the general corporate facilities of \$400 million in the fourth quarter of 2007.

#### QUARTERLY FINANCIAL HIGHLIGHTS

The following tables set out selected financial information from OPG's unaudited interim consolidated financial statements for each of the twelve most recently completed quarters. This financial information has been prepared in accordance with Canadian GAAP.

<i>(millions of dollars)</i> (unaudited)	2007 Quarters Ended				Total
	December 31	September 30	June 30	March 31	
Revenue, net of revenue limit rebate	1,342	1,421	1,373	1,524	5,660
Net income	119	113	125	171	528
Net income per share	\$0.46	\$0.44	\$0.49	\$0.67	\$2.06

<i>(millions of dollars)</i> (unaudited)	2006 Quarters Ended				Total
	December 31	September 30	June 30	March 31	
Revenue, net of revenue limit rebate	1,276	1,435	1,345	1,508	5,564
Net (loss) income	(19)	167	143	199	490
Net (loss) income per share	\$(0.08)	\$0.65	\$0.56	\$0.78	\$1.91

<i>(millions of dollars)</i> (unaudited)	2005 Quarters Ended				Total
	December 31	September 30	June 30	March 31	
Revenue, net of revenue limit and Market Power Mitigation Agreement rebates	1,496	1,571	1,373	1,358	5,798
Income (loss) before extraordinary item	160	181	137	(38)	440
Income (loss) before extraordinary item per share	\$0.62	\$0.71	\$0.53	\$(0.15)	\$1.71
Net income (loss)	160	181	63	(38)	366
Net income (loss) per share	\$0.62	\$0.71	\$0.25	\$(0.15)	\$1.43

**Balance Sheet as at December 31**

<i>(millions of dollars)</i>	<b>2007</b>	<b>2006</b>	<b>2005</b>
Total assets	<b>24,839</b>	22,750	21,623
Total long-term liabilities	<b>16,494</b>	15,408	13,640
Cash dividend declared per share <i>(dollars)</i>	-	\$0.50	-
Common shares outstanding <i>(millions)</i>	<b>256.3</b>	256.3	256.3

OPG's quarterly results are impacted by changes in demand primarily resulting from variations in seasonal weather conditions. Historically, OPG's revenues are higher in the first and third quarters of a fiscal year as a result of winter heating demands in the first quarter and air conditioning/cooling demands in the third quarter.

Additional items which impacted net income (loss) in certain quarters above include the following:

- Lower OM&A expenses due to the deferral of non-capital costs related to the planned return to service of all units at the Pickering A nuclear generating station, beginning January 1, 2005, as required by a regulation pursuant to the *Electricity Restructuring Act, 2004* (Ontario);
- Impairment loss on the Lennox generating station of \$202 million recorded during the first quarter of 2005, reflecting the amount of the carrying value of the station;
- Lower income tax expense due to the use of the taxes payable method for the regulated segments commencing April 1, 2005;
- Impairment loss of \$63 million related to Units 2 and 3 of the Pickering A nuclear generating station, recorded in the second quarter of 2005;
- One-time extraordinary loss of \$74 million recorded in the second quarter of 2005, resulting from the adoption of rate-regulated accounting and the corresponding use of the taxes payable method;
- Write-off of \$22 million and \$35 million of excess inventory as a result of not returning Pickering A nuclear generating station Units 2 and 3 to service, recorded in the third and fourth quarters of 2005 respectively;
- Higher depreciation expense related to the return to service of Unit 1 at the Pickering A generating station in the fourth quarter of 2005;
- Decrease in depreciation expense primarily due to the extension of service lives, for accounting purposes, of the Nanticoke generating station, Pickering B generating station and Unit 4 of the Pickering A generating station beginning in the first quarter of 2006;
- Higher pension and OPEB costs during 2006 and 2007 compared to 2005 mainly due to changes in economic assumptions used to measure the costs;
- Write-off of \$13 million for costs incurred on the Thunder Bay conversion project due to a Shareholder Declaration that effectively cancelled the project during the second quarter of 2006;
- Decrease in depreciation expense primarily due to extension of the service life, for accounting purposes, of all coal-fired generating stations to December 31, 2012, beginning in the third quarter of 2006;
- Impairment loss on the Thunder Bay and Atikokan coal-fired generating stations of \$22 million, reflecting the carrying value of the stations, during the fourth quarter of 2006;
- Higher OM&A expense in 2007 primarily due to higher outage and other maintenance expenditures at OPG's nuclear and fossil-fuelled generating stations, and expenses related to past grievances by First Nations;
- Decrease in gross margin from electricity sales during the first quarter of 2007 primarily due to lower generation from OPG's nuclear generating stations as a result of an unplanned outage during the first quarter of 2007 at the Pickering B nuclear generation station caused by an inadvertent release of resin by a third-party contractor from the water treatment plant into the demineralized water system, and the requirement for maintenance related to the recovery of the resin. In addition, nuclear generation was also impacted by an extension to a planned outage during the first quarter of 2007 at the Pickering A nuclear generating station for significant additional repair work required as a result of a component failure during inspection;
- Higher earnings from the Nuclear Funds during the second quarter of 2007 primarily due to a higher Ontario CPI during the second quarter of 2007, which impacted the guaranteed return on the Used



Fuel Fund. In addition, the increase in earnings also reflected a reimbursement from the Nuclear Funds for expenditures related to the safe storage of Pickering A Units 2 and 3; and

- Lower gross margin primarily due to lower nuclear generation during the three months ended September 30, 2007 as a result of the shutdown of the Pickering A nuclear generating station Units 1 and 4 to perform modifications on a backup electrical system.

#### **SUPPLEMENTAL EARNINGS MEASURES**

In addition to providing net income in accordance with Canadian GAAP, OPG's MD&A, audited consolidated financial statements as at and for the years ended December 31, 2007 and 2006 and the notes thereto, present certain non-GAAP financial measures. These financial measures do not have standard definitions prescribed by Canadian GAAP and therefore may not be comparable to similar measures disclosed by other companies. OPG utilizes these measures in making operating decisions and assessing its performance. Readers of the MD&A, consolidated financial statements and notes thereto utilize these measures in assessing the Company's financial performance from ongoing operations. These non-GAAP financial measures have not been presented as an alternative to net income in accordance with Canadian GAAP as an indicator of operating performance. The definitions of the non-GAAP financial measures are as follows:

(1) **Gross margin** is defined as revenue less revenue limit rebate and fuel expense.

(2) **Earnings** are defined as net income.

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